Kern Community College District Adopted Budget 2019-2020



Bakesfied

$\mathrm{P}_{\mathrm{c}}$
PORTERVILLE COLLEGE

## TABLE OF CONTENTS

Table of Contents
TABLE OF CONTENTS ..... 2
EXECUTIVE SUMMARY ..... 4
EXECUTIVE SUMMARY ..... 5
ALLOCATION ..... 13
KCCD. ..... 16
KERN COMMUNITY COLLEGE DISTRICT ..... 17
CALIFORNIA COMMUNITY COLLEGES MISSION ..... 17
KERN COMMUNITY COLLEGE DISTRICT ..... 17
MISSION OF THE KERN COMMUNITY COLLEGE DISTRICT ..... 17
THE KERN COMMUNITY COLLEGE DISTRICT WILL ACCOMPLISH ITS MISSION BY: ..... 18
VISION OF THE KERN COMMUNITY COLLEGE DISTRICT ..... 18
VALUES OF THE KERN COMMUNITY COLLEGE DISTRICT ..... 18
STRATEGIC GOALS ..... 19
2019-20 DISTRICT-WIDE PRIORITIES ..... 19
BAKERSFIELD COLLEGE ..... 27
BAKERSFIELD COLLEGE ..... 28
CERRO COSO COMMUNITY COLLEGE ..... 35
CERRO COSO COMMUNITY COLLEGE ..... 36
PORTERVILLE COLLEGE ..... 42
PORTERVILLE COLLEGE ..... 43
DISTRICT OFFICE ..... 49
DISTRICT OFFICE OPERATIONS ..... 50
SPECIAL FUNDS ..... 60

## EXECUTIVE SUMMARY

## EXECUTIVE SUMMARY

## 2019-20 ADOPTED BU DGET ASSUMPTIONS

California's fiscal picture continues to stay strong. However, the Governor's budget message continues to be one of continuing temperance, noting the economy is due for another recession. The initial 2018-19 apportionment utilizing the Student-Centered Funding Formula resulted in extremely volatile outcomes. The Governor's 2019-20 budget includes changes to the Student-Centered Funding Formula in part in order to stabilize the formula's outcomes. The Kern Community College District's 2019-20 Adopted Budget was developed using the 2019-20 Advance Apportionment (which is equal to the 2018-19 Constrained Total Computational Revenue) plus COLA of $3.26 \%$.

## State Community College System

| Ongoing Funds Augmentation |  |
| :--- | ---: |
| Cost of Living Adjustment @ 3.26\% | \$230.0 Million |
| Enrollment Growth @ 0.55\% | \$25.0 Million |
| Student Centered Funding Formula base adjustments | \$62.0 Million |
| Legal Services to Undocumented Students |  |
| Categorical Program COLA @ 3.26\% | \$10.0 Million |
| Expansion of California College Promise Program | \$13.0 Million |
| Online College |  |
| Online Education Initiative | \$45.0 Million |
| Full--Time Student Success Grants/Completion Incentive Grants | No Augmentation |
| \$18.0 Million |  |

The 2019-20 Kern Community College District's Adopted Budget is based on a fairly conservative budget approach. Included in the Districts revenue assumptions is the Governors June budget COLA set at $3.26 \%$. We have also budgeted using the Advance apportionment which is currently the 2018-19 P2 Constrained Total Computational Revenue. The State Chancellor's Office is withholding allocation of any new funds beyond holding a District at "Hold Harmless" until the P1 Apportionment is issued in February 2020. This equates to $\$ 145$ million in unallocated funds at the State level. We are reasonably certain that at a minimum, the P1 Apportionment for the District will include funding the District with COLA, so we have included this in our revenueassumptions.

The Kern Community College District projects its ongoing total Adopted Budget General Fund revenues to be $\$ 212.2$ million reflecting an increase of $\$ 14.0$ million from the 2018-19 adopted budget. Unrestricted revenues are projected to be $\$ 162.7$ million reflecting an increase of $\$ 14.8$ million from the 2018-19 adopted budget. This increase is primarily due to the changes in the SCFF, COLA and base funding received in the 2018-19 P2 and 2017-18 Final Apportionments. Restricted revenues are projected to be $\$ 49.5$ million reflecting a decrease of $\$ 800$ thousand from the 2018-19 Adopted Budget.

General Fund unrestricted and restricted ongoing expenditures are projected to be $\$ 220.7$ million reflecting an increase of $\$ 9.5$ million. Unrestricted expenditures are projected to be $\$ 165.6$ million reflecting an increase of $\$ 7.7$ million and restricted expenditures are projected to be $\$ 55.1$ million reflecting an increase of $\$ 1.8$ million.

