

Kern Community College District 2021-2022 Tentative Budget June 10, 2021









PORTERVILLE **COLLEGE**

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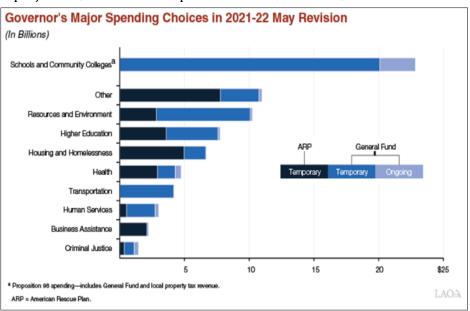
EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

2021-22 TENTATIVE BUDGET ASSUMPTIONS

The COVID-19 Pandemic has tested all Californians and stressed hospitals, health systems, schools, and the overall economy. California now has one of the lowest COVID-19 positivity rates in the nation and the state is on track to open this summer. The Governor's proposed budget for 2021-22 the California is in stark contrast to the budget of one year ago. In 2020-21, the COVID-19 Pandemic resulted in sending the State reeling into a deep economic recession with historical levels of unemployment which has resulted in multi-year projected State budget deficit of \$54 billion. The state now has a projected \$75.7 billion surplus combined with over \$25 billion in federal

relief and proposes to eliminate the California Community College funding deferral. While the economic outlook and revenue have improved dramatically, the same budget resiliency that helped the state through the pandemic will continue to be critical to protect programs in the future and to prepare the state for emergencies. The forecast does not project large structural deficits; however, risks to the economic forecast remain—new coronavirus variants, vaccine hesitancy, higher inflation if disrupted supply chains



cannot support increased consumer demand, and a stock market decline that would impact state revenues. These risks, together with the

one-time nature of the federal funds and new revenue, constrain the state's ability to significantly expand ongoing commitments.

2021-22 Highlights for California Community Colleges

Apportionments -

- COVID-19 Emergency Conditions Allowance extended through 2021-22. Districts that opt in will be funded based on 2019-20 final FTES. Regardless of a district's election, actual FTES must be reported on the CCFS-320.
- The May Revision proposes a compounded cost-of-living adjustment (COLA) of 4.05 percent (total ongoing of \$296.5 million Proposition 98).
- Enrollment growth of 0.5% is proposed for SCFF

Block Grant

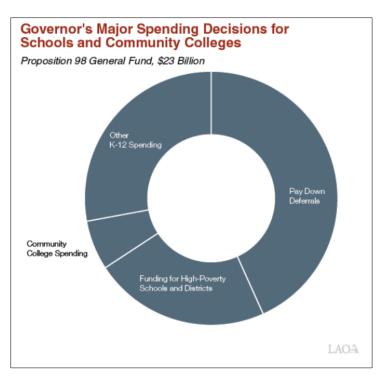
• Qne-time \$50 million Proposition 98 General Fund to support grants to assist community colleges with responding to the COVID-19 Pandemic and transitioning back toward in-person education

Deferrals -

- One-time Proposition 98 General Fund to fully retire deferrals from the 2021-22 fiscal year to the 2022-23 fiscal year
- Proposes an increase of \$62.4 million ongoing Proposition 98 General Fund as a result of decreased offsetting local property tax revenues

Categoricals -

- Guided Pathways Proposes \$150 million one-time Proposition 98 to further support colleges' efforts to implement Guided Pathways programs. Also, provides \$100 million to support efforts to bolster CCC student retention rates and enrollment
- Dual Enrollment Provides \$75 million one-time to expand new and existing CCAP dual enrollment agreements between school districts and community colleges.



- Student Equity and Achievement Program Proposes a base increase of approximately \$23.8 million or 5% ongoing augmentation.
- Strong Workforce Program Proposes an increase of approximately \$12.4 million ongoing to increase program funding by five percent.
- High Road Training Partnerships and Regional Partnerships \$20 million one-time to support CCC participation in High Roads.
- Partnership with California Workforce Development Board proposes \$157 million one-time for a regional workforce investment uses existing regional consortia

Capital Outlay -

Approves Proposition 51 resources to support 9 new, 8 accelerated from FY22-23 Spending Plan, and 32 continuing capital outlay
projects. Also approves the May Revision proposal to reappropriate funds for 16 projects. This includes the continued funding of the
Bakersfield College – Delano Center Multipurpose Building and the Porterville College – Allied Health Building.

Other Provisions -

- To address the backlog of deferred maintenance needs and projects is over \$1 billion, the May Revise provide \$314 million in one-time State funds and \$250 million in federal funds from American Rescue Plan Act of 2021 for deferred maintenance.
- Provides \$10 million in one-time funding to support the development and implementation of common course numbering across the system.
- Provide \$10 million ongoing for program pathways technology and program mapping.

2021-22 Kern Community College District Tentative Budget

The Kern Community College District's 2021-22 Tentative Budget is based on a fairly conservative budget approach. The budget was developed using the 2020-21 First Principle Apportionment data. Also, the budget reflects a 2% COLA and no growth revenues for 2021-22.

The Kern Community College District projects its ongoing 2021-22 Tentative Budget General Fund revenues to be \$280.3 million reflecting an increase of \$57 million from the 2020-21 Adopted Budget. Unrestricted revenues are projected to be \$180.7 million reflecting an increase of \$4.5 million from the 2020-21 Adopted budget. This increase is primarily due to the 2% COLA with a minor increase in FTES, supplemental, and performance measures contained in the Student-Centered Funding Formula (SCFF). Restricted revenues are projected

to be \$99.7 million reflecting an increase of \$53 million from the 2020-21 Adopted Budget. This increase is primarily the result of the federal COVID-19 relief funds.

General Fund unrestricted and restricted ongoing expenditures are projected to be \$303 million reflecting an increase of \$73.9 million. Unrestricted expenditures are projected to be \$181.4 million reflecting an increase of \$9.6 million and restricted expenditures are projected to be \$121.9 million reflecting an increase of \$64.2 million.

The 2020-21 unallocated district-wide projected *beginning balance* is \$63.8 million. The colleges' projected unrestricted GU001 beginning balances are \$36.7 million for a total District GU001 beginning balance of \$100.5 million. The combined 2020-21 unrestricted GU001 *ending balance* (reserves) is projected to be \$100 million (55.84%). It should be noted that District-wide reserves of \$1.6 million are being utilized to balance the District Office operations budget to fund several one-time expenditures (IT projects, SERP, and other one-time costs) in order to exclude those one-time costs from being allocated back to the Colleges as a chargebacks against their budgets.

Revenue Assumptions

- > **COLA** funded at a 2.00%
- **Growth** funded at a 0.00%
- Stabilization per the district allocation model, stabilization was provided for Porterville College due to declines in enrollment
- **Base** unrestricted fund is calculated based upon the 2020-21 P1 Apportionment
- > **Enrollment fees** remain the same at \$46/unit
- Lottery proceeds estimated at \$3.6 million
- > Mandated cost recovery estimated at \$645,156

- > Full Time Faculty Obligation support is included in base apportionment. No augmentation is anticipated for 2021-22
- Deferred Maintenance and Instructional Equipment zero projected funding for 2021-22. If Deferred Maintenance and Instructional Equipment are funded in the final state budget, the projections will be included in the KCCD Adopted Budget.
- Restricted programs, grants and categorical funds are projected to generate a combined \$99.7 million reflecting an increase of \$58.7 million 2020-21 Adopted budget amounts.

Expenditure Assumptions

- Salary costs for all employee classes reflect a contractual step/column changes for 2020-21 at a cost of approximately \$3.7 million.
- Hiring freeze position replacements or new position recruitments are subject to approval by the College Presidents or Chancellor
- > **Travel Limitations** subject to approval by the College Presidents or Chancellor and per the state health guidelines
- > Health and welfare benefit cap is per the contractual projected formulas for 2021-2022
- **Workers' Compensation** increase of 3.47% representing an increased cost to the District of \$39,000
- > **Unemployment Insurance** increase of 2360% representing an increased cost to the District of \$1.4 million
- STRS Contribution decrease of 1.42% representing a decreased cost to the District of \$160.8 thousand. The STRS final rate will be determined at the CalSTRS meeting in June.
- > **PERS Contribution** increase of 10.68% representing an increased cost to the District of \$778.5 thousand.

Beginning and Ending Fund Balances

- Un-audited unrestricted <u>beginning</u> GU001 fund balance for 2021-22 is projected to be \$100.5 million. This constitutes both unallocated district-wide and college fund balances. This figure will be finalized with the completion of the annual audit. The balances segregating unallocated district-wide and college funds will be completed in February 2022.
- Unrestricted ending GU001 fund balance for 2021-22 is projected to be \$100 million. This balance reflects both unallocated district-wide and college reserve balances.

Kern Community College District							
2021-22 General Fund Budget Summary							
2021-22 General I und Dudget Gummary							
Location: District Total							
General Unrestricted (GU001 & CE)							
	2021-22	2020-21 Adopted	Change			Change	
Description	Tentative Budget	Budget	Inc./(Dec.)	Pct. Change	2020-21 Projected	Inc./(Dec.)	Pct. Change
Beginning Balance	100,973,539	94,182,563	6,790,976	7.21%	96,235,599	4,737,941	4.92%
	100,010,000	04,102,000	0,100,010	7.2170	00,200,000	4,101,041	4.0270
Revenues							
Federal	603,990	731,926	(127,936)	-17.48%	731,926	(127,936)	-17.48%
State	107,597,849	102,130,435	5,467,414	5.35%	106,371,664	1,226,185	1.15%
Local	72,478,212	73,305,996	(827,785)	-1.13%	73,850,090	(1,371,878)	-1.86%
Other Financing Sources	5,000	10,000	(5,000)	-50.00%	1,142,540	(1,137,540)	-99.56%
Total Revenue	180,685,051	176,178,358	4,506,693	2.56%	182,096,220	(1,411,169)	-0.77%
	100,000,001		4,000,000	2.0070	102,000,220	(1,411,103)	0.1170
Expenditures							
Academic Salaries	65,319,871	65,094,539	225,332	0.35%	65,283,311.04	36,560	0.06%
Classified & Other Non-academic Salaries	33,412,224	31,527,009	1,885,214	5.98%	31,527,009.37	1,885,214	5.98%
Employee Benefits	40,453,894	38,348,575	2,105,319	5.49%	38,348,575.46	2,105,319	5.49%
Supplies & Materials	3,339,515	3,245,847	93,668	2.89%	3,245,847.28	93,668	2.89%
Service/Utilities/Operating Exps.	26,928,973	24,446,838	2,482,135	10.15%	25,741,758.01	1,187,215	4.61%
Capital Outlay	5,191,833	2,496,334	2,695,499	107.98%	5,071,685.75	120,147	2.37%
Other Outgo	6,079,746	6,080,964	(1,219)	-0.02%	6,080,964	(1,219)	-0.02%
Transfers Out	717,000	557,000	160,000	28.73%	2,059,129	(1,342,129)	-65.18%
Total Expenditures and Other Outgo	181,443,055	171,797,107	9,645,949	5.61%	177,358,280	4,084,775	2.30%
		, - , -	- / /		, ,	,, -	
Ending Balance (Reserves)	100,215,535	98,563,815	1,651,720	1.68%	100,973,539	(758,004)	-0.75%
Projected Change in Fund Balance (Reserves)	(758,004)	4,381,251	(5,139,256)	-117.30%	4,737,941	(5,495,945)	-116.00%
					-		
Unrestricted Reserve Analysis (GU & CE)	Beg Balance	End Balance	Net Change				
GU001 Unrestricted							
Bakersfield College	23,662,394	22,662,394	(1,000,000)				
Cerro Coso Community College	6,001,860	7,296,335	1,294,475				
Porterville College	7,051,267	7,907,623	856,356				
District Wide	63,814,128	62,053,110	(1,761,018)				
Total GU001	100,529,649	99,919,463	(610,186)				
Contract Education Unrestricted							
Bakersfield College	173,229		(173,229)				
Cerro Coso Community College	400	-	(173,229) (400)				
Porterville College	400	-	(400)				
District Operations	270,261	296,073	- 25,812				
Total Contract Education	443,890	296,073	(147,818)	+			
	445,090	230,073	(147,010)				
Total Unrestricted Fund Balances	100,973,539	100,215,535	(758,004)				
i otal officialiticteu i ullu Balances	100,973,339	100,213,333	(130,004)				

Kern Community College District				
2021-22 General Fund Budget Summary				
Location: District Total				
General Restricted Categoricals & Grants (RP)				
Description	2021-22 Tentative Budget	2020-21 Adopted Budget	Change Inc./(Dec.)	Pct. Change
Beginning Balance	22,240,742	10,511,337	11,729,405	111.59%
Revenues				
Federal	52,441,431	4,869,663	47,571,768	976.90%
State	44,066,333	38,512,794	5,553,539	14.42%
Local	3,203,485	3,352,973	(149,488)	-4.46%
Other Financing Sources	-	-	-	N/A
Total Revenue	99,711,249	46,735,431	52,975,819	113.35%
Expenditures				
Academic Salaries	6,166,744	6,661,828	(495,084)	-7.43%
Classified & Other Non-Academic Salaries	15,149,628	16,185,185	(1,035,557)	-6.40%
Employee Benefits	8,065,373	7,277,767	787,606	10.82%
Supplies & Materials	2,672,002	2,912,462	(240,459)	-8.26%
Service/Utilities/Operating Expenses	83,722,431	17,936,622	65,785,809	366.77%
Capital Outlay	3,563,893	3,461,926	101,968	2.95%
Other Outgo	2,611,919	3,381,978	(770,059)	-22.77%
Transfers Out			-	
Total Expenditures and Other Outgo	121,951,991	57,817,768	64,134,223	110.92%
Ending Balance (Reserves)	-	(571,000)	571,000	N/A
Projected Change in Fund Balance (Reserves)	(22,240,742)	(11,082,337)	(11,158,404)	100.69%

ALLOCATION

	В	C	D	E	F	G	Н	
1	Kern Community College District 2021-22 Tentative Budget Allocation	Kern Community College District Income	Bakersfield College	Cerro Coso Community College	Porterville College	District Wide Costs	District Wide Reserves	Total
2								
3	Beginning Balance and Income to be Allocated							
4	Beginning Balance (Unrestricted GU001 only)	-						
5 Step 1	District-wide Unallocated Carryover/Reserves Base	-						-
6 Step 1	District Operations Mandatory Reserve/Project Carryover					-		-
7 Step 1	College Carryover		23,662,394	6,001,860	7,051,267	-	\$ 63,814,128	100,529,650
8	Total Beginning Balance		23,662,394	6,001,860	7,051,267	-	63,814,128	100,529,650
9								
10 Step 2	Total Income	\$ 176,608,522						<mark>\$ 176,608,522</mark>
11								
12	Total Beginning Balance and Income to be Allocated	176,608,522	23,662,394	6,001,860	7,051,267	-	63,814,128	277,138,171
13 14								
15								
16	Allocations							
17	Base Operating Allocations:	-	7,416,756	5 721 120	4,045,502			17 102 299
18 Step 3	College Base	-	7,410,730	5,731,129	4,043,302			17,193,388
20	Change to Base Allocations Increase/(Decrease)	-						
21 Step 4	COLA Adjustment	-	148,335	114,623	80,910			343,868
24								
25	Total Base Allocations		7,565,091	5,845,752	4,126,412	-	-	17,537,256
26 27		-						
	Base FTES Allocations:	-	107,309,749	20,556,435	20,313,010			148,179,194
28 Step 6 29	Base Fies Allocations.	-	107,309,749	20,550,455	20,313,010			140,179,194
30	Changes to FTES Allocations Increase/(Decrease):	-						
31 Step 7	Base Apportionment Adjustments Inc./(Dec.)		4,799,933	876,687	920,127			6,596,747
32								
33 Step 8	COLA	-	2,141,051	391,054	410,430			2,942,535
34 35 Step 9	FTES Growth Allocations	-	334,141	554,494	-			888,635
36		-	001,111	001,101				000,000
	FTES Decline		-	-	(1,317,715)			-
	FTES Decline Stabilization (impact on reserves)	_	-	-	1,317,715		(1,317,715)	-
39		-						
40 Step 11	Deficit Coefficient		-	-	-			-
42 Step 12	2 Other Changes Increase/(Decrease)		337,729	61,685	64,741			464,155
	2 Other Changes Stabilization (impact on reserves)			-	- ,		-	- ,
44	Total FTES Allocations		114,922,603	22,440,355	21,708,308	-	(1,317,715)	159,071,266
45	Pess District wide Deserves							
46 Step 13	Base District wide Reserves						62,496,414	62,496,414

	A	В	C	D	E	F	G	Н	I
1		Kern Community College District 2021-22 Tentative Budget Allocation	Kern Community College District Income	Bakersfield College	Cerro Coso Community College	Porterville College	District Wide Costs	District Wide Reserves	Total
47	-	Increase/(Decrease) to District-wide Reserves due to Stabilization					1 500 000	-	
48 49	Step 13	Other Increase/(Decrease) to District-wide Reserves		-	-	-	1,590,099	(1,590,099)	-
	Step 14	Strategic Initiatives		-	-	-	-	-	-
51									
52 53	Step 15	District wide Costs Charge Back Allocations	-	(21,713,394)	(4,056,796)	(3,873,254)	29,643,444	_	
53	Step 15	District wide Costs Charge Dack Anocations		(21,710,094)	(4,000,790)	(0,070,204)	23,043,444		
55		Total District Charge Back		(21,713,394)	(4,056,796)	(3,873,254)	29,643,444	-	62,496,414
56									
57		Total Allocations		100,774,300	24,229,310	21,961,467	31,233,543	60,906,315	239,104,935
62									
63 64		2020-21 Adopted Budget	-	93,106,776	22,345,767	20,208,545	31,577,541	67,857,214	235,095,843
				A 7.007.505	A A A A A A A A A A	A A ZEO O O O	(0.40.000)	(0.050.000)	A
65 66		Net Change in Allocation from 2020-21 Adopted Budget Net Change Percentage Increase		\$ 7,667,525 8.24%	\$ 1,883,543 8.43%	<u>\$ </u>		\$ (6,950,899) -10.24%	\$ 4,009,092 1.71%
67		Net Ondrige i ercentage increase		0.2470	0.4076	0.07 /0	-1.0378	-10.2470	1.7 1 70
68									
69									
70		Summary Unrestricted Funds Available to Budget							
		,,,							
71		Total Allocations (GU001 Only)		\$ 100,774,300	\$ 24,229,310	<mark>\$ 21,961,467</mark>	\$ 29,643,444	\$-	176,608,521
72		District-wide Reserves (GU001 Only)		\$ -	\$	\$-	\$-	\$ 63,814,128	63,814,128
73		District Mandatory Reserves/Project Carryover (GU001 Only)		-	-	-	-	-	-
		College Discretionary Carryover (GU001 Only)		23,662,394	6,001,860	7,051,267	-	-	36,715,522
74 75		Contract & Community Ed Carryover (CE Only)		173,229	400	-	270,261	-	443,890
76		College/DO Local & Community Ed Revenue (GU001 & CE)		1,682,870	431,900	190,474	1,771,286		4,076,530
		Total Funds available to budget		\$ 126,292,794	\$ 30,663,470	\$ 29,203,208	\$ 31,684,991	\$ 63,814,128	\$ 281,658,591
77 78			-	φ 120,232,134	φ 00,000,470 v	φ 23,203,200	φ 01,00 4 ,991	• •••••••••••••••••••••••••••••••••••	φ 201,000,091

KCCD

KERN COMMUNITY COLLEGE DISTRICT

The Fiscal Year 2021-22 Tentative Budget was developed to sustain the academic programs and support services of the Kern Community College District that accomplish the implementation of the district's Strategic Plan. The programs of the district are consistent with the primary mission of the California Community Colleges.

CALIFORNIA COMMUNITY COLLEGES MISSION

The mission of the California Community Colleges is to offer lower division academic and career/technical education. Another primary mission is to advance California's economic growth and global competitiveness through education, training, and services that contribute to continuous workforce improvement. Essential and important functions of the Colleges include instruction in English as a second language, adult noncredit instruction, and support services that help students succeed at the post-secondary level.

KERN COMMUNITY COLLEGE DISTRICT

The multi-campus Kern Community College District serves an area of approximately 24,800 square miles in parts of Kern, Tulare, Inyo, Mono, and San Bernardino counties. Geographically one of the largest community college districts in the United States, KCCD serves a population base of approximately 1.28 million, an estimated enrollment of 34,833 unduplicated annual headcount, with an annual general fund-operating budget and reserves of approximately \$404 million. While the district was established as a separate entity on July 1, 1968, educational services have been provided to residents of this area for many years prior to that time: at Bakersfield College since 1913, at Porterville College since 1927, and in the Ridgecrest area since 1951, now Cerro Coso Community College. Community education centers offer courses at locations away from the colleges. The district also provides a distance education program through the use of sophisticated technology.

MISSION OF THE KERN COMMUNITY COLLEGE DISTRICT

The mission of the Kern Community College District is to provide outstanding educational programs and services that are responsive to the needs of our diverse students and communities.

THE KERN COMMUNITY COLLEGE DISTRICT WILL ACCOMPLISH ITS MISSION BY:

- Providing academic instruction to promote fulfillment of four-year college transfer requirements and encourage degree and/or certificate acquisition in our surrounding communities.
- Providing workforce skills training through career and technical education programs.
- Providing student services programs to enable students to become successful learners.
- Establishing partnerships with businesses, governmental entities, and educational institutions to advance economic development.
- Improving the quality of life of our students and communities through broad-based general education courses.
- Preparing students with the skills to function effectively in the global economy of the 21st century.
- Anticipating and preparing to meet challenges by continually assessing and prioritizing programs, services, and community needs.

VISION OF THE KERN COMMUNITY COLLEGE DISTRICT

The Kern Community College District will be recognized as an exemplary educational leader, partnering with our communities to develop potential and create opportunities. Successful students will strengthen their communities and, along with the faculty and staff, become lifelong learners.

VALUES OF THE KERN COMMUNITY COLLEGE DISTRICT

The Board of Trustees, faculty, and staff of the Kern Community College District, in implementing the mission of the district, subscribe to the following values. All values focus on having a positive impact on the lives of students.

- **Inclusive** We foster an inclusive learning environment that celebrates the diversity of people, ideas, learning styles and instructional methodologies.
- **Accountable** We promote a climate of trust and accountability through the open sharing of ideas and information.
- **Focused** We are focused to strive for and meet the highest standards of performance in everything we do.
- **Committed** We are committed to recruiting and retaining the best employees.

STRATEGIC GOALS

- Goal One: Maximize student success
- Goal Two: Ensure student access
- Goal Three: Provide workforce and economic development programs that respond to local industry
- Goal Four: Reduce equity gaps
- Goal Five: Strengthen organizational effectiveness

2021-22 DISTRICT-WIDE PRIORITIES

- 1. Improve Student Achievement rates to lead the California Community Colleges.
- 2. Advance implementation of the Educational Master Plan that is focused on supporting students with preparation for transfer, Career & Technical Education (CTE), and developmental education (support services).
- 3. Promote unifying the colleges and district office into an integrated system that operates cooperatively, efficiently, and effectively as a collective of three colleges serving a diverse service area and student population.
- 4. Strengthen personnel and institutional effectiveness to achieve and sustain excellence as measured by student outcomes and institutional climate.
- 5. Retain fiscal stability by maintaining a district wide unallocated reserve of at least 15% and reducing unfunded debt liabilities.
- 6. Maintain safe and healthy learning and work environments at our Colleges and Centers for faculty, staff and students

						RN COMMUNITY General Fund - L									
		Bal	cersfield College	e		so Community			orterville Colleg	e	C	istrict Office		GRAND	TOTAL
			Unrestricted			Unrestricted	<u> </u>		Unrestricted			Unrestricted			
	REVENUE		Contract &			Contract &			Contract &			Contract &			
		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community			
		GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	•	Restricted	Unrestricted	Restricted
		60001	2021-22	Restricted	60001	2021-22	Restricted	60001	2021-22	Restricted	60001	2021-22	Restricted	2021	
									-					L	
8989AB	Carry Over Funds - Budget Only	23,662,394	173,229	847,871	6,001,860	400	7,261,491	7,051,267		14,021,517	63,814,128	270,261	109,863	100,973,539	22,240,74
044044	8050 - Subtotal	23,662,394	173,229	847,871	6,001,860	400	7,261,491	7,051,267	-	14,021,517	63,814,128	270,261	109,863		22,240,74
8110AA	Forest Reserve						0.004			050 444	22,873			22,873	004.4
8120AA	Higher Education Act						6,004			958,444					964,44
8130AA	Workforce Investment Act			40.404						146,482					146,48
8140AA	Temp Assistant for Needy Families			42,134	4 500					62,598				4 500	104,73
8160AA	Veterans Education			145,990	1,500		000.000			470.000			00 775	1,500	145,99
8170AA	Vocational & Applied Tech. Edu. Act			1,002,142			220,000			178,000			62,775		1,462,9
8190AB	Other			25,277,122							F70 047			F70 0/-	25,277,12
8190AP	Potash Revenue			00 000							579,617			579,617	66 6 6 6 6
8190PY	Other Prior Year			23,620,877											23,620,8
8194AA	Federal Revenue Prior Period Adj			193,864											193,80
8194AB	Federal Prior Year Carry Over			525,000									-		525,00
8611AA	8100 - Subtotal State General Apportionment	-	-	50,807,129	1,500	-	226,004	-	-	1,345,524	602,490 101,838,781	-	62,775	603,990 101,838,781	52,441,43
8612AA	Apprenticeship Apportionment			352,391							101,000,701			101,000,701	352,39
8615AA	Basic Skills Funding			552,591						110,000					110,00
	-			1 000 000			216 702						1 100 647		2,742,49
8619AA	Other General Apportionment	000.000		1,233,803	00.000		216,702			168,346			1,123,647	000.000	2,742,45
8619AB	Enrollment Fee Adm	293,923			30,000						100.010			323,923	
8619AG	Part Time Faculty										462,949			462,949	
8622AA	EOPS			1,470,954			680,272			832,903					2,984,12
8623AA	DSPS			1,268,470			255,216			349,983					1,873,60
8623PY	DSPS - PY			328,937											328,93
8624AA	Matriculation									1,021,159					1,021,1
8625AA	Calworks			224,413			141,903			360,225					726,54
8625PY	Calworks - PY			90,000											90,00
8626AA	TANF						29,818			- 10 0-00					29,8
8629AA	Other General Categorial Programs			7,992,951			1,733,127			713,979					10,440,0
8629AC	Care			193,615			114,402			146,217					454,23
8629AE	BFAP			721,654			181,926			188,566					1,092,14
8629PY	Other General Categorial Program PY			5,172,960											5,172,9
8659AA	Other Reimbursable Categorical			1,091,954						243,393					1,335,34
8659AF	Pass through categorical progams			5,980,056											5,980,0
8659AG	OTHER STATE GRANTS			422,671											422,6
8681AA	State Lottery Proceeds						86,542			154,832	3,607,617			3,607,617	241,3
8682AA	State Mandated Costs										645,156			645,156	
8690AA	Other State Revenues			160,000			125,000			922,181		719,423	14,930	719,423	1,222,1
8694AB	State Prior Year Carry Over			7,435,874						10,363					7,446,23
8811AA	8600 - Subtotal Tax Allocation Secured Roll	293,923	-	34,140,702	30,000	-	3,564,908	-	-	5,222,146	106,554,503 59,661,940	719,423	1,138,577	107,597,849 59,661,940	44,066,33
8831AA	Instructional Contracts		125,000			12,000	32,200			13,050	39,001,940	459,148		596,148	45,2
8839AA	Other Contracts	20,000	120,000	850,000		1,700	02,200			10,000		592,716		614,415	850,00
8840AA	Sales and Commissions	20,000		000,000	3,500	1,700						552,710		3,500	000,00
8844AC	Renegade Room	20,000			0,000									20,000	
8844BZ	Other	20,000			2,400									2,400	
8844BZ 8845AA	Catalog Sales				∠,400			200						2,400	
8845AA 8845AB	Class Schedules Sales							100						100	
8845AB 8846AA	Event Tickets	19,000						7,000						26,000	
8846AA 8846IC	Event Tickets - Internal Charge							7,000						26,000	
	-	70						1 500							
8847AA	Graphics Sales - Taxable	500						1,500						2,000	
8847AB	Graphics Sales - Nontaxable	2,500						250						2,750	
8847IC	Graphic Dept Internal Charges	4,000						a - a -						4,000	
8850AA	Rentals & leases	12,000			15,000			25,000		36,000				52,000	36,00
8860AA	Interest and Investment Income		_								2,013,379			2,013,379	
8872BA	Community Service Classes		217,677			6,000								223,677	
8874AA	Enrollment							900			7,210,342			7,211,242	
8874AB	Enrollment Audit Fees							150		-				150	

