Kern Community College District Adopted Budget 2020-2021





October 8, 2020

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EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

2020-21 ADOPTED BUDGET ASSUMPTIONS

When the Governor released his January proposed budget for 2020-21 the California economy was still expanding with the State Budget projecting a budget surplus and the Community College System was looking toward program expansion-- and then the COVID-19 Pandemic found its way to California. The pandemic mitigation measures and health costs have resulted in sending the State reeling into a deep economic recession with historical levels of unemployment which has resulted in a projected State budget deficit of \$54 billion. The Governor and Legislature in an effort to minimize the impact of these funding deficits on Community College Students have proposed a series of funding deferrals to minimize program reductions. The State Budget also makes provisions should the State receive further relief funding from the Federal Government. This in essence makes the budget challenge for the System a cashflow management challenge as opposed to an expenditure reduction challenge. The Kern Community College District's 2020-21 Adopted Budget was developed using the 2020-21 Advance Principle Apportionment with no modification for COLA or growth revenues. The Governor had originally planned to release an August revised budget due to the significant uncertainty of the recession's impact on State revenues at the time the State budget was adopted to allow the State to get a better understanding of the impact of the economic recession on tax revenues this summer. However, tax receipts received in the first two months of the fiscal year have surprisingly exceeded projections by \$4.5 billion. There is a strong belief that due to the extension for filing income taxes for 2019, those receipts are somewhat masking the true impact of the recession on State revenues. At this point in the year it is estimated the true impact of the recession will not become clear until the last four months of 2020. The following highlights the 2020-21 System Adopted Budget:

2020-21 Highlights for California Community Colleges

Apportionments -

- Rejects the May Revision proposal to cut apportionment funding.
- Approves the May Revision proposal to extend minimum revenue provisions (hold harmless) under the Student Centered Funding Formula by an additional two years.

Block Grant -

• Includes \$120 million one-time from Proposition 98 and federal funds to support a basic needs/learning loss/COVID 19 response block grant to colleges to support expenses such as mental health services, housing and food insecurity, re- engagement for students who left college in Spring 2020, technology and development of online courses, and student supports. Federal portion of funds (\$55 million must be spent by December 31, 2020).

Deferrals -

- Approves a \$1.458 million deferral from 2020-21 to 2021-22. Includes trailer bill language to allow hardship exemptions.
- Includes a trigger deferral reduction of \$791.1 million Proposition 98. This deferral would be withdrawn if the state receives additional federal funding relief.
- Defers portion of planned STRS and PERS retirement fund contributions.

Categoricals -

- Protects against cuts to any categorical programs, including the Strong Workforce Program and Student Equity and Achievement, keeping the programs at 2019-20 spending levels. Student Equity and Achievement fund will have funding deferrals.
- Creates a food pantry expense within the Student Equity and Achievement Program.
- Defers the Governor's Budget proposal to create the System of Support program.
- Provides \$10 million ongoing support for immigrant legal services.

Capital Outlay -

• Approves Proposition 51 resources to support 25 new and 15 continuing capital outlay projects. Also approves the May Revision proposal to re-appropriate funds for 9 projects.

Other Provisions -

- Reduces funding for Calbright College by \$5 million ongoing and \$40 million one-time.
- Provide \$700,000 one-time General Fund to support a working group to review current rules governing the use of athletes' names, images and likeness per the Fair Pay to Play Act.
- Provides \$15 million one-time General Fund (through the Cal Grant program) to support emergency financial aid for undocumented students at UC, CSU and the community colleges. \$11 million of total program resources designated for community colleges.
- Prohibits community college district boards from terminating the services of any permanent or probationary classified employees of the school district or community college district that hold classifications in or are assigned to positions in nutrition, transportation, or custodial services.

The 2020-21 Kern Community College District's Adopted Budget is based on a fairly conservative budget approach. The budget uses the 2020-21 Advance Apportionment data as its base projected State revenues for 2020-21. However, the increased State revenues have not been allocated to the Colleges or District Operations and are being held back to help offset any mid-year reduction and/or revenue reductions in 2021/22.

The Kern Community College District projects its ongoing 2020-21 Adopted Budget General Fund revenues to be \$222.9 million reflecting an increase of \$10.8 million from the 2019-20 Adopted Budget. Unrestricted revenues are projected to be \$176.2 million reflecting an increase of \$13.5 million from the 2019-20 Adopted budget. This increase is primarily due to increased FTES and the supplemental and performance measures contained in the Student Centered Funding Formula (SCFF). Restricted revenues are projected to be \$46.7 million reflecting a decrease of \$2.7 million from the 2019-20 Adopted Budget.

General Fund unrestricted and restricted ongoing expenditures are projected to be \$228.9 million reflecting an increase of \$8.9 million. Unrestricted expenditures are projected to be \$171.8 million reflecting an increase of \$6.2 million and restricted expenditures are projected to be \$57.1 million reflecting an increase of \$2.7 million.

The 2020-21 unallocated district-wide projected *beginning balance* is \$64.4 million. The colleges' projected beginning balances are \$29.8 million for a total District beginning balance of \$94.2 million. The combined 2020-21 unrestricted *ending balance* (reserves) is projected to be \$98.6 million (57.39%). It should be noted that District-wide reserves of \$1.9 million are being utilized to balance the District Office operations budget to fund several one-time expenditures (IT projects and County election costs) in order to exclude those one-time costs from being allocated back to the Colleges as a chargebacks against their budgets.

Revenue Assumptions

- > **COLA** funded at a 0.00%
- **Growth** funded at a 0.00%
- **Stabilization** per the district allocation model stabilization is determined at the time of the Adopted budget

- Base unrestricted fund is calculated based upon the 2020-21 Advance Apportionment, however no additional revenues were allocated to the Colleges or District Operations. Those funds are being held in anticipation of potential mid-year reductions and/or State budget reductions in the 2021/22 fiscal year.
- **Enrollment fees** remain the same at \$46/unit
- > Lottery proceeds estimated at \$3.5 million (unrestricted) and \$648,754 (restricted)
- > Mandated cost recovery estimated at \$645,156
- **Full Time Faculty Obligation** support is included in base apportionment. No augmentation is anticipated for 2020-21.
- > Deferred Maintenance and Instructional Equipment zero projected funding for 2020-21
- Restricted programs, grants and categorical funds are projected to generate a combined \$46.7 million in revenue reflecting a \$2.7 million decrease from 2019-20 Adopted budget amounts.

Expenditure Assumptions

- Salary costs for all employee classes reflect all contractual step/column changes for 2020-21 at a cost of approximately \$3.7 million. Step and Column changes have been temporarily frozen for all employee classifications.
- Hiring freeze position replacements or new position recruitments are subject to approval by the College Presidents and the Chancellor.
- > **Travel Limitations** subject to approval by the College Presidents or Chancellor
- > Faculty Obligation Number (FON) enforcement has been suspended for 2020-21

- **Faculty Collective Bargaining salary increase of** 1.76% change per contractual formula has been frozen
- > Health and welfare benefit cap change has been frozen
- **STRS Contribution** decrease of 5.56% representing a decreased cost to the District of \$651 thousand.
- **PERS Contribution** increase of 4.96% representing an increased cost to the District of \$376 thousand.

Beginning and Ending Fund Balances

- Un-audited unrestricted <u>beginning</u> fund balance for 2020-21 is projected to be \$94.2 million. This constitutes both unallocated district-wide and college fund balances. This figure will be finalized with the completion of the annual audit.
- Unrestricted ending fund balance for 2020-21 is projected to be \$98.6 million. This balance reflects both unallocated districtwide and college reserve balances.

	<u> </u>					
	0040.00 Adamtad	Ohamma			Ohamma	
-	-		-			Pct. Change
94,182,563	50,311,546	43,871,017	87.20%	67,487,463	26,695,100	39.56%
						19.90%
						-16.65%
						4.93%
					. ,	-96.45%
176,200,109	162,688,793	13,511,316	8.31%	193,902,685	(17,702,576)	-9.13%
						-2.61%
						13.55%
						6.26%
						126.44%
						11.64%
						-51.08%
						0.12%
					1 1	-72.18%
171,796,699	165,587,854	6,208,845	3.75%	167,207,584	4,589,114	2.74%
98,585,973	47,412,485	51,173,488	107.93%	94,182,563	4,403,410	4.68%
4,403,410	(2,899,061)	7,302,471	-251.89%	26,695,100	(22,291,690)	-83.50%
Beg Balance	End Balance	Net Change		-		
<u>_</u>		0				
20.178.062	20,178.062	-				
3,385,152	3,744,546	359,394				
	6,385,634	385,437				
63,079,464	67,857,213	4,777,749				
92,642,875	98,165,455	5,522,580				
		(004.450)				
	-	· · · ·				
		-				
		-				
	-					
1,539,688	420,519	(1,119,169)				
						1
	Budget 94,182,563 731,926 102,130,435 73,305,996 31,751 176,200,109 65,094,539 31,527,009 38,348,575 3,245,847 24,446,430 2,496,334 6,080,964 557,000 171,796,699 98,585,973 98,585,973 98,585,973 20,178,062 3,385,152 6,000,197 63,079,464	94,182,563 50,311,546 731,926 763,981 102,130,435 85,834,001 73,305,996 76,080,812 31,751 9,999 176,200,109 162,688,793 65,094,539 64,205,228 31,527,009 29,313,674 38,348,575 37,842,805 3,245,847 3,052,102 24,446,430 22,282,943 2,496,334 2,067,566 6,080,964 6,077,976 557,000 745,560 171,796,699 165,587,854 98,585,973 47,412,485 20,178,062 20,178,062 20,178,062 20,178,062 3,385,152 3,744,546 6,000,197 6,385,634 63,079,464 67,857,213 92,642,875 98,165,455 92,642,875 98,165,455 1,315,236 420,519	Budget Budget Inc./(Dec.) 94,182,563 50,311,546 43,871,017 731,926 763,981 (32,055) 102,130,435 85,834,001 16,296,434 73,305,996 760,808,812 (2,774,816) 31,751 9,999 21,752 176,200,109 162,688,793 13,511,316 65,094,539 64,205,228 889,311 31,527,009 29,313,674 2,213,335 38,348,575 37,842,805 505,770 3,245,847 3,052,102 193,745 24,446,430 22,282,943 2,163,487 2,496,334 2,067,566 428,768 6,080,964 6,077,976 2,988 557,000 745,560 (188,560) 171,796,699 165,587,854 6,208,845 98,585,973 47,412,485 51,173,488 20,178,062 20,178,062 - 20,178,062 20,178,062 - 3,385,152 3,744,546 359,394 6,000,197 6,385,634 <td>Budget Budget Inc./(Dec.) Pct. Change 94,182,563 50,311,546 43,871,017 87.20% 731,926 763,981 (32,055) -4.20% 102,130,435 85,834,001 16,296,434 18.99% 73,305,996 76,080,812 (2,774,816) -3.65% 31,751 9,999 21,752 217.54% 176,200,109 162,688,793 13,511,316 8.31% 65,094,539 64,205,228 889,311 1.39% 31,527,009 29,313,674 2,213,335 7.55% 38,348,575 37,842,805 505,770 1.34% 3,245,847 3,052,102 193,745 6.35% 24,446,430 22,282,943 2,163,487 9.71% 2,496,334 2,067,566 428,768 20.74% 6,080,964 6,077,976 2,988 0.05% 557,000 745,560 (188,560) -25,29% 171,796,699 165,587,854 6,208,845 3.75% 98,585,973 47,412,485</td> <td>Budget Budget Inc./(Dec.) Pct. Change 2019-20 Projected 94,182,563 50,311,546 43,871,017 87.20% 67,487,463 731,926 763,981 (32,055) 4.20% 610,425 102,130,435 85,834,001 16,296,434 18.99% 122,534,937 73,305,996 76,080,812 (2,774,816) 3.65% 69,863,284 31,751 9,999 21,752 217.54% 894,038 176,200,109 162,688,793 13,511,316 8.31% 193,902,685 65,094,539 64,205,228 889,311 1.39% 66,841,626 31,527,009 29,313,674 2,213,335 7.75% 27,764,846 38,348,575 37,842,805 505,77 1.34% 36,090,233 3,245,847 3,062,102 193,745 6.35% 1,433,436 24,446,430 22,282,943 2,163,487 9.71% 21,897,876 2,496,334 2,067,566 428,768 20,74% 5,103,335 6,080,964 6,077,976 <t< td=""><td>Budget Budget Inc./(Dec.) Pct. Change 2019-20 Projected Inc./(Dec.) 94,182,563 50,311,546 43,871,017 87.20% 67,487,463 26,695,100 731,926 763,981 (32,055) 4.20% 610,425 121,501 102,130,435 85,834,001 16,296,434 18,99% 122,534,937 (20,404,502) 73,305,996 76,080,812 (2,774,816) -3.65% 69,863,284 3,442,713 31,751 9,999 21,752 217,54% 894,038 (862,288) 176,200,109 162,688,793 113,511,316 8.31% 193,902,685 (17,702,576) 65,094,539 64,205,228 889,311 1.39% 66,841,626 (1,747,087) 31,527,009 29,313,674 2,213,335 7.55% 27,764,846 3,762,163 33,245,847 3,052,102 193,745 63,5% 1,433,436 182,2412 24,446,430 22,282,943 2,163,487 9.71% 21,897,876 2,548,554 2,496,334 2,067,566</td></t<></td>	Budget Budget Inc./(Dec.) Pct. Change 94,182,563 50,311,546 43,871,017 87.20% 731,926 763,981 (32,055) -4.20% 102,130,435 85,834,001 16,296,434 18.99% 73,305,996 76,080,812 (2,774,816) -3.65% 31,751 9,999 21,752 217.54% 176,200,109 162,688,793 13,511,316 8.31% 65,094,539 64,205,228 889,311 1.39% 31,527,009 29,313,674 2,213,335 7.55% 38,348,575 37,842,805 505,770 1.34% 3,245,847 3,052,102 193,745 6.35% 24,446,430 22,282,943 2,163,487 9.71% 2,496,334 2,067,566 428,768 20.74% 6,080,964 6,077,976 2,988 0.05% 557,000 745,560 (188,560) -25,29% 171,796,699 165,587,854 6,208,845 3.75% 98,585,973 47,412,485	Budget Budget Inc./(Dec.) Pct. 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Change 2019-20 Projected Inc./(Dec.) 94,182,563 50,311,546 43,871,017 87.20% 67,487,463 26,695,100 731,926 763,981 (32,055) 4.20% 610,425 121,501 102,130,435 85,834,001 16,296,434 18,99% 122,534,937 (20,404,502) 73,305,996 76,080,812 (2,774,816) -3.65% 69,863,284 3,442,713 31,751 9,999 21,752 217,54% 894,038 (862,288) 176,200,109 162,688,793 113,511,316 8.31% 193,902,685 (17,702,576) 65,094,539 64,205,228 889,311 1.39% 66,841,626 (1,747,087) 31,527,009 29,313,674 2,213,335 7.55% 27,764,846 3,762,163 33,245,847 3,052,102 193,745 63,5% 1,433,436 182,2412 24,446,430 22,282,943 2,163,487 9.71% 21,897,876 2,548,554 2,496,334 2,067,566</td></t<>	Budget Budget Inc./(Dec.) Pct. Change 2019-20 Projected Inc./(Dec.) 94,182,563 50,311,546 43,871,017 87.20% 67,487,463 26,695,100 731,926 763,981 (32,055) 4.20% 610,425 121,501 102,130,435 85,834,001 16,296,434 18,99% 122,534,937 (20,404,502) 73,305,996 76,080,812 (2,774,816) -3.65% 69,863,284 3,442,713 31,751 9,999 21,752 217,54% 894,038 (862,288) 176,200,109 162,688,793 113,511,316 8.31% 193,902,685 (17,702,576) 65,094,539 64,205,228 889,311 1.39% 66,841,626 (1,747,087) 31,527,009 29,313,674 2,213,335 7.55% 27,764,846 3,762,163 33,245,847 3,052,102 193,745 63,5% 1,433,436 182,2412 24,446,430 22,282,943 2,163,487 9.71% 21,897,876 2,548,554 2,496,334 2,067,566

Kern Community College District 2020-21 General Fund Budget Summary				
Location: District Total				
General Restricted Categoricals & Grants (RP)				
Description	2020-21 Adopted Budget	2019-20 Adopted Budget	Change Inc./(Dec.)	Pct. Change
Beginning Balance	10,511,337	6,658,773	3,852,564	57.86%
Revenues				
Federal	4,869,663	4,777,061	92,602	1.94%
State	38,512,794	41,977,982	(3,465,188)	-8.25%
Local	3,352,973	2,726,990	625,983	22.96%
Other Financing Sources	-	-	-	N/A
Total Revenue	46,735,431	49,482,033	(2,746,602)	-5.55%
Expenditures				
Academic Salaries	6,673,934	6,291,947	381,987	6.07%
Classified & Other Non-Academic Salaries	16,255,385	16,338,767	(83,382)	-0.51%
Employee Benefits	7,278,468	7,640,916	(362,448)	-4.74%
Supplies & Materials	2,708,387	2,513,817	194,570	7.74%
Service/Utilities/Operating Expenses	17,916,751	13,908,320	4,008,431	28.82%
Capital Outlay	3,039,366	5,624,822	(2,585,456)	-45.97%
Other Outgo	3,213,622	2,054,545	1,159,077	56.42%
Transfers Out			-	
Total Expenditures and Other Outgo	57,085,912	54,373,134	2,712,778	4.99%
Ending Balance (Reserves)	160,856	1,767,672	(1,606,816)	-90.90%
Projected Change in Fund Balance (Reserves)	(10,350,482)	(4,891,101)	(5,459,381)	111.62%