District-wide reserves of $\$ 914,000$ are being utilized to balance the District Office operations budget to fund several one-time expenditures. At Tentative budget, to provide relief to the Colleges budgets, District-wide reserves of $\$ 1.6$ million were temporarily used to cover the increase in the District Office budget. These expenses have now been included in the Adopted budget chargebacks to the colleges. The 2019-20 unallocated district-wide projected beginning balance is $\$ 22.4$ million. The colleges' projected beginning balances are $\$ 27.9$ million for a total District beginning balance of $\$ 50.3$ million. The combined 2019-20 unrestricted ending balance (reserves) is projected to be $\$ 47.4$ million (28.6\%).

Ongoing expenditures are expected to increase due to 1) Step and Column increase in faculty salaries of $1.77 \%$ and collective bargaining contract increase of $4.76 \%$; 2) Step and Column increase in classified salaries of $2.02 \%$; 3) Step and Column increase in
management and confidential salaries of 2.38\%: 4) health and welfare benefits CAP adjustments of $3.26 \%$ as required by collective bargaining agreements; 5) an increased STRS contribution of 5.04\%; 6) increased PERS contribution of 9.08\%; and 7) incremental increase of 31 new full time faculty to comply with the Faculty Obligation Number (FON) 4.64\%.

## Revenue Assumptions

> COLA funded at a $3.26 \%$, generating $\$ 4.8$ million in additional revenues
> Stabilization per the district allocation model stabilization is determined at the time of the adopted budget
> Base unrestricted apportionment is calculated on the Advance Apportionment plus COLA
> Enrollment fees remain the same at $\$ 46 /$ unit
> Lottery proceeds estimated at $\$ 3.2$ million
> Mandated cost recovery estimated at $\$ 671,020$
$>$ Full Time Faculty Obligation support is included in base apportionment. No augmentation is anticipated for 2019-20
> Deferred Maintenance and Instructional Equipment $\$ 284$ thousand in onetime funding, reflecting a $\$ 275$ thousand decrease over 2018-19
$>$ Restricted programs, grants and categorical funds are projected to generate a combined $\$ 49.5$ million in revenue reflecting a $\$ 790$ thousand decrease from 2018-19 adopted budgetamounts

## Expenditure Assumptions

> Salary costs for all employee classes reflect all contractually required step/column changes for 2019-20 at a cost of approximately $\$ 1.7$ million. Classified salary increase of $2.02 \%$ representing a cost of $\$ 483$ thousand, faculty salary increase of $1.77 \%$ representing a cost increase of approximately $\$ 802$ thousand and a management and confidential salary increase of 2.38\% representing a cost of approximately $\$ 440$ thousand.
$>$ Faculty Obligation Number (FON) generates a $4.64 \%$ increase representing an additional cost of approximately $\$ 3.5$ million for 31 incrementally new faculty.
> Faculty Collective Bargaining salary increase of $4.76 \%$ representing an additional cost of approximately $\$ 2.1$ million.
$>$ Decrease in temporary faculty representing a decreased cost of approximately $\$ 1.2$ million.
$>$ Health and welfare benefit cap change is projected to increase cost by $3.26 \%$ from 2018-19 at a cost to the District of approximately $\$ 579$ thousand.
> STRS Contribution increase of 5.04\% representing an increased cost to the District of \$506thousand.
> PERS Contribution increase of $9.08 \%$ representing an increased cost to the District of $\$ 535$ thousand.
> Capital Outlay increase of $10.25 \%$ representing an increased cost to the District of $\$ 713$ thousand.

## Beginning and Ending Fund Balances

> Un-audited unrestricted beginning_fund balance for 2019-20 is projected to be $\$ 50.3$ million. This constitutes both unallocated district-wide and college fund balances. This figure will be finalized with the completion of the annual audit. The balances segregating unallocated district-wide and college funds will be incorporated into the 2019-20 final allocations in February 2020.
> Unrestricted ending fund balance for 2019-20 is projected to be $\$ 47.4$ million. This balance reflects both unallocated districtwide and college reserve balances.