		Ba	kersfield Colleg	e		General Fund - U so Community (orterville College	e		District Office		GRAND	TOTAL
			Unrestricted	-		Unrestricted			Unrestricted			Unrestricted			
	REVENUE		Contract &			Contract &			Contract &			Contract &			
		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community			
		GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	Ed	Restricted	Unrestricted	Restricted
			2021-22			2021-22			2021-22	_		2021-22	_	2021	-22
8874BA	Enrollment Fee Rev - Baccalaureate	50,000												50,000	
8876AA	Health			867,305						132,477					999,78
8877AA	Instructional Material Fees	102,300			17,000			1,750						121,050	
8879BA	Student Records				35,000			8,000						43,000	
8880AA	Non-Resident Tuition	500,000			300,000			109,749						909,749	
8880AB	Capital Outlay Non-Resident Tuition														
8881AA	Parking Fees - Terms			500,000			17,000			108,989					625,98
8881AB	Parking Meters and Day Passes			80,000			9,000								89,00
8881AC	Other			220,000			6,000			110,410					336,41
8884AA	Student Cards	30,000												30,000	
8885AD	Testing	5,000			1,000			1,200						7,200	
8885AF	Proctoring Income				1,500									1,500	
8885AG	Other Student Fees	1,500												1,500	
8890AA	Library Fees	2,000						200						2,200	
8890AE	Library Lost Books Charge				300									300	
8890AF	Copy Charges	16,400			5,000			10,000						31,400	
8890AH	District Returned checks - Paid							1,000						1,000	
8893AA	Foundation Reimbursements		235,000											235,000	
8894AB	Local Prior Year Carry Over			75,000											75,00
8895AB	Other	11,000					121,751	22,975		24,304	565,867			599,842	146,05
8895AF	Debit Card Revenue							500						500	
8895AG	Pool Income	10,000												10,000	
	8800 - Subtotal	806,270	577,677	2,592,305	380,700	19,700	185,951	190,474	-	425,229	69,451,528	1,051,863	-	72,478,212	3,203,48
8912AA	Sale of Equipment & Supplies	5,000												5,000	
8989AA	Other Incoming Transfers	122,487,694			28,286,107			25,834,721			-176,608,522				
	8900 - Subtotal	122,492,694	-	-	28,286,107	-	-	25,834,721	-	-	-176,608,522	-	-	5,000	
/															

					2021-22 General Fund - Unrestricted and Restricted											
		Full-	Time Equi	ivalent (F	TE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total	
						Adopted	Tentative		Adopted	Tentative		Adopted	Tentative			
	EXPENSE	Unrst	Unrst		Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change		
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22	
1100						39,932,641	39,412,752	-1.30%				200,758	171.004	-13.01%	00 507 000	
1100	Acad - Reg Schedule 1100 - Subtotal	377.66	378.05	2.50	2.25	39,932,641	39,412,752 39,412,752	-1.30%				200,758	174,634 174,634	-13.01%	39,587,386 39,587,386	
4014		20.02	44.04	6.00	5.00	5,754,647	6,069,272	-1.30%					603,145			
1214	Educational Administrators - Cont Counselors - Contract	38.83	41.84 14.07	6.09 28.11	5.08 27.50	1,417,877	1,463,037	3.19%				725,439 2,786,240	2,729,859	-16.86%	6,672,417 4,192,896	
1231	Librarians - Contract	13.82 7.40	7.15	0.19	0.19	742,372	734,869	-1.01%				21,305	21,305	-2.0270	756,174	
1251	Acad Non-Inst Cont	14.52	12.94	2.78	3.91	1,544,320	1,326,851	-14.08%	129,390	129,390	-0.00%	323,197	457,525	41.56%	1,913,766	
1252	Acad Emp Dept Chair	21.77	21.04	0.00	0.00	2,639,458	2,576,213	-2.40%	120,000	120,000	0.0070	020,101	-101,020	11.0070	2,576,213	
1202	1200 - Subtotal	21.77	21.04	0.00	0.00	12,098,674	12,170,243	0.59%	129,390	129,390	0.00%	3,856,181	3,811,833	-1.15%	16,111,466	
1310	Adjunct Acad Emp - Non-Cont					7,389,575	7,444,575	0.74%	15,000	11,500	-23.33%	100,000	6,000	-94.00%	7,462,075	
1311	Acad Emp - Temp Cont					250,033	404,589	61.81%	,			,	-,		404,589	
1320	Acad Emp - Intersession					2,465,000	2,600,000	5.48%							2,600,000	
1330	Acad Emp - Overload					2,068,000	2,262,000	9.38%					3,000		2,265,000	
1340	Acad Emp-Inst Non-Cont Stipend/Othr					466,042	342,442	-26.52%				236,252	258,251	9.31%	600,693	
	1300 - Subtotal					12,638,650	13,053,606	3.28%	15,000	11,500	-23.33%	336,252	267,251	-20.52%	13,332,357	
1419	Acad Emp - Non-Inst Non Cont					280,184	542,381	93.58%				2,268,637	1,913,026	-15.68%	2,455,407	
	1400 - Subtotal					280,184	542,381	93.58%				2,268,637	1,913,026	-15.68%	2,455,407	
	1000 - Total					64,950,149	65,178,981	0.35%	144,390	140,890	-2.42%	6,661,828	6,166,744	-7.43%	71,486,616	
2110	Clss Mgt(NonEd)	86.58	88.24	33.07	35.49	8,251,536	8,374,773	1.49%	219,096	212,205	-3.15%	2,695,237	3,024,344	12.21%	11,611,321	
2190	Conf Employee - Non Mgt	10.00	10.00			787,455	775,183	-1.56%							775,183	
2191	Clss Non-Instr Emp Reg Salary Sched	312.69	304.26	100.50	112.40	16,619,479	16,362,195	-1.55%	234,905	245,587	4.55%	5,561,237	6,165,907	10.87%	22,773,689	
2199	Classified Salary Abatement					-127,719	-105,547	-17.36%							-105,547	
	2100 - Subtotal					25,530,750	25,406,604	-0.49%	454,001	457,791	0.83%	8,256,474	9,190,251	11.31%	35,054,646	
2211	Inst Aide FT Direct Inst	17.03	16.64			940,984	880,852	-6.39%					36,446		917,298	
2291	Inst Aide FT Oth-In-Direct Inst	t		1.91	1.00							147,803		-100.00%	,	
	2200 - Subtotal					940,984	880,852	-6.39%				147,803	36,446	-75.34%	917,298	
2311	Admin Non-Instr Prof Expl											156,467	200,000	27.82%	200,000	
2392	Non-Inst Students					175,217	163,251	-6.83%	24,950	26,000	4.21%	931,284	1,016,757	9.18%	1,206,008	
2393	Class Non-Instr Overtime					230,240	296,086	28.60%	447.400	000 500	40.050/	158,400	219,100	38.32%	515,186 1,721,820	
2394 2399	Non-Admin Non-Instr Prof Expl Cls Oth - Temp					443,427 204,568	413,712 255,040	-6.70% 24.67%	417,100	363,500	-12.85%	667,976 148,373	944,608 99,383	41.41%	354,423	
2000	2300 - Subtotal					1,053,452	1,128,089	7.09%	442,050	389,500	-11.89%	2,062,501	2,479,848	20.23%	3,997,437	
2411	Inst Students					155,000	159,410	2.85%	112,000	000,000	11.0070	275,048	341,361	24.11%	500,771	
2412	Direct Inst Prof Expl					2,063,235	1,887,200	-8.53%	49,123	3,098	-93.69%	23,040	96,000	316.67%	1,986,298	
2419	Inst Aide - Temp Direct Inst					137,300	137,300								137,300	
2495	Inst Oth Indr Prof Expl						42,000					115,820	10,000	-91.37%	52,000	
	2400 - Subtotal					2,355,535	2,225,910	-5.50%	49,123	3,098	-93.69%	413,908	447,361	8.08%	2,676,368	
2999	Salary Budget Contro	1				468,152	2,920,379	523.81%	232,963		-100.00%	5,304,498	2,995,722	-43.52%	5,916,102	
	2900 - Subtotal					468,152 30,348,873	2,920,379 32,561,835	523.81%	232,963	850,389	-100.00% -27.82%	5,304,498 16,185,185	2,995,722 15,149,628	-43.52% -6.40%	5,916,102 48,561,852	
3110	2000 - Total STRS-Acad Inst & Instrl Aides(Dir)					9,366,474	7,026,303	7.29% -24.98%	1,178,137 23,319	20,599	-11.66%	561,504	446,263	- 6.40% -20.52%	48,561,852 7,493,165	
3110	STRS-Acad Inst & Instit Aides(Dir)- STRS-Acad Inst/Insti Aides(Dir)-Tmp			1		5,300,474	1.684.958	-24.3070	20,019	20,599	-11.00%	501,504	440,203	-20.3276	1,729,352	
3120	STRS - Clss Mgt Non-Ed Admin					67,827	70,025	3.24%		.,		20,789	32,072	54.28%	102,098	
3121	STRS - Clss Emp						12,170						12,787		24,957	
3130	STRS - Ed Administrators - Cont	t				795,109	733,565	-7.74%				86,632	67,667	-21.89%	801,232	
3131	STRS - Oth Acad Emp Non-Instri					27,053		-100.00%				375,900		-100.00%		
3131T	STRS - Oth Acad Emp Non-Inst Temp						300,551						306,195		606,746	
	3100 - Subtotal	I		I		10,256,462	9,827,573	-4.18%	23,319	22,430	-3.81%	1,044,824	907,548	-13.14%	10,757,550	
3210 3220	PERS-Acad Inst & Instri Aides(Dir) PERS - Clss Mgt Non-Educational Adm					105,565 1,680,504	410,239 1,902,324	288.61% 13.20%	18,811 45,353	71,882	-100.00% 58.49%	30,595 531,268	151,945 662,435	396.63% 24.69%	562,184 2,636,640	
3220	PERS - Clss Mgt Non-Educational Adm PERS - Clss Emp					1,680,504	1,902,324 3,711,257	13.20%	45,353	71,882 23,087	58.49%	1,112,605	1,317,523	24.69%	2,636,640 5,051,867	
3221 3221T	PERS - Ciss Emp PERS - Ciss Emp Temp			1		3,411,010	2,062	0.7076	20,000	23,007	10.00%	1,112,005	1,317,323	10.4270	2,062	
3222	PERS - Conf Emp Non-Mgi					163,003	177,657	8.99%							177,657	
3240	PERS - Ed Adm - Cont	1		1		116,999	274,114	134.29%				52,201	55,805	6.90%	329,920	
	3200 - Subtotal					5,477,689	6,477,653	18.26%	85,023	94,969	11.70%	1,726,670	2,187,708	26.70%	8,760,330	
3310	OASDHI-Acad Inst & Instl Aides(Dir)					924,565	707,518	-23.48%	10,021	2,140	-78.65%	67,952	60,668	-10.72%	770,325	
3310T	OASDHI-Acad Inst/Instl Aide(Dir)Tmp						192,889			212			7,271		200,372	
3320	OASDHI - Clss Mgt Non-Ed Admin					605,252	630,480	4.17%	16,165	23,406	44.80%	197,206	235,225	19.28%	889,112	
3321	OASDHI - Clss Emp			I		1,293,440	1,248,050	-3.51%	9,307	8,073	-13.26%	439,917	447,806	1.79%	1,703,929	
3321T 3322	OASDHI - Ciss Emp Temp OASDHI - Conf Emp - Non Mgi					60,240	29,076 59,301	-1.56%		5,358			34,851		69,285 59,301	
3322	OASDHI - Coni Emp - Non Mgi OASDHI - Educational Admin - Coni					101,745	116,592	-1.50%				26,099	22,241	-14.78%	138,833	
3341	OASDHI - Oth Acad Emp Non-Instri					2,656	110,002	-100.00%				40,853	22,241	-100.00%		
2011		•				2,500					• I	,500				

KERN COMMUNITY COLLEGE DISTRICT

			Full-Time Equivalent (FTE)				GU001	estricted and Rest GU001	%	CE	CE	%	Restricted	Restricted	%	Total
		EXPENSE	11		Deet	Deat	Adopted	Tentative	01	Adopted	Tentative	Ohanna	Adopted	Tentative	Channer,	
		EXFENSE	Unrst 2021	2022	Rest 2021	Rest 2022	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	2021-22
				1												
	3341T	OASDHI - Oth Acad Emp Non-Inst Temp 3300 - Subtotal					2 987 897	27,374 3,011,280	0.78%	35.493	39.188	10.41%	772.028	27,678 835,740	8.25%	55,05 3,886,20
	3410	H&W-Acad Inst & Instl Aides(Dir)					8,151,048	7,907,597	-2.99%	36,625	17,961	-50.96%	640,395	639,985	-0.06%	8,565,54
	3410RC	OPEB ARC-Acad Inst&Inst Aides(Dir)					916,193	899,552	-1.82%	4,317	2,536	-41.26%	67,049	67,941	1.33%	970,03
	3420	H&W - Clss Mgt(Non-Educ Admin)					1,576,632	1,587,362	0.68%	33,793	50,895	50.61%	604,436	655,493	8.45%	2,293,74
	3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)					167,846	171,798	2.35%	4,294	6,150	43.21%	52,827	60,577	14.67%	238,52
	3421	H&W - Clss Emp					5,533,830	5,319,136	-3.88%	36,533	35,716	-2.24%	1,775,473	1,921,157	8.21%	7,276,00
	3421RC	OPEB ARC-Clss Emp	F				321,756	316,514	-1.63%	1,975	1,975	0.00%	105,804	114,201	7.94%	432,69
	3422	H&W - Conf Emp - Non Mgt					182,667	178,572	-2.24%							178,57
	3422RC	OPEB ARC-Conf Emp Non Mgt					15,434 681,533	15,194	-1.56% 5.64%				122,205	101,423	-17.01%	15,19 821,40
	3440 3440RC	H&W - Educational Admin - Cont OPEB ARC-EducAdmin-Cont					107.574	719,981 113,760	5.64%				122,205	101,423	-17.01%	126,85
	3440100	3400 - Subtotal					17.654.512	17,229,467	-2 41%	117,539	115,232	-1.96%	3.383.645	3,573,867	5.62%	20,918,56
	3510	SUI-Acad Inst & Inst Aides(Dir)					30,757	567,085	1,743.77%	151	1,815	1,099.66%	3,961	42,637	976.44%	611,53
	3510T	SUI-Acad Inst/Inst/ Aides(Dir) Temp					,	159,147	.,.		180	.,	-,	3,588		162,91
	3520	SUI-Clss Mgt Non-Educational Admin		1	1		4,282	107,812	2,417.90%	110	3,859	3,422.79%	1,348	38,015	2,720.72%	149,68
	3521	SUI - Clss Emp					8,870	203,096	2,189.65%	106	1,548	1,367.20%	3,337	73,424	2,100.18%	278,06
	3521T	SUI - Clss Emp Temp						10,996			4,545			18,040		33,58
	3522	SUI - Conf Emp - Non Mgt					394	9,535	2,321.71%							9,53
	3540	SUI - Educational Admin - Cont					2,744	71,390	2,501.44%				394	8,215	1,983.44%	79,60
	3541 3541T	SUI - Oth Acad Emp - Non Insti SUI - Oth Acad Emp - Non Insti temp					92	23,220	-100.00%				1,156	22,754	-100.00%	45,97
	35411	3500 - Subtotal					47.138	1,152,281	2,344.46%	366	11,947	3.160.93%	10,196	22,754	1,926.93%	45,97
	3610	WC-Acad Inst & Insti Aides(Dir)					608,509	470,077	-22.75%	2,983	1,505	-49.53%	40,588	35,357	-12.89%	506,93
	3610T	WC-Acad Inst & Instl Aide(Dir) Temp					000,000	145,886	22.1073	2,000	149	10.0070	10,000	7,235	12.007	153,27
	3620	WC - Clss Mgt Non-Educational Admin					84,420	89,405	5.91%	2,160	3,200	48.17%	26,570	31,525	18.65%	124,13
	3621	WC - Clss Emp					177,886	168,421	-5.32%	2,080	1,284	-38.27%	80,935	60,888	-24.77%	230,59
	3621T	WC - Clss Emp Temp	F					17,514			3,973			28,344		49,83
	3622	WC - Conf Emp - Non Mgt					7,763	7,907	1.86%							7,90
	3640	WC - Educational Administrators					54,106	59,202	9.42%				7,774	6,812	-12.37%	66,01
	3641	WC-Oth Acad Emp - Non Instructional					1,805		-100.00%				23,575		-100.00%	
	3641T	WC-Oth Acad Emp - Non Instr Temp						19,367						20,195		39,56
	3710	3600 - Subtotal DefBen-Acad Inst & Instl Aides(Dir)					934,488 124,086	977,780 6,623	4.63%	7,222 3,163	10,111 1,346	40.00% -57.45%	179,442 5,397	190,356	6.08% -100.00%	1,178,24 7,96
	3710 3710T	DefBen-Acad Inst Andes(Dir) DefBen-Acad Inst/Inst AidesDir)Tmp					124,000	116,665	-54.00 %	3,103	1,340	-57.4576	5,597	3,430	-100.0078	120,21
	3721	Derben vice and institute Addes in filmp DefBen - Clss Emp					49,823	7,765	-84.41%	4,076	928	-77.24%	42,999	5,285	-87.71%	13,97
	3721T	DefBen - Clss Emp Temp						30,264	-		13,672			46,161		90,09
	3741	DefBen - Oth Acad Emp - Non Instri	I				856		-100.00%				628		-100.00%	
	3741T	DefBen -Oth Acad Emp/Non Instr Temp												328		32
		3700 - Subtotal					174,766	161,317	-7.70%	7,240	16,060	121.82%	49,024	55,204	12.61%	232,58
	3910	OTHBEN-Acad Inst & Instrl Aide(Dir)					263,525	286,347	8.66%	1,307	653	-50.00%	22,954	23,123	0.74%	310,12
	3920	OTHBEN-Clss Mgt(Non-Educ Admin)					47,419	55,794	17.66%	1,209	1,862	54.05%	17,478	24,181	38.35%	81,83
	3921 3922	OTHBEN - Clss Emp OTHBEN - Conf Emp - Non Mgt					140,713 6.534	153,819 6,525	9.31% -0.15%	998	998		42,348	57,261	35.21%	212,07 6,52
	3922	Classified Benefit Abatement					-69,912	-69,912	-0.15%							-69,91
	3940	OTHBEN - Educational Administrators					25,305	28,970	14.49%				4,110	3,711	-9.70%	32,68
	3999	Benefit Suspense					122,324	841,551	587.97%				25,048	0,711	-100.00%	841,55
		3900 - Subtotal					535,907	1,303,094	143.16%	3,513	3,513	0.00%	111,938	108,277	-3.27%	1,414,88
		3000 - Total					38,068,860	40,140,444	5.44%	279,716	313,450	12.06%	7,277,767	8,065,373	10.82%	48,519,26
	4211	Non-Library/Magazines/Bks/Prdcls					23,472	21,824	-7.02%				108,228	40,435	-62.64%	62,25
		4200 - Subtotal					23,472	21,824	-7.02%				108,228	40,435	-62.64%	62,25
	4310	Inst Supplies & Materials		I			1,007,816	1,037,136	2.91%	234,959	157,960	-32.77%	1,468,668	1,455,271	-0.91%	2,650,36
	4312 4313	All Computer Software Non-Inst Supplies & Materials		-			17,350 851,735	11,750 865,694	-32.28% 1.64%	27,273	12,950	-52.52%	1,200	4,700 1,061,527	291.67% -19.06%	16,45 1,940,17
	4313	Non-Inst Supplies & Materials Paper					128,420	130,480	1.60%	21,213	12,950	=02.0276	5,558	10,835	-19.06%	1,940,17
	4314	Maint & Repairs Supplies		1			800,600	932,050	16.42%				3,500	50,000	1,328.57%	982,05
	4317	Outreach Materials		1			000,000	002,000	10.12 /0				4,000	39,981	899.52%	39,98
	4320	Vehicle Supplies - Parts		1	1		18,400	29,400	59.78%				1,000	500	-50.00%	29,90
	4321	Fuel - Lubricants		1	1		76,600	81,050	5.81%	721	721		8,753	8,753	1 1	90,52
		4300 - Subtotal					2,900,921	3,087,560	6.43%	262,954	171,631	-34.73%	2,804,234	2,631,567	-6.16%	5,890,75
	4400	Food - Non Travel Non Cafeteria					58,500	58,500								58,50
		4400 - Subtotal					58,500	58,500	0.00%							58,50
1		4000 - Total Athletic Officials	1				2,982,894 119,510	3,167,884 122,100	6.20% 2.17%	262,954	171,631	-34.73%	2,912,462	2,672,002	-8.26%	6,011,51 122,10