ALLOCATION

	А	В	C	D	E	F	G	Н	
	~~~~~	Kern Community College District	i i		Cerro Coso	•	0		
			Kern Community College	Bakersfield	Community	Porterville		District Wide	
1		2020-21 Adopted Budget Allocation	District Income	College	College	College	District Wide Costs	Reserves	Total
2									
3		Beginning Balance and Income to be Allocated							
4		Beginning Balance (Unrestricted GU001 only)	4						
5	Step 1	District-wide Unallocated Carryover/Reserves Base	-						-
6	Step 1	District Operations Mandatory Reserve/Project Carryover					-		-
7	Step 1	College Carryover		20,178,062	3,385,152	6,000,197	-	\$ 63,079,464	92,642,875
8		Total Beginning Balance		20,178,062	3,385,152	6,000,197	<u> </u>	63,079,464	92,642,875
9						•,•••,••			
10	Step 2	Total Income	\$ 165,372,582						\$ 165,372,582
10	Step 2		φ 103,372,302						φ 10 <u>3</u> ,372,302
					0.005.450	0.000.407			
12		Total Beginning Balance and Income to be Allocated	165,372,582	20,178,062	3,385,152	6,000,197	-	63,079,464	258,015,457
13 14									
-									
15		Allacationa							
16		Allocations							
17		Base Operating Allocations:	_		5 70 / 007	1015 100			
18	Step 3	College Base		7,416,718	5,731,097	4,045,480			17,193,295
19		Change to Base Allocations Increase (/Decrease)	-						
20	Oton 4	Change to Base Allocations Increase/(Decrease)	-	39	20				02
21 24	Step 4	COLA Adjustment	-	39	32	22			93
					= = 0.4.400				47 400 000
25		Total Base Allocations		7,416,756	5,731,129	4,045,502	-	-	17,193,388
26			-						
27 28	Step 6	Base FTES Allocations:		102,272,495	19,632,693	19,349,310			141,254,497
20	Step 0		-	102,272,435	13,032,033	13,343,310			141,234,437
30		Changes to FTES Allocations Increase/(Decrease):	-						
31	Step 7	Base Apportionment Adjustments Inc./(Dec.)	-	4,600,695	843,685	880,180			6,324,560
32			-	, ,	,	,			-,- ,
33	Step 8	COLA		- [	-	-			-
34									
35	Step 9	FTES Growth Allocations		-	-	-			-
36			_						
37		FTES Decline	-	-	-	-			-
38	Step 10	FTES Decline Stabilization (impact on reserves)		-	-	-		-	-
39	Stor 44	Deficit Coefficient		l l					
40 41	Step 11			-	-	-			-
41	Step 12	Other Changes Increase/(Decrease)		436,559	80,057	83,520			600,137
42		Other Changes Stabilization (impact on reserves)		-100,009	-	-		6,643,797	6,643,797
43	5160 12			-		-			
44		Total FTES Allocations		107,309,749	20,556,435	20,313,010	-	6,643,797	154,822,991
45									
46		Base District wide Reserves						63,079,464	63,079,464
47	Step 11	Increase/(Decrease) to District-wide Reserves due to Stabilization						-	

	А	В	С	D	E	F	G	Н	Ι
1		Kern Community College District 2020-21 Adopted Budget Allocation	Kern Community College District Income	Bakersfield College	Cerro Coso Community College	Porterville College	District Wide Costs	District Wide Reserves	Total
48	Step 13	Other Increase/(Decrease) to District-wide Reserves		-	-	-	1,866,048	(1,866,048)	-
49	044	Strategic Initiatives							
50 51	Step 14	Strategic initiatives		-	-	-	-	-	-
52									
53	Step 15	District wide Costs Charge Back Allocations		(21,619,729)	(3,941,797)	(4,149,968)	29,711,494		-
54		Total District Observe Deals		(04.040.700)			00 744 404		
55 56		Total District Charge Back		(21,619,729)	(3,941,797)	(4,149,968)	29,711,494	-	63,079,464
50									
57		Total Allocations		93,106,776	22,345,767	20,208,545	31,577,541	67,857,214	235,095,843
62 63		2019-20 Adopted Budget		88,385,548	21,292,874	19,423,270	30,260,112	20,585,678	179,947,482
63		2019-20 Adopted Budget		88,385,548	21,292,074	19,423,270	50,200,112	20,363,678	179,947,462
		Net Change in Allocation from 2019-20 Adopted Budget		\$ 4.721.228	\$ 1,052,893	\$ 785,275	\$ 1,317,429	\$ 47,271,536	\$ 55,148,361
65 66		Net Change Percentage Increase		<u>\$ 4,721,220</u> 5.07%	<u>\$ 1,052,893</u> 4.71%	<u>\$ 765,275</u> 3.89%		<u>\$ 47,271,536 3</u> 69.66%	23.46%
67									
68									
69									
70		Summary Unrestricted Funds Available to Budget							
71		Total Allocations (GU001 Only)		\$ 93,106,776	\$ 22,345,767	\$ 20,208,545	\$ 29,711,494	\$ - 9	\$ 165,372,582
72		District-wide Reserves (GU001 Only)		\$ -	\$ -	\$-	\$-	\$ 67,857,214	67,857,214
72 73		District Mandatory Reserves/Project Carryover (GU001 Only)		-	-	-	1,866,048	-	1,866,048
74		College Discretionary Carryover (GU001 Only)		20,178,062	3,385,152	6,000,197	-	-	29,563,411
75		Contract & Community Ed Carryover (CE Only)		224,452	-	-	1,315,236	-	1,539,688
76		College/DO Local & Community Ed Revenue (GU001 & CE)		2,502,197	430,200	261,774	989,559	-	4,183,730
77 78		Total Funds available to budget		\$ 116,011,486	\$ 26,161,119	\$ 26,470,516	\$ 33,882,337	\$ 67,857,214	\$ 270,382,672

## KCCD

## KERN COMMUNITY COLLEGE DISTRICT

The Fiscal Year 2020-21 Adopted Budget was developed to sustain the academic programs and support services of the Kern Community College District that accomplish the implementation of the district's Strategic Plan. The programs of the district are consistent with the primary mission of the California Community Colleges.

#### **CALIFORNIA COMMUNITY COLLEGES MISSION**

The mission of the California Community Colleges is to offer lower division academic and career/technical education. Another primary mission is to advance California's economic growth and global competitiveness through education, training, and services that contribute to continuous workforce improvement. Essential and important functions of the Colleges include, instruction in English as a second language, adult noncredit instruction, and support services that help students succeed at the post-secondary level.

#### KERN COMMUNITY COLLEGE DISTRICT

The multi-campus Kern Community College District serves an area of approximately 24,800 square miles in parts of Kern, Tulare, Inyo, Mono, and San Bernardino counties. Geographically one of the largest community college districts in the United States, KCCD serves a population base of approximately 1.28 million, an estimated enrollment of 45,632 unduplicated annual headcount, with an annual general fund-operating budget and reserves of approximately \$294 million. While the district was established as a separate entity on July 1, 1968, educational services have been provided to residents of this area for many years prior to that time: at Bakersfield College since 1913, at Porterville College since 1927, and in the Ridgecrest area since 1951, now Cerro Coso Community College. Community education centers offer courses at locations away from the colleges. The district also provides a distance education program through the use of sophisticated technology.

#### MISSION OF THE KERN COMMUNITY COLLEGE DISTRICT

The mission of the Kern Community College District is to provide outstanding educational programs and services that are responsive to the needs of our diverse students and communities.

#### THE KERN COMMUNITY COLLEGE DISTRICT WILL ACCOMPLISH ITS MISSION BY:

- Providing academic instruction to promote fulfillment of four-year college transfer requirements and encourage degree and/or certificate acquisition in our surrounding communities.
- Providing workforce skills training through career and technical education programs.
- Providing student services programs to enable students to become successful learners.
- Establishing partnerships with businesses, governmental entities, and educational institutions to advance economic development.
- Improving the quality of life of our students and communities through broad-based general education courses.
- Preparing students with the skills to function effectively in the global economy of the 21st century.
- Anticipating and preparing to meet challenges by continually assessing and prioritizing programs, services, and community needs.

#### VISION OF THE KERN COMMUNITY COLLEGE DISTRICT

The Kern Community College District will be recognized as an exemplary educational leader, partnering with our communities to develop potential and create opportunities. Successful students will strengthen their communities and, along with the faculty and staff, become lifelong learners.

#### VALUES OF THE KERN COMMUNITY COLLEGE DISTRICT

The Board of Trustees, faculty, and staff of the Kern Community College District, in implementing the mission of the district, subscribe to the following values. All values focus on having a positive impact on the lives of students.

- **Invested** We are invested in our students by assisting them to achieve informed educational goals.
- **Inclusive** We foster an inclusive learning environment that celebrates the diversity of people, ideas, learning styles and instructional methodologies.

**Accountable** We promote a climate of trust and accountability through the open sharing of ideas and information.

- **Focused** We are focused to strive for and meet the highest standards of performance in everything we do.
- **Committed** We are committed to recruiting and retaining the best employees.

#### **STRATEGIC GOALS**

- Goal One: Maximize student success
- Goal Two: Ensure student access
- Goal Three: Provide workforce and economic development programs that respond to local industry
- Goal Four: Reduce equity gaps
- Goal Five: Strengthen organizational effectiveness

#### **2020-21 DISTRICT-WIDE PRIORITIES**

- 1 Improve Student Achievement rates and reduce equity gaps to lead the California Community Colleges.
- 2. Advance implementation of the Educational Master Plan that is focused on supporting students with preparation for transfer, Career & Technical Education (CTE), and developmental education (support services).
- 3. Promote unifying the colleges and district office into an integrated system that operates cooperatively, efficiently, and effectively as a collective of three colleges serving a diverse service area and student population.
- 4. Strengthen personnel and institutional effectiveness to achieve and sustain excellence as measured by student outcomes and institutional climate.
- 5. Retain fiscal stability by maintaining a district wide unallocated reserve of at least 15% and reducing unfunded debt liabilities.
- 6. Maintain safe and healthy learning and work environments at our Colleges and Centers for faculty, staff and students

8989AB 8110AA 8120AA 8130AA 8130AA 8140AA 8160AA 8190AB 8190AB 8194AA 8194AB 8194AA 8194AB 8612AA 8612AA 8619AB 8619AB 8619AB 8619AB 8619AB 8619AB 8624AA 8622AA 8622AA 8622AA 8629AC 8629AE	REVENUE Carry Over Funds - Budget Only 050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment Basic Skills Funding	Unrestricted GU001	sfield College Unrestricted Contract & Community Ed 2020-21 224,452 224,452	42,134		o Community Unrestricted Contract & Community Ed 2020-21	Restricted a College Restricted 3,167,884	and Restricted Por	Ed 2020-21	Restricted	Unrestricted GU001	strict Office Unrestricted Contract & Community Ed 2020-21 1,315,236	Restricted	GRAND Unrestricted 2020 94,182,563	Restricted 0-21
8989AB         80           8110AA         8120AA           8130AA         8130AA           8140AA         8160AA           8170AA         8190AB           8190AP         8194AA           8194AB         8194AB           8611AA         8615AA           8619AB         8619AB           8619AB         8629AA           8623AA         8623AA           8623AA         8629AC           8629AC         8629AC           8629AF         8659AF           8659AG         8659AG	Carry Over Funds - Budget Only 050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj State General Apportionment Apprenticeship Apportionment	Unrestricted GU001 20,178,062 20,178,062	Unrestricted Contract & Community Ed 2020-21 224,452	580,774 580,774 42,134 1,002,142	Cerro Cos Unrestricted GU001 3,385,152	o Community Unrestricted Contract & Community Ed 2020-21	College Restricted 3,167,884 3,167,884	Por Unrestricted GU001 6,000,197	Unrestricted Contract & Community Ed 2020-21	Restricted	Unrestricted GU001	Unrestricted Contract & Community Ed 2020-21		Unrestricted 2020	Restricted
8989AB         80           8110AA         8120AA           8130AA         8130AA           8140AA         8160AA           8170AA         8190AB           8190AP         8194AA           8194AB         8194AB           8611AA         8615AA           8619AB         8619AB           8619AB         8629AA           8623AA         8623AA           8623AA         8629AC           8629AC         8629AC           8629AF         8659AF           8659AG         8659AG	Carry Over Funds - Budget Only 050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj State General Apportionment Apprenticeship Apportionment	Unrestricted GU001 20,178,062 20,178,062	Unrestricted Contract & Community Ed 2020-21 224,452	580,774 580,774 42,134 1,002,142	Unrestricted GU001 3,385,152	Unrestricted Contract & Community Ed 2020-21	Restricted 3,167,884 3,167,884	Unrestricted GU001 6,000,197	Unrestricted Contract & Community Ed 2020-21	Restricted	Unrestricted GU001	Unrestricted Contract & Community Ed 2020-21		Unrestricted 2020	Restricted
8989AB         80           8110AA         8120AA           8130AA         8130AA           8140AA         8160AA           8170AA         8190AB           8190AP         8194AA           8194AB         8194AB           8611AA         8615AA           8619AB         8619AB           8619AB         8629AA           8623AA         8623AA           8623AA         8629AC           8629AC         8629AC           8629AF         8659AF           8659AG         8659AG	Carry Over Funds - Budget Only 050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj State General Apportionment Apprenticeship Apportionment	GU001 20,178.062 20,178,062	Contract & Community Ed 2020-21 224,452	580,774 580,774 42,134 1,002,142	GU001 3,385,152	Contract & Community Ed 2020-21	3,167,884 <b>3,167,884</b>	Unrestricted GU001 6,000,197	Contract & Community Ed 2020-21		GU001	Contract & Community Ed 2020-21		2020	)-21
8989AB         80           8110AA         8120AA           8130AA         8130AA           8140AA         8160AA           8170AA         8190AB           8190AP         8194AA           8194AB         8194AB           8611AA         8615AA           8619AB         8619AB           8619AB         8629AA           8623AA         8623AA           8623AA         8629AC           8629AC         8629AC           8629AF         8659AF           8659AG         8659AG	Carry Over Funds - Budget Only 050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj State General Apportionment Apprenticeship Apportionment	GU001 20,178.062 20,178,062	Community Ed 2020-21 224,452	580,774 580,774 42,134 1,002,142	GU001 3,385,152	Community Ed 2020-21	3,167,884 <b>3,167,884</b>	GU001 6,000,197	Community Ed 2020-21		GU001	Community Ed 2020-21		2020	)-21
80           8110AA           8120AA           8130AA           8130AA           8140AA           8160AA           8170AA           8190AB           8190AB           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AB           8619AB           8622AA           8623AA           8623AA           8629AC           8629AC           8629AF           8659AF           8659AG	050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	GU001 20,178.062 20,178,062	Ed 2020-21 224,452	580,774 580,774 42,134 1,002,142	GU001 3,385,152	Ed 2020-21	3,167,884 <b>3,167,884</b>	GU001 6,000,197	Ed 2020-21		GU001	Ed 2020-21		2020	)-21
80           8110AA           8120AA           8130AA           8130AA           8140AA           8160AA           8170AA           8190AB           8190AB           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AB           8619AB           8622AA           8623AA           8623AA           8629AC           8629AC           8629AF           8659AF           8659AG	050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	20,178,062 20,178,062	2 <b>020-21</b> 224,452	580,774 580,774 42,134 1,002,142	3,385,152	2020-21	3,167,884 <b>3,167,884</b>	6,000,197	2020-21			2020-21		2020	)-21
80           8110AA           8120AA           8130AA           8130AA           8140AA           8160AA           8170AA           8190AB           8190AB           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AB           8619AB           8622AA           8623AA           8623AA           8629AC           8629AC           8629AF           8659AF           8659AG	050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	20,178,062 20,178,062	224,452	<b>580,774</b> 42,134 1,002,142			3,167,884			5,256,228			1,506,451		_
80           8110AA           8120AA           8130AA           8130AA           8140AA           8160AA           8170AA           8190AB           8190AB           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AB           8619AB           8622AA           8623AA           8623AA           8629AC           8629AC           8629AF           8659AF           8659AG	050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	20,178,062		<b>580,774</b> 42,134 1,002,142		-	3,167,884			5,256,228	63,079,464	1,315,236	1,506,451	94,182,563	1
80           8110AA           8120AA           8130AA           8130AA           8140AA           8160AA           8170AA           8190AB           8190AB           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AB           8619AB           8622AA           8623AA           8623AA           8629AC           8629AC           8629AF           8659AF           8659AG	050 - Subtotal Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	20,178,062		<b>580,774</b> 42,134 1,002,142		-	3,167,884			5,256,228	63,079,464	1,315,236	1,506,451	94,182,563	
8110AA         8120AA         8120AA         8130AA         8140AA         8160AA         8170AA         8190AB         8190AB         8190AB         8190AB         8194AB         8615AA         8619AA         8619AA         8619AA         8619AA         8619AA         8619AA         8619AA         8619AA         8629AA         8623AA         8629AC         8629AC         8659AF         8659AF	Forest Reserve Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment		224,452	42,134	3,385,152	-	, ,	6,000,197							10,511,337
8120AA 8130AA 8140AA 8160AA 8170AA 8190AB 8190AP 8190AP 8194AA 8194AA 8612AA 8612AA 8612AA 8619AG 8629AA 8623AA 8623AA 8623AA 8629AC 8629AZ 8629AZ 8629AZ 8629AZ 8629AA 8629AA 8629AA	Higher Education Act Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment	-		1,002,142					-	5,256,228	63,079,464	1,315,236	1,506,451	94,182,563	10,511,337
8130AA 8140AA 8140AA 8140AA 8190AA 8190AP 8190AP 8194AA 8194AB 8612AA 8612AA 8615AA 8619AB 8619AB 8619AA 8623AA 8623AA 8622AA 8623AA 8625AA 8629AC 8629AC 8629AC 8629AC 8629AA 8659AG	Workforce Investment Act Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment			1,002,142							6,072			6,072	
8140AA           8160AA           8170AA           8190AB           8190AP           8190AP           8194AB           8611AA           8612AA           8619AB           8613AA           8619AA           8614AA           8614AA           8615AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8629AA           8629AA           8629AC           8629AA           8629AA           8629AA           8659AF           8659AG	Temp Assistant for Needy Families Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment			1,002,142			5,976			562,890					568,867
8160AA           8170AA           8170AA           8190AB           8190AP           8194AA           8194AA           8194AA           8611AA           8615AA           8619AB           8619AA           8619AA           8619AA           8629AA           8629AA           8629AC           8629AF           8659AF           8659AG	Veterans Education Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment			1,002,142						145,930					145,930
8170AA           8190AB           8190AP           8194AA           8194AB           8614AA           8612AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8629AA           8629AA           8629AA           8629AA           8629AA           8629AA           8659AF           8659AG	Vocational & Applied Tech. Edu. Act Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment	-		1			30,283			62,598					135,015
8190AB         8190AP         8194AA         8194AB         8611AA         8612AA         8612AA         8619AB         8619AB         8619AG         8619AA         8619AA         8622AA         8622AA         8622AA         8625AA         8629AC         8629AF         8659AF         8659AG	Other Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over <b>100 - Subtotal</b> State General Apportionment Apprenticeship Apportionment			1	1,500		20,000							1,500	20,000
8190AP           8194AA           8194AB           8611AA           8612AA           8615AA           8619AB           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8620AA           8623AA           8629AC           8629AC           8659AA           8659AF           8659AG	Potash Revenue Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	-		4 044 404			213,682			178,000					1,393,824
8194AA           8194AB           8611AA           8612AA           8615AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AA           8619AB           8619AG           8629AA           8629AA           8629AC           8629AA           8629AA           8629AA           8659AF           8659AG	Federal Revenue Prior Period Adj Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	-		1,341,491			592,403			180,450					2,114,344
8194AB         81           8611AA         81           8612AA         8659AG           8619AG         8629AA           8629AA         8629AA           8629AC         8629AA           8629AF         8659AF           8659AG         8659AG	Federal Prior Year Carry Over 100 - Subtotal State General Apportionment Apprenticeship Apportionment	-									724,354			724,354	1 !
8611AA           8612AA           8612AA           8619AA           8619AG           8619AG           8622AA           8624AA           8629AC           8629AE           8629AF           8659AF           8659AG	100 - Subtotal State General Apportionment Apprenticeship Apportionment	-		153,732						l					153,732
8611AA           8612AA           8615AA           8619AA           8619AG           8622AA           8624AA           8629AA           8629AC           8629AE           8659AF           8659AG	State General Apportionment Apprenticeship Apportionment	-		337,952								1			337,952
8612AA 8615AA 8619AA 8619AG 8623AA 8622AA 8623AA 8625AA 8625AA 8629AC 8629AC 8629AE 8629PY 8659AA 8659AF	Apprenticeship Apportionment		-	2,877,451	1,500	-	862,344	-	-	1,129,868	730,426	-	-	- 731,926	4,869,663
8615AA           8619AA           8619AB           8619AG           8622AA           8623AA           8624AA           8629AA           8629AA           8629AC           8629AF           8659AF           8659AG											96,664,782			96,664,782	1
8619AA 8619AG 8619AG 8622AA 8623AA 8624AA 8629AA 8629AC 8629AC 8629AE 8629PY 8659AA 8659AA	Basic Skills Funding			723,000											723,000
8619AB 8619AG 8622AA 8623AA 8624AA 8629AA 8629AA 8629AC 8629AE 8629PY 8659AA 8659AF 8659AG							110,385			110,000					220,385
8619AG 8622AA 8623AA 8624AA 8625AA 8629AA 8629AC 8629AE 8629PY 8659AA 8659AF 8659AG	Other General Apportionment			1,281,874			219,000			222,981					1,723,855
8622AA 8623AA 8623AA 8625AA 8629AA 8629AC 8629AE 8629PY 8659AA 8659AA 8659AG	Enrollment Fee Adm				30,000									30,000	1 !
8623AA 8624AA 8625AA 8629AA 8629AC 8629AE 8629AE 8659AA 8659AA 8659AG	Part Time Faculty										471,702			471,702	1 !
8624AA 8625AA 8629AA 8629AC 8629AE 8629PY 8659AA 8659AA 8659AG	EOPS			1,389,294			753,764			832,903					2,975,961
8625AA 8629AA 8629AC 8629AE 8629PY 8659AA 8659AF 8659AG	DSPS			1,268,470			252,300			287,069					1,807,839
8629AA 8629AC 8629AE 8629PY 8659AA 8659AF 8659AG	Matriculation						912,771			1,021,159					1,933,930
8629AC 8629AE 8629PY 8659AA 8659AF 8659AG	Calworks			202,426			144,866			360,225					707,517
8629AE 8629PY 8659AA 8659AF 8659AG	Other General Categorial Programs			8,187,593			630,356			720,430					9,538,379
8629PY 8659AA 8659AF 8659AG	Care BFAP			193,615			127,113			146,217					466,945
8659AA 8659AF 8659AG				573,345			178,889			196,517					948,751
8659AF 8659AG	Other General Categorial Program PY			526,231						000 171					526,231
8659AG	Other Reimbursable Categorical Pass through categorical progams			1,055,416 3,851,061						233,474					1,288,890 3,851,061
	OTHER STATE GRANTS			284,329											284,329
000 I AA	State Lottery Proceeds			204,329							3,530,183			3,530,183	204,329
8682AA	State Lottery Proceeds State Mandated Costs										645,156			645,156	1 !
8690AA	Other State Revenues						227,544			867,843	040,100	788,612		788,612	1,095,387
8694AA	State Revenue Prior Period Adj			217,291			221,044			007,043		700,012		700,012	217,291
8694AB	State Prior Year Carry Over			10,192,880						10,163					10,203,043
	600 - Subtotal	-	-		30,000	-	3,556,989	-		5,008,981	101,311,823	788,612		102,130,435	38,512,794
8811AA	Tax Allocation Secured Roll	-	-	23,340,023	30,000		3,330,303	-	-	3,000,301	61,583,276	700,012		61,583,276	30,312,734
8823AA	Specific Contributions/Gifts	21,100									01,000,210			21,100	1 !
8824AA	Specific Grants	,		254,000				71,300		50,000				71,300	304,000
8831AA	Instructional Contracts		133.040			12.000	10.000	,		13,050		65.947		210.987	23,050
8839AA	Other Contracts		,	830,000		,	,			,		135,000	72,819	135,000	902,819
8840AA	Sales and Commissions			,	3,500							,	,	3,500	
8844AC	Renegade Room	46,000			.,					l			1	46,000	1 !
8844BZ	Other	.,			2,400					l				2,400	1
8845AA	Catalog Sales				,			200		l				200	1
8845AB	Class Schedules Sales							100		l				100	1
8846AA		51,997					340	7,000						58,997	340
8846IC	Event Tickets	70								l			1	70	1
8847AA	Event Tickets Event Tickets - Internal Charge	1,000						1,500		l				2,500	1 !
8847AB								250					1	3,750	1
8847IC	Event Tickets - Internal Charge	3,500										· · · · · · · · · · · · · · · · · · ·	1		

					KERN	COMMUNITY	COLLEGE D	ISTRICT							
						Adopted Bud	lget - Revenu	le							
								and Restricted							
		Bakers	sfield College		Cerro Cos	so Community	College	Po	orterville Colle	ege	Dis	strict Office		GRAND	TOTAL