| Kern Community College District |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2019-20 General Fund Budget Summary |  |  |  |  |
| Location: District Total |  |  |  |  |
| General Fund Total |  |  |  |  |
| Description | $\begin{gathered} \hline 2019-20 \\ \text { Adopted } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} \hline 2018-19 \\ \text { Adopted } \\ \text { Budget } \end{gathered}$ | Change Inc.I(Dec.) | Pct. Change |
| Beginning Balance | 56,970,319 | 66,673,458 | $(9,703,139)$ | -14.55\% |
| Revenues |  |  |  |  |
| Federal | 5,541,042 | 6,655,991 | $(1,114,949)$ | -16.75\% |
| State | 127,811,983 | 111,898,207 | 15,913,776 | 14.22\% |
| Local | 78,807,802 | 79,373,843 | $(566,041)$ | -0.71\% |
| Other Financing Sources | 9,999 | 209,000 | $(199,001)$ | -95.22\% |
| Total Revenue | 212,170,826 | 198,137,041 | 14,033,785 | 7.08\% |
| Expenditures |  |  |  |  |
| Academic Salaries | 70,492,438 | 66,114,675 | 4,377,763 | 6.62\% |
| Classified \& Other Non-Academic Salaries | 46,456,669 | 45,079,153 | 1,377,516 | 3.06\% |
| Employee Benefits | 45,491,737 | 41,198,501 | 4,293,236 | 10.42\% |
| Supplies \& Materials | 5,562,741 | 6,657,536 | $(1,094,795)$ | -16.44\% |
| Service/Utilities/Operating Expenses | 36,156,501 | 36,646,352 | $(489,851)$ | -1.34\% |
| Capital Outlay | 7,692,388 | 6,958,551 | 733,837 | 10.55\% |
| Other Outgo | 8,132,522 | 7,876,168 | 256,354 | 3.25\% |
| Transfers Out | 745,560 | 712,250 | 33,310 | 4.68\% |
| Total Expenditures and Other Outgo | 220,730,556 | 211,243,186 | 9,487,370 | 4.49\% |
| Ending Balance (Reserves) | 48,410,589 | 53,567,313 | $(5,156,724)$ | -9.63\% |
| Projected Change in Fund Balance (Reserves) | $(8,559,730)$ | $(13,106,145)$ | 4,546,415 | -34.69\% |


| Kern Community College District |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 2019-20 General Fund Budget Summary |  |  |  |  |
|  |  |  |  |  |


| Kern Community College District |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2019-20 General Fund Budget Summary |  |  |  |  |
| Location: District Total |  |  |  |  |
| General Restricted Categoricals \& Grants (RP) |  |  |  |  |
| Description | 2019-20 <br> Adopted <br> Budget | 2018-19 <br> Adopted Budget | Change Inc.I(Dec.) | Pct. Change |
| Beginning Balance | 6,658,773 | 6,312,017 | 346,756 | 5.49\% |
| Revenues |  |  |  |  |
| Federal | 4,777,061 | 5,892,010 | (1,114,949) | -18.92\% |
| State | 41,977,982 | 40,826,224 | 1,151,758 | 2.82\% |
| Local | 2,726,990 | 3,344,840 | $(617,850)$ | -18.47\% |
| Other Financing Sources | - | 209,000 | $(209,000)$ | N/A |
| Total Revenue | 49,482,033 | 50,272,074 | $(790,041)$ | -1.57\% |
| Expenditures |  |  |  |  |
| Academic Salaries | 6,287,210 | 6,167,909 | 119,301 | 1.93\% |
| Classified \& Other Non-Academic Salaries | 17,142,995 | 16,692,263 | 450,732 | 2.70\% |
| Employee Benefits | 7,648,932 | 7,089,876 | 559,056 | 7.89\% |
| Supplies \& Materials | 2,510,639 | 3,950,308 | $(1,439,669)$ | -36.44\% |
| Service/Utilities/Operating Expenses | 13,873,558 | 12,961,477 | 912,081 | 7.04\% |
| Capital Outlay | 5,624,822 | 4,707,081 | 917,741 | 19.50\% |
| Other Outgo | 2,054,546 | 1,799,012 | 255,534 | 14.20\% |
| Transfers Out |  | - | - |  |
| Total Expenditures and Other Outgo | 55,142,702 | 53,367,926 | 1,774,776 | 3.33\% |
|  |  |  |  |  |
| Ending Balance (Reserves) | 998,104 | 3,216,165 | $(2,218,061)$ | -68.97\% |
| Projected Change in Fund Balance (Reserves) | $(5,660,669)$ | $(3,095,852)$ | $(2,564,817)$ | 82.85\% |