KERN COMMUNITY COLLEGE DISTRICT

					2021-22	General Fund - Unr	estricted and Rest	ricted							
		Full-	Time Equ			GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
					'	Adopted	Tentative		Adopted	Tentative		Adopted	Tentative		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022		2022	2020-21	2021-22	Change	2020-21	2021-22	Change	2020-21	2021-22	Ghange	2021-22
		2021	LULL	2021	LULL				2020 21			2020 21		u u	
5108	Temp Employment Agency Services		1	1	1 1		Í			Í	Ĩ	56,306		-100.00%	1
5100	Cont Security Services	5 P				195 628	144 528	-26.12%				39,304	39.304	-100.0076	183,832
5119	Oth Non-Inst Consulting Services	-				3,084,816	2,618,402	-15.12%	50,000	50,000		2,922,337	3,378,855	15.62%	6,047,257
5119	Cont Instruction	s				1,279,000	1,340,000	-15.12%	223,245	360,000	61.26%	2,922,337	3,378,855	17,142.86%	2,001,750
		n													
5151	Guest Lecturers/Performers	S				2,500	6,500	160.00%	42,000	68,522	63.15%	142,671	127,897	-10.36%	202,919
5159	Oth Instructional Consulting Serve	S				59,650	59,760	0.18%	71,761	71,761		396,843	846,309	113.26%	977,831
	5100 - Subtotal					4,741,104	4,291,290	-9.49%	387,006	550,283	42.19%	3,559,211	4,694,116	31.89%	9,535,689
5209	Non-Employee Trave	el				9,850	9,850		5,000	5,000		22,500	7,000	-68.89%	21,850
5212	Student Trave	el				342,166	342,586	0.12%	4,500	4,500		89,135	93,272	4.64%	440,358
5220	Employee Trave	el				842,934	979,627	16.22%	49,569	47,569	-4.03%	981,705	815,630	-16.92%	1,842,826
5220DT	Employee Travel DC	0				78,850	85,350	8.24%				8,250	4,950	-40.00%	90,300
5221	(Local) Online Training/Webina	r				55,550	67,500	21.51%				48,014	170,997	256.14%	238,497
5230	Food/Meetings	s				102,071	109,797	7.57%	20,000	20,100	0.50%	467,645	353,846	-24.33%	483,743
-	5200 - Subtotal					1,431,421	1,594,710	11.41%	79,069	77,169	-2.40%	1,617,249	1,445,695	-10.61%	3,117,574
5300	Institutional Dues/Memberships	s				439,716	455,963	3.69%	4,850	4,400	-9.28%	63,750	49,284	-22.69%	509,647
5310	Consortium Dues/Memberships	s											200		200
	5300 - Subtotal	1		1		439,716	455,963	3.69%	4,850	4,400	-9.28%	63,750	49,484	-22.38%	509,847
5400	Comprehensive/Liab/Prpty/Auto Ins)	ł	1		1,325,850	900,850	-32.05%	,	,			-,		900,850
5406	Student Insurance	e				190,000	190,000							l l	190,000
5407	Insurance Deductibles	s				7,500	12,500	66.67%							12,500
0101	5400 - Subtotal					1,523,350	1,103,350	-27.57%							1,103,350
5501	Laundry Service					42,950	43.250	0.70%	2,528		-100.00%	2,650	3,150	18.87%	46,400
5520	Natural Gas/LPG					468,000	500,000	6.84%	2,320		-100.0078	2,030	3,130	10.07 /6	500,000
5520		3				1,965,000	1,969,000	0.84%							1,969,000
	Light - Electricity	y										500		100.000/	
5540	Water - Sanitation	n				934,400	1,159,400	24.08%				500		-100.00%	1,159,400
5550	Disposal Services	s				248,900	287,400	15.47%				3,591	4,341	20.88%	291,741
5560	Hazardous Waste Disposa	l .				44,925	58,650	30.55%							58,650
5570	Pest Contro	ol				47,200	49,300	4.45%							49,300
5581	Telephone Services	s				112,929	121,429	7.53%	1,000	1,000		17,710	14,040	-20.72%	136,469
5583	Data Communication Services	s				181,120	206,750	14.15%				450		-100.00%	206,750
5590	Other Utilities	s				16,200	7,767	-52.06%							7,767
	5500 - Subtotal					4,061,624	4,402,946	8.40%	3,528	1,000	-71.65%	24,901	21,531	-13.53%	4,425,477
5602	Short Term Rental-Veh & Equip	D				182,414	197,214	8.11%	7,000	4,000	-42.86%	40,930	17,030	-58.39%	218,244
5603	Rental of Facilities	s				2,093,500	3,042,794	45.34%	28,500	28,500		469,591	391,118	-16.71%	3,462,412
5604	Film Rentals	s										4,850	1,700	-64.95%	1,700
5608	Oper/Lease Cntrcts-ie Cars-Copiers	s				129,475	177,700	37.25%							177,700
5650	Software Licensing/Maintenance Svcs	s				2,777,573	2,530,197	-8.91%	14,700	14,500	-1.36%	1,369,736	991,311	-27.63%	3,536,008
5651	Internet Access	s				600	2,050	241.67%				66,725	28,450	-57.36%	30,500
5652	IT Cloud Services	s				1,277,455	1,711,532	33.98%							1,711,532
5671	Equip Maint Agreements	s				10,704	10,706	0.02%	2,000	2,000					12,706
5681	Grounds Maintenance	e		1		109,000	128,000	17.43%		,		39,554	39,554		167,554
5683	Building Maintenance	e		1		346,425	380,500	9.84%	22,000	126,500	475.00%				507,000
5684	Vehicle Repairs & Maintenance					66,300	92,500	39.52%	,000	,000		3,600	3,000	-16.67%	95,500
5685	Computer Hardware Maint Agreements	5		1		406,198	406,380	0.04%				2,300	2,000		406.380
5686	Oth Equipment Maint Agreements	s				337,521	348,900	3.37%				47,979	3.860	-91.95%	352,760
5690	Other Maintenance/Repairs			1		500,117	433,650	-13.29%	1,000	1,000		104,172	8,457	-91.88%	443,107
5690	Other Maintenance Contracts			1		836,418	1,025,420	-13.29%	1,000	1,000		1,600	1,750	91.00%	1,027,170
2031	5600 - Subtotal	1		1		9,073,700	1,025,420	15.58%	75,200	176,500	134.71%	2,148,737	1,486,230	-30.83%	12,150,274
5700	5600 - Subtotal Annual Fiscal Audi			-		9,073,700	10,487,543	35.32%	75,200	170,500	134.71%	2,146,737	1,405,230	-30.03%	12,150,274
5700				1		250,000	128,550	-30.00%							128,550
	Trustee Election					· · · · ·		-30.00%							
5731	Attorney Fees - Oth	n		1		250,500	250,500								250,500
5740	Settlement Expense	e				12,240	12,362	1.00%							12,362
5790	Other Professional Fees	s				26,875	27,400	1.95%	8,748	13,630	55.81%	74,867	24,000	-67.94%	65,030
	5700 - Subtotal	<u> </u>				634,615	593,812	-6.43%	8,748	13,630	55.81%	74,867	24,000	-67.94%	631,442
	Fingerprinting Services	s		1		77,780	72,780	-6.43%				2,706	2,706	l I	75,486
5810	Physical Examinations/Tests	s				22,585	22,835	1.11%							22,835
5813						110,075	107,880	-1.99%	2,483	2,333	-6.04%	36,297	31,800	-12.39%	142,013
5813 5820	Postage/Express Overnight Svcs	S							2,600	2,600		19,200	13,600		201,200
5813 5820 5830	Postage/Express Overnight Svcs Bank Charges	s				185,000	185,000							-29.17%	
5813 5820 5830 5831	Postage/Express Overnight Svcs Bank Charges Credit Card Expense	8				185,000 21,900	21,900		3,643	3,643		2,260	13,600	-29.17% -46.02%	26,763
5813 5820 5830	Postage/Express Overnight Svcs Bank Charges	s s e					21,900 1,255,000	161.93%	3,643			2,260			26,763 1,255,000
5813 5820 5830 5831	Postage/Express Overnight Svcs Bank Charges Credit Card Expense	5 5 9 5				21,900	21,900	161.93% 4.92%			-2.56%				26,763
5813 5820 5830 5831 5835	Postage/Express Overnight Svo: Bank Charges Credit Card Expense Bad Debt Expense	5 5 9 9 5				21,900 479,134	21,900 1,255,000		3,643	3,643	-2.56% -8.54%	2,260	1,220	-46.02%	26,763 1,255,000
5813 5820 5830 5831 5833 5835 5860	Postage/Express Overnight Svc: Bank Charge Credit Card Expense Bad Debt Expense General Advertising Services	S S B B S S S				21,900 479,134 273,950	21,900 1,255,000 287,420	4.92%	3,643 27,620	3,643 26,914		2,260 287,713	1,220 393,274	-46.02% 36.69%	26,763 1,255,000 707,607

KERN COMMUNITY COLLEGE DISTRICT

	EXPENSE			Full-Time Equivalent (FTE) Unrst Unrst Rest Rest			estricted and Restr GU001 Tentative Budget	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXFENSE	2021	2022	2021	2022	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	2021-22
			_										-	0	
5870	Cash Over - Sho	t										-400	-400		
5880	Taxes - Licenses & Permit	S				54,237	57,465	5.95%	300		-100.00%	32,410	23,370	-27.89%	1
5890	Other Services & Expense	s				764,638	1,200,484	57.00%	113,009	74,578	-34.01%	437,089	345,850	-20.87%	1,6
5899	Contigencies Account - Budget Onl	у							13,855	20,271	46.31%	8,880,491	74,426,852	738.09%	74,4
	5800 - Subtotal					2,082,039	3,329,738	59.93%	188,380	153,639	-18.44%	10,000,534	75,429,561	654.26%	78,9
5911	Indirect Cost(Reimbursement	.)				-287,511	-307,000	6.78%				74,849	72,535	-3.09%	-2
5912	Out - Indirect Cost(Expense)										372,523	499,279	34.03%	4
	5900 - Subtotal					-287,511	-307,000	6.78%	740 700		00 700/	447,372	571,814	27.82%	2
2102	5000 - Total					23,700,058	25,952,352	9.50%	746,780	976,620	30.78%	17,936,622	83,722,431	366.77%	110,6
6120 6120FA	Site Improvemer Site Improvemer	ιτ. .+				55,000	105,000	90.91%				115,508	256,706 67,617	122.24%	:
0120FA	6100 - Subtotal					55,000	105,000	90.91%				115,508	324,322	180.78%	4
6210C	Buildings Construction - (73,645	700,000	850.51%				115,506	324,322	100.70%	7
62100	Buildings - Testing & Inspectio	'n				1,150	1,150	030.3176				15,000		-100.00%	,
6215	Additions to Building	s				66,000	250,000	278.79%	500	500		10,000		-100.0076	2
0210	6200 - Subtotal					140,795	951,150	575.56%	500	500	0.00%	15,000		-100.00%	- -
6310	Library Book	s				60,700	60,700	010.0078	000	000	0.0070	442,326	74,257	-83.21%	
6311	Magazines & Periodical	s				45,000	45,000					51,000	44,000	-13.73%	
	6300 - Subtotal					105,700	105,700	0.00%				493,326	118,257	-76.03%	2
6411	Library/Audio Visual Equipmer	t				70,000	65,000	-7.14%							
6411FA	Library AV Equipmer	t										10,000	10,000		
6412	Computer/Technology Equipmer	t				766,631	1,342,972	75.18%	22,700	22,000	-3.08%	882,430	532,679	-39.63%	1,8
6412FA	Computer/Tech Equipmer	t				842,300	814,000	-3.36%	20,000	20,000		37,000	114,000	208.11%	9
6413FA	Autos and Busse	s					40,000								
6413LP	Auto-Purchasing on Long Term Lease	e				27,000	27,000								
6414	Furnitur	e				112,400	1,279,618	1,038.45%	15,000	15,000		34,227	32,060	-6.33%	1,3
6414FA	Furnitur	Э				10,000	11,189	11.89%				2,662	2,662		
6419	Other Equipmer	t				118,555	168,400	42.04%				1,040,591	2,356,192	126.43%	2,5
6419FA	Other Equipmer	t				214,753	224,304	4.45%				826,181	73,722	-91.08%	2
6429	Other Equipmer	t										5,000		-100.00%	
	6400 - Subtotal					2,161,639	3,972,483	83.77%	57,700	57,000	-1.21%	2,838,091	3,121,314	9.98%	7,1
6900	Capital Outlay Abatement	s				-25,000		-100.00%							
	6900 - Subtotal					-25,000		-100.00%							
7440	6000 - Total					2,438,134	5,134,333	110.58%	58,200	57,500	-1.20%	3,461,926	3,563,893	2.95%	8,7
7110	Debt Reductio Debt Interest & Other Charge	n -				1,485,000 4,595,964	1,575,000 4,504,746	6.06%							1,5
	7100 - Subtotal	5				6,080,964	6,079,746	-0.02%							4,:
7201	Intrafund Transfers OL	+				29,711,494	29,643,444	-0.23%							29,6
7205	Intrafund Transfers I	n				-29,711,494	-29,643,444	1.03%							-29,6
1200	7200 - Subtotal					20,711,101	20,010,111	0.00%							20,0
7312	Interfund Transfers - OL	t				557,000	711,000	27.65%	1,500	1,500					-
	7300 - Subtotal		1			557,000	711,000	27.65%	1,500	1,500	0.00%				7
7501	Student Fin Aid (Excludes Salaries)	1				,		,	,		1,427,818	765,640	-46.38%	7
7501AC	CARE-Financial Ai	1										146,300	174,766	19.46%	
7501AD	EOP&S-Financial Ai	d l	1	1								184,500	270,296	46.50%	2
7502	Scholarship	s								4,500		19,000	5,000	-73.68%	
7503	Outside Scholarship	S										17,500	17,500		
7509	Othe	r										479,000		-100.00%	
	7500 - Subtotal									4,500		2,274,118	1,233,202	-45.77%	1,
7602	Oth Student Aide (Non-cash)										947,004	798,911	-15.64%	
7603	Book Vouchers (Non-Cash SFA Aid)											535,800		
	7600 - Subtotal											947,004	1,334,711	40.94%	1,
7910	Unrestricte	1				98,165,455	99,919,463	2.17%	420,519	296,073	-29.59%	160,856	44,006	-72.64%	100
	7900 - Subtotal	<u> </u>	ļ			98,165,455	99,919,463	2.17%	420,519	296,073	-29.59%	160,856	44,006	-72.64%	100,
	7000 - Total	<u> </u>	I			104,803,419	106,710,208	1.82%	422,019	302,072	-28.42%	3,381,978	2,611,919	-22.77%	109,
	THER OUTGO AND NET ENDING BALANCE					267,292,386	278,846,038	4.32%	3,092,195	2,812,553	-9.04%	57,817,768	121,951,991	110.92%	403,610

KERN COMMUNITY COLLEGE DISTRICT

BAKERSFIELD COLLEGE

BAKERSFIELD COLLEGE

Vision: Building upon more than 100 years of excellence, Bakersfield College continues to contribute to the intellectual, cultural, and economic vitality of the communities it serves.

Bakersfield College was founded in 1913 and is one of the nation's oldest continually operating community colleges. During the course of an academic year, the college serves nearly 40,000 students. Bakersfield College offers local baccalaureate of science, associate of arts and associate of science degrees, transfer associate of arts degrees, and career and technical certificates. Courses are taught primarily at the Panorama campus, the Delano Campus, the Weill Institute in downtown Bakersfield, BC SouthWest, Arvin High School, and online. Bakersfield College offers a variety of services to support student success, Financial Aid, Counseling and Advising, Transfer Services, Disabled Student Programs and Services, Veterans Resource Center, Extended Opportunities Programs and Services, health and wellness services, job placement services, assessment testing, outreach, Child Development Center, and other services are all available to meet students' diverse needs and support their success. Bakersfield College is progressive and innovative, designing and developing programs creating a holistic education that develops curiosity, inquiry, and empowered learners while breaking down barriers to educational and future success.

The Panorama campus includes more than 35 buildings located on 154 acres. The buildings comprise over 700,000 square feet with approximately 501,483 square feet of assignable space for educational and support programs. The Delano Center, BC SouthWest, and Weill Institute are community outreach sites serving different community needs. The College is undergoing significant renovation and modernization projects with the use of Measure G and Measure J funds improving the facilities, technology, and infrastructure to build a better Bakersfield College. BC SouthWest was relocated to the California State University, Bakersfield campus during fiscal year 2019-20 providing students access to expanded services and an environment that prepares them for easy transition to a four-year college.

The 2021-2022 budget was developed following Bakersfield College's strategic plan and priorities. The College continues to improve on streamlining budgets and reviewing areas to increase efficiencies. The General Unrestricted fund is budgeted at over \$147 million and 82% of the expense budget at the College is allocated to salaries and benefits with the remaining 17% to other non-labor operational expenses.

In addition, Bakersfield College receives in excess of \$48 million dollars in restricted funding which includes approximately \$41 million in current year's allocation and carryover from state and federal agencies. While this funding has restrictions that limits the use, it complements the college's general fund allowing for added and enhanced services and programs for our students. Many challenges continue with the uncertainty of the Student-Centered Funding Formula. However, a projected windfall in state revenue will increase funding for categoricals and special programs. Student Equity and Achievement, Strong Workforce, and Guided Pathways continue to be high priorities in this budget focusing on access, guidance, and tools to support students in their long and short-term educational and career paths.

Subsequently, due to the Coronavirus (COVID-19) pandemic Bakersfield College is a recipient of the Coronavirus (COVID-19) Emergency Grants for Postsecondary Education: State Block Grant, HEERF I (CARES Act), HEERF II (CRRSAA), and the HEERF III (American Rescue Plan). The Higher Education Emergency Relief Funds (HEERF) consist of \$711,562 and \$846,475 in both Federal and State CARES Block grant funding respectively. \$12,961,111 federal funding from the CARES Act (HEERF I), \$30,384,020 from the Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSAA-HEERF II), and \$49,363,774 for the American Rescue Plan (HEERF III) for a grand total of \$94,367,942. All of which a minimum of 50% of the funding is designated and geared towards direct student aid to assist our students in continuing and attaining their educational goals. The remainder of the funds is to be spent institutionally to address the needs of the students' educational environment affecting the delivery of their instruction due to the pandemic, technology costs, lost revenue of the institution, faculty and staff trainings, all payroll related costs associated with the transition to distance education, and all other needs related to the coronavirus to meet the health and safety standards of the federal, state, and county guidelines. The Institutional portion may also be used to make additional financial aid grants to the students.

Bakersfield College's FTES for FY19-20 totaled to over 18,900. Future enrollment may increase as the College shifts back to inperson learning environments. Bakersfield College continues in efforts to increase enrollment through dual enrollment by partnering with local high schools, online education and inmate education. These programs bring college level education and a path to successful careers to those who would otherwise not have access.

Mission

Bakersfield College provides opportunities for students from diverse economic, cultural, and educational backgrounds to attain Associate and Baccalaureate degrees and certificates, workplace skills, and preparation for transfer. Our rigorous and supportive learning environment fosters students' abilities to think critically, communicate effectively, and demonstrate competencies and skills in order to engage productively in their communities and the world.

Core Values

- **Learning:** We foster curiosity, inquiry, critical thinking, and creativity within a safe and rigorous academic environment, so that we may be empowered to radically transform our community into one that gives voice and power to all people.
- **Integrity:** We continue to develop and follow an ethical and moral consciousness which places the collective wellbeing and health above the self; this principled environment allows for open, constructive conversations and teaches us to trust each other's vision, thus that we will be useful and effective in providing support, resources, and encouragement.
- **Wellness:** We believe health and wellness to be integral and foundational elements and we understand that a holistic education improves all aspects of the individual and the society including the mind, body, and spirit; through education, and we will positively impact the health of the natural environment and the global community.
- **Diversity:** We insist that diversity be valued and promoted, recognizing that multiple perspectives lead to a better education and knowledge of the world; listening and witnessing different experiences helps us to understand and contextualize power and privilege related to gender, race, class, religion, disability, and sexuality in terms of access and barriers to resources and opportunities.
- **Community:** We commit to the wellbeing of all members of our community; we maintain strong ties with the surrounding community, and we respond to their needs by serving as an open institution which engages all students, faculty, and staff; in our college, we have built and continue to build and environment in which all members participate as a community through democratic engagement.
- **Sustainability:** We recognize our responsibility for continuing and maintaining this institution which has been shaped by over 100 years of resolute and tenacious labor and judicious foresight, so we unceasingly place our energies into imagining how we might sustain and renew our fiscal, human, and environmental resources into the future.

Strategic Directions

The word "directions" has multiple connotations: directions in the sense of following a route and in the sense of how to put something, like an effective institution, together.

- **Student Learning** ~ A commitment to provide a holistic education that develops curiosity, inquiry, and empowered learners.
- **Student Progression and Completion** ~ A commitment to eliminate barriers that cause students difficulties in completing their educational goals.
- **Facilities** ~ A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.
- Leadership and Engagement ~ A commitment to build leadership within the college and engagement with the community.

			2021-22 General Fund - Unrestricted and Restricted Full-Time Equivalent (FTE) GU001 GU001 % CE CE % Restricted Restricted % Adapted Tentetive Adapted Tentetive														
		Full-	Time Equi				GU001 Tentative		CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change			
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22	il	2021-22		
1100	Acad - Reg Schedul	e 283.37	281.54	0.25		29,639,078	29,231,741	-1.37%			I	26,124		-100.00%	29,231,741		
	1100 - Subtotal					29,639,078	29,231,741	-1.37%				26,124		-100.00%	29,231,741		
1214	Educational Administrators - Cor	^{it} 19.92	22.78	2.08	2.22	2,819,529	3,131,601	11.07%				264,027	252,913	-4.21%	3,384,513		
1231		0.00	6.86	18.00	17.8	646,533	657,906	1.76%				1,774,135	1,751,325	-1.29%	2,409,231		
1241		7.01				498,257	490,754	-1.51%							490,754		
1251		1.58		1.53	2.47	766,055	532,625	-30.47%	129,390	129,390	-0.00%	197,392	311,652	57.88%	973,667		
1252	Acad Emp Dept Chai	r 13.19	11.46			1,629,653 <mark>6,360,026</mark>	1,453,390 6,266,276	-10.82% -1.47%	129,390	129,390	0.00%	2,235,554	2,315,890	3.59%	1,453,390 8,711,556		
1310		t				4,500,000	4,700,000	4.44%	15,000	11,500	-23.33%	100,000	2,010,000	-100.00%	4,711,500		
1311	, i					231,833	386,389	66.67%	,	,	2010070	,			386,389		
1320						1,650,000	1,800,000	9.09%						1	1,800,000		
1330	Acad Emp - Overload	d				1,400,000	1,500,000	7.14%						l l	1,500,000		
1340		r				117,790	94,765	-19.55%					105,000		199,765		
	1300 - Subtotal					7,899,623	8,481,154	7.36%	15,000	11,500	-23.33%	100,000	105,000	5.00%	8,597,654		
1419		It				113,524	257,412	126.75%				1,194,040	941,552		1,198,964		
	1400 - Subtotal					113,524	257,412	126.75%	444.000	440.000	0.400/	1,194,040	941,552	-21.15%	1,198,964		
2110	1000 - Total			0.4.07	o (= 0	44,012,250	44,236,582	0.51% 4.67%	144,390	140,890	-2.42%	3,555,718	3,362,442 1,976,696		47,739,914 5,379,435		
2110 2190	• • •		37.5 1.00	24.27	24.73	3,251,034 82,819	3,402,739 82,819	4.07%				1,890,233	1,970,096	4.37%	5,379,435		
2100		1.00	155.53	59.10	68.91	8,006,535	7,691,481	-3.93%	30,482	30,482		3,379,440	3,918,520	15.95%	11,640,483		
	2100 - Subtotal	104.40	155.55	59.10	00.91	11,340,388	11,177,039	-1.44%	30,482	30,482	0.00%	5,269,674	5,895,216	11.87%	17,102,738		
2211	Inst Aide FT Direct Ins	st 10.26	10.70			554,146	559,183	0.91%					36,446	/ł	595,629		
2291	Inst Aide FT Oth-In-Direct Ins			1.91	1.00							147,803		-100.00%			
	2200 - Subtotal					554,146	559,183	0.91%				147,803	36,446	-75.34%	595,629		
2311		t										138,467	135,000		135,000		
2392		s				113,717	125,751	10.58%				541,535	735,337		861,088		
2393						198,740	258,086	29.86%	05 400	444 500	04.000/	158,400	219,100		477,186		
2394 2399						437,127 180,568	413,712 199,840	-5.36% 10.67%	85,100	111,500	31.02%	667,976 128,373	944,608 96,883		1,469,820 296,723		
2399	2300 - Subtotal	5				930,152	997,389	7.23%	85,100	111,500	31.02%	1,634,752	2,130,928	-24.53%	3,239,817		
2411		s				50,000	50,410	0.82%	00,100	111,000	01.0270	206,851	285,000		335,410		
2412						1,613,235	1,427,200	-11.53%	46,025		-100.00%	1,440	80,000	1	1,507,200		
2419						135,000	135,000								135,000		
2495	Inst Oth Indr Prof Exp	t					42,000					115,820	10,000	-91.37%	52,000		
	2400 - Subtotal					1,798,235	1,654,610	-7.99%	46,025		-100.00%	324,111	375,000	15.70%	2,029,610		
2999	, , , , , , , , , , , , , , , , , , , ,	bl				345,017	2,365,532		2,963		-100.00%	4,393,392	2,473,213	1	4,838,744		
	2900 - Subtotal					345,017	2,365,532	585.63%	2,963		-100.00%	4,393,392	2,473,213	-43.71%	4,838,744		
2440	2000 - Total					14,967,938	16,753,754	11.93%	164,570	141,982	-13.73%	11,769,732	10,910,803		27,806,539		
3110 3110T						6,596,849	4,967,858 1,065,807	-24.69%	23,319	20,599 1,831	-11.66%	341,387	249,558 16,716	II II	5,238,015 1,084,353		
3120						18,649	21,548	15.55%		1,001		8,834	31,379		52,927		
3120						10,0+0	12,170	. 5.00 / 5				3,004	12,787		24,957		
3130						436,705	385,000	-11.84%				42,640	34,344	-19.46%	419,344		
3131		rl				18,334		-100.00%				196,275		-100.00%			
3131T		o					263,860						149,895	1	413,755		
	3100 - Subtotal					7,070,537	6,716,243	-5.01%	23,319	22,430	-3.81%	589,136	494,679		7,233,352		
3210	· · · · · · · · · · · · · · · · · · ·	,				63,409	323,611	410.35%				30,595	147,358		470,970		
3220						673,063	775,123	15.16%	4 400	4.0.40	40.000/	379,956	407,704		1,182,827		
3221						1,642,092 17,144	1,757,501 18,974	7.03% 10.68%	1,120	1,240	10.68%	688,564	838,313	21.75%	2,597,053 18,974		
3222						17,144	136,953	10.0070					8,519	l	145,472		
5240	3200 - Subtotal					2,395,708	3,012,162	25.73%	1,120	1,240	10.68%	1,099,115	1,401,895	27.55%	4,415,296		
3310		·)		<u> </u>		643,352	490,535	-23.75%	2,761	1,876	-32.05%	43,658	41,220		533,632		
3310T	, ,	,					120,335			167			2,828		123,329		
3320						249,033	269,180	8.09%				141,154	151,217		420,397		
3321						631,905	594,352	-5.94%	2,011	777	-61.35%	280,911	287,051	II II	882,181		
3321T							24,427			1,617			33,820	l l	59,864		
3322						6,336	6,336								6,336		
3340	OASDHI - Educational Admin - Cor	t				39,209	50,548	28.92%				3,828	3,667	-4.21%	54,215		