			Unrestricted			Unrestricted			Unrestricted			Unrestricted			
	REVENUE		Contract &			Contract &			Contract &			Contract &			
		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community		Unrestricted	Community			
		GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	Ed	Restricted	GU001	Ed	Restricted	Unrestricted	Restricted
			2020-21			2020-21			2020-21			2020-21		2020	)-21
8850AA	Rentals & leases	94,740			15,000			25,000		36,000				134,740	36,000
8860AA	Interest and Investment Income										1,552,615			1,552,615	
8872BA	Community Service Classes	5,000	410,000			6,000								421,000	
8874AA	Enrollment							900			6,714,547			6,715,447	
8874AB	Enrollment Audit Fees							150						150	
8876AA	Health			730,000						132,477					862,477
8877AA	Instructional Material Fees	116,150			17,000			1,750						134,900	
8879BA	Student Records	5,000			35,000			8,000						48,000	
8879BB	Enrollment Services	35,000												35,000	
8880AA	Non-Resident Tuition	1,400,000			300,000			109,749						1,809,749	
8881AA	Parking Fees - Terms			551,000			17,000			108,989					676,989
8881AB	Parking Meters and Day Passes			85,000			9,000								94,000
8881AC	Other			200,000			6,000			87,300					293,300
8884AA	Student Cards	37,000												37,000	
8885AD	Testing	12,200			1,000			1,200						14,400	
8885AF	Proctoring Income				1,500									1,500	
8885AG	Other Student Fees	3,900												3,900	
8890AA	Library Fees	2,000						200						2,200	
8890AD	Graduation Fee	450												450	
8890AE	Library Lost Books Charge				300									300	
8890AF	Copy Charges	38,400			5,000			10,000						53,400	
8890AH	District Returned checks - Paid	200						1,000						1,200	
8895AB	Other	13,700					130,005			29,994	123,691			160,366	159,999
8895AF	Debit Card Revenue							500						500	
8895AG	Pool Income	25,000												25,000	
	8800 - Subtotal	1,927,407	543,040	2,650,000	380,700	18,000	172,345	261,774		457,810	69,974,129	200,947	72,819	73,305,996	3,352,973
8911AA	Compensation for Loss Gen Fxd Asset	20,000												20,000	
8912AA	Sale of Equipment & Supplies	10,000												10,000	
8982AA	Intrafund Transfers - In	1,750			00 007			04.056.515			105 070			1,750	
8989AA	Other Incoming Transfers	114,726,505			26,287,565			24,358,512			-165,372,582			1	
	8900 - Subtotal	114,758,255	-		26,287,565		-	24,358,512			-165,372,582			31,751	
Total, Net E	Beginning Balance and Income	136,863,724	767,492	36,055,049	30,084,917	18,000	7,759,563	30,620,483		11,852,887	69,723,260	2,304,795	1,579,269	270,382,672	57,246,768

						2020-21 Genera	Adopted Budg I Fund - Unrestri		stricted						
	EXPENSE		Time Equ		,	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst 2020	Unrst 2021	Rest 2020	Rest 2021	Budget 2019-20	Budget 2020-21	Change	Budget 2019-20	Budget 2020-21	Change	Budget 2019-20	Budget 2020-21	Change	2020-21
		2020	2021	2020	2021	2013-20	2020-21		2013-20	2020-21		2013-20	2020-21		2020-21
1100	Acad - Reg Schedule	397.00	377.66	2.40	2.25	40,686,762	39,932,641	-1.85%				251,927	200,758	-20.31%	40,133,399
	1100 - Subtotal					40,686,762	39,932,641	-1.85%				251,927	200,758	-20.31%	40,133,399
1214	Educational Administrators - Cont	43.36	38.83	7.56	6.09	6,097,618	5,754,647	-5.62%				826,941	725,439	-12.27%	6,480,086
1231	Counselors - Contract	12.43	13.82	27.03	28.11	1,277,711	1,417,877	10.97%				2,535,289	2,786,240	9.90%	4,204,117
1241	Librarians - Contract	7.43	7.40	0.38	0.19	723,392	742,372	2.62%				39,356	21,305	-45.87%	763,676
1251	Acad Non-Inst Cont	11.89	14.52	2.76	2.78	1,289,571	1,544,320	19.75%	127,759	129,390	1.28%	303,878	323,197	6.36%	1,996,907
1252	Acad Emp Dept Chair	22.67	21.77	0.00	0.00	2,745,346	2,639,458	-3.86%							2,639,458
1310	1200 - Subtotal					12,133,639 6,290,231	12,098,674 7,389,575	-0.29% 17.48%	127,759	129,390 15,000	1.28%	<b>3,705,464</b> 44,000	3,856,181 100,000	4.07% 127.27%	16,084,245 7,504,575
1310	Adjunct Acad Emp - Non-Cont Acad Emp - Temp Cont					18,200	250,033	1,273.81%		15,000		44,000	100,000	127.2770	250,033
1320	Acad Emp - Temp Cont Acad Emp - Intersession					2,090,000	2,465,000	17.94%	19,088		-100.00%	12,122		-100.00%	2,465,000
1330	Acad Emp - Overload					2,030,000	2,068,000	-3.45%	13,000		-100.0070	12,122		-100.00 %	2,068,000
1340	Acad Emp-Inst Non-Cont Stipend/Othr					452,802	466,042	2.92%				302,962	240,052	-20.77%	706,094
	1300 - Subtotal					10,993,233	12,638,650	14.97%	19,088	15,000	-21.42%	359,084	340,052	-5.30%	12,993,702
1419	Acad Emp - Non-Inst Non Cont					244,748	280,184	14.48%				1,975,471	2,276,942	15.26%	2,557,126
	1400 - Subtotal					244,748	280,184	14.48%				1,975,471	2,276,942	15.26%	2,557,126
	1000 - Total					64,058,381	64,950,149	1.39%	146,847	144,390	-1.67%	6,291,947	6,673,934	6.07%	71,768,472
2110	Clss Mgt(NonEd)	78.20	86.58	40.37	33.07	7,438,995	8,251,536	10.92%	206,094	219,096	6.31%	3,352,899	2,695,237	-19.61%	11,165,869
2190	Conf Employee - Non Mgt	10.00	10.00			768,249	787,455	2.50%							787,455
2191	Clss Non-Instr Emp Reg Salary Sched	304.20	312.69	111.74	100.50	15,874,862	16,619,479	4.69%	337,182	234,905	-30.33%	5,859,185	5,561,237	-5.09%	22,415,621
2199	Classified Salary Abatement					-167,483	-127,719	-23.74%							-127,719
	2100 - Subtotal					23,914,623	25,530,750	6.76%	543,276	454,001	-16.43%	9,212,084	8,256,474	-10.37%	34,241,226
2211	Inst Aide FT Direct Inst	17.18	17.03			938,672	940,984	0.25%							940,984
2291	Inst Aide FT Oth-In-Direct Inst			2.50	1.91							191,276	147,803	-22.73%	147,803
0011	2200 - Subtotal					938,672	940,984	0.25%				191,276	147,803	-22.73%	1,088,787
2311 2392	Admin Non-Instr Prof Expt Non-Inst Students					167.751	175.217	4.45%	26,000	24.950	-4.04%	22,000 806,443	156,467 1.001.484	611.22% 24.19%	156,467 1,201,651
2392	Class Non-Inst Students					203,240	230,240	4.45%	20,000	24,950	-4.04%	34,600	158,400	357.80%	388,640
2393	Non-Admin Non-Instr Prof Expt					166,670	443,427	166.05%	314,195	417,100	32.75%	490,261	667,976	36.25%	1,528,504
2399	Cls Oth - Temp					205,611	204,568	-0.51%	014,100	411,100	02.1070	87,506	148,373	69.56%	352,941
2000	2300 - Subtotal					743,272	1,053,452	41.73%	340,195	442.050	29.94%	1,440,809	2,132,701	48.02%	3,628,203
2411	Inst Students					155,000	155,000		,			477,342	275,048	-42.38%	430,048
2412	Direct Inst Prof Expt					1,529,200	2,063,235	34.92%	50,000	49,123	-1.75%	30,000	23,040	-23.20%	2,135,398
2419	Inst Aide - Temp Direct Inst					129,837	137,300	5.75%				25,000		-100.00%	137,300
2495	Inst Oth Indr Prof Expt											85,501	115,820	35.46%	115,820
2499	Oth Indr Inst Temp					1,000		-100.00%							
	2400 - Subtotal					1,815,037	2,355,535	29.78%	50,000	49,123	-1.75%	617,843	413,908	-33.01%	2,818,565
2999	Salary Budget Control					961,265	468,152	-51.30%	7,335	232,963	3,076.26%	4,876,755	5,304,498	8.77%	6,005,613
	2900 - Subtotal					961,265	468,152	-51.30%	7,335	232,963	3,076.26%	4,876,755	5,304,498	8.77%	6,005,613
	2000 - Total					28,372,869	30,348,873	6.96%	940,805	1,178,137	25.23%	16,338,767	16,255,385	-0.51%	47,782,395
3110	STRS-Acad Inst & Instrl Aides(Dir)					9,664,113	9,366,474	-3.08%	25,111	23,319	-7.14%	582,688	561,504	-3.64%	9,951,296 88,616
3120 3130	STRS - Clss Mgt Non-Ed Admin					78,570 742,932	67,827 795,109	-13.67% 7.02%				44,361 83,203	20,789 86,632	-53.14% 4.12%	88,616
3130	STRS - Ed Administrators - Cont STRS - Oth Acad Emp Non-Instri					25,297	27,053	6.94%				325,115	375,900	4.12%	402,952
3131	3100 - Subtotal					25,297	10,256,462	-2.42%	25,111	23,319	-7.14%	1,035,367	1,044,824	0.91%	402,952
3210	PERS-Acad Inst & Instrl Aides(Dir)					159,518	10,250,402	-33.82%	17,006	18,811	10.61%	29,867	30,595	2.44%	154,971
3210	PERS - Clss Mgt Non-Educational Adm					1,492,848	1,680,504	12.57%	40,600	45,353	11.71%	599,532	531,268	-11.39%	2,257,125
3221	PERS - Clss Emp					3,219,677	3,411,618	5.96%	33,441	20,860	-37.62%	1,130,356	1,112,605	-1.57%	4,545,083
3222	PERS - Conf Emp Non-Mgt					151,392	163,003	7.67%	00,141	20,000	51.0270	1,100,000	.,2,000		163,003
3240	PERS - Ed Adm - Cont					213,113	116,999	-45.10%				44,980	52,201	16.05%	169,200

#### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget

						2020-21 Gonora	Adopted Budg I Fund - Unrestri		etricted						
			-	uivalent (	,	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst 2020	Unrst 2021	Rest 2020	Rest 2021	Budget 2019-20	Budget 2020-21	Change	Budget 2019-20	Budget 2020-21	Change	Budget 2019-20	Budget 2020-21	Change	2020-21
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
	3200 - Subtotal					5,236,547	5,477,689	4.60%	91,047	85,023	-6.62%	1,804,734	1,726,670	-4.33%	7,289,382
3310	OASDHI-Acad Inst & Instl Aides(Dir)					888,109	924,565	4.10%	10,917	10,021	-8.20%	63,153	67,952	7.60%	1,002,538
3320	OASDHI - Clss Mgt Non-Ed Admin					565,177	605,252	7.09%	15,766	16,165	2.53%	232,077	197,206	-15.03%	818,623
3321	OASDHI - Clss Emp					1,247,659	1,293,440	3.67%	14,671	9,307	-36.57%	443,708	439,917	-0.85%	1,742,664
3322	OASDHI - Conf Emp - Non Mgt					58,771	60,240	2.50%							60,240
3340	OASDHI - Educational Admin - Cont					121,394	101,745	-16.19%				28,623	26,099	-8.82%	127,844
3341	OASDHI - Oth Acad Emp Non-Instri					2,145	2,656	23.80%				42,863	40,853	-4.69%	43,509
	3300 - Subtotal					2,883,255	2,987,897	3.63%	41,355	35,493	-14.17%	810,425	772,028	-4.74%	3,795,418
3410	H&W-Acad Inst & Instl Aides(Dir)					8,247,705	8,151,048	-1.17%	35,426	36,625	3.38%	648,513	640,395	-1.25%	8,828,069
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir)					921,408	916,193	-0.57%	4,196	4,317	2.89%	65,147	67,049	2.92%	987,559
3420	H&W - Clss Mgt(Non-Educ Admin)					1,447,909	1,576,632	8.89%	35,563	33,793	-4.98%	727,597	604,436	-16.93%	2,214,861
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)					155,467	167,846	7.96%	4,039	4,294	6.31%	64,890	52,827	-18.59%	224,967
3421	H&W - Clss Emp					5,288,130	5,533,830	4.65%	71,126	36,533	-48.64%	1,900,389	1,775,473	-6.57%	7,345,837
3421RC	OPEB ARC-Clss Emp					307,328	321,756	4.69%	3,327	1,975	-40.64%	109,668	105,804	-3.52%	429,535
3422	H&W - Conf Emp - Non Mgt					177,816	182,667	2.73%							182,667
3422RC	OPEB ARC-Conf Emp Non Mgt					15,058	15,434	2.50%							15,434
3440	H&W - Educational Admin - Cont					640,208	681,533	6.45%				109,546	122,205	11.56%	803,737
3440RC	OPEB ARC-EducAdmin-Cont					106,036	107,574	1.45%				14,007	15,457	10.35%	123,031
	3400 - Subtotal					17,307,065	17,654,512	2.01%	153,679	117,539	-23.52%	3,639,757	3,383,645	-7.04%	21,155,696
3510	SUI-Acad Inst & Instl Aides(Dir)					29,970	30,757	2.62%	151	151	0.13%	2,193	3,961	80.64%	34,869
3520	SUI-Clss Mgt Non-Educational Admin					3,966	4,282	7.96%	103	110	6.32%	1,655	1,348	-18.59%	5,739
3521	- SUI - Clss Emp					8,454	8,870	4.92%	143	106	-26.22%	3,195	3,337	4.45%	12,313
3522	SUI - Conf Emp - Non Mgt					384	394	2.49%							394
3540	SUI - Educational Admin - Cont					2,689	2,744	2.05%				357	394	10.35%	3,139
3541	SUI - Oth Acad Emp - Non Inst					74	92	23.79%				1,308	1,156	-11.57%	1,248
	3500 - Subtotal					45,538	47,138	3.52%	397	366	-7.76%	8,708	10,196	17.09%	57,701
3610	WC-Acad Inst & Instl Aides(Dir)					594,623	608,509	2.34%	2,989	2,983	-0.20%	41,708	40,588	-2.68%	652,080
3620	WC - Clss Mgt Non-Educational Admin					78,597	84,420	7.41%	2,013	2,160	7.32%	32,844	26,570	-19.10%	113,149
3621	WC - Clss Emp					171,956	177,886	3.45%	2,850	2,080	-27.04%	71,435	81,636		261,601
3622	WC - Conf Emp - Non Mgt					7,502	7,763	3.48%							7,763
3640	WC - Educational Administrators					52,654	54,106	2.76%				7,039	7,774	10.44%	61,880
3641	WC-Oth Acad Emp - Non Instructional					1,477	1,805	22.22%				21,913	23,575	7.58%	25,380
	3600 - Subtotal					906,809	934,488	3.05%	7,851	7,222	-8.01%	174,939	180,143	2.97%	1,121,853
3710	DefBen-Acad Inst & Instl Aides(Dir)					109,259	124,086	13.57%	2,556	3,163	23.78%	5,148	5,397	4.83%	132,647
3720	DefBen-Clss Mgt - Non-Educ Admin					932		-100.00%				., .			
3721	DefBen - Clss Emp					35.418	49,823	40.67%	4,300	4,076	-5.21%	52,700	42.999	-18.41%	96.899
3741	DefBen - Oth Acad Emp - Non Instri						856		,			1,117	628	-43.74%	1,484
	3700 - Subtotal					145.609	174,766	20.02%	6,856	7,240	5.60%	58,965	49.024	-16.86%	231,030
3910	OTHBEN-Acad Inst & Instrl Aide(Dir)					297,823	263,525	-11.52%	1,307	1,307		23,291	22,954	-1.45%	287,785
3920	OTHBEN-Clss Mgt(Non-Educ Admin)					50,893	47,419	-6.83%	1,307	1,209	-7.50%	26,425	17,478	-33.86%	66,106
3921	OTHBEN - Clss Emp					147,295	140,713	-4.47%	1,681	998	-40.63%	54,280	42,348	-21.98%	184,059
3922	OTHBEN - Conf Emp - Non Mgt					6,534	6,534		,			,===	-,		6,534
3929	Classified Benefit Abatement					-69,912	-69,912								-69,912
3940	OTHBEN - Educational Administrators					27,112	25,305	-6.67%				4,025	4,110	2.11%	29,414
3999	Benefit Suspense					16,735	122,324	630.96%				.,	25,048		147,372
	3900 - Subtotal					476,479	535,907	12.47%	4,294	3,513	-18.18%	108,021	111,938	3.63%	651,358
	3000 - Total					37,512,215	38,068,860	1.48%	330,590	279,716	-15.39%	7,640,916	7,278,468	-4.74%	45,627,043
4211	Non-Library/Magazines/Bks/Prdcls					28,994	23,472	-19.04%				169,826	108,228	-36.27%	131,700
	4200 - Subtotal					28,994	23,472	-19.04%				169,826	108,228	-36.27%	131,700
4310	Inst Supplies & Materials					1,187,445	1,007,816	-15.13%	47,650	234.959	393.09%	1,024,637	1,257,593	22.74%	2,500,368

#### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget

						2020-21 Gonora	Adopted Budg al Fund - Unrestri		etricted						
		Full-	Time Eq	uivalent	(FTE)	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	l
		2020	2021	2020	2021	2019-20	2020-21	, J.	2019-20	2020-21	- J	2019-20	2020-21		2020-21
4312	All Computer Software					12,790	17,350	35.65%				101,575	1,200	-98.82%	18,550
4313	Non-Inst Supplies & Materials	5				778,025	851,735	9.47%	7,950	27,273	243.06%	1,207,625	1,318,555	9.19%	2,197,564
4314	Paper					142,117	128,420	-9.64%				1,000	5,558	455.79%	133,978
4315	Maint & Repairs Supplies					702,232	800,600	14.01%					3,500		804,100
4316	Culinary Utensils											1,000		-100.00%	
4317	Outreach Materials	5											4,000		4,000
4320	Vehicle Supplies - Parts					18,400	18,400					1,000	1,000		19,400
4321	Fuel - Lubricants					68,800	76,600	11.34%	200	721	260.50%	7,854	8,753	11.45%	86,074
	4300 - Subtotal					2,909,808	2,900,921	-0.31%	55,800	262,954	371.24%	2,344,691	2,600,159	10.90%	5,764,034
4400	Food - Non Travel Non Cafeteria					57,500	58,500	1.74%							58,500
	4400 - Subtotal					57,500	58,500	1.74%							58,500
5107	4000 - Total					2,996,302	2,982,894	-0.45%	55,800	262,954	371.24%	2,514,517	2,708,387	7.71%	5,954,234
5107	Athletic Officials					117,880	119,510	1.38%					50.000		119,510 56,306
5108	Temp Employment Agency Services Cont Security Services					214,908	195,628	-8.97%				36,092	56,306 39,304	0.00%	234,932
5118 5119	Oth Non-Inst Consulting Services					3,072,618	3,084,816	-8.97%		50,000		2,818,916	2,918,537	8.90% 3.53%	6,053,353
5119	Cont Instruction					1,058,031	1,279,000	20.88%	135,000	223,245	65.37%	2,010,910	2,918,537	3.53%	1,503,995
5150	Guest Lecturers/Performers					5,800	2,500	-56.90%	135,000	42,000	05.57 %	147,345	1,730	-3.17%	187,171
5159	Oth Instructional Consulting Servs					32,630	59,650	82.81%		71,761		132,655	396,843	199.15%	528,254
5155	5100 - Subtotal					4,501,867	4,741,104	7.67%	135,000	387,006	186.67%	3,135,008	3,555,411	13.41%	8,683,520
5209	Non-Employee Travel					16,850	9,850	-41.54%	133,000	5,000	100.07 %	98,345	22,500	-77.12%	37,350
5212	Student Travel					330,676	342,166	3.47%	8,000	4,500	-43.75%	143,211	89,135	-37.76%	435,801
5220	Employee Travel					967,237	842,934	-12.85%	40,950	49,569	21.05%	1,636,948	981,705	-40.03%	1,874,208
5220DT	Employee Travel DO					87,720	78,850	-10.11%		,		6,200	8,250	33.06%	87,100
5221	(Local) Online Training/Webinar					55,700	55,550	-0.27%				-,	48,014		103,564
5230	Food/Meetings					110,804	102,071	-7.88%	10,625	20,000	88.24%	498,092	467,645	-6.11%	589,716
	5200 - Subtotal					1,568,987	1,431,421	-8.77%	59,575	79,069	32.72%	2,382,797	1,617,249	-32.13%	3,127,739
5300	Institutional Dues/Memberships					427,860	439,716	2.77%	1,500	4,850	223.33%	27,775	62,945	126.62%	507,511
	5300 - Subtotal					427,860	439,716	2.77%	1,500	4,850	223.33%	27,775	62,945	126.62%	507,511
5400	Comprehensive/Liab/Prpty/Auto Ins)					1,325,900	1,325,850	-0.00%							1,325,850
5406	Student Insurance					190,000	190,000								190,000
5407	Insurance Deductibles	5				7,000	7,500	7.14%							7,500
	5400 - Subtotal					1,522,900	1,523,350	0.03%							1,523,350
5501	Laundry Service					42,506	42,950	1.04%		2,528		5,650	2,650	-53.10%	48,128
5520	Natural Gas/LPG					528,000	468,000	-11.36%				600		-100.00%	468,000
5530	Light - Electricity					1,965,500	1,965,000	-0.03%							1,965,000
5540	Water - Sanitation					939,100	934,400	-0.50%					500		934,900
5550	Disposal Services					136,400	248,900	82.48%				3,591	3,591		252,491
5560	Hazardous Waste Disposal					25,425	44,925	76.70%							44,925
5570	Pest Control					44,500	47,200	6.07%							47,200
5581	Telephone Services					104,729	112,929	7.83%		1,000		7,718	17,710	129.46%	131,639
5583 5590	Data Communication Services Other Utilities					125,878 16,200	181,120 16,200	43.89%				50	450	800.00%	181,570
2220	5500 - Subtotal					3.928.238	4.061.624	3.40%		3.528		17,610	24.901	41.41%	16,200 4.090.053
5602	Short Term Rental-Veh & Equip			<u> </u>		3,928,238 181,727	4,061,624	3.40% 0.38%		3,528 7,000		44,280	24,901 40,930	41.41% -7.57%	230,344
5602	Rental of Facilities	1				2,204,668	2,093,500	-5.04%	18,000	28,500	58.33%	44,280	469,591	-7.57%	2,591,591
5604	Film Rentals					2,204,000	2,003,000	-3.0470	13,000	20,000	50.3370	1,750	4,850	177.14%	4,850
5608	Oper/Lease Cntrcts-ie Cars-Copiers					109,475	129,475	18.27%	l			1,750	4,000	111.1470	129,475
5650	Software Licensing/Maintenance Svcs					2,624,195	2,777,572	5.84%	7,800	14,700	88.46%	1,212,842	1,346,586	11.03%	4,138,859
5651	Internet Access					2,024,193	600	0.0470	7,000	14,700	00.4070	26,200	66,725	154.68%	67,325
0001	Internet Access	1	1	1	1	600	600					20,200	00,725	104.00%	07,323

#### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 20-21 General Fund - Unrestricted and Restric

							l Fund - Unrestri	cted and Re							
	EXPENSE	Full- Unrst	Time Equ	uivalent Rest	(FTE) Rest	GU001 Adopted Budget	GU001 Adopted Budget	% Change	CE Adopted Budget	CE Adopted Budget	% Change	Restricted Adopted Budget	Restricted Adopted Budget	% Change	Total
	EAFENGE	2020	2021	2020	2021	2019-20	2020-21	change	2019-20	2020-21	Change	2019-20	2020-21	change	2020-21
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
5652	IT Cloud Services					900,000	1,277,455	41.94%							1,277,45
5671	Equip Maint Agreements					10,700	10,704	0.04%		2,000					12,704
5681	Grounds Maintenance					154,800	109,000	-29.59%		2,000		39,054	39,554	1.28%	148,554
5683	Building Maintenance					506,153	346,425	-31.56%	22,000	22,000		00,004	00,004	1.2070	368,42
5684	Vehicle Repairs & Maintenance					66,300	66,300	-01.0070	22,000	22,000		7,500	3,600	-52.00%	69,900
5685	Computer Hardware Maint Agreements					279,000	406,198	45.59%				1,000	0,000	-02.0070	406,198
5686	Oth Equipment Maint Agreements					294,431	337,521	14.64%				20,953	47,979	128.98%	385,50
5690	Other Maintenance/Repairs					372,545	500,117	34.24%	35,162	1,000	-97.16%	190,465	104,172	-45.31%	605,28
5691	Other Maintenance Contracts					494,318	836,418	69.21%	00,102	1,000	-07.1070	4,000	1,600	-60.00%	838,01
5031	5600 - Subtotal					8,198,912	9,073,700	11.89%	82,962	75,200	-9.36%	1,990,645	2,125,587	6.78%	11,274,48
5700	Annual Fiscal Audit					92,000	95,000	3.26%	02,002	10,200	0.0076	1,000,010	2,120,001	0.1078	95,000
5720	Trustee Election					52,000	250,000	0.2070							250,000
5720	Attorney Fees - Oth					250,500	250,500								250,500
5740	Settlement Expense					12,000	12,240	2.00%							12,240
5790	Other Professional Fees					25,500	26,875	5.39%		8.748		129,667	74,867	-42.26%	110,490
0700	5700 - Subtotal					380.000	634.615	67.00%		8,748		129,667	74,867	-42.26%	718,23
5810	Fingerprinting Services					80,080	77,780	-2.87%		0,740		120,001	2,706	42.2070	80,480
5813	Physical Examinations/Tests					23,242	22,585	-2.83%					2,700		22,58
5820	Postage/Express Overnight Svcs					117,865	110,075	-6.61%	1,800	2,483	37.95%	19,950	36,297	81.94%	148,85
5830	Bank Charges					185,000	185,000	-0.0170	1,600	2,600	62.50%	19,200	19,200	01.0470	206,800
5831	Credit Card Expense					21,900	21,900		3,300	3,643	10.40%	200	2,260	1,030.00%	27,80
5835	Bad Debt Expense					331,087	479,134	44.72%	0,000	0,040	10.4070	200	2,200	1,000.0070	479,134
5860	General Advertising Services					274,741	273,950	-0.29%	17,000	27,620	62.47%	318,291	287,713	-9.61%	589,283
5861	Printing/Duplicating Services					69,084	72,240	4.57%	9,500	18,369	93.36%	126,440	191,693	51.61%	282,302
5862	Sponsorships					500	500	4.5776	3,300	6,500	33.3070	75	11,075	14,666.67%	18,07
5863	Radio/Newspaper Ad Placement					000	20,000			0,000		10	100,000	14,000.0776	120,000
5870	Cash Over - Short					100	20,000	-100.00%				-400	-400		-400
5880	Taxes - Licenses & Permits					52.202	54,237	3.90%		300		38,770	32,410	-16.40%	86,94
5890	Other Services & Expenses					450,652	764,638	69.67%	93,000	113,009	21.52%	717,290	439,370	-38.75%	1,317,01
5899	Contigencies Account - Budget Only					100,002	101,000	00.0776	18,000	13,448	-25.29%	4,665,655	8,886,094	90.46%	8,899,54
0000	5800 - Subtotal					1,606,453	2.082.039	29.60%	144,200	187,972	30.36%	5,905,471	10,008,418	69.48%	12,278,42
5911	Indirect Cost(Reimbursement)					-275,511	-287,511	4.36%	,200	101,012	00.0070	0,000,111	74,849	00.1076	-212,662
5912	Out - Indirect Cost(Expense)											318,648	372,523	16.91%	372,52
0012	5900 - Subtotal					-275,511	-287,511	4.36%				318,648	447,372	40.40%	159,86
	5000 - Total					21,859,706	23,700,058	9.36%	423,237	746,373	76.35%	13,907,620	17,916,751	28.83%	42,363,18
6120	Site Improvement					55,000	55,000	0.0076	420,201	140,010	10.0070	2,945	115,508	3,822.18%	170,508
0120	6100 - Subtotal					55,000	55,000	0.00%				2,945	115,508	3,822.18%	170,500
6210C	Buildings Construction - C					64.667	73,645	13.88%				2,943	115,506	3,022.10%	73,64
62100	Buildings Construction - C Buildings - Testing & Inspection					1,150	1,150	13.00%				3,500	15,000	328.57%	16,15
6215	Additions to Buildings					75,000	66,000	-12.00%		500		5,500	13,000	520.5770	66,50
0213	6200 - Subtotal					140,817	140,795	-0.02%		500		3,500	15,000	328.57%	156,29
6310	Library Books					60,700	60,700	-0.02 /6		500		10,000	65,648	556.48%	126,34
6311	Magazines & Periodicals					87,000	45,000	-48.28%				10,000	7,000	000.4070	52,000
5511	6300 - Subtotal					147,700	45,000	-48.28%				10,000	72,648	626.48%	178,34
6411	Library/Audio Visual Equipment				┝──┤	70,000	70,000	-20.4470				10,000	12,040	020.40%	70,000
6411FA	Library/Audio Visual Equipment					70,000	70,000						10,000		10,000
6412	Computer/Technology Equipment					725,459	766,631	5.68%	2,000	22,700	1,035.00%	397,820	880,549	121.34%	1,669,88
6412FA	Computer/Tech Equipment					470,764	842,300	78.92%	5,000	20,000	300.00%	287,820	37,000	-87.14%	899,30
6412FA	Auto-Purchasing on Long Term Lease					38,000	27,000	-28.95%	5,000	20,000	300.00%	201,020	57,000	-07.1470	27,000
U-FIJLI'	Auto-r urondsing on Long reffit Lease		1			118,900	112,400	-20.95%	750	15,000	1,900.00%				21,000

### KERN COMMUNITY COLLEGE DISTRICT

		Full-	Time Eq	uivalent (	FTE)	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
6414FA	Furniture						10,000						2,662		12,662
6419	Other Equipment					129,223	118,555	-8.26%				3,519,708	1,040,591	-70.44%	1,159,146
6419FA	Other Equipment					163,953	214,753	30.98%				1,244,401	826,181	-33.61%	1,040,934
6429	Other Equipment												5,000		5,000
	6400 - Subtotal					1,716,299	2,161,639	25.95%	7,750	57,700	644.52%	5,608,377	2,836,210	-49.43%	5,055,549
6900	Capital Outlay Abatements						-25,000								-25,000
	6900 - Subtotal						-25,000								-25,000
	6000 - Total					2,059,816	2,438,134	18.37%	7,750	58,200	650.97%	5,624,822	3,039,366	-45.97%	5,535,700
7110	Debt Reduction					1,415,000	1,485,000	4.95%							1,485,000
7111	Debt Interest & Other Charges					4,662,976	4,595,964	-1.44%							4,595,964
	7100 - Subtotal					6,077,976	6,080,964	0.05%							6,080,964
7201	Intrafund Transfers Out					29,346,101	29,711,494	1.25%							29,711,494
7205	Intrafund Transfers In					-29,346,100	-29,711,494	1.25%							-29,711,494
	7200 - Subtotal					1	-0	-133.00%							-0
7312	Interfund Transfers - Out					745,560	557,000	-25.29%							557,000
	7300 - Subtotal					745,560	557,000	-25.29%							557,000
7501	Student Fin Aid (Excludes Salaries)											294,812	1,427,818	384.32%	1,427,818
7501AC	CARE-Financial Aid											51,000	146,300	186.86%	146,300
7501AD	EOP&S-Financial Aid											305,579	184,500	-39.62%	184,500
7502	Scholarships												11,500		11,500
7503	Outside Scholarships												17,500		17,500
7509	Other											373,857	479,000	28.12%	479,000
	7500 - Subtotal											1,025,247	2,266,618	121.08%	2,266,618
7602	Oth Student Aide (Non-cash)											1,029,298	947,004	-8.00%	947,004
	7600 - Subtotal											1,029,298	947,004	-8.00%	947,004
7910	Unrestricted					46,519,339	98,165,455	34.76%	893,146	420,519	-52.92%	998,104	160,856	-83.88%	98,746,829
	7900 - Subtotal					46,519,339	98,165,455	34.76%	893,146	420,519	-52.92%	998,104	160,856	-83.88%	98,746,829
	7000 - Total					53,342,875	104,803,418	96.47%	893,146	420,519	-52.92%	3,052,650	3,374,478	10.54%	108,598,415
TOTAL EX	XPENDITURES, OTHER OUTGO AI	ND NET	ENDIN	G BALA	ANCE	210,202,164	267,292,385	10.38%	2,798,174	3,090,287	10.44%	55,371,238	57,246,768	3.39%	327,629,440

#### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 General Fund - Unrestricted and Restricted