## ALLOCATION

|  | A | 1 B | c | D | E | F | G | H | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Kern Community College District 2019-20 Adopted Budget Allocation | Kern Community College District Income | Bakersfield College | Cerro Coso Community College | Porterville College | District Wide Costs | District Wide Reserves | Total |
| 2 |  |  |  |  |  |  |  |  |  |
| 3 |  | Beginning Balance and Income to be Allocated |  |  |  |  |  |  |  |
| 4 |  | Beginning Balance (Unrestricted GU001 only) |  |  |  |  |  |  |  |
| 5 | Step 1 | District-wide Unallocated Carryover/Reserves Base |  |  |  |  |  |  | - |
| 6 | Step 1 | District Operations Mandatory Reserve/Project Carryover |  |  |  |  | - |  | - |
| 7 | Step 1 | College Carryover |  | 15,767,500 | 4,687,862 | 7,306,236 | 0 | \$ 21,499,690 | 49,261,289 |
| 8 |  | Total Beginning Balance |  | 15,767,500 | 4,687,862 | 7,306,236 | 0 | 21,499,690 | 49,261,289 |
| 9 |  |  |  |  |  |  |  |  |  |
| 10 | Step 2 | Total Income | \$ 158,447,792 |  |  |  |  |  | \$ 158,447,792 |
| 11 |  |  |  |  |  |  |  |  |  |
| 12 |  | Total Beginning Balance and Income to be Allocated | 158,447,792 | 15,767,500 | 4,687,862 | 7,306,236 | 0 | 21,499,690 | 207,709,081 |
| 13 |  |  |  |  |  |  |  |  |  |
| 14 |  |  |  |  |  |  |  |  |  |
| 15 |  |  |  |  |  |  |  |  |  |
| 16 |  | Allocations |  |  |  |  |  |  |  |
| 17 |  | Base Operating Allocations: |  |  |  |  |  |  |  |
| 18 | Step 3 | College Base |  | 7,182,566 | 5,550,162 | 3,917,761 |  |  | 16,650,489 |
| 19 |  |  |  |  |  |  |  |  |  |
| 20 |  | Change to Base Allocations Increase/(Decrease) |  |  |  |  |  |  |  |
| 21 | Step 4 | COLA Adjustment |  | 234,152 | 180,935 | 127,719 |  |  | 542,806 |
| 24 |  |  |  |  |  |  |  |  |  |
| 25 |  | Total Base Allocations |  | 7,416,718 | 5,731,097 | 4,045,480 | - | - | 17,193,295 |
| 26 |  |  |  |  |  |  |  |  |  |
| 27 |  |  |  |  |  |  |  |  |  |
| 28 | Step 6 | Base FTES Allocations: |  | 92,564,924 | 17,776,387 | 17,544,748 |  |  | 127,886,059 |
| 29 |  |  |  |  |  |  |  |  |  |
| 30 |  | Changes to FTES Allocations Increase/(Decrease): |  |  |  |  |  |  |  |
| 31 | Step 7 | Base Apportionment Adjustments Inc.l(Dec.) |  | 6,721,570 | 1,285,315 | 1,249,487 |  |  | 9,256,373 |
| 32 |  |  |  |  |  |  |  |  |  |
| 33 | Step 8 | COLA \& 2017-18 Special Base Adjustment |  | 3,076,702 | 588,335 | 571,935 |  |  | 4,236,972 |
| 34 |  |  |  |  |  |  |  |  |  |
| 35 | Step 9 | FTES Growth Allocations |  | - | - | - |  |  | - |
| 36 |  |  |  |  |  |  |  |  |  |
| 37 | Step 10 | FTES Decline |  | - | - | - |  |  | - |
| 38 | Step 10 | FTES Decline Stabilization (impact on reserves) |  | - | - | - |  | - | - |
| 39 |  |  |  |  |  |  |  |  |  |
| 40 | Step 11 | Deficit Coefficient |  | - | - | - |  |  | - |
| 41 |  |  |  |  |  |  |  |  |  |
| 42 | Step 12 | Other Changes Increasel(Decrease) |  | $(90,702)$ | $(17,344)$ | $(16,861)$ |  |  | $(124,907)$ |
| 43 | Step 12 | Other Changes Stabilization (impacton reserves) |  | - | - | - |  | - | - |
| 44 |  | Total FTES Allocations |  | 102,272,495 | 19,632,693 | 19,349,310 | - | - | 141,254,497 |