				2021	-22 Genera	I Fund - Unrestrict	ed and Restricted	1							
		Full	Time Equi	ivalent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22	Change	2020-21	2021-22	Change	2020-21	2021-22	Change	2021-22
			-												
3341	· ·					1,537		-100.00%				17,508		-100.00%	
3341T							24,032	0.500/	(===	1.107	– 000/	107.070	13,653	0.500(37,685
2440	3300 - Subtotal H&W-Acad Inst & Instl Aides(Dir)					1,571,371	1,579,746	0.53%	4,772 18,359	4,437	-7.03% -2.17%	487,059	533,456	9.53%	2,117,640
3410 3410RC						5,872,377 656,323	5,641,440 639,306	-3.93% -2.59%	2,536	17,961 2,536	-2.17%	399,790 42,051	408,682 43,331	2.22% 3.04%	6,068,083 685,174
3420						672,217	687,525	2.28%	2,550	2,550		443,717	445,552	0.41%	1,133,076
3420RC	• • • • • •					65,993	68,966	4.51%				37,049	38,743	4.57%	107,710
3421	• • • •					2,944,796	2,787,421	-5.34%	1,827	1,786	-2.24%	1,066,026	1,194,686	12.07%	3,983,892
3421RC						155,483	151,856	-2.33%	106	106		65,197	73,294	12.42%	225,256
3422	H&W - Conf Emp - Non Mgt					18,267	17,858	-2.24%							17,858
3422RC	OPEB ARC-Conf Emp Non Mgt					1,623	1,623								1,623
3440	H&W - Educational Admin - Cont					345,607	388,942	12.54%				37,995	39,644	4.34%	428,587
3440RC						53,000	59,116	11.54%				5,175	4,957	-4.21%	64,073
	3400 - Subtotal					10,785,686	10,444,054	-3.17%	22,827	22,388	-1.92%	2,097,000	2,248,889	7.24%	12,715,331
3510						21,530	402,895	1,771.34%	95	1,591	1,571.56%	1,189	27,193	2,186.13%	431,679
3510T							102,077			141			2,399		104,617
3520	•					1,684	43,280	2,470.78%				945	24,313	2,472.36%	67,593
3521						4,450	96,695	2,072.95%	58	375	548.69%	2,235	46,828	1,995.12%	143,898
3521T						44	9,872 1,019	2,359.99%		1,371			17,166		28,410
3522 3540	· · · ·					41 1,352	37,098	2,359.99%				132	3,111	2,256.50%	1,019 40,209
3540						53	57,090	-100.00%				604	3,111	-100.00%	40,209
3541							20,386	-100.0070				004	11,581	-100.0076	31,967
	3500 - Subtotal					29,110	713,323	2,350.47%	153	3,479	2,173.92%	5,105	132,590	2,497.02%	849,393
3610						424,971	334,108	-21.38%	1,877	1,320	-29.69%	25,491	22,550	-11.54%	357,978
3610T						· · · ·	90,213		· ·	117		,	4,937		95,267
3620	WC - Clss Mgt Non-Educational Admin					33,192	35,891	8.13%				18,634	20,162	8.20%	56,053
3621	WC - Clss Emp					88,857	80,186	-9.76%	1,139	311	-72.71%	48,740	38,833	-20.33%	119,330
3621T							10,173			1,137			21,695		33,005
3622						816	845	3.47%							845
3640						26,657	30,765	15.41%				2,603	2,580	-0.89%	33,344
3641						1,045		-100.00%				11,903		-100.00%	
3641T							16,905						9,604		26,509
	3600 - Subtotal					575,538	599,085	4.09%	3,017	2,885	-4.35%	107,370	120,360	12.10%	722,331
3710						64,009	5,106	-92.02%	1,703		-100.00%	4,339	0.000	-100.00%	5,106
3710T 3721	, ,					35,128	59,355 4,204	-88.03%	4.076	028	-77.24%	27.044	3,330 2,504	-93.28%	62,685 7,636
3721						33,120	22,701	-00.03%	4,076	928 4,126	-77.24%	37,241	43,530	-93.20%	7,030
57211	3700 - Subtotal					99,137	91,367	-7.84%	5,779	5,053	-12.56%	41,580	49,365	18.72%	145,785
3910					╞──┼	183,496	204,474	11.43%	653	653	12.0070	14,391	14,707	2.20%	219,834
3920						17,982	25,636	42.57%				11,729	16,498	40.66%	42,134
3921	• • • • •					63,637	76,703	20.53%	54	54		22,661	36,919	62.92%	113,676
3922						653	653								653
3940						10,663	14,231	33.46%				1,098	1,451	32.14%	15,682
3999	Benefit Suspense					102,824	176,452	71.61%							176,452
	3900 - Subtotal					379,256	498,149	31.35%	707	707	0.00%	49,878	69,575	39.49%	568,431
	3000 - Total					22,906,343	23,654,131	3.26%	61,694	62,619	1.50%	4,476,244	5,050,809	12.84%	28,767,559
4211						672	674	0.26%				2,500	6,751	170.06%	7,426
	4200 - Subtotal					672	674	0.26%				2,500	6,751	170.06%	7,426
4310						981,366	986,236	0.50%	173,209	96,210	-44.45%	923,019	632,263	-31.50%	1,714,710
4312						15,600	10,000	-35.90%	00.000	0 = 0 -	00 -001	1,200	4,700	291.67%	14,700
4313						375,224	423,674	12.91%	20,823	6,500	-68.78%	888,474	691,781	-22.14%	1,121,955
4314 4315						87,000 729,000	86,800 844,000	-0.23% 15.78%				5,558 3,500	10,835	94.94% -100.00%	97,635 844,000
4315						129,000	844,000	13.78%				4,000	6,000	-100.00%	6,000
4317						1,000	2,000	100.00%				4,000	6,000	50.00%	2,000
4320						44,750	52,800	17.99%	721	721		900	900		54,421
TOLI	4300 - Subtotal					2,233,940	2,405,510	7.68%	194,754	103,431	-46.89%	1,826,650	1,346,479	-26.29%	3,855,420
			-		. 1	_,,	_,,					.,,	.,,		-,,

		Full-Time Equivalent (FTE)		GU001 Adopted	ted and Restricted GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
	4400 - Subtotal					58,000	58,000	0.00%			I			1	58,000
	4000 - Total					2,292,612	2,464,184	7.48%	194,754	103,431	-46.89%	1,829,150	1,353,231	-26.02%	3,920,846
5107	7 Athletic Officials					68,360	68,000	-0.53%							68,000
5108	3 Temp Employment Agency Services											56,306		-100.00%	
5119	Oth Non-Inst Consulting Services					559,695	566,432	1.20%				1,955,147	2,765,522	41.45%	3,331,953
5150	Cont Instruction					796,000	900,000	13.07%							900,000
5151						1,500	1,500		42,000	68,522	63.15%	92,671	80,009	-13.66%	150,031
5159						14,650	14,660	0.07%				387,423	688,388	77.68%	703,048
	5100 - Subtotal					1,440,205	1,550,592	7.66%	42,000	68,522	63.15%	2,491,547	3,533,919	41.84%	5,153,033
5209	1 5					2,500	2,500					11,000	1,000	-90.91%	3,500
5212						213,216	212,466	-0.35%	500	500		62,585	75,285	20.29%	287,751
5220						327,934	431,499 6,000		569	569		593,332 21,400	504,596 117,897	-14.96% 450.92%	936,663
522						61,421	61,553	0.22%	1,500	1,600	6.67%	232,521	185,987	450.92% -20.01%	123,897 249,140
5230	5200 - Subtotal					605,071	714,018	18.01%	2,069	2,169	4.83%	920,838	884,765	-20.01%	1,600,951
5300						123,649	130,610	5.63%	2,009 850	400	-52.94%	13,595	13,934	2.49%	144,944
	5300 - Subtotal					123,649	130,610	5.63%	850	400	-52.94%	13,595	13,934	2.49%	144,944
5400						850	850								850
	5400 - Subtotal					850	850	0.00%							850
5501	Laundry Service					16,750	16,750		2,528		-100.00%	1,500	2,000	33.33%	18,750
5520	Natural Gas/LPG					315,000	350,000	11.11%							350,000
5530	D Light - Electricity					1,060,000	1,095,000	3.30%							1,095,000
5540) Water - Sanitation					485,000	510,000	5.15%				500		-100.00%	510,000
5550						202,900	240,400	18.48%				250	1,000	300.00%	241,400
5560	Hazardous Waste Disposal					30,250	30,250								30,250
5570						33,000	36,000	9.09%							36,000
5581						52,829	61,529					17,710	14,040	-20.72%	75,569
5583						3,250	3,500					400		-100.00%	3,500
	5500 - Subtotal					2,198,979	2,343,429	6.57%	2,528		-100.00%	20,360	17,040	-16.31%	2,360,469
5602						170,364	170,891			3,000	-50.00%	34,400	10,500	-69.48%	184,391
5603 5604						1,871,412	2,903,694	55.16%	1,000	1,000		346,591 1,000	357,998	3.29% -100.00%	3,262,692
5602						77,000	124,500	61.69%				1,000		-100.00%	124,500
5650						458,547	419,599		7,200	7,000	-2.78%	617,006	355,893	-42.32%	782,492
5651	-					400,047	500		1,200	1,000	2.1070	10,000	16,450	64.50%	16,950
5671						7,204	7,206					,	,		7,206
5681						50,000	45,000					500	500	· · · · · · · · · · · · · · · · · · ·	45,500
5683						185,000	180,000		22,000	126,500	475.00%				306,500
5684						43,500	61,500					600	1,000	66.67%	62,500
5685	5 Computer Hardware Maint Agreements					47,000	50,000	6.38%							50,000
5686						136,800	151,200					16,000	2,160	-86.50%	153,360
5690						359,850	375,000		1,000	1,000		98,631	500	-99.49%	376,500
5691						692,000	950,000	37.28%							950,000
	5600 - Subtotal					4,098,677	5,439,090	32.70%	37,200	138,500	272.31%	1,124,728	745,002	-33.76%	6,322,592
5740						12,240	12,362								12,362
5790						26,725	26,725		3,748	8,630	130.26%	55,867		-100.00%	35,355
E040	5700 - Subtotal					38,965	39,087	0.31%	3,748	8,630	130.26%	55,867		-100.00%	47,717
5810						13,000	13,000								13,000
5813						37,960	30,215	-20.40%	400	250	-37.50%	8,550	10,000	16.96%	40,465
5830						37,900	30,∠15	-20.40%	2,500	250	-57.50%	14,000	8,400	-40.00%	10,900
5830									2,500	2,000		14,000	1,020	-40.00%	1,020
5835						174,134	750,000	330.70%				1,700	1,020	10.0070	750,000
5860						99,700	101,700		7,000	6,294	-10.09%	61,916	197,216	218.52%	305,209
5861						48,440	49,674		1,700	1,300	-23.53%	122,033	89,189	-26.91%	140,162
5862										-		8,000		-100.00%	
5863												100,000	50,000	-50.00%	50,000
5880						11,700	11,700		300		-100.00%	19,000	11,400	-40.00%	23,100
5890	Other Services & Expenses		1		1	441,119	953,589	116.17%	100,089	61,658	-38.40%	334,675	126,075	-62.33%	1,141,321

			Full-Time Equivalent (FTE)				al Fund - Unrestric GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
EXPEN	EXPENSE		Unrst 2021	Unrst 2022	Rest 2021	Rest 2022	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	2021-22
			2021		2021		2020 21	2021 22	11	1010 11		1		202122	<u> </u>	
5899		Contigencies Account - Budget Only	r								6,261		4,861,985	57,034,287		57,040
:	5800 - Subtotal						826,138	1,909,963	131.19%	111,989	78,263	-30.12%	5,531,859	57,527,586	939.93%	59,515
5911		Indirect Cost(Reimbursement)											74,849	72,535		72
5912		Out - Indirect Cost(Expense)											188,390	327,245	73.71%	327
	5900 - Subtotal												263,239	399,780	51.87%	399
	5000 - Total						9,332,534	12,127,639	29.95%	200,384	296,483	47.96%	10,422,033	63,122,025	505.66%	75,546
6120		Site Improvement												200,166		200
6120FA		Site Improvement												67,617		67
(6100 - Subtotal													267,782		267
6210C		Buildings Construction - C					48,645		-100.00%							
6215		Additions to Buildings					66,000	250,000	278.79%	500	500					250
	6200 - Subtotal						114,645	250,000	118.06%	500	500	0.00%				250
6310		Library Books	i				40,000	40,000					379,528		-100.00%	40
6311		Magazines & Periodicals	;				40,000	40,000					7,000		-100.00%	40
	6300 - Subtotal						80,000	80,000	0.00%				386,528		-100.00%	80
6411		Library/Audio Visual Equipment					70,000	65,000	-7.14%							65
6411FA		Library AV Equipment											10,000	10,000		10
6412		Computer/Technology Equipment					372,811	918,397	146.34%	1,200	500	-58.33%	688,073	299,316	-56.50%	1,218
6412FA		Computer/Tech Equipment					125,800	150,000	19.24%				22,000	22,000	1	172
6414		Furniture					103,500	1,245,618	1,103.50%				27,610	30,360	9.96%	1,275
6414FA		Furniture					10,000	11,189	11.89%				2,662	2,662	1	13
6419		Other Equipment	•				78,500	100,000	27.39%				1,037,175	2,252,692	117.19%	2,352
6419FA		Other Equipment	•				97,000	167,000	72.16%				826,181	70,363	-91.48%	237
6429		Other Equipment											5,000		-100.00%	1
	6400 - Subtotal						857,611	2,657,204	209.84%	1,200	500	-58.33%	2,618,701	2,687,392	2.62%	5,345
	6000 - Total						1,052,256	2,987,204	183.89%	1,700	1,000	-41.18%	3,005,229	2,955,174	-1.67%	5,943
7110		Debt Reduction					150,000	170,000	13.33%							170
7111		Debt Interest & Other Charges					50,000	30,000	-40.00%						1	30
	7100 - Subtotal						200,000	200,000	0.00%						1	200
7201		Intrafund Transfers Out					21,619,729	21,713,394	0.43%							21,713
	7200 - Subtotal						21,619,729	21,713,394	0.43%							21,713
7312		Interfund Transfers - Out					302,000	456,000	50.99%							456
	7300 - Subtotal						302,000	456,000	50.99%							45
7501		Student Fin Aid (Excludes Salaries)											232,000	491,311	111.77%	491
7501AC		CARE-Financial Aid											96,300	124,766		124
7501AD		EOP&S-Financial Aid											180,000	259,784	II	25
7502		Scholarships	;								4,500		1,500	5,000		ę
7503		Outside Scholarships	;										17,500	17,500	1	17
7509		Other											479,000		-100.00%	
	7500 - Subtotal										4,500		1,006,300	898,361	-10.73%	90:
7602		Oth Student Aide (Non-cash)											340,718	285,162	II	28
7603		Book Vouchers (Non-Cash SFA Aid)												450,000		45
	7600 - Subtotal												340,718	735,162	115.77%	73
7910		Unrestricted					20,178,062	22,662,394	12.31%							22,6
	7900 - Subtotal						20,178,062	22,662,394	12.31%							22,66
	7000 - Total						42,299,791	45,031,788	6.46 %		4,500		1,347,018	1,633,524	21.27%	46,66
		D NET ENDING BALANCE			T		136,863,724	147,255,281		767,492		-2.16%		88,388,007		236,394

*Due to the automation of this report, there is a difference between the 2020-21 Adopted Budget in comparison to the October 2020 reports. This difference is due to the inclusion of the Restricted Lottery and adding all CE predecessor funds.

CERRO COSO COMMUNITY COLLEGE

VISION

Cerro Coso Community College will be the first choice in higher education for the Eastern Sierra region, a source of programs and services for tomorrow's workforce, a model for student learning, and a valued partner with education and business in its communities.

MISSION

The mission of Cerro Coso Community College is to improve the life of every student it serves. Through traditional and distance delivery, Cerro Coso Community College brings transfer preparation, workforce education, remedial instruction, and learning opportunities that develop ethical and effective citizenry to the rural communities and unincorporated areas of the Eastern Sierra. In doing so, we promise clarity of educational pathways, comprehensive and equitable support services, and a commitment to equity.

VALUES

The values at Cerro Coso Community College provide the foundation for all academic, student support, and administrative services.

EDUCATE INNOVATE INSPIRE SERVE

Cerro Coso Community College was established in 1973 as a separate college within the Kern Community College District. Cerro Coso has seven instructional sites, which together form the largest geographical service area of any community college in California at 18,500 square miles. Cerro Coso serves a population of approximately 85,000. The 320-acre Indian Wells Valley campus is located in the upper Mojave Desert in the community of Ridgecrest, which has a population of 28,200. Community outreach campuses are located in east Kern County encompassing Edwards Air Force Base, California City, Mojave, Tehachapi, and to the west at Lake Isabella. The adjacent counties of Inyo and Mono are served by the Eastern Sierra College Center (ESCC), with campuses in Bishop and Mammoth Lakes. The eighth instructional site, CC-Online, is a virtual campus which provides comprehensive services and learning opportunities to students across the district, the state, and the nation. Cerro Coso offers the Associate in Arts, the Associate in Science, and Associate Transfer degrees as well as certificates of achievement in career and occupational programs. Cerro Coso serves nearly 10,000 students annually. Cerro Coso Community College strives to meet the educational needs of all the communities it serves through it's the execution of its strategic goals: student access, success, equity, community connections, and organizational effectiveness.

During the 2020-2021 academic year, the institution moved forward with its defined budget development process where the tying of planning to requests of staffing and financial resources is the norm. All Annual Unit Plans, along with staffing and budget requests, were submitted in October 2020 for the 2021-2022 academic year. The Annual Unit plans provided the foundation for the subsequent Annual Section Plans, followed the Annual Division Plans. These plans, and the development of the Resource Allocation Analysis for the areas of IT, Maintenance and Operations, Marketing, Professional Development, and Staffing, inform the development of the various budgets. The budget committee continued to fine-tune the rubric during the request review process this year and will roll the rubric out, along with the budget software, as part of the 2022-23 process that begins in Fall 2021.

Cerro Coso will continue to look for funding opportunities that support the academic programs that prepare our students for the emerging and existing job markets throughout the Eastern and Southern Sierra regional communities. We continue to build partnerships with our neighboring communities, K-12 school districts and local businesses, evidenced by the dual enrollment programs being implemented with Mojave School District, Kern Valley High School, Tehachapi High School, Mammoth High School, and Burroughs High School. Through the college's annual planning process, Cerro Coso will be providing the necessary administration and staffing resources to support the program and services offered to prisoners located in the California City Prison and Tehachapi Prison. There continues to be high demand for our Incarcerated Student Education Program (ISEP), growing 35.2% in the fall of 2020 when compared to the fall 2019 term, extraordinary growth while enduring the COVID-19 pandemic. These and other focused efforts will remain a focus as the college looks to address enrollment declines as a result of COVID for the 2021-2022 academic year, and provide opportunities for future growth. Going into this next academic year, the college will continue to prioritize those initiatives that are positioned to move identified annual metric benchmarks that will increase our portion of state funding through the Student Centered Funding Formula. Our schedule of offerings continues to hone in on our core mission of transfer and Career Technical Education utilizing data to increase the effectiveness of our decisions in enrollment management.

While the 2020-21 year started out with a great deal of uncertainties, the recent release of the governor's May Revise has given us a glimpse into what can only be viewed as an unprecedented investment in education by the State of California. As a result, this has been a much different planning year. Revenue projections have led to an increase in our allocation, allowing us to fund a number of one time requests including replacing shade structures at both Child Development Center locations, purchasing a replacement vehicle for maintenance & operations at the Bishop/Mammoth campuses, increase spending on professional development, and several new marketing/outreach strategies such as a billboard along Highway 395. In addition, the travel reductions that were previously made as part of the strategy to balance the budget in 2020-2021 were reinstated in the 2021-2022 budget. The tentative budget for Cerro Coso has results in the college adding just under \$1.3M to its reserves. There are still a number of uncertainties around the resources required throughout 2021-2022 to ensure the safety of students, faculty, and staff while transitioning back to face-to-face instructional and student services, including meeting the basic needs for those students most impacted by the pandemic. The college will need to be good stewards of the COVID-19 relief funds in providing the necessary supports. There are a number of planned capital projects throughout the coming year (Bishop Well and IWV Parking Lot), and there is hope that there will be additional funds as proposed in the governor's May Revise to offset some of these expenditures and allow us to move forward with additional projects.

							Ind - Unrestricted			-	-				m m	
			Full-1	Time Equiv	valent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE		Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
			2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
1100	Acad - F	Reg Schedule	42.62	43.99			4,702,294	4,662,266	-0.85%						11 1	4,662,266
	1100 - Subtotal	3	42.02	43.99			4,702,294	4,662,266	-0.85%							4,662,266
1214	Educational Adminis	strators - Cont	9.33	9.08	2.59	1.84	1,313,025	1,277,819	-2.68%				272,395	209,317	-23.16%	1,487,135
1231	Counsel	ors - Contract	4.36	4.21	4.31	3.90	485,039	465,962	-3.93%				413,608	375,311	-9.26%	841,274
1241	Libraria	ans - Contract	1.49	1.49	0.19	0.19	156,140	156,140	0.00%				21,305	21,305	5	177,445
1251	Acad I	Non-Inst Cont	3.93	3.83	0.45	0.64	417,279	404,842					45,046	63,535	41.04%	468,377
1252		np Dept Chair	4.85	4.95			575,668	604,300								604,300
 	1200 - Subtotal						2,947,151	2,909,063	-1.29%				752,355	669,468	-11.02%	3,578,531
 1310	Adjunct Acad Em						1,545,000	1,400,000								1,400,000
1320 1330		- Intersession np - Overload					575,000 326,000	560,000 420,000	-2.61% 28.83%							560,000 420,000
1340	Acad Emp-Inst Non-Cont						262,252	164,877	-37.13%				88,000	35,000	-60.23%	199,877
1040	1300 - Subtotal						2,708,252	2,544,877	-6.03%				88,000	35,000	-60.23%	2,579,877
1419	Acad Emp - Non-	Inst Non Cont				┝───╁	77,120	195,229	153.15%				537,623	563,656		758,885
	1400 - Subtotal						77,120	195,229	153.15%				537,623	563,656	6 4.84%	758,885
	1000 - Total						10,434,817	10,311,436	-1.18%				1,377,978	1,268,124	-7.97%	11,579,560
2110	Clss	s Mgt(NonEd)	7.58	8.26	2.67	2.99	841,837	905,585	7.57%				227,335	280,944	23.58%	1,186,529
2190	Conf Employ	/ee - Non Mgt	1.00	1.00			78,828	78,828								78,828
2191	Clss Non-Instr Emp Reg	Salary Sched	45.51	45.74	18.45	18.06	2,324,776	2,312,800	-0.52%				891,651	862,718	-3.24%	3,175,518
	2100 - Subtotal						3,245,441	3,297,214	1.60%				1,118,985	1,143,662	2.21%	4,440,876
2211		FT Direct Inst	2.70	2.70			135,321	135,298	-0.02%							135,298
 0011	2200 - Subtotal						135,321	135,298	-0.02%				10.000	05.000		135,298
 2311		nstr Prof Expt					0.000	0.000					18,000	65,000		65,000
 2392 2393	Non- Class Non-I	Inst Students					3,000 1,500	3,000 3,000	100.00%				96,000	39,500	-58.85%	42,500
2393		Is Oth - Temp					1,500	3,000	100.00%				20,000	2,500	-87.50%	5,700
 2000	2300 - Subtotal	is Our - Temp					4,500	9,200	104.44%				134,000	107,000	-20.15%	116,200
 2411		Inst Students					30,000	23,000	-23.33%				51,708	40,593		63,593
2412		Inst Prof Expt					358,000	368,000		3,098	3,098	5	01,100	10,000	21.0070	371,098
	2400 - Subtotal						388,000	391,000	0.77%	3,098	3,098	0.00%	51,708	40,593	-21.50%	434,690
 2999	Salary B	udget Control					-47,089	45,585	-196.81%				281,258	75,676	-73.09%	121,261
	2900 - Subtotal						-47,089	45,585	-196.81%				281,258	75,676	-73.09%	121,261
	2000 - Total						3,726,174	3,878,297	4.08%	3,098	3,098	0.00%	1,585,951	1,366,931		5,248,325
3110	STRS-Acad Inst & In	. ,					1,329,500	974,192					91,726	70,069		1,044,261
3110T	STRS-Acad Inst/InstI A	() 1						291,476						5,890		297,366
3120	STRS - Clss Mgt N						17,606	17,355					11,955	693		18,048
 3130	STRS - Ed Adminis						195,258	186,861					43,992	33,323		220,184
3131 3131T	STRS - Oth Acad E STRS - Oth Acad Emp N						8,718	31,080	-100.00%				86,954	89,416	-100.00%	120,496
 31311	3100 - Subtotal	ion-machemp					1,551,082	1,500,964	-3.23%				234,627	199,391	-15.02%	1,700,355
 3210	PERS-Acad Inst & In	strl Aides(Dir)					26,682	69,434					204,021	4,587		74,021
3220	PERS - Clss Mgt Non-Edu	. ,					151,865	182,701	20.30%				31,735	63,367		246,068
3221	÷	RS - Clss Emp					465,611	520,160					175,779	197,649		717,809
3222	PERS - Conf I						16,317	18,060								18,060
3240	PERS - E	d Adm - Cont					22,086	24,444	10.68%							24,444
	3200 - Subtotal						682,562	814,798	19.37%				207,514	265,602	27.99%	1,080,401
3310	OASDHI-Acad Inst & Ir	. ,					146,293	112,008	-23.44%	45		-100.00%	8,235	7,913	-3.91%	119,922
3310T	OASDHI-Acad Inst/Instl							42,237			45	5		537		42,818
3320	OASDHI - Clss Mgt N						56,720	62,587	10.34%				12,802	21,222		83,810
3321		HI - Clss Emp					173,288	174,310	0.59%				66,129	65,998		240,307
 3321T	OASDHI - CI							276						1,031		1,307
 3322	OASDHI - Conf E						6,030	6,030					0.050	0.005	00.40%	6,030
 3340	OASDHI - Educational OASDHI - Oth Acad E						25,693	25,182	-1.99% -100.00%				3,950	3,035	-23.16%	28,217
3341 3341T	OASDHI - Oth Acad E OASDHI - Oth Acad Emp N						1,118	2,831	-100.00%				7,796	8,144		10,975
 33411	3300 - Subtotal	ion-machemp					409,143	425,461	3.99%	45	٨٥	0.00%	98,911	107,880		533,386
 3410	H&W-Acad Inst & Ir	nstl Aides(Dir)				┝──╋	1,101,153	1,076,867	-2.21%	40	40	0.00%	90,983	84,973		1,161,840
 3410RC	OPEB ARC-Acad Inst & I	()					126,720	125,293					9,407	9,019		134,312
3420	H&W - Clss Mgt(Non-	()					139,953	147,534				I	48,743	53,366		200,900