## **BAKERSFIELD COLLEGE**

### BAKERSFIELD COLLEGE

**Vision:** Building upon more than 100 years of excellence, Bakersfield College continues to contribute to the intellectual, cultural, and economic vitality of the communities it serves.

Bakersfield College was founded in 1913 and is one of the nation's oldest continually operating community colleges. During the course of an academic year, the college serves nearly 40,000 students. Bakersfield College offers local baccalaureate of science, associate of arts and associate of science degrees, transfer associate of arts degrees, and career and technical certificates. Courses are taught primarily at the Panorama campus, the Delano Campus, the Weill Institute in downtown Bakersfield, BC South West, Arvin High School, and online. Bakersfield College offers a variety of services to support student success, Financial Aid, Counseling and Advising, Transfer Services, Disabled Student Programs and Services, Veterans Resource Center, Extended Opportunities Programs and Services, health and wellness services, job placement services, assessment testing, outreach, Child Development Center, and other services are all available to meet students' diverse needs and support their success. Bakersfield College is progressive and innovative, designing and developing programs creating a holistic education that develops curiosity, inquiry, and empowered learners while breaking down barriers to educational and future success.

The Panorama campus includes more than 35 buildings located on 154 acres. The buildings comprise over 700,000 square feet with approximately 501,483 square feet of assignable space for educational and support programs. The Delano Center, BC South West, and Weill Institute are community outreach sites serving different community needs. The College is undergoing significant renovation and modernization projects with the use of Measure G and Measure J funds improving the facilities, technology, and infrastructure to build a better Bakersfield College. BC South West was relocated to the California State University, Bakersfield campus during fiscal year 2019-20 providing students access to expanded services and an environment that prepares them for easy transition to a four-year college.

The 2020-2021 budget was developed following Bakersfield College's strategic plan and priorities. In FY19-20, a global pandemic, COVID-19, caused businesses to shut down and many personnel to stay at home to mitigate the spread of the virus. A significant recession has been forecasted with severe reductions to funding as projected from the Governor's May Revise. In preparation for difficult times ahead, the College will be streamlining budgets and reviewing areas to increase efficiencies. The General Unrestricted fund is budgeted at approximately \$137 million and 87% of the expense budget at the college is allocated to salaries and benefits with the remaining 13% to other non-labor operational expenses.

In addition, Bakersfield College receives in excess of \$41 million dollars in restricted funding which includes \$35.8 million in current year's allocation and carryover from state and federal agencies. While this funding has restrictions that limits the use, it complements the college's general fund allowing for added and enhanced services and programs for our students. Many challenges continue with the uncertainty of the Student-Centered Funding Formula and a projected shortfall in state revenue which will severely impact funding for categorical and special programs. Each allocation could potentially receive a 5%-55% reduction. Bakersfield College is meeting this challenge by focusing on strategically repurposing existing resources and grant dollars to meet college priorities. One of which is Guided Pathways that continues to be a high priority in this budget focusing on access, guidance, and tools to support students in their long and short-term educational and career paths.

Bakersfield College's FTES for FY19-20 totaled to over 18,900. Future enrollment growth may be affected as many students had to adjust to a shift in the learning environment to a virtual setting. Bakersfield College continues in efforts to increase enrollment through dual enrollment by partnering with local high schools, online education and inmate education. These programs bring college level education and a path to successful careers to those who would otherwise not have access.

#### Mission

Bakersfield College provides opportunities for students from diverse economic, cultural, and educational backgrounds to attain Associate and Baccalaureate degrees and certificates, workplace skills, and preparation for transfer. Our rigorous and supportive learning environment fosters students' abilities to think critically, communicate effectively, and demonstrate competencies and skills in order to engage productively in their communities and the world.

#### **Core Values**

• **Learning:** We foster curiosity, inquiry, critical thinking, and creativity within a safe and rigorous academic environment, so that we may be empowered to radically transform our community into one that gives voice and power to all people.

- **Integrity:** We continue to develop and follow an ethical and moral consciousness which places the collective wellbeing and health above the self; this principled environment allows for open, constructive conversations and teaches us to trust each other's vision, thus that we will be useful and effective in providing support, resources, and encouragement.
- **Wellness:** We believe health and wellness to be integral and foundational elements and we understand that a holistic education improves all aspects of the individual and the society including the mind, body, and spirit; through education, and we will positively impact the health of the natural environment and the global community.
- **Diversity:** We insist that diversity be valued and promoted, recognizing that multiple perspectives lead to a better education and knowledge of the world; listening and witnessing different experiences helps us to understand and contextualize power and privilege related to gender, race, class, religion, disability, and sexuality in terms of access and barriers to resources and opportunities.
- **Community:** We commit to the wellbeing of all members of our community; we maintain strong ties with the surrounding community, and we respond to their needs by serving as an open institution which engages all students, faculty, and staff; in our college, we have built and continue to build and environment in which all members participate as a community through democratic engagement.
- **Sustainability:** We recognize our responsibility for continuing and maintaining this institution which has been shaped by over 100 years of resolute and tenacious labor and judicious foresight, so we unceasingly place our energies into imagining how we might sustain and renew our fiscal, human, and environmental resources into the future.

#### **Strategic Directions**

The word "directions" has multiple connotations: directions in the sense of following a route and in the sense of how to put something, like an effective institution, together.

- **Student Learning** ~ A commitment to provide a holistic education that develops curiosity, inquiry, and empowered learners.
- **Student Progression and Completion** ~ A commitment to eliminate barriers that cause students difficulties in completing their educational goals.
- **Facilities** ~ A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.
- Leadership and Engagement ~ A commitment to build leadership within the college and engagement with the community.

							I Fund - Unrestrict	ed and Res							
		Full-	Time Equ	uivalent (	FTE)	GU001 GU001	% CE	CE	%	Restricted	Restricted	%	Total		
						Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
1100	Assal Day Oshadula					29,774,564	29,639,078	-0.46%				101,948	26,124	4 -74.37%	29,665,202
1100	Acad - Reg Schedule	295.74	283.37	1.00	0.25	· · · · ·									
1011	1100 - Subtotal					29,774,564	29,639,078	-0.46%				101,948	26,124	4 -74.37%	29,665,202
1214	Educational Administrators - Cont	24.68	19.92	4.32	2.08	3,170,111	2,819,529	-11.06%				462,460	264,027	7 -42.91%	3,083,556
1231 1241	Counselors - Contract	5.88	6.86	17.00	18.00	507,629 483,587	646,533 498,257	27.36% 3.03%				1,542,380	1,774,13	5 15.03%	2,420,668
	Librarians - Contract	4.95	4.91						407 750	100.000	4.000/	400.577	407.000	2 2.50%	498,257
1251	Acad Non-Inst Cont	5.04	7.39	1.71	1.53	506,460	766,055	51.26%	127,759	129,390	1.28%	192,577	197,392	2 2.50%	1,092,833
1252	Acad Emp Dept Chair	14.78	13.19			1,829,495	1,629,653	-10.92%	407 750	100.000	4.000/	0.407.440	0.005.55	4 7 4 9 (	1,629,653
1310	1200 - Subtotal					6,497,283	6,360,026 4,500,000	-2.11% 42.32%	127,759	129,390 15,000	1.28%	2,197,416 44,000	2,235,554	4 1.74% 127.27%	8,724,970
1310	Adjunct Acad Emp - Non-Cont Acad Emp - Temp Cont					3,161,822	231,833	42.32%		15,000		44,000	100,000	J 127.2770	4,615,000
1311	Acad Emp - Temp Cont Acad Emp - Intersession					1,350,000	1,650,000	22.22%	19,088		-100.00%	12,122		-100.00%	1,650,000
1320	Acad Emp - Intersession Acad Emp - Overload					1,400,000	1,400,000	22.2270	19,000		-100.00%	12,122		-100.00%	1,400,000
1340	Acad Emp-Inst Non-Cont Stipend/Othr					134,550	117,790	-12.46%							117,790
1340	1300 - Subtotal					6,046,372	7,899,623	30.65%	19,088	15,000	-21.42%	56,122	100.000	78.18%	8,014,623
1419	Acad Emp - Non-Inst Non Cont					73,008	113,524	55.50%	19,000	15,000	-21.4270	745,497	1,194,040	60.17%	1,307,564
1413	1400 - Subtotal					73,008	113,524	55.50%				745,497	1,194,040	60.17%	1,307,564
	1000 - Total					42,391,226	44,012,250	3.82%	146,847	144,390	-1.67%	3,100,983	3,555,718	8 14.66%	47,712,355
2110	Clss Mgt(NonEd)	07.00	05.00	00.70	04.07	2,509,637	3,251,034	29.54%	140,047	144,390	-1.07 /6	2,494,893	1,890,233	3 -24.24%	5,141,267
2190	Conf Employee - Non Mgt	27.00	35.80	30.73	24.27	2,509,037 80,799	82,819	29.54%				2,494,093	1,090,23	-24.2470	82,819
2190	Clss Non-Instr Emp Reg Salary Sched	1.00	1.00	74.04	50.40	7,174,964	8,006,535	11.59%	62,034	30,482	-50.86%	3,784,002	3,379,440	-10.69%	11,416,458
2131	2100 - Subtotal	148.41	164.48	71.61	59.10	9,765,401	11,340,388	16.13%	62,034	30,482	-50.86%	6,278,896	5,269,674	4 -16.07%	16,640,544
2211	Inst Aide FT Direct Inst	44.50	40.00			624,846	554,146	-11.31%	02,004	50,402	-30.00%	0,270,030	3,203,01-	-10.0776	554,146
2291	Inst Aide FT Oth-In-Direct Inst	11.53	10.26	2.50	1.04	024,040	554,140	-11.5170				191,276	147,803	3 -22.73%	147,803
2231	2200 - Subtotal			2.50	1.91	624,846	554,146	-11.31%				191,276	147,803	-22.73%	701,949
2311	Admin Non-Instr Prof Expt					021,010	661,116					7,000	138,467	7 1,878.11%	138,467
2392	Non-Inst Students					106,751	113,717	6.53%				460,077	541,535	5 17.71%	655,252
2393	Class Non-Instr Overtime					167,240	198,740	18.84%				34,600	158,400	357.80%	357,140
2394	Non-Admin Non-Instr Prof Expt					160,370	437,127	172.57%	54,195	85,100	57.03%	369,761	667,976	80.65%	1,190,204
2399	Cls Oth - Temp					166,640	180,568	8.36%	01,100	00,100	01.0070	12,674	128,373	912.85%	308,94
2000	2300 - Subtotal					601.001	930,152	54.77%	54,195	85,100	57.03%	884,112	1,634,752	2 84.90%	2,650,004
2411	Inst Students					50,000	50,000	0	01,100	00,100	0110070	401,500	206,85	1 -48.48%	256,85
2412	Direct Inst Prof Expt					1,342,200	1,613,235	20.19%	50,000	46,025	-7.95%		1,440		1,660,700
2419	Inst Aide - Temp Direct Inst					127,537	135,000	5.85%				25,000		-100.00%	135,000
2495	Inst Oth Indr Prof Expt											85,501	115,820	35.46%	115,820
	2400 - Subtotal					1,519,737	1,798,235	18.33%	50,000	46,025	-7.95%	512,001	324,11	-36.70%	2,168,37
2999	Salary Budget Control					893,053	345,017	-61.37%	7,335	2,963	-59.61%	3,693,456	4,393,392	2 18.95%	4,741,37
	2900 - Subtotal					893,053	345,017	-61.37%	7,335	2,963	-59.61%	3,693,456	4,393,392	2 18.95%	4,741,37
	2000 - Total					13,404,038	14,967,938	11.67%	173,564	164,570	-5.18%	11,559,741	11,769,732	1.82%	26,902,240
3110	STRS-Acad Inst & Instrl Aides(Dir)					6,660,813	6,596,849	-0.96%	25,111	23,319	-7.14%	353,206	341,387	-3.35%	6,961,555
3120	STRS - Clss Mgt Non-Ed Admin					27,770	18,649	-32.84%				32,011	8,834	-72.40%	27,483
3130	STRS - Ed Administrators - Cont					385,099	436,705	13.40%				20,876	42,640	104.25%	479,345
3131	STRS - Oth Acad Emp Non-Instri					11,241	18,334	63.10%				127,480	196,275	5 53.97%	214,610
	3100 - Subtotal					7,084,923	7,070,537	-0.20%	25,111	23,319	-7.14%	533,573	589,136	6 10.41%	7,682,993
3210	PERS-Acad Inst & Instrl Aides(Dir)					76,620	63,409	-17.24%				29,867	30,595	5 2.44%	94,005
3220	PERS - Clss Mgt Non-Educational Adm					547,095	673,063	23.02%				438,872	379,956	-13.42%	1,053,019
3221	PERS - Clss Emp					1,538,864	1,642,092	6.71%		1,120		760,449	688,564	-9.45%	2,331,775
3222	PERS - Conf Emp Non-Mgt					15,934	17,144	7.59%						1	17,144
3240	PERS - Ed Adm - Cont					73,380		-100.00%				31,230		-100.00%	1
	3200 - Subtotal					2,251,894	2,395,708	6.39%		1,120		1,260,418	1,099,11	-12.80%	3,495,943
3310	OASDHI-Acad Inst & Instl Aides(Dir)					600,496	643,352	7.14%	2,854	2,761	-3.27%	42,525	43,658	2.66%	689,77

#### BAKERSFIELD COLLEGE Adopted Budget 2020-21 General Fund - Unrestricted and Restricted

-							I Fund - Unrestrict								
		Full-	Time Equ	uivalent	FTE)	GU001	GU001	%	CE	CE Adopted	%	Restricted	Restricted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Adopted Budget	Adopted Budget	Change	Adopted Budget	Adopted Budget	Change	Adopted Budget	Adopted Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21	Change	2019-20	2020-21	onange	2019-20	2020-21	Change	2020-21
3320	OASDHI - Clss Mgt Non-Ed Admin	ו				203,845	249,033	22.17%				169,367	141,154	-16.66%	390,187
3321	OASDHI - Clss Emp	0				588,188	631,905	7.43%	1,685	2,011	19.35%	297,106	280,911	-5.45%	914,827
3322	OASDHI - Conf Emp - Non Mgt	t				6,181	6,336	2.50%							6,336
3340	OASDHI - Educational Admin - Con	it				59,303	39,209	-33.88%				13,885	3,828	-72.43%	43,037
3341	OASDHI - Oth Acad Emp Non-Instr	1				953	1,537	61.28%				10,810	17,508	61.96%	19,045
	3300 - Subtotal					1,458,967	1,571,371	7.70%	4,540	4,772	5.13%	533,692	487,059	-8.74%	2,063,203
3410	H&W-Acad Inst & Instl Aides(Dir)	)				5,919,044	5,872,377	-0.79%	17,645	18,359	4.05%	422,508	399,790	-5.38%	6,290,525
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir	)				651,077	656,323	0.81%	2,504	2,536	1.28%	41,160	42,051	2.16%	700,910
3420	H&W - Clss Mgt(Non-Educ Admin)	)				552,148	672,217	21.75%				556,206	443,717	-20.22%	1,115,934
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)	)				55,087	65,993	19.80%				47,502	37,049	-22.01%	103,042
3421	H&W - Clss Emp	0				2,749,449	2,944,796	7.10%		1,827		1,256,722	1,066,026	-15.17%	4,012,649
3421RC	OPEB ARC-Clss Emp	0				144,665	155,483	7.48%		106		73,286	65,197	-11.04%	220,786
3422	H&W - Conf Emp - Non Mgt	t				17,782	18,267	2.73%							18,267
3422RC	OPEB ARC-Conf Emp Non Mg	t				1,584	1,623	2.50%							1,623
3440	H&W - Educational Admin - Cont	t				317,240	345,607	8.94%				41,253	37,995	-7.90%	383,602
3440RC	OPEB ARC-EducAdmin-Con	t				51,433	53,000	3.05%				5,497	5,175	-5.85%	58,174
	3400 - Subtotal					10,459,509	10,785,686	3.12%	20,149	22,827	13.29%	2,444,134	2,097,000	-14.20%	12,905,514
3510	SUI-Acad Inst & Instl Aides(Dir	.)				20,514	21,530	4.95%	98	95	-3.26%	1,160	1,189	2.56%	22,814
3520	SUI-Clss Mgt Non-Educational Admin	1				1,405	1,684	19.79%	50	58	0.550/	1,212	945	-22.00%	2,629
3521	SUI - Clss Emp					4,051	4,450	9.84%	58	58	-0.55%	2,147	2,235	4.09%	6,743
3522	SUI - Conf Emp - Non Mgt	t				40	41	2.50%				110	100	5 0 00/	41
3540	SUI - Educational Admin - Con					1,312	1,352	3.04%				140 373	132	-5.86%	1,484 657
3541	SUI - Oth Acad Emp - Non Inst 3500 - Subtotal	LI				27,356	53 29,110	61.27% 6.41%	157	153	-2.26%	5,032	5,105	1.46%	34,368
3610	WC-Acad Inst & Instl Aides(Dir)	N N				406,209	424,971	4.62%	1,959	1,877	-2.20%	26,962	25,491	-5.46%	452,339
3620	WC - Clss Mgt Non-Educational Admin	)				28,586	33,192	16.11%	1,858	1,077	-4.2078	20,902	18,634	-22.94%	51,826
3621	WC - Clss Mgt Non-Educational Admini					84,016	88,857	5.76%	1,193	1,139	-4.45%	47,997	48,740	1.55%	138,736
3622	WC - Conf Emp - Non Mgt	ŕ				789	816	3.48%	1,100	1,100	-4.4070	41,001	40,140	1.0070	816
3640	WC - Educational Administrators					25,665	26,657	3.87%				2,799	2,603	-7.01%	29,259
3641	WC-Oth Acad Emp - Non Instructional	1				674	1,045	54.97%				7,649	11,903	55.62%	12,948
	3600 - Subtotal					545,939	575,538	5.42%	3,152	3,017	-4.30%	109,587	107,370	-2.02%	685,925
3710	DefBen-Acad Inst & Instl Aides(Dir	)				59,222	64,009	8.08%	1,850	1,703	-7.95%	4,089	4,339	6.12%	70,050
3721	DefBen - Clss Emp	ý D				18,881	35,128	86.05%	4,300	4,076	-5.21%	18,743	37,241	98.69%	76,445
	3700 - Subtotal					78,104	99,137	26.93%	6,150	5,779	-6.03%	22,832	41,580	82.11%	146,496
3910	OTHBEN-Acad Inst & Instrl Aide(Dir	·)				214,443	183,496	-14.43%	653	653		15,095	14,391	-4.67%	198,540
3920	OTHBEN-Clss Mgt(Non-Educ Admin)	)				20,731	17,982	-13.26%				20,128	11,729	-41.73%	29,711
3921	OTHBEN - Clss Emp	0				71,397	63,637	-10.87%		54		36,382	22,661	-37.71%	86,352
3922	OTHBEN - Conf Emp - Non Mgt	t				653	653								653
3940	OTHBEN - Educational Administrators	s				12,621	10,663	-15.51%				1,516	1,098	-27.59%	11,761
3999	Benefit Suspense	Э					102,824								102,824
	3900 - Subtotal					319,845	379,256	18.57%	653	707	8.20%	73,121	49,878	-31.79%	429,841
	3000 - Total					22,226,537	22,906,343	3.06%	59,912	61,694	2.98%	4,982,388	4,476,244	-10.16%	27,444,281
4211	Non-Library/Magazines/Bks/Prdcls	S				369	672	82.22%				62,500	2,500	-96.00%	3,172
	4200 - Subtotal					369	672	82.22%				62,500	2,500	-96.00%	3,172
4310	Inst Supplies & Materials	S				964,020	981,366	1.80%	8,900	173,209	1,846.17%	546,834	923,019	68.79%	2,077,594
4312	All Computer Software	e				11,040	15,600	41.30%				101,575	1,200	-98.82%	16,800
4313	Non-Inst Supplies & Materials	S				350,551	375,224	7.04%	6,500	20,823	220.36%	798,929	888,474	11.21%	1,284,521
4314	Paper	r				101,100	87,000	-13.95%				1,000	5,558	455.79%	92,558
4315	Maint & Repairs Supplies	6				630,000	729,000	15.71%					3,500		732,500
4316	Culinary Utensils	S										1,000		-100.00%	

#### BAKERSFIELD COLLEGE Adopted Budget 21 General Fund - Unrestricted and Restricte

			Time Equ				2020-21 General Fund - Unrestricted and Restricted GU001 GU001 % CE								
		GU001 Adopted	%	CE Adopted		%	Restricted Adopted	Restricted Adopted	%	Total					
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21	-	2020-21
10.17													1.000		1.00
4317	Outreach Materials	5											4,000	)	4,000
4320	Vehicle Supplies - Parts					1,000	1,000					1,000		-100.00%	1,000
4321	Fuel - Lubricants					37,200	44,750	20.30%	200	721	260.50%		900	)	46,371
4400	4300 - Subtotal					2,094,911	2,233,940	6.64%	15,600	194,754	1,148.42%	1,450,338	1,826,650	25.95%	4,255,344
4400	Food - Non Travel Non Cafeteria 4400 - Subtotal					57,000 57,000	58,000	1.75% 1.75%							58,000 58,000
	4400 - Subtotal 4000 - Total					2,152,280	58,000 <b>2,292,61</b> 2	1.75% 6.52%	15,600	194,754	1,148.42%	1,512,838	1,829,150	20.91%	4,316,516
5107	Athletic Officials					68,360	68,360	0.52%	15,600	194,754	1,140.42%	1,512,030	1,029,150	20.91%	68,360
5108	Temp Employment Agency Services					00,300	00,300						56,306	3	56,306
5119	Oth Non-Inst Consulting Services					540,839	559,695	3.49%				1,774,247	1,955,147	10.20%	2,514,842
5150	Cont Instruction					300,000	796,000	165.33%				1,114,241	1,333,141	10.2070	796,000
5150	Guest Lecturers/Performers					1,000	1,500	50.00%		42,000		85,845	92,67	7.95%	136,171
5159	Oth Instructional Consulting Servs					17,630	14,650	-16.90%		42,000		108,712	387,423	256.38%	402,073
0100	5100 - Subtotal					927,829	1,440,205	55.22%		42.000		1.968.804	2,491,54	26.55%	3,973,752
5209	Non-Employee Travel					6,000	2,500	-58.33%		12,000		10,845	11,000	1.43%	13,500
5212	Student Travel					201,676	213,216	5.72%	6,000		-100.00%	103,011	62,585	-39.24%	275,801
5220	Employee Travel					342,593	327,934	-4.28%	700	569	-18.77%	805,524	593,332	-26.34%	921,834
5221	(Local) Online Training/Webinar					,							21,400	)	21,400
5230	Food/Meetings					67,484	61,421	-8.98%	3,125	1,500	-52.00%	257,381	232,52	-9.66%	295,442
	5200 - Subtotal					617,753	605,071	-2.05%	9,825	2,069	-78.95%	1,176,761	920,838	-21.75%	1,527,978
5300	Institutional Dues/Memberships					118,526	123,649	4.32%		850		14,345	13,595	-5.23%	138,094
	5300 - Subtotal					118,526	123,649	4.32%		850		14,345	13,595	-5.23%	138,094
5400	Comprehensive/Liab/Prpty/Auto Ins)					900	850	-5.56%							850
	5400 - Subtotal					900	850	-5.56%							850
5501	Laundry Service					16,250	16,750	3.08%		2,528		4,500	1,500	-66.67%	20,778
5520	Natural Gas/LPG					405,000	315,000	-22.22%				600		-100.00%	315,000
5530	Light - Electricity					1,120,000	1,060,000	-5.36%							1,060,000
5540	Water - Sanitation					495,000	485,000	-2.02%					500	)	485,500
5550	Disposal Services					92,400	202,900	119.59%				250	250	)	203,150
5560	Hazardous Waste Disposal					15,250	30,250	98.36%							30,250
5570	Pest Control					32,000	33,000	3.13%							33,000
5581	Telephone Services	5				45,629	52,829	15.78%				7,718	17,710	129.46%	70,539
5583	Data Communication Services					3,250	3,250						400		3,650
	5500 - Subtotal					2,224,779	2,198,979	-1.16%		2,528		13,069	20,360	55.79%	2,221,867
5602	Short Term Rental-Veh & Equip					150,177	170,364	13.44%		6,000		36,000	34,400	-4.44%	210,764
5603	Rental of Facilities					1,855,912	1,871,412	0.84%	2,500	1,000	-60.00%	428,500	346,591	-19.12%	2,219,003
5604	Film Rentals											1,000	1,000		1,000
5608	Oper/Lease Cntrcts-ie Cars-Copiers					57,000	77,000	35.09%							77,000
5650	Software Licensing/Maintenance Svcs					300,360	458,547	52.67%	6,300	7,200	14.29%	289,496	617,006	113.13%	1,082,753
5651	Internet Access	5										1,500	10,000	566.67%	10,000
5671	Equip Maint Agreements					7,200	7,204	0.06%							7,204
5681	Grounds Maintenance					95,000	50,000	-47.37%	00.555	00.555			500		50,500
5683	Building Maintenance					195,000	185,000	-5.13%	22,000	22,000					207,000
5684	Vehicle Repairs & Maintenance					43,500	43,500					7,500	600	-92.00%	44,100
5685	Computer Hardware Maint Agreements					00.005	47,000	E0.05%				0.500	40.000	E40.0001	47,000
5686	Oth Equipment Maint Agreements					89,205	136,800	53.35%	05 400	1 000	-97.16%	2,500	16,000		152,800 459,481
5690	Other Maintenance/Repairs					307,650	359,850	16.97%	35,162	1,000	-97.16%	100,500	98,631	-1.86%	
5691	Other Maintenance Contracts 5600 - Subtotal	5				430,000 3,531,004	692,000 4,098,677	60.93% 16.08%	65,962	27.000	-43.60%	4,000 870,996	4 404 70	-100.00% 29.13%	692,000
6740							1		65,962	37,200	-43.60%	870,996	1,124,728	29.13%	5,260,605
5740	Settlement Expense					12,000	12,240	2.00%						1	12,240

#### BAKERSFIELD COLLEGE Adopted Budget 2020-21 General Fund - Unrestricted and Restricted

-						2020-21 General	ed and Re								
		Full-	Time Eq	uivalent (	FTE)	GU001	GU001	% CE	CE	%	Restricted	Restricted	%	Total	
						Adopted Adopted			Adopted	Adopted		Adopted	Adopted		1
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
5790	Other Professional Fees					24,825	26,725	7.65%		3,748		69,687	55,867	-19.83%	86,340
5750	5700 - Subtotal					36,825	38,965	5.81%		3,748		69.687	55,867	-19.83%	98,580
5810	Fingerprinting Services					13,000	13,000	5.0170		3,740		03,007	55,007	-13.0370	13,000
5813	Physical Examinations/Tests					85	85								85
5820	Postage/Express Overnight Svcs					45,000	37,960	-15.64%	900	400	-55.56%	4,400	8,550	94.32%	46,910
5830	Bank Charges					,			1,500	2,500	66.67%	14,000	14,000		16,500
5831	Credit Card Expense												1,700		1,700
5835	Bad Debt Expense					174,134	174,134								174,134
5860	General Advertising Services					76,200	99,700	30.84%	7,000	7,000		56,450	61,916	9.68%	168,616
5861	Printing/Duplicating Service					44,190	48,440	9.62%		1,700		94,450	122,033	29.20%	172,173
5862	Sponsorships												8,000		8,000
5863	Radio/Newspaper Ad Placement												100,000	0	100,000
5880	Taxes - Licenses & Permits	5				10,700	11,700	9.35%		300		25,000	19,000	-24.00%	31,000
5890	Other Services & Expenses	5				309,068	441,119	42.73%	91,000	100,089	9.99%	442,143	334,675	-24.31%	875,883
5899	Contigencies Account - Budget Only											2,704,692	4,874,588	80.23%	4,874,588
	5800 - Subtotal					672,377	826,138	22.87%	100,400	111,989	11.54%	3,341,135	5,544,462	65.95%	6,482,589
5911	Indirect Cost(Reimbursement)												74,849		74,849
5912	Out - Indirect Cost(Expense)											287,402	188,390	-34.45%	188,390
	5900 - Subtotal											287,402	263,239	-8.41%	263,239
	5000 - Total					8,129,993	9,332,534	14.79%	176,187	200,384	13.73%	7,742,199	10,434,636	34.78%	19,967,554
6120	Site Improvement											2,945		-100.00%	
	6100 - Subtotal											2,945		-100.00%	
6210C	Buildings Construction - C						48,645								48,645
6214	Buildings - Testing & Inspection					75.000	00.000	10.000/		500		3,500		-100.00%	00.500
6215	Additions to Buildings	5				75,000	66,000	-12.00%		500 500		0.500		400.000/	66,500
6210	6200 - Subtotal					75,000 40,000	114,645 40,000	52.86%		500		3,500	16.950	-100.00%	115,145 56,850
6310 6311	Library Books Magazines & Periodicals					40,000	40,000						16,850		47,000
0311	6300 - Subtotal					40,000	40,000	0.00%					23,850		103,850
6411	Library/Audio Visual Equipment					70,000	70,000	0.0070					20,000		70,000
6411FA	Library AV Equipment					10,000	10,000						10,000		10,000
6412	Computer/Technology Equipment					401,530	372,811	-7.15%		1,200		203,270	688,073	238.50%	1,062,083
6412FA	Computer/Tech Equipment					50,000	125,800	151.60%		.,====		15,127	22,000	45.43%	147,800
6414	Furniture					110,000	103,500	-5.91%	750		-100.00%	81,927	27,610	-66.30%	131,110
6414FA	Furniture						10,000						2,662		12,662
6419	Other Equipment					68,200	78,500	15.10%				3,357,833	1,037,175	-69.11%	1,115,675
6419FA	Other Equipment					99,500	97,000	-2.51%				1,244,401	826,181	-33.61%	923,181
6429	Other Equipment												5,000		5,000
	6400 - Subtotal					799,230	857,611	7.30%	750	1,200	60.00%	4,902,559	2,618,701	-46.59%	3,477,511
	6000 - Total					954,230	1,052,256	10.27%	750	1,700	126.67%	4,909,004	2,642,550	-46.17%	3,696,506
7110	Debt Reduction					150,000	150,000								150,000
7111	Debt Interest & Other Charges	5				50,000	50,000								50,000
	7100 - Subtotal					200,000	200,000	0.00%							200,000
7201	Intrafund Transfers Out					21,303,665	21,619,729	1.48%							21,619,729
	7200 - Subtotal					21,303,665	21,619,729	1.48%							21,619,729
7312	Interfund Transfers - Out					385,000	302,000	-21.56%							302,000
	7300 - Subtotal	ļ				385,000	302,000	-21.56%							302,000
7501	Student Fin Aid (Excludes Salaries)											125,000	232,000	85.60%	232,000