|  | A | 1 B | c |  | D |  | E |  | F | G |  | H |  | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Kern Community College District 2019-20 Adopted Budget Allocation | Kern Community College District Income |  | Bakersfield College |  | Cerro Coso Community College |  | Porterville College | District Wide Costs |  | istrict Wide Reserves |  | Total |
| 45 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 46 | Step 13 | Base District wide Reserves |  |  |  |  |  |  |  |  |  | 21,499,690 |  | 21,499,690 |
| 47 | Step 11 | Increase/(Decrease) to District-wide Reserves due to Stabilization |  |  |  |  |  |  |  |  |  | - |  |  |
| 48 | Step 13 | Other Increase/(Decrease) to District-wide Reserves |  |  | - |  | - |  |  | 914,012 |  | $(914,012)$ |  | - |
| 49 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 50 | Step 14 | Strategic Initiatives |  |  | - |  | - |  |  |  |  | - |  | - |
| 51 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 52 | Step 15 | District Office Charge Back Allocations |  |  | - |  | - |  | - |  |  |  |  | - |
| 53 | Step 15 | District wide Costs Charge Back Allocations |  |  | (21,303,665) |  | $(4,070,916)$ |  | $(3,971,520)$ | 29,346,100 |  |  |  | - |
| 54 | Step 15 | Regulatory Charge Back Allocations |  |  | - |  | - |  | - |  |  |  |  | - |
| 55 |  | Total District Charge Back |  |  | $(21,303,665)$ |  | $(4,070,916)$ |  | $(3,971,520)$ | 29,346,100 |  | - |  | 21,499,690 |
| 56 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 57 |  | Total Allocations |  |  | 88,385,548 |  | 21,292,874 |  | 19,423,270 | 30,260,112 |  | 20,585,678 |  | 179,947,482 |
| 62 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 63 |  | 2018-19 Adopted Budget Allocation |  |  | 79,479,827 |  | 19,426,608 |  | 17,670,006 | 29,819,204 |  | 25,730,329 |  | 172,125,975 |
| 64 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 65 |  | Net Change in Allocation from 2018-19 Adopted Budget |  | \$ | 8,905,720 | \$ | 1,866,266 | \$ | 1,753,264 | \$ 440,908 | \$ | $(5,144,651)$ | \$ | 7,821,507 |
| 66 |  | Net Change Percentage Increase |  |  | 10.08\% |  | 8.76\% |  | 9.03\% | 1.46\% |  | -24.99\% |  | 4.35\% |
| 67 <br> 68 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 69 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70 |  | Summary Unrestricted Funds Available to Budget |  |  |  |  |  |  |  |  |  |  |  |  |
| 71 |  | Total Allocations (GU001 Only) |  | \$ | 88,385,548 | \$ | 21,292,874 | \$ | 19,423,270 | \$ 29,346,100 | \$ | - | \$ | 158,447,792 |
| 72 |  | District-wide Reserves (GU001 Only) |  | \$ | - | \$ | - | \$ | - | \$ 914,012 | \$ | 20,585,678 |  | 21,499,690 |
| 73 |  | District Mandatory Reserves/Project Carryover (GU001 Only) |  |  | - |  | - |  | - | - |  | - |  | - |
| 74 |  | College Discretionary Carryover (GU001 Only) |  |  | 15,767,500 |  | 4,687,862 |  | 7,306,236 | - |  | - |  | 27,761,598 |
| 75 |  | Contract \& Community Ed Carryover (CE Only) |  |  | 157,362 |  | - |  | - | 893,146 |  | - |  | 1,050,508 |
| 76 |  | College/DO Local \& Community Ed Revenue (GU001 \& CE) |  |  | 2,298,807 |  | 382,300 |  | 245,725 | 1,314,170 |  | - |  | 4,241,002 |
| 77 |  | Total Funds available to budget |  | \$ | 106,609,217 | \$ | 26,363,036 | \$ | 26,975,231 | \$ 32,467,427 | \$ | 20,585,678 | \$ | 213,000,589 |
| 78 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## KCCD

## KERN COMMUNITY COLLEGE DISTRICT

The Fiscal Year 2019-20 Adopted Budget was developed to sustain the academic programs and support services of the Kern Community College District that accomplish the implementation of the district's Strategic Plan. The programs of the district are consistent with the primary mission of the California Community Colleges.

## CALIFORNIA COMMUNITY COLLEGES MISSION

The mission of the California Community Colleges is to offer lower division academic and career/technical education. Another primary mission is to advance California's economic growth and global competitiveness through education, training, and services that contribute to continuous workforce improvement. Essential and important functions of the Colleges include basic skills education, instruction in English as a second language, adult noncredit instruction, and support services that help students succeed at the post-secondary level.

## KERN COMMUNITY COLLEGE DISTRICT

The multi-campus Kern Community College District serves an area of approximately 24,800 square miles in parts of Kern, Tulare, Inyo, Mono, and San Bernardino counties. Geographically one of the largest community college districts in the United States, KCCD serves a population base of approximately 1.28 million, an estimated enrollment of 44,900 unduplicated annual headcount, with an annual general fund-operating budget and reserves of approximately $\$ 253$ million. While the district was established as a separate entity on July 1,1968 , educational services have been provided to residents of this area for many years prior to that time: at Bakersfield College since 1913, at Porterville College since 1927, and in the Ridgecrest area since 1951, now Cerro Coso Community College. Community education centers offer courses at locations away from the colleges. The district also provides a distance education program through the use of sophisticated technology.

## MISSION OF THE KERN COMMUNITY COLLEGE DISTRICT

The mission of the Kern Community College District is to provide outstanding educational programs and services that are responsive to the needs of our diverse students and communities.

## THE KERN COMMUNITY COLLEGE DISTRICT WILL ACCOMPLISH ITS MISSION BY:

- Providing academic instruction to promote fulfillment of four-year college transfer requirements and encourage degree and/or certificate acquisition in our surrounding communities.
- Providing workforce skills training through career and technical education programs.
- Providing basic skills education and student services programs to enable students to become successful learners.
- Establishing partnerships with businesses, governmental entities, and educational institutions to advance economic development.
- Improving the quality of life of our students and communities through broad-based general educationcourses.
- Preparing students with the skills to function effectively in the global economy of the $21^{\text {st }}$ century.
- Anticipating and preparing to meet challenges by continually assessing and prioritizing programs, services, and community needs.