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		Full-	Time Equi			nd - Unrestricted GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Adopted Budget	Tentative Budget	Change	Adopted Budget	Tentative Budget	Change	Adopted Budget	Tentative Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22	<u> </u>	2020-21	2021-22	<u> </u>	2021-22
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)		I	l		16,516	17,767	7.57%			II I	4,456	5,506	23.58%	23,274
3421	H&W - Clss Emp					776,079	796,206	2.59%				322,009	324,621	0.81%	1,120,827
3421RC	OPEB ARC-Clss Emp					43,309	44,145	1.93%				16,644	16,909	1.60%	61,055
3422	H&W - Conf Emp - Non Mgt					18,267	17,858	-2.24%							17,858
3422RC	OPEB ARC-Conf Emp Non Mgt					1,545	1,545								1,545
3440	H&W - Educational Admin - Cont					171,890	163,577	-4.84%				47,311	32,858	-30.55%	196,436
3440RC	OPEB ARC-EducAdmin-Cont					25,788	25,097	-2.68%				5,339	4,103	-23.16%	29,199
3510	3400 - Subtotal SUI-Acad Inst & Instl Aides(Dir)					2,421,220 4,769	2,415,889 79,074	-0.22% 1,558.08%	2		100.00%	544,892	531,357 5,660	7 -2.48% 0 1,892.72%	2,947,246 84,734
3510 3510T	SUI-Acad Inst & Inst Aldes(Dir) SUI-Acad Inst/Inst Aldes(Dir) Temp					4,769	35,828	1,558.08%	2	38	-100.00%	284	455		36,322
3520	SUI-Clss Mgt Non-Educational Admin					421	11,150	2,546.46%		50		114	3,456	2,940.30%	14,605
3521	SUI - Clss Emp					1,163	28,453	-				465	10,611	2,183.11%	39,064
3521T	SUI - Clss Emp Temp						76						875	5	951
3522	SUI - Conf Emp - Non Mgt					39	970	2,360.26%							970
3540	SUI - Educational Admin - Cont					658	15,749	2,294.08%				136	2,575	5 1,790.15%	18,324
3541	SUI - Oth Acad Emp - Non Instl					39		-100.00%				269		-100.00%	
3541T	SUI - Oth Acad Emp - Non Instl temp						2,401						6,908	3	9,310
	3500 - Subtotal					7,089	173,702	2,350.14%	2	38	2,342.95%	1,268	30,540	2,309.43%	204,279
3610	WC-Acad Inst & Instl Aides(Dir)					94,311	65,574	-30.47%	31		-100.00%	6,108	4,694		70,267
3610T	WC-Acad Inst & Instl Aide(Dir) Temp					0.007	29,946	11.0.10/		32		0.011	755		30,732
3620	WC - Clss Mgt Non-Educational Admin					8,307	9,246	11.31%				2,241	2,866		12,112
3621 3621T	WC - Clss Emp WC - Clss Emp Temp					22,966	23,595 4,594	2.74%				10,111	8,800 1,128	-12.97%	32,395 5,722
3622	WC - Cost Emp - Non Mgt					777	4,394	3.47%					1,120		804
3640	WC - Educational Administrators					12,970	13,061	0.70%				2,685	2,135	-20.49%	15,196
3641	WC-Oth Acad Emp - Non Instructional					760	10,001	-100.00%				5,300	2,100	-100.00%	10,100
3641T	WC-Oth Acad Emp - Non Instr Temp						1,991					- ,	5,729		7,720
	3600 - Subtotal					140,092	148,811	6.22%	31	32	3.47%	26,445	26,106	-1.28%	174,948
3710	DefBen-Acad Inst & Instl Aides(Dir)					43,545	238	-99.45%	115		-100.00%				238
3710T	DefBen-Acad Inst/Instl AidesDir)Tmp						40,034			115					40,149
3721	DefBen - Clss Emp					2,807	1,583	-43.62%				2,978		-100.00%	1,583
3721T	DefBen - Clss Emp Temp						118						2,631		2,749
3741	DefBen - Oth Acad Emp - Non Instri					856	11.070	-100.00%			0.000/			11.050	
2010	3700 - Subtotal					47,208	41,973	-11.09%		115	0.00%	2,978	2,631	-11.65%	44,719
3910 3920	OTHBEN-Acad Inst & Instrl Aide(Dir) OTHBEN-Clss Mgt(Non-Educ Admin)					38,679 5,906	39,153 6,298	1.22% 6.64%				3,238 1,744	3,091 1,953		42,244 8,251
3920	OTHBEN - Clss Emp					21,931	22,718	3.59%				8,276	8,525		31,243
3922	OTHBEN - Conf Emp - Non Mgt					653	653	0.0070				0,210	0,020	0.0170	653
3940	OTHBEN - Educational Administrators					8,774	8,610	-1.86%				1,692	1,202	-28.96%	9,812
	3900 - Subtotal					75,943	77,432	1.96%				14,950	14,771	-1.20%	92,203
	3000 - Total					5,334,340	5,599,030	4.96%	192	229	19.63%	1,131,583	1,178,277	4.13%	6,777,536
4211	Non-Library/Magazines/Bks/Prdcls					1,200	950	-20.83%				21,545	17,472		18,422
	4200 - Subtotal					1,200	950	-20.83%				21,545	17,472	-18.90%	18,422
4310	Inst Supplies & Materials					17,050	42,650					213,510	229,700		272,350
4313	Non-Inst Supplies & Materials					124,708	123,990	-0.58%				149,444	138,815	-7.11%	262,805
4314	Paper					27,420	28,680	4.60%					=0.000		28,680
4315	Maint & Repairs Supplies					71,600	88,050	22.97%					50,000		138,050
4317 4320	Outreach Materials Vehicle Supplies - Parts					12,000	22,000	83.33%				1,000	33,981 500	-50.00%	33,981 22,500
4320	Fuel - Lubricants					12,000	10,750	03.33%				1,000	500	-30.00%	10,750
7021	4300 - Subtotal					263,528	316,120	19.96%				363,954	452,996	24.47%	769,116
	4000 - Total	ļ			┝──┤	264,728	317,070	19.77%				385,499	470,468		787,538
5107	Athletic Officials					22,150	25,100	13.32%					-,	╢───╢	25,100
5118	Cont Security Services					178,128	126,128	-29.19%				10,000	10,000		136,128
5119	Oth Non-Inst Consulting Services						30,000					20,000	113,500	467.50%	143,500
5150	Cont Instruction						235,000								235,000
5151	Guest Lecturers/Performers						5,000					30,000	29,500		34,500
	5100 - Subtotal					200,278	421,228	110.32%				60,000	153,000	155.00%	574,228
5212	Student Travel		-			50,250	50,420	0.34%				14,550	6,850	-52.92%	57,270

40

13257 Important Properto Del Marco Mar			Full-	Time Equi	valent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
133 Ensper Mark 13.00 13.00 13.00 13.00 13.00 14.00		EXPENSE							Change			Change			Change	
13257 Important Properto Del Marco Mar			2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
32)14555755<	5220	Employee Travel		I			33,050	86,100	160.51%				138,705	41,350	-70.19%	127,450
1931 Cond							78,850						8,250			90,300
Note: <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>54,100</td></th<>																54,100
0.55 minima have have have have have have have hav	5230	-														45,040
b) Cond Cond <	5300															81,346
550 Lunif Sons 1 1 3.30 1.30 5.00 1.00																200
bit bit<													16,900	32,100	89.94%	81,546
Control <th< td=""><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>150</td><td>150</td><td></td><td>3,350</td></th<>		-											150	150		3,350
1933 Wars-similar Wars-simi																105,000 424,000
Second with base of the b																580,900
bitb																27,500
bit 1000000000000000000000000000000000000																18,000
SinceBin Bin Bin Bin Bin Bin Bin Bin Bin Bin																7,300
bits bits <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>29,100</td> <td></td> <td>-4.12%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>27,900 480</td>		-					29,100		-4.12%							27,900 480
SMC - SettersSMC - SettersSMC - Market AreaCIII <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>7 200</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>7,200</td></th<>							7 200									7,200
1000 1000 tom tom tom tom tom tom to tow tow tow tow tow tow tow tow tow									19.02%				150	150	0.00%	1,201,630
Image: bit in the sector of	5602						1,000	2,500	150.00%				3,250			5,750
1996 Open tisses Oriente de moderni e Image of the intermed oriente de							212,078	139,100	-34.41%							172,220
1986 Solva UseningNairranze Sol Solva S 99.41 30.97 Solva S Solva S 30.97 Solva S <							20,000	20,000					3,850	1,700	-55.84%	1,700
6061 Counts Matheman									38.99%				321 217	294 572	-8.29%	345,182
() (6) () (6)		-														59,054
6668 Computer Markangement $($																86,500
1996 00h Equipment Maint Agroamment 90/7458 00/7260 -0.28 50 31.979 17.05 94.08 90.03 5600 00hr Maintenance Central 72.250 -7.071 1.00 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>7,000</td><td></td><td></td><td></td><td></td><td></td><td>3,000</td><td>2,000</td><td>-33.33%</td><td>9,000</td></td<>							7,000						3,000	2,000	-33.33%	9,000
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1600 (1) 1000 (1) <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>31,979</td><td>1,700</td><td>-94.68%</td><td>108,900</td></t<>													31,979	1,700	-94.68%	108,900
bit								27,000					1.600	1.750	9.38%	1,750
1 Physical Examalation/Teta 2,50 10.004								498,710								870,856
6420 PostageExpress OvergitAses M M 18.160 19.000 4.88 M M 10.000 11.000 10.008 30.008 6583 Oresti Card Express M M M M M 0																4,700
9430 0 Bark Charge 0													40.000	11.000	40.000/	2,750
5831 Chefit Card Expense M <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>18,150</td> <td>19,000</td> <td>4.68%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>30,000 2,500</td>							18,150	19,000	4.68%							30,000 2,500
5835 Bad Debt Expense Image: Second Sec										343	343					543
5861 Printing/Duplicating Service Image: Service							150,000	250,000	66.67%							250,000
5862 Sponsorships m																95,450
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$									540.00%							64,700
5670 Cash Over - Shot I													3,075	100	-96.75%	600 20,000
5880 Taxes - Licenses & Permits 6.00 6.010 6.015 5.07% 3.000 1.000 6.000 6.000 6.010 6.000							20,000	20,000					-400	-400		-400
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$							6,010	6,315	5.07%							8,115
5800 - Subtotal Indirect Cost(Reimbursement) Image: Cost (Reimbursement) Image	5890	Other Services & Expenses					201,925	98,675	-51.13%	920	920		23,883	121,370		220,965
5911 Indirect Cost(Reinbursement) Image: Cost (Reinbursement) Image: Cost (Rei	5899															5,225,550
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	5011									15,118	15,273	1.02%	1,826,078	5,448,009	198.34%	5,925,472
5900 - Subtotal 5000 - Total							-12,000	-12,000					23 203	41 912	80.63%	41,912
6120 Site Improvement							-12,000	-12,000	0.00%							29,912
6100 - Subtoal 6100		5000 - Total					2,448,715	2,856,924	16.67%	15,118	15,273	1.02%	2,683,604	6,185,607	130.50%	9,057,805
Buildings - Testing & Inspection Buildings - Testing & Inspection Image: Construct of the section of the sectin of the section of the sectin of the section	6120															54,000
6200 - Subtotal 6200 - Subtotal 6200 - Subtotal 100.000 -100.000 6310 Library Books Image: All and the second sec	2011					\vdash		50,000						4,000		54,000
6310 Library Books Image: Constraint of the second se	6214															
6311 Magazines & Periodicals 44,000 44,000 44,000	6310					┝──┼								65.500		65,500
		-														44,000
6412 Computer/Technology Equipment 189,800 202,975 6.94% 16,600 144.44% 389,		-														109,500

		Full-	Time Equi	valent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
EXPENSE		Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
6413FA	Autos and Busses					I	40,000	I			i r	ı ı		l I	40,00
6414	Furniture						28,000								28,00
6419	Other Equipment						31,000						50,000		81,00
6419FA	Other Equipment						32,304								32,30
6400 - Subtotal						189,800	334,279	76.12%				76,339	236,600	209.94%	570,87
6000 - Total						189,800	384,279	102.47%				305,645	350,100	14.54%	734,37
7201	Intrafund Transfers Out					3,941,797	4,056,796	2.92%							4,056,79
7200 - Subtotal						3,941,797	4,056,796	2.92%							4,056,79
7312	Interfund Transfers - Out								1,500	1,500					1,50
7300 - Subtotal									1,500	1,500	0.00%				1,50
7501	Student Fin Aid (Excludes Salaries)											137,500	244,328	77.69%	244,32
7502	Scholarships											10,000		-100.00%	
7500 - Subtotal												147,500	244,328	65.65%	244,32
7602	Oth Student Aide (Non-cash)											167,452	74,817	-55.32%	74,81
7603	Book Vouchers (Non-Cash SFA Aid)												85,800		85,80
7600 - Subtotal												167,452	160,617	-4.08%	160,61
7910	Unrestricted					3,744,546	7,296,335	94.85%				130,750	13,900	-89.37%	7,310,23
7900 - Subtotal						3,744,546	7,296,335	94.85%		4		130,750	13,900	-89.37%	7,310,23
7000 - Total						7,686,343	11,353,131	47.71%	1,500	1,500	0.00%	445,702	418,846	-6.03%	11,773,47
	ND NET ENDING BALANCE					30,084,917	34,700,167	15.34%	19,907	20,100	0.97%	7,915,963	11,238,353	41.97%	45,958,62

*Due to the automation of this report, there is a difference between the 2020-21 Adopted Budget in comparison to the October 2020 reports. This difference is due to the inclusion of the Restricted Lottery and adding all CE predecessor funds.

PORTERVILLE COLLEGE

PORTERVILLE COLLEGE

Mission:

With students as our focus, Porterville College provides our local and diverse communities an excellent educational experience that fosters intellectual curiosity and growth, lifelong learning, and prepares our students for personal and academic success.

Porterville College was established in 1927 as a part of the Porterville Union High School and College District. All of the classes were taught in high school classrooms until 1944 when a building was constructed on the high school campus specifically for the junior college. The College moved to its current location in 1955. The college dissolved its relationship with the high school district in 1967 and joined the Kern Community College District.

The current campus covers approximately sixty acres and provides educational opportunities to people from a geographic area covering 2,800 square miles in southeastern Tulare County. The educational programs offered include transfer, basic skills, workforce preparation, community education, and economic development.

Porterville College serves the community of Porterville, with a population of over 60,000 and a larger Tulare county service area population of over 100,000. The rural institution enrolls over 5,100 full-and part-time students each year.

The College offers educational programs that include, transfer, basic skills, occupational, community service, and economic development. There are 8 academic divisions with the College that include: Career and Technical Education, Fine and Applied Arts, Health Careers, Language Arts, Kinesiology and Athletics, Science and Mathematics, Social Sciences, and Student Learning Services. These divisions offer a broad range of majors and transfer opportunities, certificates, and non-credit courses and programs.

FOCUSING ON STUDENT SUCCESS

Regardless of the State of California's budget, it is extremely important for the College to continue to plan for different scenarios and be prepared fiscally for the best and/or the worst. The College is currently experiencing a decline in FTES due to the pandemic and is in stabilization. The federal and state COVID relief funds are being utilized to assist students with emergency financial aid and to support the post-pandemic campus environment. This environment mandates that innovative structured support is available inside and outside of the classroom to assist students reach their educational objectives. Also, the College's Core of the Core Taskforce is examining new approaches to provide academic and support services to students looking beyond the current environment through a "new set of eyeglasses". The Core of the Core Taskforce was initially established in 2010 in response to the "Great Recession". This Taskforce also reconvened in 2012 to address the potential impacts of non-passage of Proposition 30. The Taskforce's recommendations are anticipated to be presented in Fall 2021.

Student centered learning is a common theme at Porterville College. The College offers numerous support services in the spirit of studentcentered learning. Included in these services are academic advising and counseling, child care, Disability Resource Center (DRC), financial aid, Extended Opportunity Programs and Services (EOPS), Cooperative Agencies Resources for Education (CARE), student support services, student activities and clubs, athletics, transfer center, tutoring assessment, student rights, admissions and records, orientation, wellness, and veterans services.

The new Student Centered Funding Formula (SCFF) is dramatically reforming institution-wide approaches to fostering student success. As a result of the SCFF funding uncertainty, the College continues its conservative budget approach and fiscal stewardship. The College continues alignment with the California Community College Chancellor's Office *Vision for Success Goals* to meet the growing and changing needs of the community. The Student Success, Equity, and Basic Skills funding initiatives were recently consolidated to create the Student Equity and Achievement (SEA) Program. The SEA program is assisting Porterville College increase achievement for all students with an emphasis on eliminating achievement gaps for students from traditionally underrepresented groups. The Adult Education (AB 86) and Strong Workforce initiatives are fostering opportunities for students to access educational instruction and skills that directly leads to employment. These programs and initiatives are rooted in a guided pathways framework. Guided pathways provide students with clear, educationally coherent program maps that include specific course sequences, progress milestones, and program learning outcomes. The College is in the final stages of mapping discipline-specific, structured educational experiences and support.

Additionally, Porterville College is an Achieving the Dream Leader College and recently the recipient of the College of Distinction Award. Achieving the Dream is providing an integrated approach to address transitional barriers and pathway development to foster student success and community access to career readiness support services. The campus continues to focus on creating a culture of evidence in which data and inquiry drive broad-based institutional efforts to close achievement gaps and improve student outcomes overall. The College is strengthening the connections across the community to break down silos and link educational and workforce development services. Realizing that a better prepared student is a more successful student, the college has expanded dual and concurrent enrollment opportunities for local high school students. These courses integrate rigorous academic instruction with a demanding technical curriculum aligned the high schools career pathway programs.

Significant progress also has been made in the development and approval of well-defined programs of study. The College offers 18 associate degrees for transfer (ADT) by the Chancellor's Office. In addition to the ADT degree programs, Porterville College offers eighteen other associate degree and sixteen certificate of achievement programs. Porterville College offers several unique occupational training programs, including Administration of Justice, Police Cadets, a Police Reserve Officer Academy, Firefighter Academy, Psychiatric Technician, Industrial Maintenance, Emergency Medical Technician, and Registered Nursing.

Porterville's higher educational needs are estimated to continue expanding resulting from recent industrial investments in the local area. It is projected that this investment will result in an increase in demand for college trained workers. Understanding the impact of the learning environment on student success, efforts are being undertaken to provide a safe and secure colligate atmosphere. Also, efforts are ongoing to sustain the campus physical and technological infrastructure. The College continues multi-year facilities enhancement projects funded primarily by the Measure J bond funds and supplemented with reserves for one time modernization projects.

The Porterville College Foundation actively supports the College through providing many scholarships for students. During the last fifteen years, the net asset allocation of the Foundation has grown and changed considerably. The net assets are approximately over \$7.4 million. The Foundation sponsors an energetic campaign to support college programs, faculty projects, and campus-wide projects. This synergy between the College and community promotes an academically-focused and student-centered learning environment.

			20)21-22 G	eneral Fu	nd - Unrestricted	and Restricted								
			Fime Equiv	valent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst 2021	Unrst 2022	Rest 2021	Rest 2022	Budget 2020-21	Budget	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget	Change	2021-22
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22	<u> </u>	2021-22
1100	Acad - Reg Schedule	51.67	52.52	2.00	2.15	5,591,269	5,518,745	-1.30%				174,634	174,634		5,693,379
	1100 - Subtotal					5,591,269	5,518,745	-1.30%				174,634	174,634	0.00%	5,693,379
1214	Educational Administrators - Cont	7.08	7.08	0.92	0.92	1,019,488	1,026,557	0.69%				106,905	124,493	16.45%	1,151,050
1231	Counselors - Contract	2.60	3.00	5.80	5.80	286,305	339,169	18.46%				598,497	603,222	0.79%	942,391
1241	Librarians - Contract Acad Non-Inst Cont	1.00	1.00		0.00	87,975 178,371	87,975 194,268	8.91%				80,758	82,337	1.96%	87,975 276,605
1251	Acad Holi-Inst Cont	1.70 3.73	1.90 4.63	0.80	0.80	434,138	518,523	19.44%				00,730	02,337	1.90 %	518,523
1202	1200 - Subtotal	3.73	4.03			2,006,277	2,166,492	7.99%				786,160	810,052	3.04%	2,976,544
1310	Adjunct Acad Emp - Non-Cont					1,344,575	1,344,575					,	6,000		1,350,575
1311	Acad Emp - Temp Cont					18,200	18,200								18,200
1320	Acad Emp - Intersession					240,000	240,000								240,000
1330	Acad Emp - Overload					342,000	342,000						3,000		345,000
1340	Acad Emp-Inst Non-Cont Stipend/Othr					86,000	82,800	-3.72%				148,252	118,251	-20.24%	201,051
	1300 - Subtotal					2,030,775	2,027,575	-0.16%				148,252	127,251	-14.17%	2,154,826
1419	Acad Emp - Non-Inst Non Cont					80,540	80,740	0.25%				536,974	407,818	-24.05%	488,558
	1400 - Subtotal					80,540	80,740	0.25%				536,974	407,818	-24.05%	488,558
2110	1000 - Total Clss Mgt(NonEd)					9,708,861 826,295	9,793,552 838,616	0.87% 1.49%			╟────┤	1,646,019 466,412	1,519,756 527,183	-7.67% 13.03%	11,313,308 1,365,799
2110	Conf Employee - Non Mgt	7.35 1.00	7.63 1.00	4.98	5.62	69,673	69,673	1.49%				400,412	527,103	13.03%	69,673
2193	Clss Non-Instr Emp Reg Salary Sched	36.60	37.36	21.87	24.35	1,865,602	1,932,928	3.61%				1,239,061	1,333,583	7.63%	3,266,511
2199	Classified Salary Abatement	30.00	57.50	21.07	24.55	-105,547	-105,547					.,,	.,,		-105,547
	2100 - Subtotal					2,656,023	2,735,669	3.00%				1,705,472	1,860,766	9.11%	4,596,435
2211	Inst Aide FT Direct Inst	4.07	3.24			251,517	186,371	-25.90%							186,371
	2200 - Subtotal					251,517	186,371	-25.90%							186,371
2392	Non-Inst Students					21,500	11,500	-46.51%				293,749	241,920	-17.64%	253,420
2393	Class Non-Instr Overtime					20,000	21,500	7.50%							21,500
0444	2300 - Subtotal					41,500	33,000	-20.48%				293,749	241,920	-17.64%	274,920
2411 2412	Inst Students Direct Inst Prof Expt					75,000 92,000	86,000 92,000	14.67%				16,489 21,600	15,768 16,000	-4.37% -25.93%	101,768 108,000
2412	Inst Aide - Temp Direct Inst					2,300	2,300					21,000	10,000	-25.93%	2,300
2413	2400 - Subtotal					169,300	180,300	6.50%				38,089	31,768	-16.60%	212,068
2999	Salary Budget Control					42,916	271,653	532.98%				555,019	446,834	-19.49%	718,487
	2900 - Subtotal					42,916	271,653	532.98%				555,019	446,834	-19.49%	718,487
	2000 - Total					3,161,256	3,406,993	7.77%				2,592,330	2,581,288	-0.43%	5,988,280
3110	STRS-Acad Inst & Instrl Aides(Dir)					1,410,632	1,053,191	-25.34%				128,391	126,636	-1.37%	1,179,826
3110T	STRS-Acad Inst/Instl Aides(Dir)-Tmp						327,676						19,957		347,633
3130	STRS - Ed Administrators - Cont					163,146	161,704	-0.88%							161,704
3131	STRS - Oth Acad Emp Non-Instri											92,670	00.005	-100.00%	=1.001
3131T	STRS - Oth Acad Emp Non-Inst Temp					1 572 770	4,177 1,546,748	-1.72%				221.061	66,885 213,478	-3.43%	71,062 1,760,226
3210	3100 - Subtotal PERS-Acad Inst & Instrl Aides(Dir)					1,573,778 15,474	1,546,748	-1.72%			┫━━━━━┥	221,061	213,478	-0.40%	1,760,226
3210	PERS - Clss Mgt Non-Educational Adm					171,043	192,882	12.77%				96,547	136,489	41.37%	329,371
3221	PERS - Clss Emp					393,384	442,215	12.41%				241,015	273,540	13.50%	715,755
3222	PERS - Conf Emp Non-Mgt					14,422	16,025	11.11%							16,025
3240	PERS - Ed Adm - Cont					10,641	12,417	16.69%				35,204	43,524	23.63%	55,941
	3200 - Subtotal					604,964	680,731	12.52%				372,767	453,554	21.67%	1,134,285
3310	OASDHI-Acad Inst & Instl Aides(Dir)					132,272	102,145	-22.78%				16,058	11,534	-28.17%	113,679
3310T	OASDHI-Acad Inst/Instl Aide(Dir)Tmp						30,318						3,907		34,225
3320	OASDHI - Clss Mgt Non-Ed Admin					60,591	61,534	1.56%				34,845	44,567	27.90%	106,101
3321	OASDHI - Clss Emp OASDHI - Clss Emp Temp					151,400	148,350	-2.01%				89,967	91,845	2.09%	240,196
3321T 3322	OASDHI - Ciss Emp Temp OASDHI - Conf Emp - Non Mgt					5,330	2,785 5,330							-	2,785 5,330
3322	OASDHI - Com Emp - Non Mgr OASDHI - Educational Admin - Cont					18,580	18,858	1.50%				13,010	14,477	11.27%	33,335
3340	OASDHI - Educational Admin - Cont OASDHI - Oth Acad Emp Non-Instri					10,000	10,000	1.0070				15,550	14,417	-100.00%	00,000
3341T	OASDHI - Oth Acad Emp Non-Inst Temp						380					.0,000	5,882		6,262
	3300 - Subtotal					368,174	369,700	0.41%				169,430	172,212	1.64%	541,912
3410	H&W-Acad Inst & Instl Aides(Dir)					1,149,980	1,160,554				╏────┤	149,622	146,329	-2.20%	1,306,884
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir)					129,570	131,129	1.20%				15,591	15,591	-0.00%	146,720
3420	H&W - Clss Mgt(Non-Educ Admin)					134,261	136,209	1.45%				90,968	118,180	29.91%	254,390