7501AC	CARE-Financial Aid											1,000	96,300	9,530.00%	96,300
7501AD	EOP&S-Financial Aid											301,079	180,000	-40.22%	180,000

#### BAKERSFIELD COLLEGE Adopted Budget 21 General Fund - Unrestricted and Restricte

#### BAKERSFIELD COLLEGE Adopted Budget 2020-21 General Fund - Unrestricted and Restricted

		GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total				
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
7502	Scholarships												1,500		1,500
7503	Outside Scholarships												17,500		17,500
7509	Other											373,857	479,000	28.12%	479,000
	7500 - Subtotal											800,936	1,006,300	25.64%	1,006,300
7602	Oth Student Aide (Non-cash)											433,693	340,718	-21.44%	340,718
	7600 - Subtotal											433,693	340,718	-21.44%	340,718
7910	Unrestricted					16,193,053	20,178,062	24.61%							20,178,062
	7900 - Subtotal					16,193,053	20,178,062	24.61%							20,178,062
	7000 - Total					38,081,718	42,299,791	11.08%				1,234,629	1,347,018	9.10%	43,646,809
TOTAL EXP	PENDITURES, OTHER OUTGO AN	127,340,022	136,863,724	7.48%	572,859	767,492	33.98%	35,041,782	36,055,049	2.89%	173,686,265				

# CERRO COSO COMMUNITY COLLEGE

# CERRO COSO COMMUNITY COLLEGE

### Mission

The mission of Cerro Coso Community College is to improve the life of every student it serves. Through traditional and distance delivery, Cerro Coso Community College brings transfer preparation, workforce education, remedial instruction, and learning opportunities that develop ethical and effective citizenry to the rural communities and unincorporated areas of the Eastern Sierra. In doing so, we promise clarity of educational pathways, comprehensive and equitable support services, and a commitment to equity.

### The College and Its Communities

Cerro Coso Community College was established in 1973 as a separate college within the Kern Community College District. Cerro Coso has seven instructional sites, which together form the largest geographical service area (18,500 square miles) of any community college in California. Cerro Coso serves a population of approximately 85,000. The 320-acre Indian Wells Valley campus is located in the upper Mojave Desert in the community of Ridgecrest, which has a population of 28,200. Community outreach campuses are located in east Kern County encompassing Edwards Air Force Base, California City, Mojave, Tehachapi, and to the west at Lake Isabella. The adjacent counties of Inyo and Mono are served by the Eastern Sierra College Center (ESCC), with campuses in Bishop and Mammoth Lakes. The eighth instructional site, CC-Online, is a virtual campus which provides comprehensive services and learning opportunities to students across the district, the state, and the nation. Cerro Coso offers the Associate in Arts, the Associate in Science, and Associate Transfer degrees as well as certificates of achievement in career and occupational programs. Total student enrollment is approximately 5,020 per semester with an annual FTES of approximately 3.250.

### **Guiding Principles**

Keeping the College Mission, Vision, and Values as its contextual umbrella, and utilizing the Educational Master Plan, the College Strategic Plan and the CCCCO Vision for Success, Annual Unit Plans, Guided Pathway Plan, Equity/SSSP Plan, and Student Success as guiding tenets, the budget was developed and recommended to the college President through the defined governance process.

### **Meeting the Challenges**

Cerro Coso Community College strives to meet the educational needs of all the communities it serves with student success and completion being its goal. After establishing the need to utilize 1.9 Million of the college reserve going into the 2019-2020 academic year, at the direction

of the Board of Trustees Cerro Coso worked diligently at identifying ways to bring our tentative budget into Balance. In October 2019 we reported out to the Board of Trustees Finance Committee what actions we felt were needed in order to get off the reserve, however those actions would not be just a stroke of a pen. Two of the larger actions took negotiations with outside entities. One of those is the agreement with Kern County Sheriff's Office which we were losing money while committed to providing educational/training requirements for the workforce. After discussing with them not renewing the contract, they were amenable to changes that not only funded the program but in a way that did not leave us in the red. The other action was changing how the Kern River Valley would be served. At this time, we have found a different location that will be a One Spot for adult education that will be funded using non-GU001 funding sources. This One Spot will become available and will be a partnership between Cerro Coso's Adult Education Grant and Bakersfield Adult School Program. In this plan all employees will be utilized to serve students throughout the East Kern area. Additionally, there were very few increases in area budgets brought forward or supported during the 2020-21 planning cycle, which reduced the deficit that the Budget Development Committee had to address to only \$622,000.

During the 2019-2020 academic year the institution moved forward with its defined budget development process where the tying of planning to requests of staffing and financial resources is the norm. All Unit Plans, along with staffing and budget requests, were submitted in October 2019 for the 2021 academic year. The development of the Resource Allocation Analysis for the areas of IT, Maintenance and Operations, Marketing, Professional Development, and Staffing, informs the development of those budgets. Our schedule of offerings continue to hone in on our core mission of transfer and Career Technical Education utilizing data to increase the effectiveness of our decisions in enrollment management. Because we value providing staff development to all employees, together with the Cerro Coso Community College Foundation, we continue to utilize a portion of the proceeds from the Annual Astronomical BBQ and Star Gazing Party to offset the cost of our Classified Professional Development Day, Adjunct Staff Development Day, Administrative Advances and all staff activities such our regularly held "Meet and Greets".

Given the uncertainty with the SCFF, the college was wary of putting out expenditures for more growth in 19-20 that it would not see the return on. Indeed, not only did the full amount of the SCFF fail to materialize but the college was additionally burdened with continued increased mandatory fixed costs of labor increases through collective bargaining agreements, employee benefits, and the MOUs that disproportionately impacted our college in the form of stipends and mileage to faculty who choose to participate in our Incarcerated Student Education Program, with the result that our expenses exceed our income.

As President, and supporting the Board of Trustees directive, the Budget Development Committee was tasked to bring forward a balanced tentative budget for 2020-2021. Prior to the committee review, each unit budget request is reviewed both the Dean/Director and Vice President level where each request is either support or not. Due to the uncertainty with the Student Centered Funding Formula, both externally and internally, and the additional uncertainty created by COVID-19, this reviewed resulted in only mandatory, mission critical increases being supported on the college general fund budget. Upon first review, the committee needed to identify \$622K of budget reductions to present a budget balanced without the use of the reserve. College leadership re-evaluated all travel budgets to identify reductions or other funding sources that could be in place for 2020-21 This resulted in a 65% reduction in the college's travel budget for 2020-21 – from \$110,939 to \$38,900. These are one-time travel reductions that cannot be sustained. Due to uncertainty and the scrutiny of the budget requests, the committee agreed to focus on evaluating the one-time budget requests, which were just over \$1M.

The committee has spent a great deal of time over the past several years refining a rubric that would be used to evaluate budget requests and establish a priority for funding. The committee had every intention of doing a trial run of the rubric this spring so that gaps could be identified and the rubric further refined, prior to rolling it out for Fall 2020 planning. The committee used the rubric in an experimental manner that assisted in the discussion of individual one-time requests. Of the 29 one-time requests, the committee was able to recommend that 23 requests be funded in 2020-21. The committee continued to meet after making a budget recommendation to make revisions to the rubric and develop a plan for training on the rubric for Fall 2020. The outcome of these discussions and realizing since COVID-19 appeared upon the scene amid the process the committee took a courageous stance by not only bringing in a balanced budget, but also putting an additional funds into the college reserve. Following the work of the college Budget Development Committee, the May revision brought the possibility of reductions in the PERS and STRS employer contribution rates, which saved the college an additional \$286,000. We anticipate entering 2020-21 with a reserve balance of \$3.38M and ending with \$3.74M, an increase of \$359,393. As stated in last two previous year's narrative, our college leadership and its Budget Development Committee is continuing to have the difficult conversations.

### Looking to the Future

Going into this next academic year, the college will fully implement the identified annual metric benchmarks that will enhance our portion of state funding through the Student Centered Funding Formula being implemented at the state and prioritize initiatives that are positioned to move those benchmarks forward. There is a continued expectation that through the District Wide Budget Committee work, the District Office will assess their plans and spending patterns and report those findings out per the model that was developed collegially with the intent of stabilizing the charge backs to the college. Additionally, as was shared with the Board's Finance Committee last October 2019, Cerro Coso is advocating that no further MOUs be agreed to through negotiations that will add additional fiscal implications and that those that are already signed be allowed to sunset. Cerro Coso will continue to look for funding opportunities that support the academic programs that train our students for the emerging and existing job markets in our East Kern desert communities. We continue to build partnerships with our neighboring communities, K-12 school districts and local businesses, evidenced by the dual enrollment programs being implemented with Mojave School District, Kern Valley High School, Tehachapi High School, Mammoth High School, and Burroughs High School. Through a strategic planning workshop run at the college in June 2019, a group of faculty, staff, and managers recommended that the incarcerated student education program be positioned for growth again in 20-21 pending clear signals related to the funding formula. At any rate, the program and services offered to prisoners located in the California City Prison and Tehachapi Prison will be monitored to maximize revenues and completions.

1231         1241         1251         1252         1310         1310         1330         1330         1340         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1400 - Subtotal         2110         2110         2111         2112         2111         2201 - Subtotal         2393         C         2393         C         2394         Non-Ac         2399         2411         2412         2499         2000 - Subtotal         2999         2000 - Subtotal         2110         2111         2111         2200 - Subtotal         2111         2111         2111         2111         2111         2111 <tr< th=""><th></th><th>-</th><th></th><th></th><th></th><th>020-21 General Fu</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></tr<>		-				020-21 General Fu									
1100         1100 - Subtotal           1214         Education           1231         1241           1251         1252           1252         1200 - Subtotal           1310         Adjun           1320		Full-	Time Equ	uivalent (	FTE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
1100         1100 - Subtotal           1214         Education           1231         1241           1251         1252           1252         1200 - Subtotal           1310         Adjun           1320						Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
1100 - Subtotal           1214         Education           1231         Education           1231         1241           1251         1252           1252         1200 - Subtotal           1310         Adjun           1320	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
1100 - Subtotal           1214         Education           1231         Education           1231         1241           1251         1252           1252         1200 - Subtotal           1310         Adjun           1320		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
1100 - Subtotal           1214         Education           1231         Education           1231         1241           1252         1200 - Subtotal           1310         Adjun           1320	Acad - Reg Schedule		10.00			5,154,895	4,702,294	-8.78%							4,702,294
1214         Education           1231         1231           1231         1231           1252         1200 - Subtotal           1310         Adjun           1320	-	47.17	42.62			5,154,895	4,702,294	-8.78%							4,702,294
1231         1241         1252         1252         1252         1310         Adjun         1320         1330         1340         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1400 - Subtotal         2100 - Subtotal         2110         2190         Cliss Non-Inst         2101 - Subtotal         2211         2393         Cliss Non-Inst         2394         Non-A         2399         2300 - Subtotal         2411         2412         2499         2400 - Subtotal         2999         2999         2900 - Subtotal         2110         STRS - G         3130       STRS - G         3131       STRS - G         3132       PERS-Acc         3220       PERS - Cliss M         3221       PERS - Cliss M	Educational Administrators - Cont					1,308,140	1,313,025	-8.78%				280,316	272,395	-2.83%	1,585,420
1241         1251         1252         1252         1310         Adjun         1320         1330         1330         1340         Acad Emp-Ins         1300 - Subtotal         1419         Acad Emp-Ins         1400 - Subtotal         1419         Acad Emp-Ins         2110         2191         Clss Non-Inst         2192         2201 - Subtotal         2393         Cl         2394         Non-Ac         2399         2300 - Subtotal         2411         2412         2499         2000 - Subtotal         2999         2900 - Subtotal         2100 - Subtotal         3110       STRS - G         3131       STRS - G         3131       STRS - G         31	Counselors - Contract	9.18	9.33	2.74	2.59	428,440	485,039	13.21%				376,850	413,608	9.75%	898,648
1251         1252         1252         1310         1320         1330         1330         1330         1330         1330         1330         1330         1330         1330         1330         1330         1340         Acad Emp-Inst         1400 - Subtotal         2110         2191         Cliss Non-Inst         2101 - Subtotal         2211         2200 - Subtotal         2392         2393         CG         2394         Non-Ar         2399         2300 - Subtotal         2411         2412         2499         2999         2999         2900 - Subtotal         2100 - Subtotal         2110         2111         2111         2112         21313         STRS - G         3131       STRS - G         3131       STRS - G         3131       STRS - G	Librarians - Contract	3.95	4.36	4.03	4.31	153,975	156,140	1.41%				39,356	21,305	-45.87%	177,445
1252         1200 - Subtotal           1310         Adjun           1320	Acad Non-Inst Cont	1.48 3.49	1.49 3.93	0.38 0.25	0.19	366,042	417,279	14.00%				24,415	45,046	84.50%	462,325
1200 - Subtotal           1310         Adjun           1320         Adjun           1330         Acad Emp-Ins           1300 - Subtotal         1300 - Subtotal           1419         Acad E           1400 - Subtotal         1400 - Subtotal           2110         Clss Non-Inst           2191         Clss Non-Inst           2101 - Subtotal         2100 - Subtotal           2211         2000 - Subtotal           2393         CG           2394         Non-A           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2110         STRS - G           3110         STRS - Aca           3120         STRS - G           3131         STRS - C           3132         STRS - Clss M           3220         PERS - Clss M           3221         PERS - Clss M	Acad Emp Dept Chair	4.36	4.85	0.25	0.45	501,534	575,668	14.78%				21,110	10,010	01.007.0	575,668
1310         Adjun           1320		4.30	4.00			2,758,130	2,947,151	6.85%				720,938	752,355	4.36%	3,699,506
1320	Adjunct Acad Emp - Non-Cont					1,783,834	1,545,000	-13.39%							1,545,000
1330         Acad Emp-Ins           1340         Acad Emp-Ins           1300 - Subtotal         1400 - Subtotal           1419         Acad E           1419         Acad E           1400 - Subtotal         1000 - Total           2110         Clss Non-Inst           2100 - Subtotal         2100 - Subtotal           2211         Clss Non-Inst           2302         Subtotal           2311         Ac           2393         C           2394         Non-A           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2110         STRS-Aca           3120         STRS - G           3131         STRS - G           3131         STRS - G           3132         STRS - G           3220         PERS - Clss M           3221         PERS - Clss M	Acad Emp - Intersession					500,000	575,000	15.00%							575,000
1300 - Subtotal           1419         Acad E           1400 - Subtotal         1000 - Total           2110         Ciss Non-Instr           2191         Ciss Non-Instr           2101 - Subtotal         2100 - Subtotal           2211         200 - Subtotal           2392         2393           2394         Non-Ar           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           3110         STRS-Aca           3120         STRS - I           3131         STRS - G           3100 - Subtotal         3100 - Subtotal           3220         PERS - Ciss M           3221         PERS - Ciss M	Acad Emp - Overload					400,000	326,000	-18.50%							326,000
1419         Acad E           1400 - Subtotal         1000 - Total           2110         000 - Total           2190         CC           2191         Clss Non-Instr           2211         2100 - Subtotal           2211         2200 - Subtotal           2392         0           2393         CC           2394         Non-Ar           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           3110         STRS-Aca           3120         STRS - G           3131         STRS - G           3130         STRS - G           3100 - Subtotal         3100 - Subtotal           3220         PERS - Clss M           3221         PERS - Clss M	Acad Emp-Inst Non-Cont Stipend/Othr					232,252	262,252	12.92%				83,931	88,000	4.85%	350,252
1400 - Subtotal           1000 - Total           2110           2190           Clss Non-Instr           2101 - Subtotal           2211           22211           2200 - Subtotal           2392           2393           CG           2399           2300 - Subtotal           2411           2412           2499           2900 - Subtotal           2999           2900 - Subtotal           3110         STRS-Acc           3131         STRS - G           3131         STRS - G           3100         PERS-Acc           3220         PERS - Clss M           3221         PERS - Clss M						2,916,086	2,708,252	-7.13%				83,931	88,000	4.85%	2,796,252
1000 - Total           2110         C           2190         C           2191         Clss Non-Inst 2100 - Subtotal           2211         200 - Subtotal           2311         A           2392         C           2393         C           2394         Non-A           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           3110         STRS-Acc           3131         STRS - G           3130         STRS - G           3131         STRS - Class M           3220         PERS-Acc S           3220         PERS - Class M	Acad Emp - Non-Inst Non Cont					82,200	77,120	-6.18%				601,245	537,623	-10.58%	614,743
2110           2190         C           2191         Clss Non-Instruction           2101 - Subtotal         2100 - Subtotal           2211         2200 - Subtotal           2392         2393           2394         Non-Ar           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2100 - Subtotal         STRS-Acc           3110         STRS-Acc           3131         STRS - G           3130         STRS - G           3131         STRS - Clss M           3220         PERS - Clss M	1400 - Subtotal					82,200	77,120	-6.18%				601,245	537,623	-10.58%	614,743
2190         CC           2191         Clss Non-Instruction           2211         2100 - Subtotal           2211         2200 - Subtotal           2311         Art           2392         Art           2393         CC           2394         Non-Art           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2100 - Subtotal         STRS-Acca           3120         STRS - G           3131         STRS - G           3132         STRS - G           3131         STRS - G           3220         PERS - Clss M           3221         PERS - Clss M	1000 - Total					10,911,311	10,434,817	-4.37%				1,406,113	1,377,978	-2.00%	11,812,796
2191         Clss Non-Inst 2100 - Subtotal           2211         2200 - Subtotal           2311         An           2392         C           2393         C           2394         Non-An           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2110         STRS-Acc           3120         STRS - G           3131         STRS - G           3132         STRS - G           3130         STRS - G           3100 - Subtotal         STRS - G           3100 - Subtotal         STRS - G           3101 - Stres - G         Stres - G           3220         PERS - Clss M           3221         Stres - Clss M	Clss Mgt(NonEd)	8.60	7.58	2.24	2.67	898,813	841,837	-6.34%				191,165	227,335	18.92%	1,069,172
2100 - Subtotal           2211           2200 - Subtotal           2392           2393           2394           Non-Ar           2399           2300 - Subtotal           2411           2412           2499           2000 - Subtotal           2999           2900 - Subtotal           3110           STRS - Gamma           3131           STRS - Gamma           3131           STRS - Gamma           3130           STRS - Gamma           3131           STRS - Gamma           3132           STRS - Gamma           3132           STRS - Gamma           3131           STRS - Gamma           3220           PERS - Clss M           3221	Conf Employee - Non Mg		1.00			76,906	78,828	2.50%							78,828
2211         2200 - Subtotal           2311         Ari           2392         Ari           2393         C           2394         Non-Ari           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2999         2900 - Total           3110         STRS-Acc           3131         STRS - I           3131         STRS - I           3130         STRS - I           3131         STRS - Ciss M           3220         PERS - Ciss M           3221         STRS - I	Clss Non-Instr Emp Reg Salary Sched	47.23	45.51	16.64	18.45	2,279,213	2,324,776	2.00%				780,616	891,651	14.22%	3,216,426
2200 - Subtotal           2311         Ari           2392         Ari           2393         C           2394         Non-Ari           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2999         2900 - Subtotal           3110         STRS-Acc           3120         STRS - I           3131         STRS - I           3130         STRS - G           3100 - Subtotal         STRS - G           3120         PERS-Acc           3220         PERS - Clss M           3221         STRS - Clss M	2100 - Subtotal					3,254,932	3,245,441	-0.29%				971,781	1,118,985	15.15%	4,364,427
2311         Ar           2392         Ar           2393         C           2394         Non-Ar           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2100 - Total         STRS-Acc           3110         STRS-Acc           3130         STRS - I           3131         STRS - C           3130         STRS - C           3130         PERS-Acc           3220         PERS - Clss M           3221         STRS - Clss M	Inst Aide FT Direct Inst	2.41	2.70			130,827	135,321	3.43%							135,321
2392 2393 2394 Non-Ar 2399 2300 - Subtotal 2411 2412 2499 2400 - Subtotal 2999 2900 - Subtotal 2999 2900 - Subtotal 3110 STRS-Acc 3120 STRS - I 3130 STRS - I 3220 PERS - Clss M 3221	2200 - Subtotal					130,827	135,321	3.43%							135,321
2393 000 2394 Non-Ar 2399 2300 - Subtotal 2411 2412 2499 2400 - Subtotal 2999 2900 - Subtotal 2999 2900 - Subtotal 2900 - Total 3110 STRS-Acc 3120 STRS - 1 3131 STRS - 0 3130 PERS-Acc 3220 PERS - Clss M 3221	Admin Non-Instr Prof Expl											15,000	18,000	20.00%	18,000
2394         Non-Ar           2399         2300 - Subtotal           2411         2412           2499         2400 - Subtotal           2999         2900 - Subtotal           2110         STRS-Acc           3110         STRS-Acc           3131         STRS - I           3131         STRS - C           3100 - Subtotal         SUBO - Subtotal           2999         2900 - Total           3120         STRS - I           3131         STRS - C           3100 - Subtotal         SUBOtal           3220         PERS-Acc           3220         PERS - Clss M           3221         Stras - I	Non-Inst Students					3,000	3,000					91,000	96,000	5.49%	99,000