## VISION OF THE KERN COMMUNITY COLLEGE DISTRICT

The Kern Community College District will be recognized as an exemplary educational leader, partnering with our communities to develop potential and create opportunities. Successful students will strengthen their communities and, along with the faculty and staff, become lifelong learners.

## VALUES OF THE KERN COMMUNITY COLLEGE DISTRICT

The Board of Trustees, faculty, and staff of the Kern Community College District, in implementing the mission of the district, subscribe to the following values. All values focus on having a positive impact on the lives of students.

Invested We are invested in our students by assisting them to achieve informed educational goals.
Inclusive We foster an inclusive learning environment that celebrates the diversity of people, ideas, learning styles and instructional methodologies.

Accountable We promote a climate of trust and accountability through the open sharing of ideas and information.
Focused We are focused to strive for and meet the highest standards of performance in everything we do.
Committed We are committed to recruiting and retaining the best employees.

## STRATEGIC GOALS

Goal One: Maximize student success
Goal Two: Ensure student access
Goal Three: Provide workforce and economic development programs that respond tolocal industry
Goal Four: Reduce equity gaps
Goal Five: Strengthen organizational effectiveness

## 2019-20 DISTRICT-WIDE PRIORITIES

1 Improve Student Achievement rates to lead the California Community Colleges.
2. Advance implementation of the Educational Master Plan that is focused on supporting students with preparation for transfer, Career \& Technical Education (CTE), and developmental education (Basic Skills \& supportservices).
3. Promote unifying the colleges and district office into an integrated system that operates cooperatively, efficiently, and effectively as a collective of three colleges serving a diverse service area and student population.
4. Strengthen personnel and institutional effectiveness to achieve and sustain excellence as measured by student outcomes and institutional climate.
5. Retain fiscal stability by maintaining a district wide unallocated reserve of at least $15 \%$ and reducing unfunded debt liabilities.


| KERN COMMUNITY COLLEGE DISTRICT2019-20 General Fund - Unrestricted and Restricted |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | Bakersfield College |  |  | Cerro Coso Community College |  |  | Porterville College |  |  | District Office |  |  | GRAND TOTAL |  |
|  | $\begin{gathered} \text { Unrestricted } \\ \text { GU001 } \end{gathered}$ | Unrestricted Contract \& Community Ed | Restricted | $\begin{gathered} \text { Unrestricted } \\ \text { GU001 } \\ \hline \end{gathered}$ | Unrestricted Contract \& Community Ed | Restricted | $\begin{aligned} & \text { Unrestricted } \\ & \text { GU001 } \end{aligned}$ | Unrestricted Contract \& Community Ed | Restricted | $\begin{gathered} \text { Unrestricted } \\ \text { GU001 } \\ \hline \end{gathered}$ | Unrestricted Contract \& Community Ed | Restricted | Unrestricted | Restricted |
|  |  | 2019-20 |  |  | 2019-20 |  |  | 2019-20 |  |  | 2019-20 |  | 2019 |  |
| 8876AA Heath |  |  | 550,000 |  |  |  |  |  | 132,477 |  |  |  |  | 682,477 |
| 8877AA Instructional Material Fees | 116,150 |  |  | 17,000 |  |  | 1,750 |  |  |  |  |  | 134,900 |  |
| 8879BA Student Records | 5,000 |  |  | 35,000 |  |  | 8,000 |  |  |  |  |  | 48,000 |  |
| 88798B Enrolment Services | 35,000 |  |  |  |  |  |  |  |  |  |  |  | 35,000 |  |
| 8880AA Non-Resident Tution | 1,400,000 |  |  | 250,000 |  |  | 165,000 |  |  |  |  |  | 1,815,000 |  |
| 8881AA Parking Fees - Terms |  |  | 551,000 |  |  | 20,000 |  |  | 113,000 |  |  |  |  | 684,000 |
| 8881AB Parking Meters and Day Passes |  |  | 85,000 |  |  | 9,000 |  |  |  |  |  |  |  | 94,000 |
| 8881AC Other |  |  | 200,000 |  |  | 5,000 |  |  | 110,410 |  |  |  |  | 315,410 |
| 8884AA Student Cards | 37,000 |  |  |  |  |  |  |  |  |  |  |  | 37,000 |  |
| 8885AD ${ }^{\text {desting }}$ | 12,200 |  |  | 3,000 |  |  | 1,200 |  |  |  |  |  | 16,400 |  |
| 8885AF Proctoring Income |  |  |  | 1,500 |  |  |  |  |  |  |  |  | 1,500 |  |
| 8885AG Other Student Fees | 3,900 |  |  |  |  |  |  |  |  |  |  |  | 3,900 |  |
| 8890AA Library Fees | 2,000 |  |  |  |  |  | 200 |  |  |  |  |  | 2,200 |  |
| 8890AD Graduation Fee | 450 |  |  |  |  |  |  |  |  |  |  |  | 450 |  |
| 8890AF Copy Charges | 38,400 |  |  | 6,000 |  |  | 10,000 |  |  |  |  |  | 54,400 |  |
| 8890AH District Returned checks - Paid | 200 |  |  |  |  |  | 1,000 |  |  |  |  |  | 1,200 |  |
| 8894AB Local Prior Year Carry Over\| |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8895 AB Other\| | 13,700 |  | 60,845 |  |  | 137,000 | 22,975 |  | 29,458 | 115,144 |  | 80,297 | 151,819 | 307,600 |
| 8895AF Debit Card Revenue |  |  |  |  |  |  | 500 |  |  |  |  |  | 500 |  |
| 8895AG Pool income | 25,000 |  |  |  |  |  |  |  |  |  |  |  | 25,000 |  |
| 8800 - Subtotal | 1,873,310 | 415,497 | 1,585,845 | 333,400 | 18,000 | 181,300 | 245,725 |  | 502,677 | 72,492,214 | 702,666 | 457,167 | 76,08,812 | 2,726,990 |
| 8912AA Sale of Equipment \& Supplies | 10,000 |  |  |  |  |  |  |  |  |  |  |  | 10,000 |  |
| 8989AA Other Incoming Transers | 109,689,212 |  |  | 25,363,790 |  |  | 23,394,789 |  |  | -158,447,792 |  |  |  |  |
| 8900 - Subtotal | 109,699,212 | - |  | 25,363,790 | - |  | 23,394,789 |  |  | -158,447,792 | - |  | 9,999 |  |
| Total, Net Beginning Balance and Income | 127,340,022 | 572,859 | 35,641,782 | 30,415,952 | 18,000 | 7,082,465 | 30,946,750 |  | 10,186,308 | 21,499,440 | 2,207,315 | 3,230,251 | 213,000,338 | 56,140,805 |
| Total Income | 111,572,522 | 415,497 | 34,916,782 | 25,728,090 | 18,000 | 4,272,862 | 23,640,514 |  | 7,988,161 | - | 1,314,170 | 2,304,228 | 162,688,793 | 49,482,032 |


| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | $\begin{gathered} \hline \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | $\qquad$ Adopted Budget | \%Change | Adopted Budget |  | $\%$Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 1100 Acad-Reg Schedule\| |  | 364.031 | 397.00 | 2.45 \| | 2.40 | 36,464,425 | 40,699,263 \|| | 11.61\% |  |  |  | 204,578\| | 251,927 | 23.15\% | 40,951,190 |
|  |  | 364.03 | 397.00 | 2.45 | 2.40 | 36,464,425 | 40,699,263 | 11.61\% |  |  |  | 204,578 | 251,927 | 23.15\% | 40,951,190 |
| 1214 | Educational Administrators - Cont | 39.71 | 43.36 | 8.21 | 7.56 | 5,508,525 | 6,097,618 | 10.69\% |  |  |  | 868,286 | 826,941 | -4.76\% | 6,924,560 |
| 1231 | Counselors - Contrac\| | 18.83 | 12.43 | 20.00 | 27.03 | 1,794,995 | 1,277,711 | -28.82\% |  |  |  | 1,871,425 | 2,535,289 | 35.47\% | 3,813,000 |
| 1241 | Librarians - Contract\| | 7.44 | 7.43 | 0.20 | 0.38 | 701,937 | 723,392 | 3.06\% |  |  |  | 19,230 | 39,356 | 104.66\% | 762,748 |
| 1251 | Acad Non-Inst Cont\| | 9.85 | 11.89 | 1.36 | 2.76 | 1,080,446 | 1,277,070 | 18.20\% |  | 127,759 |  | 147,596 | 303,878 | 105.89\% | 1,708,707 |
| 1252 | Acad Emp Dept Chair | 16.84 | 22.67 | 0.00 | 0.00 | 1,961,130 | 2,745,346 | 39.99\% |  |  |  |  |  |  | 2,745,346 |
| 1200 - Subtotal |  | 92.67 | 97.78 | 29.77 | 37.73 | 11,047,034 | 12,121,137 | 9.84\% |  | 127,759 |  | 2,906,536 | 3,705,464 | 27.49\% | 15,954,360 |
| 1310 | Adjunct Acad Emp - Non-Cont | 196.36 | 199.69 | 0 | 0 | 6,185,231 | 6,290,231 | 1.70\% |  |  |  |  | 44,000 |  | 6,334,231 |
| 1311 | Acad Emp - Temp Cont\| | 47.72 | 0.58 | 0.00 | 0.00 | 1,503,100 | 18,200 | -98.79\% |  |  |  |  |  |  | 18,200 |
| 1320 | Acad Emp - Intersession | 66.35 | 66.35 | 0 | 0 | 2,090,000 | 2,090,000 |  | 19,088 | 19,088 | 0.00\% |  | 12,122 |  | 2,121,210 |
| 1330 | Acad Emp - Overload | 68.00 | 68.00 | 0 | d | 2,142,000 | 2,142,000 |  |  |  |  |  |  |  | 2,142,000 |
| 1340 | Acad Emp-Inst Non-Cont Stipend/Othr\| | 9.09 | 10.10 | 8.23 | 9.713087 | 286,403 | 452,802 | 58.10\% |  |  |  | 259,161 | 305,962 | 18.06\% | 758,765 |
| 1300 - Subtotal |  | 387.52 | 344.72 | 8.23 | 9.71 | 12,206,734 | 10,993,233 | $-9.94 \%$ | 19,088 | 19,088 | 0.00\% | 259,161 | 362,084 | 39.71\% | 11,374,406 |
| 1419 | Acad Emp - Non-Inst Non Cont |  |  |  |  | 209,485 | 244,7 | 16.83 |  |  |  | 2,797,635 | 1,967,734 | ${ }^{29.66}$ | 2,212,481 |