			•	004 00 0											
		Full-	Z Time Equi			nd - Unrestricted GU001 Adopted	GU001 GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	-	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	I	I .	I		16,195	16,437	1.49%	1	l		9,142	11,633	27.25%	28,069
3421	H&W - Clss Emp					675,852	659,577	-2.41%				376,478	391,135	3.89%	1,050,712
3421RC	OPEB ARC-Clss Emp					36,749	36,682					23,277	23,312	0.15%	59,994
3422	H&W - Conf Emp - Non Mgt					18,267	17,852								17,852
3422RC	OPEB ARC-Conf Emp Non Mgt					1,366	1,366								1,366
3440	H&W - Educational Admin - Cont					136,635	133,531	-2.27%				27,765	27,135	-2.27%	160,666
3440RC	OPEB ARC-EducAdmin-Cont					20,807	20,966					3,333	3,709	11.27%	24,676
	3400 - Subtotal					2,319,682	2,314,304	-0.23%				696,177	737,024	5.87%	3,051,328
3510						4,367		1,794.22%				2,487	9,784	293.34%	92,500
3510T 3520	SUI-Acad Inst/Instl Aides(Dir) Temp SUI-Clss Mgt Non-Educational Admin					413	21,241	2,396.61%				233	734 7,300	3,029.97%	21,976 17,615
3520	SUI-Ciss Migt Non-Educational Admin SUI - Ciss Emp					1,046		2,396.61%				612	15,356	2,410.20%	40,079
3521T	SUI - Ciss Emp Temp					1,040	174					012	15,550	2,410.2070	174
3522	SUI - Conf Emp - Non Mgt					35		2,359.76%							857
3540	SUI - Educational Admin - Cont					531		2,378.72%				85	2,328	2,637.70%	15,485
3541	SUI - Oth Acad Emp - Non Instl						,					284	· · ·	-100.00%	
3541T	SUI - Oth Acad Emp - Non Instl temp						321						4,265		4,586
	3500 - Subtotal					6,391	153,504	2,301.79%				3,701	39,767	974.44%	193,271
3610						87,426	68,405					8,990	8,114	-9.74%	76,519
3610T	WC-Acad Inst & Instl Aide(Dir) Temp						25,727						1,543		27,271
3620	WC - Clss Mgt Non-Educational Admin					8,146	8,554					4,598	6,054	31.66%	14,608
3621	WC - Clss Emp					22,465	20,502					21,581	12,734	-40.99%	33,236
3621T	WC - Clss Emp Temp					007	1,885						5,521		7,406 711
3622 3640	WC - Conf Emp - Non Mgt WC - Educational Administrators					687 10,465	711 10,911	3.47% 4.26%				1,677	1,930	15.13%	711 12,841
3641	WC - Educational Administrators WC-Oth Acad Emp - Non Instructional					10,405	10,911	4.20%				6,372	1,930	-100.00%	12,041
3641T	WC-Oth Acad Emp - Non Instructional WC-Oth Acad Emp - Non Instr Temp						379					0,372	4,862		5,241
30411	3600 - Subtotal					129,189	137,074					43,217	40,758	-5.69%	177,832
3710						16,532	1,279				╏─────╢	1,058	,	-100.00%	1,279
3710T	DefBen-Acad Inst/Instl AidesDir)Tmp					- ,	17,276					,	100		17,376
3721	DefBen - Clss Emp					11,005	1,978	-82.03%				2,185	2,185	-0.00%	4,164
3721T	DefBen - Clss Emp Temp						5,150								5,150
3741	DefBen - Oth Acad Emp - Non Instrl											628		-100.00%	
3741T													328		328
	3700 - Subtotal					27,538	25,683	-6.74%				3,872	2,614	-32.50%	28,297
3910						40,369	41,676					5,325	5,325	00.000/	47,001
3920	OTHBEN-Clss Mgt(Non-Educ Admin) OTHBEN - Clss Emp					4,781	4,964					3,254 11,065	4,326	32.93% 3.67%	9,290
3921 3922	OTHBEN - Ciss Emp OTHBEN - Conf Emp - Non Mgt					18,054 653	18,340 653	1.59%				11,005	11,471	3.07%	29,811 653
3922	Classified Benefit Abatement					-69,912	-69,912								-69,912
3940						4,887	4,887					993	993		5,881
	3900 - Subtotal					-1,167	609	-152.14%				20,637	22,115	7.16%	22,724
	3000 - Total					5,028,548	5,228,354	3.97%				1,530,862	1,681,521	9.84%	6,909,875
4211	Non-Library/Magazines/Bks/Prdcls					100	100					83,683	16,212	-80.63%	16,312
	4200 - Subtotal					100	100	0.00%				83,683	16,212	-80.63%	16,312
4310	Inst Supplies & Materials					6,500	6,500					324,488	590,158	81.87%	596,658
4312						1,000	1,000								1,000
4313						202,193	187,230					258,742	224,716	-13.15%	411,946
4314	·					14,000	15,000	7.14%							15,000
4320	Vehicle Supplies - Parts					5,400	5,400	00.000/				7.054	7.051		5,400
4321	Fuel - Lubricants 4300 - Subtotal					15,600 244,693	12,000 227,130	-23.08% -7.18%				7,854 591,084	7,854 822,727	39.19%	19,854 1,049,857
4400					┣────┣	244,693 500	500				╟────╢	591,004	022,121	39.19%	500
4400	4400 - Subtotal					500	500	0.00%							500
	4000 - Total				┝──┼	245,293	227,730	-7.16%			╏─────╢	674,767	838,939	24.33%	1,066,669
5107		ļ	<u> </u>	ļ	├	29,000	29,000				╏────╢				29,000
5118	Cont Security Services					14,000	14,900	6.43%				29,304	29,304		44,204
5119	Oth Non-Inst Consulting Services					16,500	16,500					63,800	158,519	148.46%	175,019
5150	Cont Instruction		1			100,000	100,000	11			1				100,000

P						nd - Unrestricted								I	_
		Full-	Time Equi	valent (F	TE)	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
EXPENSE		Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
5151	Guest Lecturers/Performers		I		I I	1,000		-100.00%				20,000	18,388	-8.06%	18,388
	Oth Instructional Consulting Servs					45,000	45,100	0.22%				7,669	156,171	1,936.27%	201,271
5100 - Subtotal						205,500	205,500	0.00%				120,774	362,382	200.05%	567,882
5209 5212	Non-Employee Travel Student Travel					4,000 78,700	4,000 79,700					12,000	11,137	-7.19%	4,000 90,837
5220	Employee Travel					65,875	79,700					178,330	237,321	33.08%	317,196
5221	(Local) Online Training/Webinar					5,500		-100.00%				26,614		-100.00%	0,
5230	Food/Meetings					10,350	13,300	28.50%				143,965	125,249	-13.00%	138,549
5200 - Subtotal						164,425	176,875	7.57%				360,909	373,707	3.55%	550,582
5300	Institutional Dues/Memberships					41,650	42,650					33,255	1,450	-95.64%	44,100
5300 - Subtotal	Laundry Service					<mark>41,650</mark> 23,100	42,650 23,300	2.40% 0.87%				33,255 1,000	<mark>1,450</mark> 1,000	-95.64%	44,100 24,300
5520	Natural Gas/LPG					55,000	45,000					1,000	1,000		45,000
5530	Light - Electricity					275,000	275,000								275,000
5540	Water - Sanitation					60,000	60,000								60,000
5550	Disposal Services					18,000	15,000					3,341	3,341		18,341
5560	Hazardous Waste Disposal					5,925	6,150								6,150
5570	Pest Control					5,000	5,000								5,000
5581 5500 - Subtotal	Telephone Services					14,000 456,025	15,000 444,450	7.14% -2.54%				4,341	4,341	0.00%	15,000 448,791
5602	Short Term Rental-Veh & Equip					11,050	23,823					3,280	3,280	0.0070	27,103
	er/Lease Cntrcts-ie Cars-Copiers					15,675	16,400	4.63%				-,	-,		16,400
5650 Softw	vare Licensing/Maintenance Svcs					107,534	100,350	-6.68%				427,014	336,346	-21.23%	436,696
5651	Internet Access					600	1,050	75.00%				56,725	12,000	-78.85%	13,050
5681	Grounds Maintenance					48,000	48,000					5,000	5,000		53,000
5683	Building Maintenance					58,825	54,000	-8.20%							54,000
5684 5685 Comp	Vehicle Repairs & Maintenance uter Hardware Maint Agreements					11,800 28,000	20,000 28,000								20,000 28,000
	Oth Equipment Maint Agreements					25,000	25,000								25,000
5690	Other Maintenance/Repairs					37,945	31,650					5,541	7,957	43.61%	39,607
5691	Other Maintenance Contracts					60,100	65,820	9.52%							65,820
5600 - Subtotal						404,529	414,093	2.36%				497,560	364,582	-26.73%	778,675
5790	Other Professional Fees					150		-100.00%					20,000		20,000
5700 - Subtotal 5810	Fingerprinting Services					150 80	80	-100.00%				2,706	<mark>20,000</mark> 2,706		20,000 2,786
	Postage/Express Overnight Svcs					8,565	8,465					15,997	9,050	-43.43%	17,515
5830	Bank Charges					0,000	0,100					2,700	2,700	1011070	2,700
5831	Credit Card Expense											360		-100.00%	
5835	Bad Debt Expense					155,000	255,000								255,000
5860	General Advertising Services					28,000	30,000					190,337	88,858	-53.32%	118,858
5861 5880	Printing/Duplicating Service					8,800	6,800	-22.73% -8.31%				26,710 9,810	17,550	-34.29% 3.67%	24,350 11,020
5880	Taxes - Licenses & Permits Other Services & Expenses					927 15,194	850 16,444					9,810 78,031	10,170 97,906	3.67% 25.47%	11,020
	ntigencies Account - Budget Only					10,104	10,111	0.2070				2,306,447	12,181,025	428.13%	12,181,025
5800 - Subtotal	с с ,					216,566	317,639	46.67%				2,633,098	12,409,965	371.31%	12,727,604
5912	Out - Indirect Cost(Expense)											120,930	70,122	-42.01%	70,122
5900 - Subtotal												120,930	70,122	-42.01%	70,122
5000 - Total	Oite hourses and					1,488,845	1,601,207					3,770,866	13,606,550	260.83%	15,207,757
6120 6100 - Subtotal	Site Improvement					25,000 25,000	25,000 25,000	0.00%				3,000 3,000	52,540 52,540	1,651.33% 1,651.33%	77,540 77,540
6210C	Buildings Construction - C				╉	25,000		2,700.00%				3,000	52,540	1,001.0070	700,000
6214	Buildings - Testing & Inspection					1,150	1,150								1,150
6200 - Subtotal	· · · ·					26,150	701,150	2,581.26%							701,150
6310	Library Books					20,700	20,700						8,757		29,457
6311	Magazines & Periodicals					5,000	5,000								5,000
6300 - Subtotal				ļ		25,700	25,700	0.00%				110.010	8,757	00.000/	<mark>34,457</mark> 118,264
	Computer/Technology Faulton														
	Computer/Technology Equipment Computer/Tech Equipment					71,520 16,000	71,500	-0.03%				118,019 15,000	46,764 92,000	-60.38% 513.33%	92,000

			2	021_22 G		ERVILLE COLLE									
		Full-	Z Time Equi			GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted	Restricted Tentative	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change		Budget	Change	Adopted Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22	J	2020-21	2021-22	<u> </u>	2020-21	2021-22	<u> </u>	2021-22
		1													
6414	Furniture					2,900	17.100	-100.00%				3,980	50 500	-100.00%	=0.000
6419	Other Equipment					20,055	17,400					3,416	53,500	1,466.16%	70,900
6419FA	Other Equipment					112,753	20,000					110.115	3,359	00.000/	23,359
0000	6400 - Subtotal					250,228	135,900	-45.69%				140,415	195,622	39.32%	331,522
6900	Capital Outlay Abatements					-25,000		-100.00%							
	6900 - Subtotal					-25,000		-100.00%					0.50.040		
7440	6000 - Total					302,078	887,750	193.88%				143,415	256,919	79.14%	1,144,669
7110	Debt Reduction					150,000	150,000								150,000
7004	7100 - Subtotal					150,000	150,000	0.00%							150,000
7201	Intrafund Transfers Out					4,149,968	3,873,254								3,873,254
750.4	7200 - Subtotal					4,149,968	3,873,254	-6.67%				4 050 040	00.000	07.470/	3,873,254
7501	Student Fin Aid (Excludes Salaries)											1,058,318	30,000	-97.17%	30,000
7501AC	CARE-Financial Aid											50,000	50,000	100.000/	50,000
7501AD	EOP&S-Financial Aid											4,500	10,512	133.60%	10,512
7502	Scholarships											7,500	00.540	-100.00%	00.540
7000	7500 - Subtotal											1,120,318	90,512	-91.92%	90,512
7602	Oth Student Aide (Non-cash)											438,834	438,932	0.02%	438,932
7040	7600 - Subtotal						7 007 000	00.000/	 	l		438,834	438,932	0.02%	438,932
7910	Unrestricted					6,385,634	7,907,623								7,907,623
	7900 - Subtotal					6,385,634	7,907,623	23.83%	 	l		4 550 450	500 444	CC 0 49/	7,907,623
	7000 - Total					10,685,602	11,930,877	11.65%		ļ		1,559,152	529,444	-66.04%	12,460,320
TOTAL EXPENDITURES, (OTHER OUTGO AND NET ENDING BALANCE					30,620,483	33,076,462	8.02%				11,917,412	21,014,416	76.33%	54,090,878

*Due to the automation of this report, there is a difference between the 2020-21 Adopted Budget in comparison to the October 2020 reports. This difference is due to the inclusion of the Restricted Lottery and adding all CE predecessor funds.

DISTRICT OFFICE

DISTRICT OFFICE OPERATIONS

The Kern Community College District offers affordable quality education through its three colleges with a strong commitment to excellence in education. Our colleges provide transfer programs, associate in arts and associate in science degrees, vocational certificate programs, and a vast choice of community service classes. Our colleges also offer a wide variety of both day and evening courses designed to fill academic, vocational, and personal enrichment needs.

<u>**The District Office**</u> provides the following support services to the colleges:

- <u>Chancellor's Office</u>: Serves as liaison with the State Chancellor's Office and with the KCCD Board of Trustees; provides district-wide strategic direction and leadership; develops and implements district board policies and procedures; coordinates district general legal counsel, serves as liaison with local and federal agencies; provides institutional research and reporting; reports analysis of legislation and regulations.
- <u>Educational Services</u>: Directs strategic and tactical planning; coordinates instructional programs and student services; serves as accreditation liaison with the colleges; coordinates workforce and economic development programs; monitors compliance with state and federal regulations and reporting; and serves as liaison with local, state and national agencies.
- **Business Services**: Facilitates district-wide development of accounting systems and procedures, budget control and compliance, coordination of external audits, investment and cash flow management and reporting, purchasing and financial regulatory reporting, district-wide contract approvals and administration, fixed assets, and preparation of the district-wide financial statements in accordance with generally accepted accounting principles.
- <u>Human Resources</u>: Provides district-wide services to all employees; serves as internal consultants to management; facilitates employment benefits and labor relations (including collective bargaining) for all employee groups; recruits new employees; maintains staff diversity; facilitates risk management; provides training and professional development related to health and safety, workers compensation; provides labor contract administration, payroll, and compliance with federal and state labor laws, and local policy and procedures.
- **Information Technology:** Supports information technology efforts of the three colleges and their centers, for more than 34,833 students, about 3,133 faculty, staff and student employees and 5,000 computers; supports administrative technology needs of college and district operations.

• **Facilities:** Provides district-wide facilities planning and construction management services, including district-wide capital outlay and scheduled maintenance projects for new and modernization construction projects; coordinates all district-wide construction compliance requirements.

Kern Community College District Operations Funding Priorities for 2021-22:

- Improve post-pandemic student enrollment, retention, and persistence
- Continue implementation contract management processes and technology
- Continue implementation of Lean Six Sigma pilot program
- Continue oversight of Measure J Bond Construction Program
- Continue district-wide organizational and staff development
- Enhance Information Technology
 - Replace Schedule Plus Program with Ad Astra
 - Continue applications move to the Cloud
 - Document Imaging upgrade
 - Wi-Fi network expansion
 - Continue to expand security programs and tools
 - Meet applications growth and support requirements

				202	1-22 Gen	DISTRICT OF eral Fund - Unrest		icted							
		Full-	Time Equi [,]			GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst 2021	Unrst 2022	Rest 2021	Rest 2022	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	2021-22
		2021	2022	2021	2022	2020-21	2021-22	1	2020-21	2021-22		2020-21	2021-22	<u> </u>	2021-22
1214	Educational Administrators - Cont	2.50	2.90	0.50	0.10	602,606	633,296					82,113	16,423	-80.00%	649,718
1251	Acad Non-Inst Cont	1.50	1.60			182,615	195,116	6.85%							195,116
	1200 - Subtotal					785,220	828,412	5.50%				82,113	16,423	-80.00%	844,835
1419	Acad Emp - Non-Inst Non Cont 1400 - Subtotal					9,000 9,000	9,000 9,000	0.00%							9,000 9,000
	1000 - Total					9,000 794,220	9,000 837,412	5.44%				82,113	16,423	-80.00%	853,835
2110	Clss Mgt(NonEd)	35.85	34.85	1.15	2.15	3,332,369	3,227,833	-3.14%	219,096	212,205	-3.15%	111,257	239,521	115.29%	3,679,559
2190	Conf Employee - Non Mgt	7.00	7.00	1.15	2.15	556,134	543,862	-2.21%	2.0,000	,	0.1070	,	_00,0		543,862
2191	Clss Non-Instr Emp Reg Salary Sched	66.10	65.63	1.08	1.08	4,422,565	4,424,987	0.05%	204,423	215,105	5.23%	51,086	51,086	-0.00%	4,691,177
2199	Classified Salary Abatement					-22,172		-100.00%							
	2100 - Subtotal					8,288,897	8,196,682	-1.11%	423,519	427,309	0.89%	162,343	290,607	79.01%	8,914,598
2392	Non-Inst Students					37,000	23,000	-37.84%	24,950	26,000	4.21%				49,000
2393	Class Non-Instr Overtime					10,000	13,500	35.00%	000.000	050.000	04.400/				13,500
2394 2399	Non-Admin Non-Instr Prof Expt Cls Oth - Temp					6,300 24,000	52,000	-100.00% 116.67%	332,000	252,000	-24.10%				252,000 52,000
2399	2300 - Subtotal					77,300	88,500	14.49%	356,950	278,000	-22.12%				366,500
2999	Salary Budget Control					127,307	237,609	86.64%	230,000	,	-100.00%	74,829		-100.00%	237,609
	2900 - Subtotal					127,307	237,609	86.64%	230,000		-100.00%	74,829		-100.00%	237,609
	2000 - Total					8,493,505	8,522,791	0.34%	1,010,469	705,309	-30.20%	237,172	290,607	22.53%	9,518,707
3110	STRS-Acad Inst & Instrl Aides(Dir)					29,492	31,063	5.32%							31,063
3120	STRS - Clss Mgt Non-Ed Admin					31,572	31,122	-1.42%							31,122
3131T	STRS - Oth Acad Emp Non-Inst Temp 3100 - Subtotal					61,064	1,433 63,618	4.18%							1,433 <mark>63,618</mark>
3210	PERS-Acad Inst & Instrl Aides(Dir)					01,004	05,010	4.1070	18,811		-100.00%				00,010
3220	PERS - Clss Mgt Non-Educational Adm					684,532	751,618	9.80%	45,353	71,882	58.49%	23,030	54,874	138.27%	878,374
3221	PERS - Clss Emp					910,531	991,382	8.88%	19,740	21,848	10.68%	7,247	8,021	10.68%	1,021,250
3221T	PERS - Clss Emp Temp						2,062								2,062
3222	PERS - Conf Emp Non-Mgt					115,120	124,599	8.23%							124,599
3240	PERS - Ed Adm - Cont					84,272	100,301	19.02% 9.78%	83,903	02 720	44 740/	16,997 47,275	3,762 66,657	-77.86%	104,063
3310	3200 - Subtotal OASDHI-Acad Inst & Instl Aides(Dir)					1,794,456 2,648	<mark>1,969,961</mark> 2,829	9.78% 6.85%	7,215	93,730 264	11.71% -96.34%	47,275	100,007	41.00%	2,130,348 3,093
3320	OASDHI - CIss Mgt Non-Ed Admin					238,907	2,020	-0.72%	16,165	23,406	44.80%	8,406	18,218	116.73%	278,804
3321	OASDHI - Clss Emp					336,847	331,038	-1.72%	7,295	7,295		2,911	2,911		341,244
3321T	OASDHI - Clss Emp Temp						1,588			3,741					5,329
3322	OASDHI - Conf Emp - Non Mgt					42,544	41,605	-2.21%							41,605
3340	OASDHI - Educational Admin - Cont					18,263	22,004	20.48%				5,311	1,062	-80.00%	23,066
3341T	OASDHI - Oth Acad Emp Non-Inst Temp 3300 - Subtotal					639,209	131 636,373	-0.44%	30,676	34,706	13.14%	16,628	22,192	33.46%	131 693,271
3410	H&W-Acad Inst & Instl Aides(Dir)					27,538	28,736	4.35%	18,267	54,700	-100.00%	10,020	22,132	55.4070	28,736
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir)					3,579	3,824	6.85%	1,781		-100.00%				3,824
3420	H&W - Clss Mgt(Non-Educ Admin)					630,202	616,094	-2.24%	33,793	50,895	50.61%	21,007	38,394	82.77%	705,383
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)					69,141	68,628	-0.74%	4,294	6,150	43.21%	2,181	4,695	115.29%	79,472
3421	H&W - Clss Emp					1,137,103	1,075,932	-5.38%	34,707	33,930	-2.24%	10,960	10,715	-2.24%	1,120,577
3421RC	OPEB ARC-Clss Emp					86,214	83,830	-2.77% -2.24%	1,869	1,869	0.00%	686	686		86,385
3422 3422RC	H&W - Conf Emp - Non Mgt OPEB ARC-Conf Emp Non Mgt					127,867 10,900	125,005 10,660	-2.24%							125,005 10,660
3440	H&W - Educational Admin - Cont					27,400	33,930	23.83%				9,133	1,786	-80.45%	35,716
3440RC	OPEB ARC-EducAdmin-Cont					7,979	8,581	7.54%				1,609	322	-80.00%	8,903
	3400 - Subtotal					2,127,924	2,055,220	-3.42%	94,711	92,843	-1.97%	45,576	56,597	24.18%	2,204,660
3510	SUI-Acad Inst & Instl Aides(Dir)					91	2,400		55	224	310.19%				2,624
3520	SUI-Clss Mgt Non-Educational Admin					1,764	43,068		110	3,859	3,422.79%	56	2,946	5,194.93%	49,873
3521	SUI - Clss Emp					2,211	53,226	2,307.03%	48	1,173	2,359.04%	26	628	2,359.30%	55,027
3521T 3522	SUI - Clss Emp Temp SUI - Conf Emp - Non Mgt					278	873 6,690	2,305.78%		3,173					4,047 6,690
3522	SUI - Educational Admin - Cont					204	5,385	2,545.40%				41	202	391.96%	5,587
3541T	SUI - Oth Acad Emp - Non InstI temp					!	111	,							111
	3500 - Subtotal					4,548	111,752	2,357.15%	212	8,429	3,880.03%	122	3,776	2,989.12%	123,957
3610	WC-Acad Inst & Instl Aides(Dir)					1,800	1,990		1,075	186	-82.74%				2,176
3620	WC - Clss Mgt Non-Educational Admin					34,775	35,715	2.70%	2,160	3,200	48.17%	1,097	2,443	122.76%	41,358

				202	1-22 Gen	DISTRICT OFI eral Fund - Unrest		icted							
		Full-	Time Equ	valent (F	=	GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst 2021	Unrst 2022	Rest 2021	Rest 2022	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	Budget 2020-21	Budget 2021-22	Change	2021-22
								1 1				2020 21		1	
3621	WC - Clss Emp					43,598	44,138	1.24%	940	973	3.47%	504	521	3.47%	45,632
3621T	WC - Clss Emp Temp						862			2,836					3,698
3622 3640	WC - Conf Emp - Non Mgt WC - Educational Administrators					5,482	5,547 4,466	1.19% 11.27%				809	400	70.040/	5,547 4,633
3640	WC - Educational Administrators WC-Oth Acad Emp - Non Instr Temp					4,013	4,400	11.27%				809	168	-79.31%	4,633
00111	3600 - Subtotal					89,669	92,810	3.50%	4,175	7,194	72.31%	2,410	3,132	29.96%	103,136
3710	DefBen-Acad Inst & Instl Aides(Dir)					,	,- : -		1,346	1,346		_,	-,		1,346
3721	DefBen - Clss Emp					883		-100.00%				595	595		595
3721T	DefBen - Clss Emp Temp						2,294			9,546					11,840
	3700 - Subtotal					883	2,294	159.80%	1,346	10,892	709.24%	595	595	0.00%	13,781
3910	OTHBEN-Acad Inst & Instrl Aide(Dir)					980	1,045	6.67%	653		-100.00%				1,045
3920	OTHBEN-Clss Mgt(Non-Educ Admin)					18,750	18,895	0.77%	1,209	1,862	54.05%	751	1,405	86.96%	22,162
3921 3922	OTHBEN - Clss Emp OTHBEN - Conf Emp - Non Mgt					37,092 4,574	36,058 4,564	-2.79% -0.21%	944	944		347	347		37,349 4,564
3922	OTHBEN - Cont Emp - Non Mgt OTHBEN - Educational Administrators					4,574	4,564	-0.21%				327	65	-80.00%	4,564
3999	Benefit Suspense					19,500	665,099	3,310.76%				25,048		-100.00%	665,099
	3900 - Subtotal					81,876	726,904	787.81%	2,806	2,806	0.00%	26,473	1,817	-93.14%	731,527
	3000 - Total					4,799,628	5,658,931	17.90%	217,829	250,601	15.04%	139,079	154,766	11.28%	6,064,298
4211	Non-Library/Magazines/Bks/Prdcls					21,500	20,100	-6.51%				500		-100.00%	20,100
	4200 - Subtotal					21,500	20,100	-6.51%				500		-100.00%	20,100
4310	Inst Supplies & Materials					2,900	1,750	-39.66%	61,750	61,750		7,650	3,150	-58.82%	66,650
4312 4313	All Computer Software Non-Inst Supplies & Materials					750 149,610	750 130,800	-12.57%	6,450	6,450		14,895	6,215	-58.27%	750 143,465
4313	Fuel - Lubricants					5,500	5,500	-12.07%	0,430	0,430		14,095	0,215	-30.27%	5,500
1021	4300 - Subtotal					158,760	138,800	-12.57%	68,200	68,200	0.00%	22,545	9,365	-58.46%	216,365
	4000 - Total					180,260	158,900	-11.85%	68,200	68,200	0.00%	23,045	9,365		236,465
5118	Cont Security Services					3,500	3,500								3,500
5119	Oth Non-Inst Consulting Services					2,508,621	2,005,470	-20.06%	50,000	50,000		883,390	341,315	-61.36%	2,396,785
5150	Cont Instruction					383,000	105,000	-72.58%	223,245	360,000	61.26%	1,750	301,750	17,142.86%	766,750
5159	Oth Instructional Consulting Servs					0.005.404	0.440.070	00.000/	71,761	71,761	39.64%	1,750	1,750	07.000/	73,511
5209	5100 - Subtotal Non-Employee Travel					<mark>2,895,121</mark> 3,350	2,113,970 3,350	-26.98%	345,006 5,000	<mark>481,761</mark> 5,000	39.04%	886,890 11,500	<mark>644,815</mark> 6,000	<mark>-27.29%</mark> -47.83%	3,240,546 14,350
5212	Student Travel					0,000	0,000		4,500	4,500		11,000	0,000	11.0070	4,500
5220	Employee Travel					416,075	382,153	-8.15%	49,000	47,000	-4.08%	71,339	32,364	-54.63%	461,517
5221	(Local) Online Training/Webinar					50,000	60,500	21.00%							60,500
5230	Food/Meetings					23,750	21,944	-7.60%	18,500	18,500		17,340	10,570	-39.04%	51,014
	5200 - Subtotal					493,175	467,947	-5.12%	77,000	75,000	-2.60%	100,179	48,934	-51.15%	591,881
5300	Institutional Dues/Memberships					228,021	233,257	2.30%	4,000 4,000	4,000	0.000/		2,000 2,000		239,257
5400	5300 - Subtotal Comprehensive/Liab/Prpty/Auto Ins)					<mark>228,02</mark> 1 1,325,000	233,257 900,000	2.30% -32.08%	4,000	4,000	0.00%		2,000		239,257 900,000
5406	Student Insurance					190,000	190,000	-02.0070							190,000
5407	Insurance Deductibles					7,500	12,500	66.67%							12,500
	5400 - Subtotal					1,522,500	1,102,500	-27.59%							1,102,500
5530	Light - Electricity					175,000	175,000								175,000
5540	Water - Sanitation					8,500	8,500								8,500
5550	Disposal Services					4,500	4,500								4,500
5560 5570	Hazardous Waste Disposal Pest Control					4,250	4,250								4,250 1,000
5570	Telephone Services					1,000 17,000	1,000 17,000		1,000	1,000					18,000
5583	Data Communication Services					177,870	202,770	14.00%	1,000	1,000		50		-100.00%	202,770
5590	Other Utilities					9,000	567	-93.70%							567
	5500 - Subtotal					397,120	413,587	4.15%	1,000	1,000	0.00%	50		-100.00%	414,587
5602	Short Term Rental-Veh & Equip								1,000	1,000					1,000
5603	Rental of Facilities					10,010		-100.00%	27,500	27,500					27,500
5608	Oper/Lease Cntrcts-ie Cars-Copiers					10,000	10,000	0.040/	7.600	7 600		4 600	4 500		10,000
5650 5651	Software Licensing/Maintenance Svcs					2,175,080	1,959,638 500	-9.91%	7,500	7,500		4,500	4,500		1,971,638 500
5651	Internet Access IT Cloud Services					1,277,455	500 1,711,532	33.98%							500 1,711,532
5671	Equip Maint Agreements					3,500	3,500	00.0070	2,000	2,000					5,500
5011	-4«.F					0,000	0,000	I I	_,000	_,000	l I			II	0,000