2399 2300 - Subtotal 2411 2412 2499 2400 - Subtotal 2999 2900 - Subtotal 2999 2900 - Total 3110 STRS-Acc 3120 STRS - 0 3131 STRS - 0 3130 - Subtotal 3210 PERS-Acc 3220 PERS - Clss M 3221	Class Non-Instr Overtime					3,000	1,500	-50.00%							1,500
2300 - Subtotal 2411 2412 2499 2400 - Subtotal 2999 2900 - Subtotal 3110 STRS-Acc 3120 STRS - 0 3100 - Subtotal 3210 PERS-Acc 3220 PERS - Clss M 3221	Non-Admin Non-Instr Prof Expl											80,500		-100.00%	
2411 2412 2499 2400 - Subtotal 2999 2900 - Subtotal 2000 - Total 3110 STRS-Acc 3130 STRS - ( 3131 STRS - ( 3130 - Subtotal 3210 PERS-Acc 3220 PERS - Clss M 3221	Cls Oth - Temp					1,200		-100.00%					20,000		20,000
2412 2499 2999 2900 - Subtotal 2999 2900 - Subtotal 3110 3110 3120 3130 3131 3131 3131 3130 3130						7,200	4,500	-37.50%				186,500	134,000	-28.15%	138,500
2499 2400 - Subtotal 2999 2900 - Subtotal 2000 - Total 3110 STRS - Acc 3120 STRS - 3130 STRS - 3131 STRS - 0 3100 - Subtotal 3210 PERS-Acc 3220 PERS - Clss M 3221	Inst Students					30,000	30,000					63,842	51,708	-19.01%	81,708
2400 - Subtotal 2999 2900 - Subtotal 2000 - Subtotal 3110 STRS-Acc 3120 STRS - I 3130 STRS - I 3131 STRS - C 3100 - Subtotal 3210 PERS-Acc 3220 PERS - Clss M 3221	Direct Inst Prof Expl					95,000	358,000	276.84%		3,098					361,098
2999         2900 - Subtotal           2000 - Total         3110         STRS-Acc           3120         STRS - I         3130           3131         STRS - I         3131           3130         STRS - I         3100 - Subtotal           3210         PERS-Acc         3220           9ERS - Clss M         3221         3221	Oth Indr Inst Temp					1,000		-100.00%							
2900 - Subtotal           2000 - Total           3110         STRS-Acc           3120         STRS -           3130         STRS -           3131         STRS - Co           3100 - Subtotal         STRS -           3131         STRS -           3100 - Subtotal         STRS -           3210         PERS-Acc           3220         PERS - Clss M           3221         STRS -						126,000	388,000	207.94%		3,098		63,842	51,708	-19.01%	442,805
2000 - Total           3110         STRS-Aca           3120         STRS -           3130         STRS -           3131         STRS -           3130         STRS -           3131         STRS -           3100 - Subtotal         3210           PERS-Aca         3220           PERS - Clss M         3221	Salary Budget Contro					-9,231	-47,089	410.10%				422,765	281,258	-33.47%	234,169
3110         STRS-Aca           3120         STRS -           3130         STRS -           3131         STRS -           3100 - Subtotal         3100 - Subtotal           3210         PERS-Acc           3220         PERS - Clss M           3221         3221						-9,231	-47,089	410.10%				422,765	281,258	-33.47%	234,169
3120         STRS -           3130         STRS -           3131         STRS -           3130         STRS -           3100 - Subtotal         3210           3220         PERS - Clss M           3221         3221	2000 - Total STRS-Acad Inst & Instrl Aides(Dir)					<b>3,509,728</b> 1,490,405	<b>3,726,174</b>	<b>6.17%</b> -10.80%		3,098		<b>1,644,888</b> 82,597	1,585,951	-3.58% 11.05%	5,315,222 1,421,225
3130         STRS - I           3131         STRS - C           3100 - Subtotal         3210           3220         PERS - Clss M           3221         3221	STRS-Acad Inst & Instri Aides(Dir) STRS - Clss Mgt Non-Ed Admin					1,490,405	1,329,500 17,606	-10.80% -3.19%				82,597 12,350	91,726 11,955	-3.19%	1,421,225
3131         STRS - 0           3100 - Subtotal         3210           3220         PERS - Clss M           3221         3221	STRS - Clss Mgt Non-Ed Admin STRS - Ed Administrators - Cont					206,341	195,258	-3.19%				47,934	43,992	-3.19%	29,561
3100 - Subtotal           3210         PERS-Acc           3220         PERS - Clss M           3221         3221	STRS - Ed Administrators - Cont STRS - Oth Acad Emp Non-Instri					14,056	8,718	-5.37%				47,934 96,831	43,992 86,954	-8.22%	95,673
3210         PERS-Acc           3220         PERS - Clss M           3221						1,728,989	1,551,082	-37.97%				239,711	234,627	-10.20 %	1,785,709
3220 PERS - Clss M 3221	PERS-Acad Inst & Instrl Aides(Dir)					24,596	26,682	8.48%				200,711	204,027	-2.12/0	26,682
3221	PERS - Clss Mgt Non-Educational Adm					156,533	151,865	-2.98%				23,456	31,735	35.30%	183,600
	PERS - Class Wigt Non-Educational Adm					431,394	465,611	7.93%				144,111	175,779	21.97%	641,390
	PERS - Cost Emp PERS - Conf Emp Non-Mg					15,166	16,317	7.59%				199,111	115,119	21.01/0	16,317
3240	PERS - Ed Adm - Cont					20,527	22,086	7.59%							22,086
3200 - Subtotal						648,216	682,562	5.30%				167,567	207,514	23.84%	890,076
	OASDHI-Acad Inst & Instl Aides(Dir)					149,076	146,293	-1.87%		45		7,606	8,235	8.28%	154,573
	OASDHI - Clss Mgt Non-Ed Admin					61,507	56,720	-7.78%		10		10,146	12,802	26.17%	69,522

### CERRO COSO COMMUNITY COLLEGE Adopted Budget

						020-21 General Fu	nd - Unrestricted	and Restr							
		Full-	Time Eq	uivalent (	(FTE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
			-			Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
3321	OASDHI - Clss Emp					168,733	173,288	2.70%				58,012	66,129	13.99%	239,417
3322	OASDHI - Conf Emp - Non Mgt					5,883	6,030	2.50%							6,030
3340	OASDHI - Educational Admin - Cont					25,460	25,693	0.92%				4,065	3,950	-2.82%	29,643
3341	OASDHI - Oth Acad Emp Non-Instri					1,192	1,118	-6.18%				8,718	7,796	-10.58%	8,914
	3300 - Subtotal					411,851	409,143	-0.66%		45		88,547	98,911	11.70%	508,099
3410	H&W-Acad Inst & Instl Aides(Dir)					1,131,588	1,101,153	-2.69%				80,893	90,983	12.47%	1,192,136
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir)					131,900	126,720	-3.93%				8,636	9,407	8.93%	136,127
3420	H&W - Clss Mgt(Non-Educ Admin)					155,795	139,953	-10.17%				39,802	48,743	22.46%	188,696
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)					17,643	16,516	-6.38%				3,747	4,456	18.92%	20,972
3421	H&W - Clss Emp					783,804	776,079	-0.99%				272,423	322,009	18.20%	1,098,088
3421RC	OPEB ARC-Clss Emp					42,067	43,309	2.95%				14,323	16,644	16.20%	59,953
3422	H&W - Conf Emp - Non Mgt					17,782	18,267	2.73%							18,267
3422RC	OPEB ARC-Conf Emp Non Mgt					1,507	1,545	2.50%							1,545
3440	H&W - Educational Admin - Cont					164,658	171,890	4.39%				48,722	47,311	-2.90%	219,201
3440RC	OPEB ARC-EducAdmin-Cont					25,691	25,788	0.38%				5,494	5,339	-2.83%	31,127
	3400 - Subtotal					2,472,435	2,421,220	-2.07%				474,040	544,892	14.95%	2,966,112
3510	SUI-Acad Inst & Instl Aides(Dir)					4,874	4,769	-2.15%		2		262	284	8.31%	5,055
3520	SUI-Clss Mgt Non-Educational Admin					450	421	-6.39%				96	114	18.92%	535
3521	SUI - Clss Emp					1,142	1,163	1.87%				438	465	6.10%	1,628
3522	SUI - Conf Emp - Non Mgt					38	39	2.50%							39
3540	SUI - Educational Admin - Cont					655	658	0.38%				140	136	-2.81%	794
3541	SUI - Oth Acad Emp - Non Instl					41	39	-6.18%				301	269	-10.58%	307
	3500 - Subtotal					7,201	7,089	-1.55%		2		1,237	1,268	2.49%	8,359
3610	WC-Acad Inst & Instl Aides(Dir)					95,480	94,311	-1.22%		31		5,746	6,108	6.31%	100,450
3620	WC - Clss Mgt Non-Educational Admin					8,790	8,307	-5.49%				1,867	2,241	20.05%	10,548
3621	WC - Clss Emp					22,331	22,966	2.84%				9,444	10,111	7.06%	33,077
3622	WC - Conf Emp - Non Mgt					751	777	3.48%							777
3640	WC - Educational Administrators					12,800	12,970	1.33%				2,737	2,685	-1.90%	15,656
3641	WC-Oth Acad Emp - Non Instructional					803	760	-5.29%				5,871	5,300	-9.73%	6,060
	3600 - Subtotal					140,954	140,092	-0.61%		31		25,665	26,445	3.04%	166,568
3710	DefBen-Acad Inst & Instl Aides(Dir)					33,568	43,545	29.72%		115					43,660
3721	DefBen - Clss Emp					3,569	2,807	-21.34%				32,184	2,978	-90.75%	5,785
3741	DefBen - Oth Acad Emp - Non Instri						856								856
-	3700 - Subtotal					37,137	47,208	27.12%		115		32,184	2,978	-90.75%	50,301
3910	OTHBEN-Acad Inst & Instrl Aide(Dir)					40,518	38,679	-4.54%				2,936	3,238	10.29%	41,918
3920	OTHBEN-Clss Mgt(Non-Educ Admin)					6,991	5,906	-15.52%				1,463	1,744	19.21%	7,650
3921	OTHBEN - Clss Emp					21,467	21,931	2.16%				7,196	8,276	15.01%	30,206
3922	OTHBEN - Conf Emp - Non Mgt					653	653								653
3940	OTHBEN - Educational Administrators					8,675	8,774	1.13%				1,790	1,692	-5.47%	10,466
	3900 - Subtotal					78,305	75,943	-3.02%				13,385	14,950	11.69%	90,893
	3000 - Total					5,525,088	5,334,340	-3.45%		192		1,042,336	1,131,583	8.56%	6,466,115
4211	Non-Library/Magazines/Bks/Prdcls					1,325	1,200	-9.43%				35,821	21,545	-39.85%	22,745
	4200 - Subtotal					1,325	1,200	-9.43%				35,821	21,545	-39.85%	22,745
4310	Inst Supplies & Materials					99,450	17,050	-82.86%				106,308	132,110	24.27%	149,160
4313	Non-Inst Supplies & Materials					97,480	124,708	27.93%				133,966	149,444	11.55%	274,152
4314	Paper					23,420	27,420	17.08%							27,420
4315	Maint & Repairs Supplies					72,232	71,600	-0.87%							71,600
4320	Vehicle Supplies - Parts					12,000	12,000						1,000		13,000

#### CERRO COSO COMMUNITY COLLEGE Adopted Budget 020-21 General Fund - Unrestricted and Restricte

4321 5107 5118 5119 5150 5151	EXPENSE	Full- Unrst	Time Equ	uivalent (	(FTE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	T - 4 - 1
5107 5118 5119 5150	EXPENSE	Unrst				Adopted	Adopted	70	Adopted	Adopted	70	Adopted	Adopted	70	Total
5107 5118 5119 5150			Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
5107 5118 5119 5150		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
5107 5118 5119 5150															
5118 5119 5150	Fuel - Lubricants					10,500	10,750	2.38%							10,750
5118 5119 5150	4300 - Subtotal					315,082	263,528	-16.36%				240,274	282,554	17.60%	546,082
5118 5119 5150	4000 - Total					316,407	264,728	-16.33%				276,095	304,099	10.14%	568,827
5119 5150	Athletic Officials					20,520	22,150	7.94%							22,150
5150	Cont Security Services					196,408	178,128	-9.31%				10,000	10,000		188,128
	Oth Non-Inst Consulting Services					3,000		-100.00%					20,000		20,000
5151	Cont Instruction					240,000		-100.00%							
	Guest Lecturers/Performers											28,500	30,000	5.26%	30,000
	5100 - Subtotal					459,928	200,278	-56.45%				38,500	60,000	55.84%	260,278
5209	Non-Employee Travel					3,500		-100.00%							
5212	Student Travel					50,300	50,250	-0.10%				28,200	14,550	-48.40%	64,800
5220	Employee Travel					102,319	33,050	-67.70%				394,493	138,705	-64.84%	171,755
5220DT	Employee Travel DO					87,720	78,850	-10.11%				6,200	8,250	33.06%	87,100
5221	(Local) Online Training/Webinar						50								50
5230	Food/Meetings					7,100	6,550	-7.75%				41,283	73,819	78.81%	80,369
	5200 - Subtotal					250,939	168,750	-32.75%				470,176	235,324	-49.95%	404,074
5300	Institutional Dues/Memberships					46,993	46,396	-1.27%				11,980	16,900	41.07%	63,296
	5300 - Subtotal					46,993	46,396	-1.27%				11,980	16,900	41.07%	63,296
5501	Laundry Service					3,100	3,100					150	150		3,250
5520	Natural Gas/LPG					73,000	98,000	34.25%							98,000
5530	Light - Electricity					470,000	455,000	-3.19%							455,000
5540	Water - Sanitation					380,600	380,900	0.08%							380,900
5550	Disposal Services					22,500	23,500	4.44%							23,500
5560	Hazardous Waste Disposal					0.500	4,500	00.45%							4,500
5570	Pest Control					6,500	8,200	26.15%							8,200
5581	Telephone Services					30,100	29,100	-3.32%							29,100
5590	Other Utilities 5500 - Subtotal					7,200	7,200	1.66%				150	150	0.00%	7,200
5000						993,000	1,009,500					150			1,009,650
5602 5603	Short Term Rental-Veh & Equip Rental of Facilities					500	1,000	100.00% -37.58%				5,000	3,250	-35.00% 714.57%	4,250 335,078
5603	Film Rentals					339,756	212,078	-37.58%				15,100 750	123,000 3,850	413.33%	335,078
5608						26,800	26,800					750	3,030	413.33%	26,800
5650	Oper/Lease Cntrcts-ie Cars-Copiers Software Licensing/Maintenance Svcs					60,532	36,412	-39.85%				471,493	304,217	-35.48%	340,629
5650	Internet Access					60,532	30,412	-39.03%				10,000	304,217	-35.46%	540,629
5681	Grounds Maintenance					1,800	1,000	-44.44%				34,054	34,054	-100.00 %	35,054
5683	Building Maintenance					192,328	42,600	-44.44 %				54,004	54,034		42,600
5684	Vehicle Repairs & Maintenance					7,000	7,000	-11.03%					3,000		10,000
5686	Oth Equipment Maint Agreements					114,448	107,543	-6.03%				18,453	31,979	73.30%	139,522
5690	Other Maintenance/Repairs					26,950	107,343	279.67%				10,400	51,378	10.0070	102,322
5691	Other Maintenance Contracts					8,000	72,500	806.25%					1,600		74,100
0001	5600 - Subtotal					778,114	609,255	-21.70%				554,850	504,950	-8.99%	1,114,205
5810	Fingerprinting Services				┝──┤	7,000	4,700	-32.86%					.,500	0.0070	4,700
5813	Physical Examinations/Tests					3,157	2,500	-20.81%							2,500
5820	Postage/Express Overnight Svcs					19,100	18,150	-4.97%				1,000	10,000	900.00%	28,150
5830	Bank Charges					,	,100					2,500	2,500		2,500
5831	Credit Card Expense									343		200	200		543
5835	Bad Debt Expense					156,953	150,000	-4.43%							150,000
5860	General Advertising Services					38,750	17,750	-54.19%				49,223	35,461	-27.96%	53,211

#### CERRO COSO COMMUNITY COLLEGE Adopted Budget 20-21 General Fund - Unrestricted and Restrict

### CERRO COSO COMMUNITY COLLEGE Adopted Budget 2020-21 General Fund - Unrestricted and Restricted

5861	EXPENSE	Unrst													
5861	EXPENSE	Unrst				Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
5861			Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
5861		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
	Printing/Duplicating Service					6,150	5,000	-18.70%				250	35,700	14,180.00%	40,70
5862	Sponsorships					500	500					75	3,075	4,000.00%	3,57
5863	Radio/Newspaper Ad Placement					000	20,000						0,010	1,000.0070	20,00
5870	Cash Over - Short					100	20,000	-100.00%				-400	-400		-40
5880	Taxes - Licenses & Permits					4,975	6,010	20.80%				3,600	3,600		9,61
5890	Other Services & Expenses					27,550	201,925	632.94%		920		199,500	23,883	-88.03%	226,72
5899	Contigencies Account - Budget Only					21,000	201,020	002.0470	18,000	13,448	-25.29%	553,388	1,712,059	209.38%	1,725,50
0000	5800 - Subtotal					264,235	426,535	61.42%	18,000	14,711	-18.27%	809,336	1,826,078	125.63%	2,267,32
5911	Indirect Cost(Reimbursement)						-12,000								-12,00
5912	Out - Indirect Cost(Expense)											4,371	23,203	430.84%	23,20
	5900 - Subtotal						-12,000					4,371	23,203	430.84%	11,20
	5000 - Total					2,793,209	2,448,715	-12.33%	18,000	14,711	-18.27%	1,889,364	2,666,604	41.14%	5,130,03
6120	Site Improvement								-				112,508		112,50
	6100 - Subtotal												112,508		112,50
6214	Buildings - Testing & Inspection												15,000		15,00
	6200 - Subtotal												15,000		15,00
6310	Library Books												43,798		43,79
6311	Magazines & Periodicals					42,000		-100.00%							
	6300 - Subtotal					42,000		-100.00%					43,798		43,79
6412	Computer/Technology Equipment					166,159	189,800	14.23%				21,123	76,339	261.40%	266,13
6412FA	Computer/Tech Equipment					19,264		-100.00%				122,693		-100.00%	
6419	Other Equipment					968		-100.00%				160,241		-100.00%	
6419FA	Other Equipment					18,000		-100.00%							
	6400 - Subtotal					204,391	189,800	-7.14%				304,057	76,339	-74.89%	266,13
	6000 - Total					246,391	189,800	-22.97%				304,057	247,645	-18.55%	437,44
7201	Intrafund Transfers Out					4,070,916	3,941,797	-3.17%							3,941,79
	7200 - Subtotal					4,070,916	3,941,797	-3.17%							3,941,79
7312	Interfund Transfers - Out					2,954		-100.00%							
	7300 - Subtotal					2,954		-100.00%							
7501	Student Fin Aid (Excludes Salaries)											141,943	137,500	-3.13%	137,50
7502	Scholarships												10,000		10,00
	7500 - Subtotal											141,943	147,500	3.91%	147,50
7602	Oth Student Aide (Non-cash)											191,269	167,452	-12.45%	167,45
	7600 - Subtotal											191,269	167,452	-12.45%	167,45
7910	Unrestricted					3,039,947	3,744,546	23.18%				112,750	130,750	15.96%	3,875,29
	7900 - Subtotal					3,039,947	3,744,546	23.18%				112,750	130,750	15.96%	3,875,29
	7000 - Total					7,113,818	7,686,343	8.05%				445,963	445,702	-0.06%	8,132,04
	PENDITURES, OTHER OUTGO AN			G BAL	NCE	30,415,952	30,084,917	-1.09%	18,000	18,000	0.00%	7,008,816	7,759,563	10.71%	37,862,480

# **PORTERVILLE COLLEGE**

# PORTERVILLE COLLEGE

### Mission:

With students as our focus, Porterville College provides our local and diverse communities an excellent educational experience that fosters intellectual curiosity and growth, lifelong learning, and prepares our students for personal and academic success.

Porterville College was established in 1927 as a part of the Porterville Union High School and College District. All of the classes were taught in high school classrooms until 1944 when a building was constructed on the high school campus specifically for the junior college. The College moved to its current location in 1955. The college dissolved its relationship with the high school district in 1967 and joined the Kern Community College District.

The current campus covers approximately sixty acres and provides educational opportunities to people from a geographic area covering 2,800 square miles in southeastern Tulare County. The educational programs offered include transfer, basic skills, workforce preparation, community education, and economic development.

Porterville College serves the community of Porterville, with a population of over 60,000 and a larger Tulare county service area population of over 100,000. The rural institution enrolls over 5,100 full-and part-time students each year.

The College offers educational programs that include, transfer, basic skills, occupational, community service, and economic development. There are 8 academic divisions with the College that include: Career and Technical Education, Fine and Applied Arts, Health Careers, Language Arts, Kinesiology and Athletics, Science and Mathematics, Social Sciences, and Student Learning Services. These divisions offer a broad range of majors and transfer opportunities, certificates, and non-credit courses and programs.

# FOCUSING ON STUDENT SUCCESS

Regardless of the State of California's budget, it is extremely important for the College to continue to plan for different scenarios and be prepared fiscally for the best and/or the worst. Therefore, the College reinstituted the Core of the Core Taskforce initially established in 2010 in response to the "Great Recession". This Core of the Core Taskforce also reconvened in 2012 to address the potential impacts of non-passage of Proposition 30. This current period of COVID-19 uncertainties mandates that innovative structured support is available inside and outside of the classroom to assist students reach their educational objectives. The 2020 Core of the Core Taskforce's goal is to "see new ways" of

providing academic and support services to students now and by looking beyond the current environment through a "new set of eyeglasses". The Taskforces' of 2010, 2012, and 2020 work has resulted in recommendations to eliminate the general unrestricted fund subsidy for auxiliary operations and examine alternative approaches to service provision.

Student centered learning is a common theme at Porterville College and the College offers numerous support services in the spirit of studentcentered learning. Included in these services are academic advising and counseling, the Disability Resource Center (DRC), financial aid, Extended Opportunity Programs and Services (EOPS), Cooperative Agencies Resources for Education (CARE), student support services, student activities and clubs, athletics, transfer center, tutoring assessment, student rights, admissions and records, orientation, wellness, and veterans services.

The Student Centered Funding Formula (SCFF) is dramatically reforming institution-wide approaches to fostering student success. As a result of the SCFF funding uncertainty and unknown road to COVID recovery, the College continues its conservative budget approach and fiscal stewardship. The College has transitioned to primarily online learning; however, continues alignment with the California Community College Chancellor's Office Vision for Success Goals to meet the growing and changing needs of the community. The College remains committed to addressing student outcomes through the perspective of equity and inclusion. The Student Equity and Achievement (SEA) Program is assisting Porterville College facilitate achievement for all students with an emphasis on eliminating achievement gaps for students from traditionally underrepresented groups. The Adult Education (AB 86) and Strong Workforce initiatives are fostering opportunities for students to access educational instruction and skills that directly leads to employment. These programs and initiatives are rooted in a guided pathways framework. Guided pathways provide students with clear, educationally coherent program maps that include specific course sequences, progress milestones, and program learning outcomes. The College is in the final stages of mapping discipline-specific, structured educational experiences and support.

Additionally, Porterville College is an Achieving the Dream Leader College and recently the recipient of the College of Distinction Award. Achieving the Dream is providing an integrated approach to address transitional barriers and pathway development to foster student success and community access to career readiness support services. The campus continues to focus on creating a culture of evidence in which data and inquiry drive broad-based institutional efforts to close achievement gaps and improve student outcomes overall. The College is strengthening the connections across the community to break down silos and link educational and workforce development services. Realizing that a better prepared student is a more successful student, the college has expanded dual and concurrent enrollment opportunities for local high school students. These courses integrate rigorous academic instruction with a demanding technical curriculum aligned the high schools career pathway programs.

Significant progress also has been made in the development and approval of well-defined programs of study. The College offers 18 associate degrees for transfer (ADT) by the Chancellor's Office. In addition to the ADT degree programs, Porterville College offers eighteen other associate degree and sixteen certificate of achievement programs. Porterville College offers several unique occupational training programs,

including Administration of Justice, Police Cadets, a Police Reserve Officer Academy, Firefighter Academy, Psychiatric Technician, Industrial Maintenance, Emergency Medical Technician, and Registered Nursing.

Porterville's higher educational needs are estimated to continue expanding resulting from recent industrial investments in the local area. It is projected that this investment will result in an increase in demand for college trained workers. Understanding the impact of the learning environment on student success, efforts are being undertaken to provide a safe and secure colligate atmosphere. Also, efforts are ongoing to sustain the campus physical and technological infrastructure. The College continues multi-year facilities enhancement projects funded primarily by the Measure J bond funds and supplemented with reserves for one time modernization projects.

The College celebrates the Porterville College Foundation's 50 years of active sponsoring student scholarships, faculty projects, and campuswide improvement projects. During the last sixteen years, the net asset allocation of the Foundation has grown and changed considerably. The net assets are approximately over \$7.4 million. This synergy between the College and community promotes an academically-focused and student-centered learning environment to help address the challenges and impacts of COVID-19.

						2020-21 General									
		Full-	Time Equ	uivalent (	FTE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
						Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
1100	Acad - Reg Schedule	54.09	51.67	1.40	2.00	5,769,804	5,591,269	-3.09%				149,979	174,634	16.44%	5,765,903
	1100 - Subtotal					5,769,804	5,591,269	-3.09%				149,979	174,634	16.44%	5,765,903
1214	Educational Administrators - Cont	7.00	7.08		0.92	1,065,567	1,019,488	-4.32%					106,905		1,126,392
1231	Counselors - Contract	2.60	2.60	6.00	5.80	341,642	286,305	-16.20%				616,059	598,497	-2.85%	884,802
1241	Librarians - Contract	1.00	1.00			85,829	87,975	2.50%							87,975
1251	Acad Non-Inst Cont	1.70	1.70	0.80	0.80	181,026	178,371	-1.47%				86,886	80,758	-7.05%	259,130
1252	Acad Emp Dept Chair	3.53	3.73			414,317	434,138	4.78%							434,138
1010	1200 - Subtotal					2,088,382	2,006,277	-3.93%				702,945	786,160	11.84%	2,792,436
1310	Adjunct Acad Emp - Non-Cont					1,344,575	1,344,575								1,344,575
1311	Acad Emp - Temp Cont					18,200	18,200								18,200
1320	Acad Emp - Intersession					240,000	240,000								240,000
1330	Acad Emp - Overload					342,000	342,000								342,000
1340	Acad Emp-Inst Non-Cont Stipend/Othr					86,000	86,000					219,031	152,052	-30.58%	238,052
	1300 - Subtotal					2,030,775	2,030,775	0.00%				219,031	152,052	-30.58%	2,182,827
1419	Acad Emp - Non-Inst Non Cont					80,540	80,540					628,730	545,279	-13.27%	625,819
	1400 - Subtotal					80,540	80,540	0.00%				628,730	545,279	-13.27%	625,819
	1000 - Total					9,969,501	9,708,861	-2.61%				1,700,685	1,658,124	-2.50%	11,366,985
2110	Clss Mgt(NonEd)	7.10	7.35	4.90	4.98	776,637	826,295	6.39%				449,463	466,412	3.77%	1,292,707
2190	Conf Employee - Non Mgt	1.00	1.00			67,974	69,673	2.50%							69,673
2191	Clss Non-Instr Emp Reg Salary Sched	38.31	36.60	21.51	21.87	1,980,864	1,865,602	-5.82%				1,148,594	1,239,061	7.88%	3,104,663
2199	Classified Salary Abatement					-105,547	-105,547								-105,547
	2100 - Subtotal					2,719,927	2,656,023	-2.35%				1,598,057	1,705,472	6.72%	4,361,496
2211	Inst Aide FT Direct Inst	3.24	4.07			182,998	251,517	37.44%							251,517
	2200 - Subtotal					182,998	251,517	37.44%							251,517
2392	Non-Inst Students					21,500	21,500					255,365	363,949	42.52%	385,449
2393	Class Non-Instr Overtime					20,000	20,000								20,000
2399	Cls Oth - Temp											74,831		-100.00%	
	2300 - Subtotal					41,500	41,500	0.00%				330,197	363,949	10.22%	405,449
2411	Inst Students					75,000	75,000					12,000	16,489	37.41%	91,489
2412	Direct Inst Prof Expt					92,000	92,000						21,600		113,600
2419	Inst Aide - Temp Direct Inst					2,300	2,300								2,300
	2400 - Subtotal					169,300	169,300	0.00%				12,000	38,089	217.41%	207,389
2999	Salary Budget Control					13,901	42,916	208.72%				759,752	555,019	-26.95%	597,936
	2900 - Subtotal					13,901	42,916	208.72%				759,752	555,019	-26.95%	597,936
	2000 - Total					3,127,626	3,161,256	1.08%				2,700,005	2,662,530	-1.39%	5,823,786
3110	STRS-Acad Inst & Instrl Aides(Dir)					1,475,029	1,410,632	-4.37%				146,886	128,391	-12.59%	1,539,023
3130	STRS - Ed Administrators - Cont					137,100	163,146	19.00%							163,146
3131	STRS - Oth Acad Emp Non-Instri											100,804	92,670	-8.07%	92,670
	3100 - Subtotal					1,612,129	1,573,778	-2.38%				247,690	221,061	-10.75%	1,794,839
3210	PERS-Acad Inst & Instrl Aides(Dir)					58,301	15,474	-73.46%							15,474
3220	PERS - Clss Mgt Non-Educational Adm					153,161	171,043	11.68%				88,639	96,547	8.92%	267,590
3221	PERS - Clss Emp					374,906	393,384	4.93%				220,208	241,015	9.45%	634,399
3222	PERS - Conf Emp Non-Mgt					13,405	14,422	7.59%							14,422
3240	PERS - Ed Adm - Cont					61,193	10,641	-82.61%				13,750	35,204	156.04%	45,845
	3200 - Subtotal					660,966	604,964	-8.47%				322,597	372,767	15.55%	977,730
3310	OASDHI-Acad Inst & Instl Aides(Dir)					135,295	132,272	-2.23%				13,022	16,058	23.32%	148,331
3320	OASDHI - Clss Mgt Non-Ed Admin					57,109	60,591	6.10%				33,705	34,845	3.38%	95,436
3321	OASDHI - Clss Emp					151,143	151,400	0.17%				86,199	89,967	4.37%	241,366
3322	OASDHI - Conf Emp - Non Mgt					5,200	5,330	2.50%							5,330

		E	-Time Eq	ulualant (		2020-21 General F				05	0/	De striste d	De striste d	0/	Tatal
		Full	-nme Eq	uivalent (	(FIE)	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
3340	OASDHI - Educational Admin - Cont					19,006	18,580	-2.24%				5,334	13,010	143.93%	31,590
3341	OASDHI - Oth Acad Emp Non-Instri											23,335	15,550	-33.36%	15,550
	3300 - Subtotal					367,753	368,174	0.11%				161,594	169,430	4.85%	537,604
3410	H&W-Acad Inst & Instl Aides(Dir)					1,162,945	1,149,980	-1.11%				145,113	149,622	3.11%	1,299,602
3410RC	OPEB ARC-Acad Inst&InstI Aides(Dir)					133,689	129,570	-3.08%				15,351	15,591	1.56%	145,161
3420	H&W - Clss Mgt(Non-Educ Admin)					126,249	134,261	6.35%				87,130	90,968	4.41%	225,229
3420RC	OPEB ARC-Clss Mgt(Non-EducAdmin)					15,222	16,195	6.39%				8,809	9,142	3.77%	25,337
3421	H&W - Clss Emp					630,191	675,852	7.25%				362,353	376,478	3.90%	1,052,330
3421RC	OPEB ARC-Clss Emp					34,033	36,749	7.98%				21,503	23,277	8.25%	60,026
3422	H&W - Conf Emp - Non Mgt					17,782	18,267	2.73%							18,267
3422RC	OPEB ARC-Conf Emp Non Mgt	t				1,332	1,366	2.50%							1,366
3440	H&W - Educational Admin - Cont					131,584	136,635	3.84%				10,669	27,765	160.25%	164,401
3440RC	OPEB ARC-EducAdmin-Cont	t				21,796	20,807	-4.54%				1,367	3,333	143.93%	24,141
	3400 - Subtotal					2,274,824	2,319,682	1.97%				652,294	696,177	6.73%	3,015,859
3510	SUI-Acad Inst & Instl Aides(Dir)					4,471	4,367	-2.33%				771	2,487	222.79%	6,854
3520	SUI-Clss Mgt Non-Educational Admin					388	413	6.40%				225	233	3.76%	646
3521	SUI - Clss Emp					1,041	1,046	0.41%				588	612	4.08%	1,657
3522	SUI - Conf Emp - Non Mgt	t				34	35	2.50%							35
3540	SUI - Educational Admin - Cont					540	531	-1.74%				35	85	143.89%	616
3541	SUI - Oth Acad Emp - Non Instl											634	284	-55.26%	284
	3500 - Subtotal					6,475	6,391	-1.29%				2,252	3,701	64.33%	10,092
3610	WC-Acad Inst & Instl Aides(Dir)					90,822	87,426	-3.74%				9,000	8,990	-0.12%	96,416
3620	WC - Clss Mgt Non-Educational Admin					7,584	8,146	7.41%				4,389	4,598	4.76%	12,744
3621	WC - Clss Emp					22,260	22,465	0.92%				13,560	22,281	64.31%	44,747
3622	WC - Conf Emp - Non Mgt					664	687	3.48%							687
3640	WC - Educational Administrators					10,645	10,465	-1.69%				681	1,677	146.25%	12,142
3641	WC-Oth Acad Emp - Non Instructional											8,393	6,372	-24.08%	6,372
	3600 - Subtotal					131,974	129,189	-2.11%				36,024	43,918	21.91%	173,107
3710	DefBen-Acad Inst & Instl Aides(Dir)					16,468	16,532	0.39%				1,060	1,058	-0.15%	17,590
3721	DefBen - Clss Emp					12,129	11,005	-9.26%				1,774	2,185	23.23%	13,191
3741	DefBen - Oth Acad Emp - Non Instrl											1,117	628	-43.74%	628
	3700 - Subtotal					28,597	27,538	-3.70%				3,950	3,872	-1.97%	31,410
3910	OTHBEN-Acad Inst & Instrl Aide(Dir)					41,627	40,369	-3.02%				5,260	5,325	1.24%	45,694
3920	OTHBEN-Clss Mgt(Non-Educ Admin)	)				4,603	4,781	3.88%				3,202	3,254	1.63%	8,035
3921	OTHBEN - Clss Emp					16,796	18,054	7.49%				10,421	11,065	6.18%	29,118
3922	OTHBEN - Conf Emp - Non Mgt	t				653	653								653
3929	Classified Benefit Abatement					-69,912	-69,912								-69,912
3940	OTHBEN - Educational Administrators					4,835	4,887	1.08%				392	993	153.33%	5,881
	3900 - Subtotal					-1,398	-1,167	-16.49%				19,274	20,637	7.07%	19,470
	3000 - Total	l i	l i			5,081,320	5,028,548	-1.04%				1,445,675	1,531,562	5.94%	6,560,110
4211	Non-Library/Magazines/Bks/Prdcls	ò				800	100	-87.50%				71,005	83,683	17.85%	83,783
	4200 - Subtotal					800	100	-87.50%				71,005	83,683	17.85%	83,783
4310	Inst Supplies & Materials					120,475	6,500	-94.60%				235,994	194,813	-17.45%	201,313
4312	All Computer Software					1,000	1,000								1,000
4313	Non-Inst Supplies & Materials					178,761	202,193	13.11%				235,403	265,742	12.89%	467,936
4314	Paper	ł				17,597	14,000	-20.44%							14,000
4320	Vehicle Supplies - Parts					5,400	5,400								5,400
4321	Fuel - Lubricants	;				15,600	15,600					7,854	7,854		23,454
	4300 - Subtotal					338,833	244,693	-27.78%				479,251	468,409	-2.26%	713,103

		<b>5</b>	Time Equ	uluciané (		2020-21 General F				05	0/	De stalstad	De striste d	0/	<b>T</b> - 4 - 1
		ruii-	-Time Equ	uivalent (	F1E)	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
4400	Food - Non Travel Non Cafeteria					500	500								500
	4400 - Subtotal					500	500	0.00%							500
	4000 - Total					340,133	245,293	-27.88%				550,256	552,092	0.33%	797,386
5107	Athletic Officials					29,000	29,000								29,000
5118	Cont Security Services					14,000	14,000					26,092	29,304	12.31%	43,304
5119	Oth Non-Inst Consulting Services					18,500	16,500	-10.81%				97,956	60,000	-38.75%	76,500
5150	Cont Instruction					100,000	100,000								100,000
5151	Guest Lecturers/Performers					4,800	1,000	-79.17%				33,000	20,000	-39.39%	21,000
5159	Oth Instructional Consulting Servs					15,000	45,000	200.00%				23,943	7,669	-67.97%	52,669
	5100 - Subtotal					181,300	205,500	13.35%				180,990	116,974	-35.37%	322,474
5209	Non-Employee Travel					4,000	4,000								4,000
5212	Student Travel					78,700	78,700					12,000	12,000		90,700
5220	Employee Travel					83,375	65,875	-20.99%				256,875	178,330	-30.58%	244,205
5221	(Local) Online Training/Webinar						5,500						26,614		32,114
5230	Food/Meetings					13,970	10,350	-25.91%				154,628	143,965	-6.90%	154,315
	5200 - Subtotal					180,045	164,425	-8.68%				423,502	360,909	-14.78%	525,334
5300	Institutional Dues/Memberships					41,150	41,650	1.22%				1,450	32,450	2,137.93%	74,100
	5300 - Subtotal					41,150	41,650	1.22%				1,450	32,450	2,137.93%	74,100
5501	Laundry Service					23,156	23,100	-0.24%				1,000	1,000		24,100
5520	Natural Gas/LPG					50,000	55,000	10.00%							55,000
5530	Light - Electricity					200,500	275,000	37.16%							275,000
5540	Water - Sanitation					55,000	60,000	9.09%							60,000
5550	Disposal Services					18,000	18,000					3,341	3,341		21,341
5560	Hazardous Waste Disposal					5,925	5,925								5,925
5570	Pest Control					5,000	5,000								5,000
5581	Telephone Services					14,000	14,000								14,000
	5500 - Subtotal					371,581	456,025	22.73%				4,341	4,341	0.00%	460,366
5602	Short Term Rental-Veh & Equip					31,050	11,050	-64.41%				3,280	3,280		14,330
5608	Oper/Lease Cntrcts-ie Cars-Copiers					15,675	15,675								15,675
5650	Software Licensing/Maintenance Svcs					120,034	107,534	-10.41%				446,353	420,864	-5.71%	528,398
5651	Internet Access					600	600					14,700	56,725	285.88%	57,325
5681	Grounds Maintenance					48,000	48,000					5,000	5,000		53,000
5683	Building Maintenance					58,825	58,825								58,825
5684	Vehicle Repairs & Maintenance					11,800	11,800								11,800
5685	Computer Hardware Maint Agreements					30,000	28,000	-6.67%							28,000
5686	Oth Equipment Maint Agreements					25,000	25,000							(	25,000
5690	Other Maintenance/Repairs					37,945	37,945	· · ·				9,669	5,541	-42.70%	43,486
5691	Other Maintenance Contracts					44,600	60,100	34.75%				170.000		0.500	60,100
5700	5600 - Subtotal					423,529	404,529	-4.49%				479,002	491,410	2.59%	895,938
5790	Other Professional Fees						150					29,980		-100.00%	150
5910	5700 - Subtotal						150 80			ļ		29,980	0.700	-100.00%	150
5810	Fingerprinting Services					80						44.550	2,706	0.0404	2,786
5820 5830	Postage/Express Overnight Svcs					8,565	8,565					14,550 2,700	15,997	9.94%	24,562
	Bank Charges											2,700	2,700		2,700
5831	Credit Card Expense						455.000						360		360
5835	Bad Debt Expense					00.001	155,000	40.000/				400.040	400.007	4.000/	155,000
5860	General Advertising Services					32,291	28,000	-13.29%				182,618	190,337	4.23%	218,337
5861	Printing/Duplicating Service					8,744	8,800	0.64%				26,240	26,710	1.79%	35,510
5880	Taxes - Licenses & Permits					927	927					10,170	9,810	-3.54%	10,737

		Full	Time Eq	uivalent (	(FTE)	GU001	GU001	%	CE	CE	%	Restricted	Restricted	%	Total
					. ,	Adopted	Adopted		Adopted	Adopted		Adopted	Adopted		
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
5890	Other Services & Expenses					11,394	15,194	33.35%				39,647	80,312	102.57%	95,506
5899	Contigencies Account - Budget Only											1,407,575	2,299,447	63.36%	2,299,447
	5800 - Subtotal					62,001	216,566	249.29%				1,683,500	2,628,379	56.13%	2,844,945
5912	Out - Indirect Cost(Expense)											4,237	120,930	2,754.14%	120,930
	5900 - Subtotal											4,237	120,930	2,754.14%	120,930
	5000 - Total					1,259,606	1,488,845	18.20%				2,807,003	3,755,392	33.79%	5,244,236
6120	Site Improvement					25,000	25,000						3,000		28,000
	6100 - Subtotal					25,000	25,000	0.00%					3,000		28,000
6210C	Buildings Construction - C						25,000								25,000
6214	Buildings - Testing & Inspection					1,150	1,150								1,150
	6200 - Subtotal					1,150	26,150	2,173.91%							26,150
6310	Library Books					20,700	20,700								20,700
6311	Magazines & Periodicals					5,000	5,000								5,000
	6300 - Subtotal					25,700	25,700	0.00%							25,700
6412	Computer/Technology Equipment					70,520	71,520	1.42%				173,427	116,138	-33.03%	187,658
6412FA	Computer/Tech Equipment					19,000	16,000	-15.79%				150,000	15,000	-90.00%	31,000
6413LP	Auto-Purchasing on Long Term Lease					38,000	27,000	-28.95%							27,000
6414	Furniture					2,900	2,900					75,000	3,980	-94.69%	6,880
6419	Other Equipment					20,055	20,055					1,634	3,416	109.06%	23,471
6419FA	Other Equipment					41,453	112,753	172.00%							112,753
	6400 - Subtotal					191,928	250,228	30.38%				400,061	138,534	-65.37%	388,762
6900	Capital Outlay Abatements						-25,000								-25,000
	6900 - Subtotal						-25,000								-25,000
	6000 - Total					243,778	302,078	23.92%				400,061	141,534	-64.62%	443,612
7110	Debt Reduction					150,000	150,000								150,000
	7100 - Subtotal					150,000	150,000	0.00%							150,000
7201	Intrafund Transfers Out					3,971,520	4,149,968	4.49%							4,149,968
	7200 - Subtotal					3,971,520	4,149,968	4.49%							4,149,968
7312	Interfund Transfers - Out					102,606		-100.00%							
	7300 - Subtotal					102,606		-100.00%							
7501	Student Fin Aid (Excludes Salaries)											27,868	1,058,318	3,697.56%	1,058,318
7501AC	CARE-Financial Aid											50,000	50,000		50,000
7501AD	EOP&S-Financial Aid											4,500	4,500		4,500
	7500 - Subtotal											82,368	1,112,818	1,251.03%	1,112,818
7602	Oth Student Aide (Non-cash)											404,335	438,834	8.53%	438,834
	7600 - Subtotal											404,335	438,834	8.53%	438,834
7910	Unrestricted					6,700,661	6,385,634	-4.70%							6,385,634
	7900 - Subtotal					6,700,661	6,385,634	-4.70%							6,385,634
	7000 - Total					10,924,786	10,685,602	-2.19%				486,703	1,551,652	218.81%	12,237,254
TOTAL EX	XPENDITURES, OTHER OUTGO AN	ND NET	ENDIN	G BALA	NCE	30,946,750	30,620,483	-1.05%				10,090,390	11,852,887	17.47%	42,473,370

# **DISTRICT OFFICE**

# DISTRICT OFFICE OPERATIONS

The Kern Community College District offers affordable quality education through its three colleges with a strong commitment to excellence in education. Our colleges provide transfer programs, associate in arts and associate in science degrees, vocational certificate programs, and a vast choice of community service classes. Our colleges also offer a wide variety of both day and evening courses designed to fill academic, vocational, and personal enrichment needs.

<u>**The District Office**</u> provides the following support services to the colleges:

- <u>Chancellor's Office</u>: Serves as liaison with the State Chancellor's Office and with the KCCD Board of Trustees; provides district-wide strategic direction and leadership; develops and implements district board policies and procedures; coordinates district general legal counsel, serves as liaison with local and federal agencies; provides institutional research and reporting; reports analysis of legislation and regulations.
- <u>Educational Services</u>: Directs strategic and tactical planning; coordinates instructional programs and student services; serves as accreditation liaison with the colleges; coordinates workforce and economic development programs; monitors compliance with state and federal regulations and reporting; and serves as liaison with local, state and national agencies.
- **Business Services**: Facilitates district-wide development of accounting systems and procedures, budget control and compliance, coordination of external audits, investment and cash flow management and reporting, purchasing and financial regulatory reporting, district-wide contract approvals and administration, fixed assets, and preparation of the district-wide financial statements in accordance with generally accepted accounting principles.
- <u>Human Resources</u>: Provides district-wide services to all employees; serves as internal consultants to management; facilitates employment benefits and labor relations (including collective bargaining) for all employee groups; recruits new employees; maintains staff diversity; facilitates risk management; provides training and professional development related to health and safety, workers compensation; provides labor contract administration, payroll, and compliance with federal and state labor laws, and local policy and procedures.

- **Information Technology:** Supports information technology efforts of the three colleges and their centers, for more than 45,632 students, about 3,133 faculty, staff, and student employees, and 5,000 computers; supports administrative technology needs of college and district operations.
- **Facilities:** Provides district-wide facilities planning and construction management services, including district-wide capital outlay and scheduled maintenance projects for new and modernization construction projects; coordinates all district-wide construction compliance requirements.

### Kern Community College District Operations Funding Priorities for 2020-21:

- Implement improved contract management processes and technology
- Continue implementation of Lean Six Sigma pilot program
- Continue oversight of Measure J Bond Construction Program
- Continue district-wide organizational and staff development
- Implement improved grant fiscal management system
- Implement integrated B-warrant check processing/issuing system
- Replace electronic budget development system
- Enhance Information Technology
  - Replace Schedule Plus Program with Ad Astra
  - Continue applications move to the Cloud
  - Document Imaging upgrade
  - Wi-Fi network expansion
  - Research Data Warehouse
  - Security programs and tools
  - Applications growth and support requirements

	Full-Time Equivalent (F						neral Fund - Unre								
		Full-T	ime Equ	uivalent	(FTE)	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst	Unrst	Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021		2021	2019-20	2020-21	Ŭ	2019-20	2020-21		2019-20	2020-21	U	2020-21
1100	Acad - Reg Schedule					-12,502		-100.00%							
	1100 - Total					-12,502		-100.00%							
1214	Educational Administrators - Cont	2.50	2.50	0.50	0.50	553,800	602,606	8.81%				84,165	82,113	-2.44%	684,718
1251	Acad Non-Inst Cont	1.66	1.50			236,044	182,615	-22.64%					00.440	0.110	182,615
1419	1200 - Total					789,844 9,000	785,220 9,000	-0.59%				84,165	82,113	-2.44%	867,333 9,000
1419	Acad Emp - Non-Inst Non Cont 1400 - Total					9,000	9,000	0.00%							9,000
	1400 - Total					9,000 786,342	9,000 <b>794,220</b>	1.00%				84,165	82,113	-2.44%	876,333
2110	Clss Mgt(NonEd)		05.05	0.50		3,253,908	3,332,369	2.41%	206,094	219,096	6.31%	217,378	111,257	-48.82%	3,662,722
2110	Conf Employee - Non Mgt	35.50	35.85	2.50	1.15	542,570	556,134	2.41%	200,094	219,090	0.3176	217,370	111,237	-40.0270	556,134
2190	Clss Non-Instr Emp Reg Salary Sched	7.00	7.00	1.00	1.08	4,439,821	4,422,565	-0.39%	275,148	204,423	-25.70%	145,972	51,086	-65.00%	4,678,074
2191	Classified Salary Abatement	70.25	66.10	1.98	1.08	-61,936	-22,172	-64.20%	210,140	204,423	-20.1070	140,872	51,000	-00.0076	-22,172
2100	2100 - Total					8,174,363	8,288,897	1.40%	481,241	423,519	-11.99%	363,350	162,343	-55.32%	8,874,759
2392	Non-Inst Students					36,500	37,000	1.37%	26,000	24,950	-4.04%	000,000	102,040	-00.0270	61,950
2393	Class Non-Instr Overtime					13,000	10,000	-23.08%	20,000	2.,000					10,000
2394	Non-Admin Non-Instr Prof Expt					6,300	6,300		260,000	332.000	27.69%	40,000		-100.00%	338,300
2399	Cls Oth - Temp					37,771	24,000	-36.46%	,	,					24,000
	2300 - Total					93,571	77,300	-17.39%	286,000	356,950	24.81%	40,000		-100.00%	434,250
2412	Direct Inst Prof Expt										-	30,000		-100.00%	
	2400 - Total											30,000		-100.00%	
2999	Salary Budget Control					63,542	127,307	100.35%		230,000		782	74,829	9,465.63%	432,136
	2900 - Total					63,542	127,307	100.35%		230,000		782	74,829	9,465.63%	432,136
	2000 - Total	1				8,331,476	8,493,505	1.94%	767,241	1,010,469	31.70%	434,133	237,172	-45.37%	9,741,146
3110	STRS-Acad Inst & Instrl Aides(Dir)					37,866	29,492	-22.11%							29,492
3120	STRS - Clss Mgt Non-Ed Admin					32,614	31,572	-3.19%							31,572
3130	STRS - Ed Administrators - Cont					14,392		-100.00%				14,392		-100.00%	
	3100 - Total					84,872	61,064	-28.05%				14,392		-100.00%	61,064
3210	PERS-Acad Inst & Instrl Aides(Dir)								17,006	18,811	10.61%				18,811
3220	PERS - Clss Mgt Non-Educational Adm					636,059	684,532	7.62%	40,600	45,353	11.71%	48,565	23,030	-52.58%	752,915
3221	PERS - Clss Emp					874,513	910,531	4.12%	33,441	19,740	-40.97%	5,588	7,247	29.69%	937,518
3222	PERS - Conf Emp Non-Mgt					106,886	115,120	7.70%							115,120
3240	PERS - Ed Adm - Cont					58,013	84,272	45.26%					16,997		101,270
	3200 - Total					1,675,472	1,794,456	7.10%	91,047	83,903	-7.85%	54,153	47,275	-12.70%	1,925,634
3310	OASDHI-Acad Inst & Instl Aides(Dir)					3,241	2,648	-18.31%	8,063	7,215	-10.51%				9,863
3320	OASDHI - Clss Mgt Non-Ed Admin					242,716	238,907	-1.57%	15,766	16,165	2.53%	18,859	8,406	-55.43%	263,478
3321	OASDHI - Ciss Emp					339,595	336,847	-0.81%	12,986	7,295	-43.82%	2,391	2,911	21.74%	347,053
3322	OASDHI - Conf Emp - Non Mgt					41,507	42,544	2.50%						0.554	42,544
3340	OASDHI - Educational Admin - Cont					17,624	18,263	3.62%			40.0001	5,340	5,311	-0.56%	23,573
0.110	3300 - Total	ļ				644,683	639,209	-0.85%	36,815	30,676	-16.68%	26,591	16,628	-37.47%	686,512
3410	H&W-Acad Inst & Instl Aides(Dir) OPEB ARC-Acad Inst&Instl Aides(Dir)					34,127 4,741	27,538 3,579	-19.31% -24.51%	17,782	18,267	2.73% 5.27%				45,805
3410RC 3420						4,741 613,717	630,202	-24.51%	1,692 35,563	1,781 33,793	-4.98%	44,459	21.007	-52.75%	5,360 685,002
	H&W - Clss Mgt(Non-Educ Admin) OPEB ARC-Clss Mgt(Non-EducAdmin)					67,515	630,202	2.69%	4.039	4,294	-4.98%		21,007	-52.75%	75,616
3420RC 3421	OPEB ARC-CISS Mgt(Non-EducAdmin) H&W - CISS Emp					1,124,686	1,137,103	2.41%	4,039 71,126	4,294 34,707	-51.20%	4,832 8,891	2,181	-54.87% 23.27%	1,182,769
3421 3421RC	OPEB ARC-Clss Emp					1,124,686	86,214	-0.40%	3,327	34,707	-51.20%	556	686	23.27%	88,770
3421RC 3422	H&W - Conf Emp - Non Mgt					124,471	127,867	-0.40%	3,327	1,669	-43.0∠%	000	080	∠3.43%	127,867
3422 3422RC	OPEB ARC-Conf Emp Non Mgt					124,471	127,867	2.73%							127,867
3422RC 3440	H&W - Educational Admin - Cont					26.726	27,400	2.50%				8.903	9,133	2.59%	36,533
5440	Haw - Euloauonai Aumin - Com	1				20,720	21,400	2.0270				0,903	9,133	2.09%	30,333

					()		neral Fund - Unre								
				uivalent	. ,	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst		Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
3440RC	OPEB ARC-EducAdmin-Cont					7,116	7,979	12.13%				1,650	1,609	-2.44%	9,589
3440100	3400 - Total					2,100,298	2,127,924	1.32%	133,530	94,711	-29.07%	69,289	45,576	-34.22%	2,268,211
3510	SUI-Acad Inst & Instl Aides(Dir)					2,100,298	2,127,924	-18.31%	133,330	55	3.49%	09,209	43,570	-34.2270	2,200,211
3520	SUI-Clss Mgt Non-Educational Admin					1,722	1,764	-18.31%	103	110	6.32%	123	56	-54.86%	1,929
3521	SUI - Clss Mgt Non-Educational Admini					2,220	2,211	-0.37%	85	48	-43.80%	22	26	17.09%	2,285
3522	SUI - Conf Emp - Non Mg					2,220	2,211	-0.37 %	00	40	-43.00 %	22	20	17.09%	2,203
3540	SUI - Educational Admin - Cont					182	204	12.49%				42	41	-2.42%	245
3340	3500 - Total					4,506	4,548	0.92%	241	212	-11.98%	42	122	-34.68%	4,882
3610	WC-Acad Inst & Instl Aides(Dir)					2,113	4,548	-14.80%	1,029	1,075	4.46%	107	122	-34.00%	2,875
3620	WC - Clss Mgt Non-Educational Admin	2				33,637	34,775	-14.00%	2,013	2,160	7.32%	2,407	1,097	-54.44%	38,032
	-	1				43,348	43,598	0.58%		2,160		434	504	-54.44%	45,041
3621 3622	WC - Clss Emp WC - Conf Emp - Non Mg					43,348	43,598	3.48%	1,658	940	-43.29%	434	504	10.12%	5,482
3622	WC - Cont Emp - Non Mgi WC - Educational Administrators					5,298	4,013	3.48%				822	809	-1.51%	4,823
3640	3600 - Total	5				3,545 87,942	4,013	13.20%	4.699	4,175	-11.16%	3,663	2.410	-1.51%	96,254
3710	DefBen-Acad Inst & Instl Aides(Dir)					67,942	89,009	1.90 %	706	1,346	90.73%	3,003	2,410	-34.2176	1,346
3720	DefBen-Clss Mgt - Non-Educ Admin					932		-100.00%	700	1,340	90.7376				1,340
	DerBen-Ciss Mgt - Non-Educ Admin DefBen - Ciss Emp	1				839	883	-100.00%					595		4 47(
3721	3700 - Total					1,771	883	-50.15%	706	1 240	90.73%		595		1,478 2,824
0040										1,346	90.73%		595		
3910	OTHBEN-Acad Inst & Instrl Aide(Dir)	)				1,236 18,569	980 18,750	-20.69% 0.98%	653	653	-7.50%	4 004	751	-54.00%	1,634 20,710
3920 3921	OTHBEN-Clss Mgt(Non-Educ Admin) OTHBEN - Clss Emp	)				37,635	37,092	-1.44%	1,307 1,681	1,209	-7.50%	1,634 281	347	-54.00% 23.42%	38,382
3921		2				4,574		-1.44%	1,681	944	-43.82%	281	347	23.42%	4,574
3922	OTHBEN - Conf Emp - Non Mg					4,574	4,574 980					007	007		
3940	OTHBEN - Educational Administrators						980 19,500	16.53%				327	327 25,048		1,307 44,548
3999	Benefit Suspense					16,735				0.000	00.000/			1 00 1 000(	
	3900 - Total					79,727	81,876	2.69%	3,641 <b>270,678</b>	2,806	-22.92%	2,241	26,473 139,079	1,081.28% -18.44%	111,155
1011	3000 - Total					4,679,271	<b>4,799,628</b> 21,500	-18.87%	270,678	217,829	-19.52%	170,517		-18.44%	5,156,536
4211	Non-Library/Magazines/Bks/Prdcls 4200 - Total	5				26,500 26,500	21,500	-18.87%				500 500	500 500	0.00%	22,000 22,000
4040									00.750	04 750	50.05%				
4310 4312	Inst Supplies & Materials All Computer Software					3,500 750	2,900 750	-17.14%	38,750	61,750	59.35%	135,500	7,650	-94.35%	72,300
4312	All Computer Software Non-Inst Supplies & Materials					151,232	750 149,610	-1.07%	1,450	6,450	344.83%	39,327	14,895	-62.13%	170,955
								-1.07%	1,450	6,450	344.83%	39,327	14,895	-62.13%	
4321	Fuel - Lubricants 4300 - Total	5				5,500 160,982	5,500 158,760	-1.38%	40.200	68.200	69.65%	474.007	22.545	-87.10%	5,500 249,505
												174,827			
E110	4000 - Total				┝──┤	187,482	180,260	-3.85%	40,200	68,200	69.65%	175,327	23,045	-86.86%	271,505
5118	Cont Security Services					4,500	3,500	-22.22%		50.000		040 710	000.000	0.000	3,500
5119	Oth Non-Inst Consulting Services	6				2,510,279	2,508,621	-0.07%	405 000	50,000	05.070/	946,713	883,390	-6.69%	3,442,011
5150	Cont Instruction					418,031	383,000	-8.38%	135,000	223,245	65.37%		1,750		607,995
5159	Oth Instructional Consulting Servs	6				0.000.010	0.005 (0)	4 0000	405.000	71,761	455 5004	040 710	1,750	0.000	73,511
5000	5100 - Total					2,932,810	2,895,121	-1.29%	135,000	345,006	155.56%	946,713	886,890	-6.32%	4,127,017
5209	Non-Employee Travel					3,350	3,350		0.055	5,000	105 0001	87,500	11,500	-86.86%	19,850
5212	Student Travel					100.6-5	110 5	5.0/01	2,000	4,500	125.00%	100.6	71.000	00.000	4,500
5220	Employee Travel					438,950	416,075	-5.21%	40,250	49,000	21.74%	180,057	71,339	-60.38%	536,414
5221	(Local) Online Training/Webinar	1				55,700	50,000	-10.23%							50,000
5230	Food/Meetings	5				22,250	23,750	6.74%	7,500	18,500	146.67%	44,800	17,340	-61.29%	59,590
	5200 - Total					520,250	493,175	-5.20%	49,750	77,000	54.77%	312,357	100,179	-67.93%	670,354
5300	Institutional Dues/Memberships	5				221,191	228,021	3.09%	1,500	4,000	166.67%				232,021
	5300 - Total					221,191	228,021	3.09%	1,500	4,000	166.67%				232,021

							neral Fund - Unre								
				uivalent	. ,	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE	Unrst		Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
5400	Comprehensive/Liab/Prpty/Auto Ins)					1,325,000	1,325,000								1,325,000