			Time Equi	-		GU001 Adopted	GU001 Tentative	%	CE Adopted	CE Tentative	%	Restricted Adopted	Restricted Tentative	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2021	2022	2021	2022	2020-21	2021-22		2020-21	2021-22		2020-21	2021-22		2021-22
5681	Grounds Maintenance					10,000	10,000							l l	10,00
5683	Building Maintenance	•				60,000	60,000								60,00
5684	Vehicle Repairs & Maintenance	•				4,000	4,000								4,00
5685	Computer Hardware Maint Agreements	5				331,198	301,380	-9.00%							301,38
5686	Oth Equipment Maint Agreements	5				68,178	65,500	-3.93%							65,50
5691	Other Maintenance Contracts	5				11,818	9,600	-18.77%							9,60
	5600 - Subtotal					3,961,239	4,135,650	4.40%	38,000	38,000	0.00%	4,500	4,500	0.00%	4,178,15
5700	Annual Fiscal Audit	t				95,000	128,550	35.32%							128,55
5720	Trustee Election					250,000	175,000	-30.00%							175,00
5731	Attorney Fees - Oth					250,500	250,500		5.000	5.000		10.000	4.000	70.050/	250,50
5790	Other Professional Fees	5				505 500	675	0.05%	5,000	5,000	0.000/	19,000	4,000	-78.95%	9,67
5040	5700 - Subtotal					595,500	554,725	-6.85%	5,000	5,000	0.00%	19,000	4,000	-78.95%	563,72
5810 5813	Fingerprinting Services Physical Examinations/Tests					60,000 20,000	55,000 20,000	-8.33%							55,00
5820	Postage/Express Overnight Svcs					45,400	50,200	10.57%	2,083	2,083		1,750	1,750		54,03
5830	Bank Charges					185,000	185,000	10.0770	100	2,003		1,750	1,750		185,10
5831	Credit Card Expense					21,900	21,900		3,300	3,300					25,20
5860	General Advertising Services	,				128,500	127,470	-0.80%	20,620	20,620			40,000		188,09
5861	Printing/Duplicating Service					10,000	10,000	0.007.0	16,669	15,500	-7.01%	7,250	1,750	-75.86%	27,25
5862	Sponsorships	5				,	.0,000		6,500	6,500		.,	.,		6,50
5880	Taxes - Licenses & Permits	5				35,600	38,600	8.43%	-,	-,					38,60
5890	Other Services & Expenses	;				106,400	131,776	23.85%	12,000	12,000		500	500		144,27
	5800 - Subtotal					612,800	639,946	4.43%	61,272	60,103	-1.91%	9,500	44,000	363.16%	744,04
5911	Indirect Cost(Reimbursement)					-275,511	-295,000	7.07%							-295,00
5912	Out - Indirect Cost(Expense)											40,000	60,000	50.00%	60,00
	5900 - Subtotal					-275,511	-295,000	7.07%				40,000	60,000	50.00%	-235,00
	5000 - Total					10,429,965	9,366,582	-10.20%	531,278	664,864	25.14%	1,060,118	808,249	-23.76%	10,839,69
6120	Site Improvement					30,000	30,000								30,00
	6100 - Subtotal					30,000	30,000	0.00%							30,00
6310	Library Books	5										5,000		-100.00%	
	6300 - Subtotal											5,000		-100.00%	
6412	Computer/Technology Equipment					132,500	150,100	13.28%	21,500	21,500					171,60
6412FA	Computer/Tech Equipment					700,500	664,000	-5.21%	20,000	20,000		0.007	4 700	05 500/	684,00
6414 6419	Furniture Other Equipment					6,000	6,000		15,000	15,000		2,637	1,700	-35.53%	22,7
6419 6419FA	Other Equipment	-				20,000 5,000	20,000 5,000								20,00
0419FA	6400 - Subtotal					864,000	845,100	-2.19%	56,500	56,500	0.00%	2,637	1,700	-35.53%	903,30
	6000 - Total					894,000	875,100	-2.13%	56,500	56,500	0.00%	7,637		-77.74%	933,30
7110	Debt Reduction					1,185,000	1,255,000	5.91%	00,000	00,000	0.0070	1,001	1,100		1,255,00
7111	Debt Interest & Other Charges	5				4,545,964	4,474,746	-1.57%							4,474,74
	7100 - Subtotal					5,730,964	5,729,746	-0.02%							5,729,74
7205	Intrafund Transfers In					-29,711,494	-29,643,444	1.03%							-29,643,44
	7200 - Subtotal					-29,711,494	-29,643,444	1.03%						ŀ	-29,643,44
7312	Interfund Transfers - Out	t		İ		255,000	255,000								255,0
	7300 - Subtotal					255,000	255,000	0.00%						ľ	255,0
7910	Unrestricted					67,857,213	62,053,110	-8.00%	420,519	296,073	-29.59%	30,106	30,106		62,379,2
	7900 - Subtotal					67,857,213	62,053,110	-8.00%	420,519	296,073	-29.59%	30,106	30,106	0.00%	62,379,2
	7000 - Total					44,131,683	38,394,412	-13.00%	420,519	296,073	-29.59%	30,106	30,106	0.00%	38,720,5
					-										

*Due to the automation of this report, there is a difference between the 2020-21 Adopted Budget in comparison to the October 2020 reports. This difference is due to the inclusion of the Restricted Lottery and adding all CE predecessor funds.

Kern Community College District 2021-22 GU001 District Operations Budget Variance								Draft	6/2/202
GU001 Regular Salary & Benefit (excludes Temp Labor)	Chancellors Office & Board of Trustees	Institutional Research	Educational Services	Business Services	іт	Human Resources	Legal	District Operations	TOTAL
Projected 2021-22 Salary & Benefits	568,884	558,779	793,491	2,639,497	5,180,835	3,143,086	442,539	648,589	13,975,700
2020-21 Adopted Budget Salary & Benefits	607,821	548,099	807,571	2,737,383	5,084,469	3,166,719	432,931	638,232	14,023,22
Variance Increase/(Decrease)	(38,937)	10,680	(14,080)	(97,886)	96,366	(23,633)	9,608	10,357	(47,52
Primary Variances									
Salary Step and Column and Other Changes	(30,131)	1,949	(3,108)	(167,710)	47,808	(30,096)	6,101	4,560	(170,62
ncrease in Health Benefits	(3,320)	(1,660)	(11,615)	(25,686)	(14,524)	(14,683)	(830)	132	(72,18
Workers Comp Rate (Increase of 3.47%)	(237)	123	79	(388)	1,117	65	104	175	1,039
Unemploy Rate (Increase of 2360%)	2,088	4,244	6,545	19,578	39,725	5,787	3,593	91	81,65
STRS Rate (Decrease of 1.24%)			(4,848)			2,781		4,589	2,522
PERS Rate (Increase of 10.68%)	(7,336)	6,024	(1,133)	(52,152)	22,240	(12,383)	639	811	(43,290
	(38,937)	10,680	(14,080)	(226,358)	96,366	(48,527)	9,608	10,357	 (200,89 [,]
Position Additions:									
Budget Analyst				128,472		F7 400 47			128,472
Human Resources Assistant (CC 0.5 FTES) Human Resources Assistant (PC 0.5 FTES)						57,430.17 57,430.17			57,430 57,430
Manager IT Enterprise Projects				223		57,430.17			22
Database Warehouse Developer (funded by BC)				220					-
osition Deletions:									-
Human Resources DAIII (DO 1.0)						(89,966)			(89,96
Web Developer				(223)					(223
ositions Not Budgeted:									-
									-
									-
									-
									-
other:									-
osition Shifts from Categorical/Grants	-								-
									-
									-
									-
Variance Increase/(Decrease)	(38,937)	10,680	(14,080)	(97,886)	96,366	(23,633)	9,608	10,357	(47,52
	Chancellors								
	Office & Board of	Institutional	Educational	Business		Human		District	
GU001 Non Labor & Debt Service & Temporary Labor	Trustees	Research	Services	Services	ІТ	Resources	Legal	Operations	Total
							- U	•	
Projected 2021-22 Tentative Budget (including proposed rollover)	553,500	38,606	232,425	7,896,899	6,348,315	1,438,264	406,000	343,834	17,257,843
	683,500	39,800	458,000	8,279,642	6,694,383	673,203	406,000	319,789	17,554,317
2020-21 Adopted Budget Non-Labor		(4 40 4)	(225,575)	(382,744)	(346,068)	765,061	-	24,045	(296,475
2020-21 Adopted Budget Non-Labor Variance Increase/(Decrease)	(130,000)	(1,194)							(1,590,099
Variance Increase/(Decrease)		(1,194)			(750.000)	(665 099)			
	(175,000)	(1,194)			(750,000) 5,598,315	(665,099) 773,165			
Variance Increase/(Decrease) Proposed Carryover from 20-21 or one time expenditures	(175,000)	(1,194)							
Variance Increase/(Decrease) Proposed Carryover from 20-21 or one time expenditures	(175,000)	(1,194)	Vari	ances See	5,598,315		tail		
Variance Increase/(Decrease) Proposed Carryover from 20-21 or one time expenditures New Non-Labor Budget requests net of Carryover	(175,000) 378,500				5,598,315 Attached V	773,165 Norksheet De			15,667,744
Variance Increase/(Decrease) Proposed Carryover from 20-21 or one time expenditures	(175,000)	(1,194)	Vari 1,025,916	ances See 10,536,395	5,598,315	773,165	tail 848,539	992,423	15,667,744
Variance Increase/(Decrease) Proposed Carryover from 20-21 or one time expenditures New Non-Labor Budget requests net of Carryover	(175,000) 378,500				5,598,315 Attached V 11,529,150	773,165 Norksheet De		992,423	31,233,543 (343,999

SPECIAL FUNDS

				Student Body				
		Adopted Budget	Bakersfield	Cerro Coso	Porterville	Tentative Budget		%
		2020-21	2021-22	2021-22	2021-22	2021-22	Difference	Difference
8884AA	Student Cards	260,000	250,000	4,000	4,500	258,500	(1,500)	-0.58%
8884AB	Student Representation Fee	8,000	8,000	4,000	4,000	8,000	(1,000)	-0.0070
INCOME - To		268,000	258,000	4,000	4,500	266,500	(1,500)	
2110	Clss Mgt(NonEd)	17,418	17,418	4,000	4,000	17,418	(0)	-0.00%
2392	Non-Inst Students	39,609	40,000			40,000	391	0.99%
2999	Salary Budget Control	378				.0,000	(378)	-100.00%
2000 - Total		57,405	57,418			57,418	13	10010070
3220	PERS - Clss Mgt Non-Educational Adm	3,606	3,991			3,991	385	10.68%
3320	OASDHI - Clss Mgt Non-Ed Admin	1,333	1,332			1,332	(0)	-0.00%
3420	H&W - Clss Mgt(Non-Educ Admin)	4,567	4,464			4,464	(102)	-2.24%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	341	341			341	()	
3520	SUI-Clss Mgt Non-Educational Admin	9	214			214	206	2,359.70%
3620	WC - Clss Mgt Non-Educational Admin	172	178			178	6	3.47%
3621	WC - Clss Emp	361					(361)	-100.00%
3621T	WC - Clss Emp Temp		408			408	408	
3920	OTHBEN-Clss Mgt(Non-Educ Admin)		163			163	163	
3000 - Total	0 · · · 2 _ · · 0 · · · · · · · · · · · · · · · ·	10,387	11,092			11,092	705	
4313	Non-Inst Supplies & Materials	50,500	45,000	2,500	2,500	50,000	(500)	-0.99%
4510	CoGS Food	2,000	2,000	_,	_,	2,000	()	
4000 - Total		52,500	47,000	2,500	2,500	52,000	(500)	
5151	Guest Lecturers/Performers	60,000	60,000	,	,	60,000	, , ,	
5159	Oth Instructional Consulting Servs	3,000	2,000			2,000	(1,000)	-33.33%
5212	Student Travel	11,500	10,000			10,000	(1,500)	-13.04%
5220	Employee Travel	8,000	8,000			8,000		
5230	Food/Meetings	21,000	20,000	1,500		21,500	500	2.38%
5300	Institutional Dues/Memberships	1,000	2,000			2,000	1,000	100.00%
5602	Short Term Rental-Veh & Equip	5,000	3,000			3,000	(2,000)	-40.00%
5604	Film Rentals	5,000	4,000			4,000	(1,000)	-20.00%
5650	Software Licensing/Maintenance Svcs	400	2,000			2,000	1,600	400.00%
5684	Vehicle Repairs & Maintenance	5,000	5,000			5,000		
5690	Other Maintenance/Repairs	2,000			2,000	2,000		
5831	Credit Card Expense	100	500			500	400	400.00%
5860	General Advertising Services	3,000	3,000			3,000		
5861	Printing/Duplicating Service	5,000	6,000			6,000	1,000	20.00%
5890	Other Services & Expenses	10,000	10,000			10,000		
5000 - Total		140,000	135,500	1,500	2,000	139,000	(1,000)	
6412	Computer/Technology Equipment	7,707	6,990			6,990	(718)	-9.31%
6000 - Total		7,707	6,990			6,990	(718)	
EXPENDITU	JRES - Total	268,000		4,000	4,500	266,500		
Ending Bala	nce	0		0	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Associated Student Body Funds

Adopted Budget Tentative Budget % Bakersfield Cerro Coso Porterville 2020-21 2021-22 2021-22 2021-22 2021-22 Difference Difference 8884AB Student Representation Fee 90.000 63.807 9.947 73.754 (16, 246)-18.05% 8989AB Carry Over Funds - Budget Only 43.709 30.000 30.000 (13,709) -31.36% INCOME - Total 133,709 63,807 39,947 103,754 (29,955) 4,951 2392 Non-Inst Students 10,000 10,000 5,049 101.98% 2000 - Total 4,951 10,000 10,000 5,049 WC - Clss Emp 3621 49 (49) -100.00% 3621T WC - Clss Emp Temp 102 102 102 3000 - Total 49 102 102 53 4313 Non-Inst Supplies & Materials 45.000 2.467 2.467 (42, 533)-94.52% 4000 - Total 45,000 2,467 2,467 (42,533) Student Travel 34,000 6,000 -52.94% 5212 10,000 16,000 (18,000 5220 **Employee Travel** 11,000 4,000 3,000 7,000 (4,000)-36.36% 5230 Food/Meetings 10,000 2,000 2,000 (8,000)-80.00% General Advertising Services 5860 2,000 238 238 (1,762)-88.10% 5861 Printing/Duplicating Service 2.515 1.000 1.000 (1,515)-60.23% 5899 Contigencies Account - Budget Only 19.194 35.000 26.947 61.947 42.753 222.74% 48,238 39,947 9,476 5000 - Total 78,709 88,185 6412 Computer/Technology Equipment 5,000 3,000 (2,000)3,000 -40.00% 6000 - Total 5,000 3,000 3,000 (2,000) **EXPENDITURES - Total** 133,709 63,807 39,947 103,754 (29,955) Ending Balance 0 0 0 0 0 0

KERN COMMUNITY COLLEGE DISTRICT

2021-22 Student Representation Fee Funds

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Student Center Funds

		Adopted Budget	2021-22 Studer Bakersfield	Cerro Coso	Porterville	Tentative Budget		%
		2020-21	2021-22	2021-22	2021-22	2021-22	Difference	Difference
							2	2
8883AA	Student Center	245,000	100,000		45,000	145,000	(100,000)	-40.82%
8989AB	Carry Over Funds - Budget Only	50,000	65,000			65,000	15,000	30.00%
INCOME - T	otal	295,000	165,000		45,000	210,000	(85,000)	
2110	Clss Mgt(NonEd)	52,255	52,255			52,255		
2392	Non-Inst Students	79,316	65,000		10,000	75,000	(4,316)	-5.44%
2999	Salary Budget Control	81,045					(81,045)	-100.00%
2000 - Total		212,616	117,255		10,000	127,255	(85,361)	
3220	PERS - Clss Mgt Non-Educational Adm	10,817	11,972			11,972	1,155	10.68%
3320	OASDHI - Clss Mgt Non-Ed Admin	3,997	3,997			3,997	(0)	-0.00%
3420	H&W - Clss Mgt(Non-Educ Admin)	13,700	13,393			13,393	(307)	-2.24%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	1,024	1,024			1,024		
3520	SUI-Clss Mgt Non-Educational Admin	26	643			643	617	2,359.74%
3620	WC - Clss Mgt Non-Educational Admin	515	533			533	18	3.47%
3621	WC - Clss Emp	768					(768)	-100.00%
3621T	WC - Clss Emp Temp		663		85	748	748	
3920	OTHBEN-Clss Mgt(Non-Educ Admin)		490			490	490	
3000 - Total		30,848	32,715		85	32,800	1,952	
4313	Non-Inst Supplies & Materials	21,500	4,030		16,500	20,530	(970)	-4.51%
4510	CoGS Food	2,000	2,000			2,000		
4000 - Total		23,500	6,030		16,500	22,530	(970)	
5151	Guest Lecturers/Performers	1,000	1,000			1,000		
5602	Short Term Rental-Veh & Equip	500	500			500		
5650	Software Licensing/Maintenance Svcs	1,000	1,000			1,000		
5684	Vehicle Repairs & Maintenance	1,500	1,500			1,500		
5690	Other Maintenance/Repairs	10,000			10,000	10,000		
5861	Printing/Duplicating Service	2,000	2,000			2,000		
5890	Other Services & Expenses	1,470			1,470	1,470		
5899	Contigencies Account - Budget Only	6,945			6,945	6,945		
5000 - Total		24,415	6,000		18,415	24,415		
6412	Computer/Technology Equipment	3,621	3,000			3,000	(621)	-17.16%
6000 - Total		3,621	3,000			3,000	(621)	
EXPENDITU	URES - Total	295,000	165,000		45,000	210,000	(85,000)	
Ending Bala	ance	0	0	0	0	0	0	

		Adopted Budget 2020-21	Tentative Budget 2021-22	Difference	% Difference
8120AA	Higher Education Act	348,776		(348,776)	-100.00%
8122AA	Federal Work Study		1,148,402	1,148,402	
8150AA	Student Financial Aid	53,717,006	43,825,950	(9,891,056)	-18.41%
8151AA	PELL		3,500,000	3,500,000	
8152AA	SEOG		1,062,170	1,062,170	
8153AA	HEERF/COVID Relief		35,785,248	35,785,248	
8155AB	Federal Direct Loans		3,375,000	3,375,000	
8190AB	Other	503,729		(503,729)	-100.00%
8616AA	CAL Grant	5,195,319	5,197,636	2,317	0.04%
8629AA	Other General Categorial Programs	5,094,431	233,668	(4,860,763)	-95.41%
8629AJ	CA Completion		2,716,000	2,716,000	
8629AK	Other State Financial Aid		2,978,055	2,978,055	
8629PY	Other General Categorial Program PY		556,487	556,487	
8694AB	State Prior Year Carry Over	187,141		(187,141)	-100.00%
8839AB	Outside Scholarships		6,200	6,200	
8989AB	Carry Over Funds - Budget Only	458,416		(458,416)	-100.00%
INCOME - To	otal	65,504,817	100,384,816	34,879,999	
1419	Acad Emp - Non-Inst Non Cont	22,959		(22,959)	-100.00%
1000 - Total		22,959		(22,959)	
2191	Clss Non-Instr Emp Reg Salary Sched	70,345	70,345		
2392	Non-Inst Students	968,431	1,138,071	169,640	17.52%
2999	Salary Budget Control	461,506		(461,506)	-100.00%
2000 - Total		1,500,282	1,208,416	(291,866)	
3221	PERS - Clss Emp	14,561	16,162	1,601	10.99%
3321	OASDHI - Clss Emp	5,381	5,381	0	0.00%
3341	OASDHI - Oth Acad Emp Non-Instrl	333		(333)	-100.00%
3421	H&W - Clss Emp	24,952	24,388	(565)	-2.26%
3421RC	OPEB ARC-Clss Emp	1,379	1,379		
3521	SUI - Clss Emp	35	865	830	2,360.16%
3541	SUI - Oth Acad Emp - Non Instl	11		(11)	-100.00%
3621	WC - Clss Emp	9,263	718	(8,545)	-92.25%
3621T	WC - Clss Emp Temp		10,331	10,331	
3741	DefBen - Oth Acad Emp - Non Instrl	849		(849)	-100.00%
3921	OTHBEN - Clss Emp	696	696	, - <i>i</i>	
3000 - Total		57,462	59,920	2,458	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Student Financial Aid Fund

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
4313	Non-Inst Supplies & Materials	5,000		(5,000)	-100.00%
4000 - Total		5,000		(5,000)	
5151	Guest Lecturers/Performers	4,000	1,177	(2,823)	-70.58%
5230	Food/Meetings	7,030		(7,030)	-100.00%
5899	Contigencies Account - Budget Only		27,235,045	27,235,045	
5000 - Total		11,030	27,236,222	27,225,192	
7501	Student Fin Aid (Excludes Salaries)	5,617,560	14,913,302	9,295,742	165.48%
7501AA	Cal Grant B-Financial Aid	5,085,873	5,088,386	2,513	0.05%
7501AB	Cal Grant C-Financial Aid	109,446	109,250	(196)	-0.18%
7501AE	Federal SEOG-Financial Aid	1,071,249	1,062,170	(9,079)	-0.85%
7501AF	Federal PELL Grant	48,717,757	47,325,950	(1,391,807)	-2.86%
7501AI	Federal Direct Loans	3,300,000	3,375,000	75,000	2.27%
7502	Scholarships	2,000		(2,000)	-100.00%
7602	Oth Student Aide (Non-cash)	4,200	6,200	2,000	47.62%
7000 - Total		63,908,085	71,880,258	7,972,173	
EXPENDITUR	RES - Total	65,504,817	100,384,816	34,879,999	
Ending Balan	ce	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Student Financial Aid Fund

		Adopted Budget	Bakersfield	2 Enterprise F Cerro Coso	Porterville	District	Tentative Budget		%
		2020-21	2021-22	2021-22	2021-22	2021-22	2021-22	Difference	Difference
								Difference	Difference
8840AA	Sales and Commissions	352,400			352,400		352,400		
8844IC	Food Services Internal Charges	120,000	100,000		20,000		120,000		
8844RA	Food Court	20,000	2,034,445				2,034,445	2,014,445	10,072.22%
8844RC	Panorama Grill	350,000						(350,000)	-100.00%
8844RK	Special Events/Catering	20,000	400,000				400,000	380,000	1,900.00%
8844RL	Food Service Concessions	45,000	75,000				75,000	30,000	66.67%
8844RM	Non-carbonated Vending	20,000	20,000				20,000		
8844RN	Carbonated Vending	30,000	30,000				30,000		
8895AB	Other	5,000			5,000		5,000		
8895AC	Overage - Shortage	25			25		25		
INCOME - T	otal	962,425	2,659,445		377,425		3,036,870	2,074,445	
2110	Clss Mgt(NonEd)	109,200	172,654				172,654	63,454	58.11%
2191	Clss Non-Instr Emp Reg Salary Sched	11,955	288,274			11,955	300,229	288,274	2,411.33%
2392	Non-Inst Students	8,000						(8,000)	-100.00%
2393	Class Non-Instr Overtime	3,600	15,000				15,000	11,400	316.67%
2394	Non-Admin Non-Instr Prof Expt		155,760				155,760	155,760	
2399	Cls Oth - Temp	16,000						(16,000)	-100.00%
2999	Salary Budget Control	2,184	346,097				346,097	343,913	15,746.95%
2000 - Total		150,939	977,786			11,955	989,741	838,801	
3220	PERS - Clss Mgt Non-Educational Adm	22,604	39,555				39,555	16,951	74.99%
3221	PERS - Clss Emp	2,475	63,403			2,739	66,142	63,667	2,572.73%
3320	OASDHI - Clss Mgt Non-Ed Admin	8,354	13,208				13,208	4,854	58.11%
3321	OASDHI - Clss Emp	1,422	21,338			915	22,253	20,831	1,464.95%
3321T	OASDHI - Clss Emp Temp		3,406				3,406	3,406	
3420	H&W - Clss Mgt(Non-Educ Admin)	18,267	35,716				35,716	17,449	95.52%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	2,140	3,384				3,384	1,244	58.11%
3421	H&W - Clss Emp	4,567	155,363			4,464	159,827	155,260	3,399.85%
3421RC	OPEB ARC-Clss Emp	234	5,424			234	5,659	5,424	2,314.89%
3520	SUI-Clss Mgt Non-Educational Admin	55	2,124				2,124	2,069	3,789.45%
3521	SUI - Clss Emp	16	3,546			147	3,693	3,677	23,301.84%
3521T	SUI - Clss Emp Temp		2,100				2,100	2,100	
3620	WC - Clss Mgt Non-Educational Admin	1,077	1,761				1,761	685	63.59%
3621	WC - Clss Emp	390	2,940			122	3,062	2,672	685.36%
3621T	WC - Clss Emp Temp		1,742				1,742	1,742	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Enterprise Funds