5400	Student Insurance					1,323,000	1,323,000								1,323,000
5400	Insurance Deductibles					7,000	7,500	7.14%							7,500
0407	5400 - Total					1,522,000	1,522,500	0.03%							1,522,500
5530	Light - Electricity					175,000	175,000	0.0070							175,000
5540	Water - Sanitation					8,500	8,500								8,500
5550	Disposal Services					3,500	4,500	28.57%							4,500
5560	Hazardous Waste Disposal					4,250	4,250								4,250
5570	Pest Control					1,000	1,000								1,000
5581	Telephone Services					15,000	17,000	13.33%		1,000					18,000
5583	Data Communication Services					122,628	177,870	45.05%				50	50		177,920
5590	Other Utilities					9,000	9,000								9,000
	5500 - Total					338,878	397,120	17.19%		1,000		50	50	0.00%	398,170
5602	Short Term Rental-Veh & Equip									1,000					1,000
5603	Rental of Facilities					9,000	10,010	11.22%	15,500	27,500	77.42%				37,510
5608	Oper/Lease Cntrcts-ie Cars-Copiers					10,000	10,000								10,000
5650	Software Licensing/Maintenance Svcs					2,143,269	2,175,080	1.48%	1,500	7,500	400.00%	5,500	4,500	-18.18%	2,187,080
5652	IT Cloud Services					900,000	1,277,455	41.94%							1,277,455
5671	Equip Maint Agreements					3,500	3,500			2,000					5,500
5681	Grounds Maintenance					10,000	10,000								10,000
5683	Building Maintenance					60,000	60,000								60,000
5684	Vehicle Repairs & Maintenance					4,000	4,000								4,000
5685	Computer Hardware Maint Agreements					249,000	331,198	33.01%							331,198
5686	Oth Equipment Maint Agreements					65,778	68,178	3.65%							68,178
5690	Other Maintenance/Repairs											80,297		-100.00%	
5691	Other Maintenance Contracts					11,718	11,818	0.85%							11,818
	5600 - Total					3,466,265	3,961,239	14.28%	17,000	38,000	123.53%	85,797	4,500	-94.76%	4,003,739
5700	Annual Fiscal Audit					92,000	95,000	3.26%							95,000
5720	Trustee Election						250,000								250,000
5731	Attorney Fees - Oth					250,500	250,500								250,500
5790	Other Professional Fees					675		-100.00%		5,000		30,000	19,000	-36.67%	24,000
	5700 - Total					343,175	595,500	73.53%		5,000		30,000	19,000	-36.67%	619,500
5810	Fingerprinting Services					60,000	60,000								60,000
5813	Physical Examinations/Tests					20,000	20,000	0.4494		0.000	404 453/		4 750		20,000
5820	Postage/Express Overnight Svcs					45,200	45,400	0.44%	900	2,083	131.45%		1,750		49,233
5830	Bank Charges					185,000	185,000		100	100					185,100
5831	Credit Card Expense					21,900	21,900	0.700/	3,300	3,300	100.000/	00.000		400.000/	25,200 149,120
5860 5861	General Advertising Services Printing/Duplicating Service					127,500	128,500 10,000	0.78%	10,000 9,500	20,620	106.20% 75.46%	30,000 5,500	7,250	-100.00% 31.82%	33,919
5861	Printing/Duplicating Service Sponsorships					10,000	10,000		9,500	16,669 6,500	/ 5.40%	5,500	7,250	31.82%	6,500
5862	Sponsorsnips Taxes - Licenses & Permits					35,600	35,600			0,000					35,600
5890	Other Services & Expenses					102,640	106,400	3.66%	2,000	12,000	500.00%	36,000	500	-98.61%	118,900
0690	5800 - Total					607,840	612,800	0.82%	2,000	61,272	137.49%	71,500	9,500	-98.61%	683,572
5911	Indirect Cost(Reimbursement)	<u> </u>	——			-275,511	-275,511	0.02%	20,000	01,272	137.4370	71,300	9,500	-00.7 170	-275,511
5912	Out - Indirect Cost(Kernbursement)					-210,011	-213,011					22,638	40,000	76.69%	40,000
0012	5900 - Total					-275,511	-275.511	0.00%				22,638	40,000	76.69%	-235,511
	5000 - Total	<u> </u>				9,676,898	10,429,965	9.91%	229,050	531,278	131.95%	1,469,055	1,060,118	-27.84%	12,021,361

				uivalent	` '	GU001 Adopted	GU001 Adopted	%	CE Adopted	CE Adopted	%	Restricted Adopted	Restricted Adopted	%	Total
	EXPENSE			Rest	Rest	Budget	Budget	Change	Budget	Budget	Change	Budget	Budget	Change	
		2020	2021	2020	2021	2019-20	2020-21		2019-20	2020-21		2019-20	2020-21		2020-21
6120	Site Improvement					30,000	30,000								30,000
0120	6100 - Total					30.000	30.000	0.00%							30.000
6210C	Buildings Construction - C					64,667	00,000	-100.00%							00,000
	6200 - Total					64,667		-100.00%							
6310	Library Books											10,000	5,000	-50.00%	5,000
	6300 - Total											10,000	5,000	-50.00%	5,000
6412	Computer/Technology Equipment					87,250	132,500	51.86%	2,000	21,500	975.00%				154,000
6412FA	Computer/Tech Equipment					382,500	700,500	83.14%	5,000	20,000	300.00%				720,500
6414	Furniture			1		6,000	6,000			15,000		1,700	2,637	55.12%	23,637
6419	Other Equipment					40,000	20,000	-50.00%							20,000
6419FA	Other Equipment					5,000	5,000								5,000
	6400 - Total					520,750	864,000	65.91%	7,000	56,500	707.14%	1,700	2,637	55.12%	923,137
	6000 - Total					615,417	894,000	45.27%	7,000	56,500	707.14%	11,700	7,637	-34.73%	958,137
7110	Debt Reduction					1,115,000	1,185,000	6.28%							1,185,000
7111	Debt Interest & Other Charges					4,612,976	4,545,964	-1.45%							4,545,964
	7100 - Total					5,727,976	5,730,964	0.05%							5,730,964
7205	Intrafund Transfers In					-29,346,100	-29,711,494	1.25%							-29,711,494
	7200 - Total					-29,346,100	-29,711,494	1.25%							-29,711,494
7312	Interfund Transfers - Out					255,000	255,000								255,000
	7300 - Total					255,000	255,000	0.00%							255,000
7910	Unrestricted					20,585,678	67,857,213	229.63%	893,146	420,519	-52.92%	885,354	30,106	-96.60%	68,307,837
	7900 - Total					20,585,678	67,857,213	229.63%	893,146	420,519	-52.92%	885,354	30,106	-96.60%	68,307,837
	7000 - Total					-2,777,446	44,131,683	-1,688.93%	893,146	420,519	-52.92%	885,354	30,106	-96.60%	44,582,307
TOTAL EXPE	ENDITURES, OTHER OUTGO AND	NET	ENDIN	G BAL	ANCE	21,499,440	69,723,260	224.30%	2,207,315	2,304,795	4.42%	3,230,251	1,579,269	-51.11%	73,607,325

# **SPECIAL FUNDS**

### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Associated Student Body Funds

	Adopted BUDGET 2019-20	Bakersfield 2020-21	Cerro Coso 2020-21	Porterville 2020-21	Adopted BUDGET 2020-21	Difference	% Difference
	2019-20	2020-21	2020-21	2020-21	2020-21	Difference	Difference
NET BEGINNING BALANCE, JULY 1	173,037				173,037		
INCOME							
8840 Sales							
8860 Interest							
8883AA Allocations							
8884AA Student Cards	190,000	250,000	5,500	4,500	260,000	70,000	36.84%
8884AB Student Representation Fee		8,000					
8890 Private Contributions Total Income & Beginning Balance	\$363,037	\$258,000	\$5,500	\$4,500	433,037	70,000	19.28%
Total meetine & Degiming Datance	<u>4303,037</u>	φ230,000	ψ3,300	φ-,500	+00,007	70,000	13.2070
EXPENDITURES							
1000 Certificated Salaries							
2000 Student Stipends	125,194	57,405			57,405	(67,789)	-54.15%
3000 Benefits	10,076	10,387			10,387	312	3.10%
4000 Supplies	15,500	47,000	3,000	2,500	52,500	37,000	238.71%
5000 Services, Travel, Printing	39,230	135,500	2,500	2,000	140,000	100,770	256.87%
6000 Capital Outlay		7,707			7,707	7,707	
7000 Other Outgo, Transfers							
Total Expenditures	190,000	258,000	5,500	4,500	268,000	78,000	41.05%
ENDING BALANCE, JUNE 30	173,037				165,037	(8,000)	-4.62%
TOTAL EXPENDITURES & ENDING BALANCE	\$498,449	\$258,000	\$5,500	\$4,500	\$433,037	\$70,000	14.04%

## KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Student Representation Fee Funds

	Adopted Budget 2019-20	Bakersfield 2020-21	Cerro Coso 2020-21	Adopted Budget 2020-21	Difference	% Difference
BEGINNING BALANCE, JULY 1						
Net Beginning Balance	112,275	21,514	22,194	43,709	(68,566)	-61.07%
INCOME 8884 Student Fees 8860 Interest 8989 Carryover	55,000 0 0	80,000	10,000	90,000 0 0	35,000 0 0	63.64% 0.00% 0.00%
TOTAL INCOME & BEGINNING BALANCE	\$167,275	\$101,514	\$32,194	\$133,709	(\$33,566)	-20.07%
EXPENDITURES 2000 Staff 3000 Benefits 4000 Supplies 5000 Services & maintenance 6100 Sites 6200 Building 6400 Equipment	7,000 72 2,000 62,928 - - 2,000	4,951 49 45,000 46,515 5,000	32,194	4,951 49 45,000 78,709 - - 5,000	15,781 0 0 3,000	-32.04% 2150.00% 25.08% 0.00% 0.00% 150.00%
TOTAL EXPENDITURES	74,000	101,514	32,194	133,709	59,709	80.69%
ENDING BALANCE, JUNE 30	93,275	0	0	0	(93,275)	-100.00%
TOTAL EXPENDITURES & ENDING BALANCE	\$189,142	\$101,514	\$32,194	\$133,709	(\$33,566)	-17.75%

## KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Student Center Funds

		Adopted Budget 2019-20	Bakersfield 2020-21	Porterville 2020-21	Adopted Budget 2020-21	Difference	% Difference
BEGINNING	G BALANCE, JULY 1						
	Net Beginning Balance	614,585	50,000		564,585	(\$50,000)	-8.14%
INCOME	Student Fees Interest Carryover Funding	245,000	200,000	45,000	245,000		
TOTAL INC	OME & BEGINNING BALANCE	\$859,585	\$250,000	\$45,000	\$809,585	(\$50,000)	-5.82%
EXPENDIT	URES 2000 Classified Staff 3000 Benefits 4000 Supplies 5000 Services & maintenance 6100 Site Improvement 6200 Building 6400 Equipment 7000 Transfers PENDITURES	171,945 29,988 18,000 25,066 - 245,000	202,616 30,763 7,000 6,000 3,621 250,000	85 16,500	212,616 30,848 23,500 24,415 3,621 295,000	40,670 859 5,500 (651) 3,621 50,000	2.87% 30.56%
ENDING BA	ALANCE, JUNE 30	614,585	0	-	514,585	(100,000)	-16.27%
TOTAL EXP	PENDITURES & ENDING BALANCE	\$884,795	\$250,000	\$45,000	\$809,585	(\$50,000)	-5.65%

### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Student Financial Aid Fund

	Adopted Budget 2019-20	Adopted Budget 2020-21	Difference	% Difference
BEGINNING BALANCE, JULY 1	-	-	-	
TOTAL BEGINNING BALANCE	\$-	\$-	- \$-	
INCOME			-	
CAL Grants	4,834,880	5,195,319	360,439	7.45%
PELL	43,825,950	48,717,757	4,891,807	11.16%
SEOG	602,850	1,071,249	468,399	77.70%
Federal Stafford Loans	3,000,000	3,300,000	300,000	10.00%
FWS	811,656	976,776	165,120	20.34%
FTSSG	-	-	-	
CA Completion	3,894,359	3,687,479	(206,880)	-5.31%
One-Time Dreamer	72,126	-	(72,126)	-100.00%
AB19	1,259,835	1,678,331	418,496	33.22%
CARES Act		871,706		
Scholarship Funds	-	6,200		
TOTAL INCOME & BEGINNING BALANCE	\$ 58,301,656	\$ 65,504,817	\$ 6,185,765	10.61%
EXPENDITURES				
Student Financial Aid	58,301,656	63,908,085	5,606,429	9.62%
Miscellneous Expenditures	-	1,596,732	1,596,732	
TOTAL EXPENDITURES	58,301,656	65,504,817	7,203,161	12.35%
ENDING BALANCE, JUNE 30	-	-	(1,017,396)	
TOTAL EXPENDITURES & ENDING BALANCE	\$ 58,301,656	\$ 65,504,817	\$ 6,185,765	10.61%

### KERN COMMUNITY COLLEGE DISTRICT

## Adopted Budget

### 2020-21 Enterprise Funds

	Adopted Budget	Bakersfield	Cerro Coso	Porterville	DO	Adopted Budget		%
	2019-20	2020-21	2020-21	2020-21	2020-21	2020-21	Difference	Difference
NET BEGINNING BALANCE, JULY 1	174,320					(111,183)	(285,503)	-163.78%
INCOME								
8840 Sales	1,379,425	585,000		372,400		957,400	(422,025)	-30.59%
8860 Interest								
8982 Intrafund Transfer	18,769						(18,769)	-100.00%
8895 Other				5,025		5,025	5,025	
Total Income & Beginning Balance	\$1,572,514	\$585,000		\$377,425		\$851,242	(\$721,272)	-45.87%
EXPENDITURES								
1000 Certificated Salaries								
2000 Classified Salaries	482,558	138,984			11,955	150,939	(331,619)	-68.72%
3000 Benefits	357,802	53,878			8,432	62,310	(295,492)	-82.59%
4000 Supplies	569,587	245,647		176,775		422,422	(147,165)	-25.84%
5000 Services and Maintenance	270,250	140,991		200,650		341,641	71,391	26.42%
6000 Capital Outlay	3,500	5,500				5,500	2,000	57.14%
7000 Transfers								
Total Expenditures	1,683,697	585,000		377,425	20,387	982,812	(700,885)	-41.63%
ENDING BALANCE, JUNE 30	(111,183)				(20,387)	(131,571)	(20,387)	18.34%
TOTAL EXPENDITURES & ENDING BALANCE	\$1,572,514	\$585,000		\$377,425		\$851,242	(\$721,272)	-45.87%

### KERN COMMUNITY COLLEGE DISTRICT 2020-2021 Capital Outlay Funds

	Budget 2019-2020	Budget 2020-2021	ſ	Difference	% Difference
BEGINNING BALANCE, JULY 1	 2010 2020	 2020 2021	-		Difference
Beginning Balance	\$ 5,811,826	\$ 5,811,826	\$	-	0.00%
INCOME					
State Income					
8190 Other Federal Income				-	
8619 Scheduled Maintenance & Prop 39	-				
8651 Community College Constr Act	-	930,000		930,000	
8652 Scheduled Maintenance 8651 Hazardous Materials		118,616		118,616	
0051 Hazardous Materiais				-	
Local Income				_	
8821 Private Contributions and Gifts				-	
8850 Rentals & Leases				-	
8860 Interest		-		-	
8880 Capital Outlay Fees	-	-		-	
8895 Other				-	
8913 Sale of Land & Buildings				-	
8941 Sale of Bonds 8981 Interfund Transfers	1,419,536			- (1,410,526)	-100.00%
8989 Transfer In/from Reserve-Bud Only	1,419,550	-		(1,419,536)	-100.00%
Total Income	 1,419,536	 1,048,616		(370,920)	-26.13%
TOTAL NET BEGINNING BALANCE & INCOME	\$ 7,231,362.00	\$ 6,860,442	\$	(370,920)	-5.13%
EXPENDITURES					
4XXX Materials, Supplies, Consultants	-	_		_	
5XXX Services	422,254	8,613		(413,641)	-97.96%
6100 Sites and Site Improvement	-	-		-	
6200 Buildings	997,282	1,491,990		494,708	49.61%
6400 Equipment	-	-		-	
7201 Intrafund Transfers Out	-	-		-	
7312 Interfund Transfer	 -	 -		-	5 740/
Total Expenditures	 1,419,536	 1,500,603		81,067	5.71%
ENDING BALANCE, JUNE 30	5,811,826	5,359,838		(451,988)	-7.78%
TOTAL EXPENDITURES & ENDING BALANCE	\$ 7,231,362	\$ 6,860,442	\$	(370,920)	-5.13%

### KERN COMMUNITY COLLEGE DISTRICT 2020-2021 Measure G (SRID) Construction Funds

		Budget 2019-20		Budget 2020-21	Difference		% Difference	
BEGINNING BALANCE, JULY 1								
Net Beginning Balance	\$	33,814,193	\$	10,642,447	\$	(23,171,746)	-68.53%	
INCOME								
Local Income								
8881 Other				100.070			50.400/	
8860 Interest		221,992		103,270		(118,722)	-53.48%	
8890 Other Local Income 8941 Bond Proceeds						-		
8981 Interfund Transfer In						-		
8989 Transfer In/from Reserve-Bud Only		23,171,746		8,507,076		(14,664,670)	-63.29%	
Total Income		23,393,738		8,610,346		(14,783,392)	-63.19%	
TOTAL NET BEGINNING BALANCE & INCOME	\$	34,036,185	\$	10,745,717	¢	(37,955,139)	-111.51%	
TOTAL NET DEGININING BALANCE & INCOME	Ψ	54,050,105	Ψ	10,743,717	ψ	(37,933,139)	-111.5170	
EXPENDITURES								
2100 Classified Salaries		147,582		157,714		10,132	6.87%	
23XX Profesional Experts				-		-		
3XXX Benefits		70,935		75,433		4,498	6.34%	
4XXX Materials, Supplies, Consultants		8,468		24		(8,444)		
5XXX Services		12,468		340,077		327,609	2627.60%	
61XX Sites and Site Improvement		00 150 075		-		- (15 102 502)	GE E00/	
62XX Buildings 64XX Equipment		23,152,075 2,210		7,969,572 67,526		(15,182,503) 65,316	-65.58% 2955.46%	
7312 Interfund Transfer Out		2,210		07,520		05,510	2900.4070	
Total Expenditures		23,393,738		8,610,346		(14,783,392)	-63.19%	
ENDING BALANCE, JUNE 30		10,642,447		2,135,371		(8,507,076)	-79.94%	
TOTAL EXPENDITURES & ENDING BALANCE	\$	34,036,185	\$	10,745,717	\$	(23,290,468)	-68.43%	

# KERN COMMUNITY COLLEGE DISTRICT 2020-21 SRID (Measure G) Debt Service Fund

		Adopted Budget		Adopted Budget		%
		2019-20		2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1						
Net Beginning Balance	\$	14,702,166	\$	14,702,166	\$ 0	0%
INCOME						
Local Income						
8671 Property Tax		57,392		57,392	-	
8860 Interest		216,036		216,036	-	
8811 Specific Taxes		12,406,732		11,579,738	(826,994)	-6.67%
8812 Tax Allocation Supplemental		87,295		87,295	-	
8813 Tax Allocation Unsecured		1,440,641		1,440,641	-	
8819 Specific Taxes		8,708		8,708	-	
8941 Bond Proceeds					-	
Interfund Transfers					-	
Total Income		14,216,804		13,389,810	(826,994)	-6%
TOTAL NET BEGINNING BALANCE & INCOME	\$	28,918,970	\$	28,091,976	\$ (826,994)	-3%
EXPENDITURES						
5119 Oth Non-Inst Consulting Services					-	
5830 Bank Charges		3,509		3,509	-	
5890 Other Services		31,500		31,500	-	
7110 Principle Payment		10,350,000		11,075,000	725,000	7.00%
7111 Debt Interest & Other		3,831,795		2,279,801	(1,551,994)	-40.50%
7322 Interfund Transfers		44.040.001		10,000,010	 -	00/
		14,216,804		13,389,810	 (826,994)	-6%
NET ENDING BALANCE, JUNE 30		14,702,166		14,702,167	0	0%
TOTAL EXPENDITURES & ENDING BALANCE	\$	28,918,970	\$	28,091,976	\$ (826,994)	-3%

### KERN COMMUNITY COLLEGE DISTRICT 2020-2021 Measure J Construction Funds

	Budget 2019-2020		Budget 2020-2021	Difference		% Difference
BEGINNING BALANCE, JULY 1						
Net Beginning Balance	\$ 71,329,268	\$	52,561,618.00	\$	(18,767,650)	-26.31%
INCOME						
Local Income						
8881 Other 8860 Interest	825,766	¢	525,616.18		(300,150)	-36.35%
8890 Other Local Income	020,700	Ψ	020,010.10		(000,100) -	00.0070
8941 Bond Proceeds		\$	310,000,000.00		310,000,000	
8981 Interfund Transfer In	74 070 745		40.070.000		-	04.000/
8989 Transfer In/from Reserve-Bud Only	71,873,715		49,376,939		(22,496,775)	-31.30%
Total Income	 72,699,481		359,902,555		287,203,075	395.06%
TOTAL NET BEGINNING BALANCE & INCOME	\$ 72,155,034	\$	363,087,234	\$	268,435,425	372.03%
EXPENDITURES						
2100 Classified Salaries	590,330		630,858		40,528	6.87%
23XX Profesional Experts			-		-	
3XXX Benefits 4XXX Materials, Supplies, Consultants	283,741 22,332		301,734		17,993 (22,332)	6.34% -100.00%
5XXX Services	14,404,713		33,749,215		19,344,502	134.29%
61XX Sites and Site Improvement	, - , -		-		-	
62XX Buildings	54,975,449		315,848,494		260,873,045	474.53%
64XX Equipment 7312 Interfund Transfer Out	2,422,916		9,371,079		6,948,163	286.77%
Total Expenditures	72,699,481		359,901,379		287,201,899	395.05%
ENDING BALANCE, JUNE 30	(544,447)		3,185,855		3,730,301	-685.15%
TOTAL EXPENDITURES & ENDING BALANCE	\$ 72,155,034	\$	363,087,234	\$	290,932,200	403.20%

# KERN COMMUNITY COLLEGE DISTRICT 2020-21 Measure J Debt Service Fund

	Adopted Budget	Adopted Budget		%
	 2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$ 27,165,674	\$ 27,165,674	\$ -	
INCOME				
Local Income 8811 Property Tax 8860 Interest	22,787,369 194,506	21,722,468 271,657	(1,064,901) 77,151	-5% 40%
8811 Specific Taxes 8812 Tax Allocation Supplemental 8813 Tax Allocation Unsecured	- - -	271,057 - - -		40%
8819 Specific Taxes 8941 Bond Proceeds		-	-	
Interfund Transfers	 00.004.075	04 004 405	-	
Total Income	22,981,875	21,994,125	77,151	0%
TOTAL NET BEGINNING BALANCE & INCOME	\$ 50,147,549	\$ 49,159,799	\$ 77,151	0%
EXPENDITURES 5119 Oth Non-Inst Consulting Services			-	
5830 Bank Charges	1,000	1,000	-	
5890 Other Services 7110 Principle Payment	26,000 19,175,000	26,000 19,075,000	- (100.000)	-1%
<ul><li>7110 Principle Payment</li><li>7111 Debt Interest &amp; Other</li><li>7322 Interfund Transfers</li></ul>	3,779,875	2,892,125	(100,000) (887,750) -	
	22,981,875	21,994,125	(987,750)	-4%
NET ENDING BALANCE, JUNE 30	27,165,674	27,165,674	1,064,901	4%
TOTAL EXPENDITURES & ENDING BALANCE	\$ 50,147,549	\$ 49,159,799	\$ 77,151	0%

### KERN COMMUNITY COLLEGE DISTRICT 2020-2021 Measure C Mammoth Construction Funds

	Budget 2019-2020	Budget 2020-21	Difference	% Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$ 3,743,391	\$ 3,788,720	\$ 45,329	1.21%
INCOME				
Local Income 8860 Interest 8890 Other Local Income	45,329	299	(45,030) -	-99.34%
8941 Bond Proceeds 8989 Transfer In/from Reserve-Bud Only	3,713,509	-	- (3,713,509)	-100.00%
Total Income	 3,758,838	299	(3,758,539)	-99.99%
TOTAL NET BEGINNING BALANCE & INCOME	\$ 75,211	\$ 3,789,019	\$ (3,713,210)	-4937.06%
EXPENDITURES 4XXX Materials, Supplies, Consultants 5XXX Services 61XX Sites and Site Improvement 62XX Buildings	- - 3,758,838	299 - -	- 299 - (3,758,838)	-100.00%
64XX Equipment Total Expenditures	3,758,838	- 299	- (3,758,539)	-99.99%
ENDING BALANCE, JUNE 30	29,882	3,788,720	3,758,838	12578.94%
TOTAL EXPENDITURES & ENDING BALANCE	\$ 3,788,720	\$ 3,789,019	\$ 299	0.01%

# KERN COMMUNITY COLLEGE DISTRICT 2020-21 Mammoth Bonds Debt Service Fund

	Adopted Budget	Adopted Budget		%
	2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$1,273,749	\$1,273,749	\$0	0.00%
INCOME				
Local Income				
8860 Interest 8819 Specific Taxes	22,000 1 502 204	22,000	(202,422)	-24.69%
8819 Specific Taxes 8941 Other	1,593,294	1,199,862	(393,432)	-24.09%
Total Income	1,615,294	1,221,862	(393,432)	-24.36%
TOTAL NET BEGINNING BALANCE & INCOME	\$2,889,043	\$2,495,611	(\$393,432)	-13.62%
EXPENDITURES				
5119 Oth Non-Inst Consulting Services				
5830 Bank Charges	2,299	2,299		
6200 Buildings				
6400 Equipment				
7110 Principle Payment	1,030,000	487,686	(542,314)	
7111 Debt Interest & Other Total Expenditures	582,995 1,615,294	731,877 1,221,862	148,882 (393,432)	25.54% -24.36%
	1,010,294	1,221,002	(393,432)	-24.30%
NET ENDING BALANCE, JUNE 30	1,273,749	1,273,749		
TOTAL EXPENDITURES & ENDING BALANCE	\$2,889,043	\$2,495,611	(\$393,432)	-13.62%

# KERN COMMUNITY COLLEGE DISTRICT 2020-21 ----- 2016 Conversion of 2008 refunding and 2004 COP Lease Payment Fund

	Adopted Budget	Adopted Budget		%
	2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$10,624,375	\$8,271,765	(\$2,352,610)	-22.14%
INCOME				
Local Income 8981AA Interfund transfers in 8860AA Interest 8860AB Unrealized Gains & Losses 8982AA Intrafund transfers in 8989AB Carryover Funds Budget Only	255,000 125,000	255,000 125,000		
Total Income	380,000	380,000		
TOTAL NET BEGINNING BALANCE & INCOME	\$11,004,375	\$8,651,765	(\$2,352,610)	-21.38%
EXPENDITURES 4300 Supplies & Materials 5119 Consultants 5603 Rental of Facilities 5830 Bank Charges 5840 Debt Interest & Other 5890 Other Services 6200 Buildings 6400 Equipment 7201 Intrafund Transfer	2,729,110 3,500	2,291,850 3,500	(437,260)	
Total Expenditures	2,732,610	2,295,350	(437,260)	-16.00%
NET ENDING BALANCE, JUNE 30	8,271,765	6,356,415	(1,915,350)	-23.16%
TOTAL EXPENDITURES & ENDING BALANCE	\$11,004,375	\$8,651,765	(\$2,352,610)	-21.38%

### KERN COMMUNITY COLLEGE DISTRICT 2020-21 Facilities Corporation Debt Service Fund Budget 2016 Conversion of 2008 refunding and 2004 COP

	Adopted Budget	Adopted Budget		%
	2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$1,410	\$1,410	\$0	0.00%
INCOME 8850AA Rentals & Leases 8860AA Interest 8981AA Interfund Transfer 8941AA Sale of Bonds	2,287,850	2,291,850	4,000	0.17%
Total Income	2,287,850	2,291,850	4,000	0.17%
TOTAL NET BEGINNING BALANCE & INCOME	\$2,289,260	\$2,293,260	4,000	0.17%
EXPENDITURES 5830 Bank Charges 7110 Bond Payment 7111 Debt Interest & Other 7312 Interfund Transfers	5,000 1,220,000 1,062,850	5,000 1,285,000 1,001,850	0 65,000 (61,000)	-5.74%
Total Expenditures	2,287,850	2,291,850	4,000	0.17%
NET ENDING BALANCE, JUNE 30	1,410	1,410	0	0.00%
TOTAL EXPENDITURES & ENDING BALANCE	\$2,289,260	\$2,293,260	4,000	0.17%

### 2020-21 KCCD Lease Revenue Bonds (BC Solar Facility) Lease Revenue Fund

	Adopted Budget	Adopted Budget		%
	2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$-	\$-	\$-	
INCOME				
Local Income 8811 Specific Taxes 8850 Rentals & Leases 8860 Interest 8941 Bond Issuance Proceeds				
8981 Interfund Transfer	350,012	307,977	(42,035)	-12.01%
Total Income	350,012	307,977	(42,035)	-12.01%
TOTAL NET BEGINNING BALANCE & INCOME	\$350,012	\$307,977	(\$42,035)	-12.01%
EXPENDITURES 5119 Oth Non-Inst Consulting 5603 Rental of Facilities 5790 Other Professional Fees 5830 Bank Charges 5890 Other Services 5895 Prior Period Adjustments 7110 Principle Payment 7111 Debt Interest & Other 7312 Interfund Transfers Table Funent diffuse	350,012	307,977	(42,035)	
Total Expenditures	350,012	307,977	(42,035)	-12.01%
NET ENDING BALANCE, JUNE 30				
TOTAL EXPENDITURES & ENDING BALANCE	\$350,012	\$307,977	(\$42,035)	-12.01%

### KERN COMMUNITY COLLEGE DISTRICT 2020-21 KCCD Lease Revenue Bonds (BC Solar Facility) Debt Service Fund

	Adopted Budget 2019-20	· · · ·		% Difference
	2019-20	2020-21	Difference	Difference
BEGINNING BALANCE, JULY 1				
Net Beginning Balance	\$-	\$ -	\$-	
INCOME Local Income 8811 Specific Taxes 8850 Rentals & Leases 8860 Interest 8941 Bond Issuance Proceeds	382,675 25	307,977 25	(74,698)	-19.52%
8989 Transfer from fund balance Total Income	382,700	308,002	(74,698)	-19.52%
TOTAL NET BEGINNING BALANCE & INCOME	\$382,700	\$308,002	(\$74,698)	-19.52%
EXPENDITURES 5119 Oth Non-Inst Consulting 5790 Other Professional Fees	2 000	2,000		
<ul> <li>5830 Bank Charges</li> <li>5890 Other Services</li> <li>7110 Principle Payment</li> <li>7111 Debt Interest &amp; Other</li> </ul>	2,000 135,000 245,700	2,000 194,000 112,002	59,000 (133,698)	
7312 Interfund Transfers Total Expenditures	382,700	308,002	(74,698)	-19.52%
NET ENDING BALANCE, JUNE 30				
TOTAL EXPENDITURES & ENDING BALANCE	\$382,700	\$308,002	(\$74,698)	-19.52%

### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Child Development Funds

	Adopted	Bakersfield	Cerro Coso	Porterville	DO	Adopted		
	Budget 2019-20	Budget 2020-21	Budget 2020-21	Budget 2020-21	Budget 2020-21	Budget 2020-21	Difference	% Difference
		BC	сс	PC	DO			
NET BEGINNING BALANCE, JULY 1	95,574	180,345	16,697	0		197,042	101,468	106.17%
INCOME							0	
8190 Other Federal Revenue	600,000	415,804	69,294	30.000		515,098	(84,902)	-14.15%
8621 Children's Center	2,547,580	1,798,436	1,015,665	319,141		3,133,242	585,661	22.99%
8860 Interest	0	, ,	· · ·	*		0	0	0.00%
8871 Fees	0					0	0	0.00%
8901 Other	0					0	0	0.00%
8981 Interfund Transfers In	145,883			136,353		136,353	(9,530)	
8982 Intrafund Transfers In	0			*		0	0	0.00%
TOTAL INCOME & BEGINNING BALANCE	3,389,038	2,394,585	1,101,656	485,494	-	3,981,735	592,698	17.49%
1000 Certificated Salaries	0					0	0	0.00%
2000 Classified Salaries	1,929,413	1,255,410	687,314	247,631		2,190,354	260,941	13.52%
3000 Benefits	1,207,114	671,872	317,286	199,539		1,188,697	(18,417)	-1.53%
4000 Supplies	96,617	277,707	36,196	30,159		344,062	247,445	256.11%
5000 Services and Maintenance	56,391	189,596	60,860	1,355		251,811	195,420	346.54%
6000 Site Improvement/Equipment	675					0	(675)	-100.00%
7000 Other Outgo	6,811					0	(6,811)	-100.00%
7201 Intrafund Transfers	0					0	0	0.00%
7312 Intrafund Transfers							0	0.00%
TOTAL EXPENDITURES	3,297,020	2,394,585	1,101,656	478,683	0	3,974,924	677,904	20.56%
ENDING BALANCE, JUNE 30	92,017	0	0	6,811	0	6,811	0 (85,206)	-92.60%
TOTAL EXPENDITURES & ENDING BALANCE	\$3,569,184	\$2,394,585	\$1,101,656	\$485,494	\$0	\$3,981,735	\$592,698	16.61%

### KERN COMMUNITY COLLEGE DISTRICT Adopted Budget 2020-21 Restricted Lottery

	Adopted BUDGET 2019-20	Bakersfield 2020-21	Cerro Coso 2020-21	Porterville 2020-21	Adopted BUDGET 2020-21	Difference	% Difference
NET BEGINNING BALANCE, JULY 1							
INCOME 8681AA State Lottery Proceeds Total Income & Beginning Balance		362,679 \$362,679	156,400 \$156,400	129,675 \$129,675	648,754 648,754	648,754 648,754	
EXPENDITURES 4000 Supplies 5000 Services, Travel, Printing 6000 Capital Outlay Total Expenditures		362,679 362,679	81,400 17,000 58,000 156,400	129,675 129,675	211,075 17,000 420,679 648,754	211,075 17,000 420,679 648,754	
ENDING BALANCE, JUNE 30							
TOTAL EXPENDITURES & ENDING BALANCE		\$362,679	\$156,400	\$129,675	\$648,754	\$648,754	