				2 Enterprise F					
		Adopted Budget	Bakersfield	Cerro Coso	Porterville	District	Tentative Budget		%
		2020-21	2021-22	2021-22	2021-22	2021-22	2021-22	Difference	Difference
3721	DefBen - Clss Emp	592	426				426	(166)	-27.96%
3721T	DefBen - Clss Emp Temp		5,763				5,763	5,763	
3920	OTHBEN-Clss Mgt(Non-Educ Admin)		1,307				1,307	1,307	
3921	OTHBEN - Clss Emp	118	2,740			118	2,858	2,740	2,314.81%
3000 - Total		62,310	365,246			8,740	373,986	311,676	
4313	Non-Inst Supplies & Materials	8,525	500		8,025		8,525		
4321	Fuel - Lubricants	1,500	1,500				1,500		
4510	CoGS Food	386,147	813,000		160,000		973,000	586,853	151.98%
4520	CoGS Paper Goods	26,000	310,000		8,500		318,500	292,500	1,125.00%
4530	CoGS Other	250	5,000		250		5,250	5,000	2,000.00%
4000 - Total		422,422	1,130,000		176,775		1,306,775	884,353	
5108	Temp Employment Agency Services	185,025			185,025		185,025		
5119	Oth Non-Inst Consulting Services	1,000			1,000		1,000		
5220	Employee Travel	2,000						(2,000)	-100.00%
5230	Food/Meetings		592				592	592	
5300	Institutional Dues/Memberships		500				500	500	
5501	Laundry Service	23,050	31,005		7,750		38,755	15,705	68.13%
5602	Short Term Rental-Veh & Equip	2,250	3,000		250		3,250	1,000	44.44%
5650	Software Licensing/Maintenance Svcs	3,000	34,892				34,892	31,892	1,063.07%
5684	Vehicle Repairs & Maintenance	3,000	3,000				3,000		
5690	Other Maintenance/Repairs	3,550	2,000		1,550		3,550		
5830	Bank Charges	1,675			1,675		1,675		
5831	Credit Card Expense	31,800	30,000		1,800		31,800		
5861	Printing/Duplicating Service	500	500				500		
5880	Taxes - Licenses & Permits	350			350		350		
5890	Other Services & Expenses	10,750	10,000		750		10,750		
5899	Contigencies Account - Budget Only	73,691	42,229		500		42,729	(30,962)	-42.02%
5000 - Total		341,641	157,718		200,650		358,368	16,727	
6412	Computer/Technology Equipment	500						(500)	-100.00%
6419	Other Equipment	5,000	8,000				8,000	3,000	60.00%
6000 - Total		5,500	8,000				8,000	2,500	
EXPENDITU	JRES - Total	982,812	2,638,750		377,425	20,695	3,036,870	2,054,057	
Ending Bala	nce*	(20,387)	20,695	0	0	(20,695)	0	20,387	

KERN COMMUNITY COLLEGE DISTRICT

* 2020-21 Adopted Budget Ending Balance difference due to a District Office position budgeted at Bakersfield College

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		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8652AA	Scheduled Maint & Spec Repair Prog	118,616		(118,616)	-100.00%
8989AB	Carry Over Funds - Budget Only	1,450,994	1,618,558	167,564	11.55%
INCOME - To	otal	1,569,610	1,618,558	48,949	
4313	Non-Inst Supplies & Materials	23		(23)	-100.00%
4000 - Total		23		(23)	
5119	Oth Non-Inst Consulting Services	5,588		(5,588)	-100.00%
5220	Employee Travel	2,726		(2,726)	-100.00%
5899	Contigencies Account - Budget Only		179,500	179,500	
5000 - Total		8,314	179,500	171,186	
6210C	Buildings Construction - C	526,602	190,000	(336,602)	-63.92%
6211	Buildings Architect	13,088		(13,088)	-100.00%
6214	Buildings - Testing & Inspection	21,400		(21,400)	-100.00%
6419	Other Equipment	4,168		(4,168)	-100.00%
6000 - Total		565,258	190,000	(375,258)	
7910	Unrestricted	996,014	1,249,058	253,044	25.41%
7000 - Total		996,014	1,249,058	253,044	
EXPENDITU	IRES - Total	1,569,610	1,618,558	48,949	
Ending Bala	nce	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Capital Outlay Funds

		Adopted Budget 2020-21	Tentative Budget 2021-22	Difference	% Difference
		2020-21		Difference	Difference
8860AA	Interest and Investment Income	103,270	89,749	(13,521)	-13.09%
8989AB	Carry Over Funds - Budget Only	8,507,076	3,288,104	(5,218,972)	-61.35%
INCOME - T	otal	8,610,346	3,377,853	(5,232,494)	
2110	Clss Mgt(NonEd)	127,098	127,098	0	0.00%
2191	Clss Non-Instr Emp Reg Salary Sched	30,616	30,616	(0)	-0.00%
2000 - Total		157,714	157,715	0	
3220	PERS - Clss Mgt Non-Educational Adm	26,309	29,118	2,809	10.68%
3221	PERS - Clss Emp	6,338	7,014	677	10.68%
3320	OASDHI - Clss Mgt Non-Ed Admin	9,231	9,231		
3321	OASDHI - Clss Emp	2,342	2,342		
3420	H&W - Clss Mgt(Non-Educ Admin)	18,267	17,858	(409)	-2.24%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	2,491	2,491		
3421	H&W - Clss Emp	7,307	7,143	(164)	-2.24%
3421RC	OPEB ARC-Clss Emp	600	600		
3520	SUI-Clss Mgt Non-Educational Admin	64	1,563	1,500	2,359.98%
3521	SUI - Clss Emp	15	377	361	2,359.70%
3620	WC - Clss Mgt Non-Educational Admin	1,253	1,296	43	3.47%
3621	WC - Clss Emp	302	312	10	3.47%
3920	OTHBEN-Clss Mgt(Non-Educ Admin)	653	653		
3921	OTHBEN - Clss Emp	261	261		
3000 - Total		75,433	80,261	4,828	
4313	Non-Inst Supplies & Materials	24	18	(6)	-25.00%
4000 - Total		24	18	(6)	
5119	Oth Non-Inst Consulting Services	971,781	632,348	(339,433)	-34.93%
5220	Employee Travel	976	488	(488)	-50.00%
5230	Food/Meetings	92	10	(82)	-89.13%
5300	Institutional Dues/Memberships	64	32	(32)	-50.00%
5650	Software Licensing/Maintenance Svcs	320	260	(60)	-18.75%
5686	Oth Equipment Maint Agreements		36	36	
5860	General Advertising Services	264	180	(84)	-31.82%
5861	Printing/Duplicating Service	113	30	(83)	-73.40%
5899	Contigencies Account - Budget Only				
5000 - Total		973,610	633,384	(340,226)	
6210C	Buildings Construction - C	6,908,822	2,412,564	(4,496,258)	-65.08%

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure G (SRID) Construction Funds

		Adopted Budget	Tentative Budget		%				
		2020-21	2021-22	Difference	Difference				
6211	Buildings Architect	423,600		(423,600)	-100.00%				
6214	Buildings - Testing & Inspection	3,617		(3,617)	-100.00%				
6414	Furniture		16,443	16,443					
6414FA	Furniture		35,831	35,831					
6419	Other Equipment	67,526	41,637	(25,889)	-38.34%				
6000 - Total		7,403,565	2,506,475	(4,897,090)					
EXPENDITURE	S - Total	8,610,346	3,377,853	(5,232,494)					
Ending Balance	9	0	0	0					

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure G (SRID) Construction Funds

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8671AA	Home Owners Prprty Tax Relief	57,392	87,295	29,903	52.10%
8811AA	Tax Allocation Secured Roll	11,579,738	11,990,843	411,105	3.55%
8812AA	Tax Allocation Supplemental Roll	87,295	187,709	100,414	115.03%
8813AA	Tax Allocation Unsecured Roll	1,440,641	1,440,641		
8819AA	Specific Taxes	8,708	8,708		
8860AA	Interest and Investment Income	216,036	247,536	31,500	14.58%
8989AB	Carry Over Funds - Budget Only	14,702,166	16,697,432	1,995,266	13.57%
INCOME - TO	otal	28,091,976	30,660,164	2,568,189	
5830	Bank Charges	3,509	3,500	(9)	-0.26%
5890	Other Services & Expenses	31,500	31,500		
5000 - Total		35,009	35,000	(9)	
7110	Debt Reduction	11,075,000	12,050,000	975,000	8.80%
7111	Debt Interest & Other Charges	2,279,801	1,877,732	(402,068)	-17.64%
7910	Unrestricted	14,702,167	16,697,432	1,995,265	13.57%
7000 - Total		28,056,968	30,625,164	2,568,197	
EXPENDITU	JRES - Total	28,091,977	30,660,164	2,568,188	
Ending Bala	ince	(1)	0	1	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 SRID (Measure G) Debt Service Fund

		Adopted Budget 2020-21	Tentative Budget 2021-22	Difference	% Difference
				Billerenee	Billoronoo
8860AA	Interest and Investment Income	525,616	539,195	13,579	2.58%
8941AA	Sale of Bonds	310,000,000		(310,000,000)	-100.00%
8989AB	Carry Over Funds - Budget Only	49,375,763	303,156,180	253,780,417	513.98%
INCOME - T	otal	359,901,379	303,695,375	(56,206,004)	
2110	Clss Mgt(NonEd)	508,393	508,393	0	0.00%
2191	Clss Non-Instr Emp Reg Salary Sched	122,465	122,465	0	0.00%
2000 - Total		630,858	630,858	0	
3220	PERS - Clss Mgt Non-Educational Adm	105,237	116,473	11,235	10.68%
3221	PERS - Clss Emp	25,350	28,057	2,706	10.68%
3320	OASDHI - Clss Mgt Non-Ed Admin	36,926	36,926		
3321	OASDHI - Clss Emp	9,369	9,369		
3420	H&W - Clss Mgt(Non-Educ Admin)	73,067	71,431	(1,636)	-2.24%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	9,965	9,965		
3421	H&W - Clss Emp	29,227	28,572	(654)	-2.24%
3421RC	OPEB ARC-Clss Emp	2,400	2,400		
3520	SUI-Clss Mgt Non-Educational Admin	254	6,253	5,999	2,359.86%
3521	SUI - Clss Emp	61	1,506	1,445	2,360.12%
3620	WC - Clss Mgt Non-Educational Admin	5,012	5,186	174	3.47%
3621	WC - Clss Emp	1,207	1,249	42	3.47%
3920	OTHBEN-Clss Mgt(Non-Educ Admin)	2,614	2,614		
3921	OTHBEN - Clss Emp	1,045	1,045		
3000 - Total		301,734	321,046	19,312	
4313	Non-Inst Supplies & Materials	1,176	1,782	606	51.53%
4000 - Total		1,176	1,782	606	
5119	Oth Non-Inst Consulting Services	32,307,589	29,235,114	(3,072,475)	-9.51%
5220	Employee Travel	65,792	61,280	(4,512)	-6.86%
5230	Food/Meetings	4,508	990	(3,518)	-78.04%
5300	Institutional Dues/Memberships		3,168	3,168	
5603	Rental of Facilities	7,974		(7,974)	-100.00%
5640	Lease Relocatables	1,111,857	936,819	(175,038)	-15.74%
5650	Software Licensing/Maintenance Svcs	15,680	25,740	10,060	64.16%
5686	Oth Equipment Maint Agreements		3,564	3,564	
5860	General Advertising Services	63,081	42,668	(20,412)	-32.36%
5861	Printing/Duplicating Service	186,065	159,269	(26,796)	-14.40%

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure J Construction Funds

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
5000 - Total		33,762,546	30,468,613	(3,293,933)	
6210C	Buildings Construction - C	293,767,405	246,574,856	(47,192,549)	-16.06%
6211	Buildings Architect	14,821,120	11,655,607	(3,165,512)	-21.36%
6212	Buildings - Fees	3,600		(3,600)	-100.00%
6214	Buildings - Testing & Inspection	6,205,912	5,224,872	(981,040)	-15.81%
6216	Bldg Cost of Purchase	924,846	68,401	(856,445)	-92.60%
6414	Furniture	93,186	16,445	(76,741)	-82.35%
6419	Other Equipment	1,091,603	822,752	(268,851)	-24.63%
6419FA	Other Equipment	8,297,394	7,910,143	(387,251)	-4.67%
6000 - Total		325,205,066	272,273,077	(52,931,989)	
EXPENDITURE	S - Total	359,901,379	303,695,375	(56,206,004)	
Ending Balance	9	0			

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure J Construction Funds

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8671AA	Home Owners Prprty Tax Relief		20,664,243	20,664,243	
8811AA	Tax Allocation Secured Roll	21,722,468	,	(21,722,468)	-100.00%
8860AA	Interest and Investment Income	271,657	271,657		
8989AB	Carry Over Funds - Budget Only	27,165,674	23,141,613	(4,024,061)	-14.81%
INCOME - To	otal	49,159,799	44,077,513	(5,082,286)	
5830	Bank Charges	1,000	1,000		
5890	Other Services & Expenses	26,000	26,000		
5000 - Total		27,000	27,000		
7110	Debt Reduction	19,075,000	16,700,000	(2,375,000)	-12.45%
7111	Debt Interest & Other Charges	2,892,125	4,208,900	1,316,775	45.53%
7910	Unrestricted	27,165,674	23,141,613	(4,024,061)	-14.81%
7000 - Total		49,132,799	44,050,513	(5,082,286)	
EXPENDITU	IRES - Total	49,159,799	44,077,513	(5,082,286)	
Ending Bala	nce	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure J Debt Service Fund

		Adopted Budget 2020-21	Tentative Budget 2021-22	Difference	% Difference
8860AA	Interest and Investment Income	299		(299)	-100.00%
8989AB	Carry Over Funds - Budget Only	3,788,720	3,825,143	36,423	0.96%
INCOME - Tot	tal	3,789,019	3,825,143	36,124	
5899	Contigencies Account - Budget Only	299		(299)	-100.00%
5000 - Total		299		(299)	
7910	Unrestricted	3,788,720	3,825,143	36,423	0.96%
7000 - Total		3,788,720	3,825,143	36,423	
EXPENDITUR	RES - Total	3,789,019	3,825,143	36,124	
Ending Balan	ice	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Measure C Mammoth Construction Funds

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8819AA	Specific Taxes	1,199,862	1,260,405	60,543	5.05%
8860AA	Interest and Investment Income	22,000	22,000		
8989AB	Carry Over Funds - Budget Only	1,273,749	1,356,665	82,916	6.51%
INCOME - Total		2,495,611	2,639,070	143,459	
5830	Bank Charges	2,299	2,299		
5000 - Total		2,299	2,299		
7110	Debt Reduction	487,686	1,220,000	732,314	150.16%
7111	Debt Interest & Other Charges	731,877	60,106	(671,771)	-91.79%
7910	Unrestricted	1,273,749	1,356,665	82,916	6.51%
7000 - Total		2,493,312	2,636,771	143,459	
EXPENDITU	RES - Total	2,495,611	2,639,070	143,459	
Ending Bala	nce	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Mammoth Bonds Debt Service Fund

KERN COMMUNITY COLLEGE DISTRICT 2021-22 2016 Conversion of 2008 refunding and 2004 COP

	Lease Payment Fund										
		Adopted Budget	Tentative Budget		%						
		2020-21	2021-22	Difference	Difference						
		(05.000	105 000								
8860AA	Interest and Investment Income	125,000	125,000								
8981AA	Interfund Transfers - In	255,000	255,000								
8989AB	Carry Over Funds - Budget Only	8,271,765	8,166,100	(105,665)	-1.28%						
INCOME -	Total	8,651,765	8,546,100	(105,665)							
5603	Rental of Facilities	2,291,850	2,287,600	(4,250)	-0.19%						
5830	Bank Charges	3,500	3,500								
5000 - Tota	l	2,295,350	2,291,100	(4,250)							
7910	Unrestricted	6,356,415	6,255,000	(101,415)	-1.60%						
7000 - Tota	l	6,356,415	6,255,000	(101,415)							
EXPENDIT	URES - Total	8,651,765	8,546,100	(105,665)							
Ending Bal	lance	0	0	0							

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Facilities Corporation Debt Service Fund Budget 2016 Conversion of 2008 refunding and 2004 COP

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8850AA	Rentals & leases	2,291,850	2,292,600	750	0.03%
8989AB	Carry Over Funds - Budget Only	1,410		(1,410)	-100.00%
INCOME -	Total	2,293,260	2,292,600	(660)	
5830	Bank Charges	5,000	5,000		
5000 - Tota		5,000	5,000		
7110	Debt Reduction	1,285,000	1,350,000	65,000	5.06%
7111	Debt Interest & Other Charges	1,001,850	937,600	(64,250)	-6.41%
7910	Unrestricted	1,410		(1,410)	-100.00%
7000 - Tota		2,288,260	2,287,600	(660)	
EXPENDITU	JRES - Total	2,293,260	2,292,600	(660)	
Ending Bal	ance	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 KCCD Lease Revenue Bonds (BC Solar Facility)

		Lease Reve			
		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8981AA	Interfund Transfers - In	307,977	318,578	10,601	3.44%
INCOME - Total		307,977	318,578	10,601	
5603	Rental of Facilities	307,977	318,578	10,601	3.44%
5000 - Total		307,977	318,578	10,601	
EXPENDITUR	RES - Total	307,977	318,578	10,601	
Ending Balar	nce	0	0	0	

Lease Revenue Fund

KERN COMMUNITY COLLEGE DISTRICT 2021-22 KCCD Lease Revenue Bonds (BC Solar Facility)

Debt	Service	Fund
------	---------	------

		Adopted Budget	Tentative Budget		%
		2020-21	2021-22	Difference	Difference
8850AA	Rentals & leases	307,977	320,578	12,601	4.09%
8860AA	Interest and Investment Income	25		(25)	-100.00%
INCOME - To	otal	308,002	320,578	12,576	
5830	Bank Charges	2,000	2,000		
5000 - Total		2,000	2,000		
7110	Debt Reduction	194,000	211,000	17,000	8.76%
7111	Debt Interest & Other Charges	112,002	107,578	(4,424)	-3.95%
7000 - Total		306,002	318,578	12,576	
EXPENDITUR	RES - Total	308,002	320,578	12,576	
Ending Balan	ice	0	0	0	

KERN COMMUNITY COLLEGE DISTRICT 2021-22 Child Development Funds

-				lia Developme					
		Adopted Budget	Bakersfield	Cerro Coso	Porterville	District	Tentative Budget		%
		2020-21	2021-22	2021-22	2021-22	2021-22	2021-22	Difference	Difference
010044	Linker Education Act		000 400				000 400	000,400	
8120AA	Higher Education Act	545.000	280,436				280,436	280,436	4.05%
8190AB	Other	515,099	404,208	89,000			493,208	(21,891)	-4.25%
8621AA	Child Development	3,133,242	1,472,900	1,018,532			2,491,432	(641,810)	-20.48%
8694AB	State Prior Year Carry Over	180,345	39,621				39,621	(140,723)	-78.03%
8981AA	Interfund Transfers - In	136,353						(136,353)	-100.00%
8989AB	Carry Over Funds - Budget Only	16,697		22,077			22,077	5,380	32.22%
INCOME - T		3,981,736					3,326,774	(654,961)	
2110	Clss Mgt(NonEd)	372,296	224,624	146,045			370,670	(1,626)	-0.44%
2191	Clss Non-Instr Emp Reg Salary Sched	1,424,110	843,427	422,040			1,265,467	(158,643)	-11.14%
2392	Non-Inst Students	235,609	66,867	115,000			181,867	(53,743)	-22.81%
2393	Class Non-Instr Overtime	65,800	1,450				1,450	(64,350)	-97.80%
2999	Salary Budget Control	92,540						(92,540)	-100.00%
2000 - Total		2,190,355	1,136,368	683,085			1,819,453	(370,902)	
3120	STRS - Clss Mgt Non-Ed Admin	23,849	10,613	23,250			33,864	10,015	41.99%
3121	STRS - Clss Emp	9,339	22,553	7,069			29,623	20,284	217.19%
3220	PERS - Clss Mgt Non-Educational Adm	46,497	36,188				36,188	(10,309)	-22.17%
3221	PERS - Clss Emp	248,034	124,115	73,829			197,944	(50,090)	-20.19%
3320	OASDHI - Clss Mgt Non-Ed Admin	19,325	17,184	2,118			19,301	(24)	-0.12%
3321	OASDHI - Clss Emp	99,135	54,602	26,099			80,701	(18,434)	-18.60%
3321T	OASDHI - Clss Emp Temp		111				111	111	
3420	H&W - Clss Mgt(Non-Educ Admin)	91,334	53,573	35,716			89,289	(2,045)	-2.24%
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	7,297	4,403	2,862			7,265	(32)	-0.44%
3421	H&W - Clss Emp	580,289	369,656	150,006			519,662	(60,627)	-10.45%
3421RC	OPEB ARC-Clss Emp	22,076	13,395	5,892			19,287	(2,789)	-12.63%
3520	SUI-Clss Mgt Non-Educational Admin	186	2,763	1,796			4,559	4,373	2,348.97%
3521	SUI - Clss Emp	738	10,374	5,191			15,565	14,827	2,008.26%
3521T	SUI - Clss Emp Temp		18				18	18	
3620	WC - Clss Mgt Non-Educational Admin	3,670	2,291	1,490			3,781	111	3.02%
3621	WC - Clss Emp	16,907	8,603	4,305			12,908	(3,999)	-23.65%
3621T	WC - Clss Emp Temp	· · · ·	697	1,173			1,870	1,870	
3721	DefBen - Clss Emp	5,721	5,920	2,049			7,969	2,248	39.29%
3920	OTHBEN-Clss Mgt(Non-Educ Admin)	3,267	1,960				3,267	,	
3921	OTHBEN - Clss Emp	11,031	6,766	3,450			10,216	(815)	-7.39%
3000 - Total		1,188,697	745,786				1,093,388	(95,309)	
4211	Non-Library/Magazines/Bks/Prdcls	2,000	5,000				5,000	3,000	150.00%
4310	Inst Supplies & Materials	99,316	50,000				59,051	(40,265)	-40.54%
4312	All Computer Software	1,500	2,200				2,200	700	
1012		.,000	2,200				2,200	, 00	10.0170

KERN COMMUNITY COLLEGE DISTRICT

			2021-22 Ch	ild Developme	nt Funds				
		Adopted Budget 2020-21	Bakersfield 2021-22	Cerro Coso 2021-22	Porterville 2021-22	District 2021-22	Tentative Budget 2021-22	Difference	% Difference
4313	Non-Inst Supplies & Materials	99,774	95,356	9,415			104,772	4,997	5.01%
4314	Paper	100						(100)	-100.00%
4400	Food - Non Travel Non Cafeteria	141,372	90,000	21,609			111,609	(29,763)	-21.05%
4000 - Total		344,062	242,556	40,076			282,632	(61,430)	
5109	Child Care Services	6,000						(6,000)	-100.00%
5151	Guest Lecturers/Performers			1,500			1,500	1,500	
5159	Oth Instructional Consulting Servs	7,575						(7,575)	-100.00%
5212	Student Travel		2,000				2,000	2,000	
5220	Employee Travel	27,310	1,000				1,000	(26,310)	-96.34%
5220DT	Employee Travel DO	1,300		600			600	(700)	-53.85%
5230	Food/Meetings	500	600				600	100	20.00%
5300	Institutional Dues/Memberships	10,000	4,000				4,000	(6,000)	-60.00%
5520	Natural Gas/LPG	100						(100)	-100.00%
5530	Light - Electricity	17,325		17,745			17,745	420	2.42%
5540	Water - Sanitation	16,900		16,900			16,900		
5550	Disposal Services	2,340		2,940			2,940	600	25.64%
5570	Pest Control	1,910		1,910			1,910		
5581	Telephone Services	5,950	750	5,950			6,700	750	12.61%
5590	Other Utilities			2,000			2,000	2,000	
5650	Software Licensing/Maintenance Svcs	1,000						(1,000)	-100.00%
5683	Building Maintenance	11,597						(11,597)	-100.00%
5690	Other Maintenance/Repairs	117,850	50,679				50,679	(67,171)	-57.00%
5691	Other Maintenance Contracts	700						(700)	-100.00%
5861	Printing/Duplicating Service	1,050	1,000				1,000	(50)	-4.76%
5880	Taxes - Licenses & Permits	4,303		1,573			1,573	(2,730)	-63.44%
5899	Contigencies Account - Budget Only	8,102		7,728			7,728	(374)	-4.61%
5912	Out - Indirect Cost(Expense)	10,000	11,425				11,425	1,425	14.25%
5000 - Total		251,812	71,454	58,846			130,300	(121,511)	
6412	Computer/Technology Equipment		1,002				1,002	1,002	
6419	Other Equipment								
6000 - Total			1,002				1,002	1,002	
7910	Unrestricted	6,811						(6,811)	-100.00%
7000 - Total		6,811						(6,811)	
EXPENDITU	RES - Total	3,981,736	2,197,165	1,129,609			3,326,774	(654,961)	
Ending Balar	nce	0	0	0	0	0	0	0	

GANN LIMIT

				CALIFORNIA COMM GANN LIMIT V Budget Yea	VORKSHEET	ES	
וח	STRIC	CT:		KERN			
	TE:			June 10, 2021			
١.	Α.	2020-21 A	opriations Li Appropriatio	ns Limit			\$ 221,618,826
	В. С.	2021-22 Population	Price Factor:		1.0573		
	C.		2019-20	Second Period Actual FTES ¹	25 547 0200		
			2020-21	Second Period Actual FTES	25,547.9300		
			2021-22		22,622.2100		
		5	(C.2. divided	Population Change Factor	0.8855	-	
	D.	2020-21	•	ed by inflation and population factors			\$ 207,488,221
				e B and line C.3.)			
	Ε.	-	nts to increas				
				of financial responsibility oter approved increases		-	
		_					-
			-	ments - increase			-
	F.	•	nts to decreas				
				t of financial responsibility oter approved increases		-	
				ments - decrease			
	G.		ppropriation				\$ 207,488,221
11.	202 A.	2 0-21 Appr o State Aid ²	-	ubject to Limit Based on the Revenue	Schedules		\$ 102,191,172
	А. В.	State Subv					444,301
	C.		perty taxes				59,217,639
	D.	Estimated	excess Debt	Service taxes			-
	E.	Estimated	Parcel taxes,	, Square Foot taxes, etc.			-
	F.		n proceeds of				2,013,379
	G. H.			bursed Mandates ⁴ 1 s Subject to Limit			- \$ 163,866,491
			propriation				5 105,000,431
111.	Α.	District is	within Appr	opriations Limit			43,621,730
² lı Fa	nclud culty	les Unrestri , Part-Time	cted General Faculty Com	responds to total resident FTES as repor Apportionment, Apprenticeship Allowan pensation, Part-Time Health Benefits, Pa	ice, Prop 55 Education	n Protection Accoun	
4 L un	ocal reim	Appropriati bursed mar	ons for Unrei ndates such a	lief, Timber Yield Tax, etc mbursed State, Court, and Federal Manc s the federally-required Medicare payme ot covered by PERS or STRS.	•		