| 1400 - Subtotal |  |  |  |  |  | 209,485 | 244,748 | 16.83\% |  |  |  | 2,797,635 | 1,967,734 | -29.66\% | 2,212,481 |
| 1000 - Total |  | 844.22 | 839.50 | 40.45 | 49.84 | 59,927,678 | 64,058,381 | 6.89\% | 19,088 | 146,847 | 669.31\% | 6,167,909 | 6,287,210 | 1.93\% | 70,492,437 |
| 2110 | CIss Mgt(NonEd) | 67.74 | 78.20 | 42.19 | 40.37 | 6,797,698 | 7,438,995 | 9.43\% | 139,939 | 206,094 | 47.27\% | 3,397,232 | 3,352,899 | 1.30\% | 10,997,988 |
| 2190 | Conf Employee - Non Mgt\| | 9.00 | 10.00 | 0.00 | 0.00 | 687,882\| | 768,249 | 11.68\% |  |  |  |  |  |  | 768,249 |
| 2191 | Clss Non-Instr Emp Reg Salary Sched | 298.87 | 304.2 | 107.53 | 111.74 | 15,530,786 | 15,874,862 | 2.22\% | 161,053 | 337,182 | 109.36\% | 5,530,308\| | 5,859,185 | 5.95\% | 22,071,229 |
| 2199 | Classified Salary Abatement\| |  |  |  |  | -122,959 | -167,483 | 36.21\% |  |  |  |  |  |  | -167,483 |
| 2100 - Subtotal |  | 375.61 | 392.40 | 149.72 | 152.11 | 22,893,407 | 23,914,623 | 4.46\% | 300,993 | 543,276 | 80.49\% | 8,927,541 | 9,212,084 | 3.19\% | 33,669,983 |
| 2211 | Inst Aide FT Direct Inst\| | 13.85 | 17.18 | 0.00 | 0.00 | 773,252 | 938,672 | 21.39\% |  |  |  |  |  |  | 938,672 |
| 2291 | Inst Aide FT Oth-In-Direct lnst\| | 0 | 0 | 2.49 | 2.50 |  |  |  |  |  |  | 188,303 | 191,276 | 1.58\% | 191,276 |
| 2200 - Subtotal |  | 13.85 | 17.18 | 2.49 | 2.50 | 773,252 | 938,672 | 21.39\% |  |  |  | 188,303 | 191,276 | 1.58\% | 1,129,947 |
| 2311 | Admin Non-Instr Prof Expt |  |  |  |  |  |  |  |  |  |  | 223,124 | 22,000 | -90.14\% | 22,000 |
| 2392 | Non-Inst Students | 1.29 | 1.29 | 19.04 | 23.55996 | 147,800 | 167,751 | 13.50\% | 26,000 | 26,000 |  | 1,366,871 | 1,610,671 | 17.84\% | 1,804,421 |
| 2393 | Class Non-Instr Overtime |  |  |  |  | 209,800 | 203,240 | -3.13\% |  |  |  | 173,349 | 34,600 | -80.04\% | 237,840 |
| 2394 | Non-Admin Non-nstr Prof Expt\| |  |  |  |  | 167,300 | 166,670 | -0.38\% | 302,000 | 314,195 | 4.04\% | 437,084 | 490,261 | 12.17\% | 971,126 |
| 2399 | Cls Oth - Templ |  |  |  | 1.00 | 131,400 | 205,611 | 56.48\% |  |  |  | 165,705 | 87,506 | -47.19\% | 293,117 |
| 2300 - Subtotal |  | 1.29 | 1.29 | 19.04 | 24.55996 | 656,300 | 743,272 | 13.25\% | 328,000 | 340,195 | 3.72\% | 2,366,134 | 2,245,037 | -5.12\% | 3,328,504 |
| 2411 | Inst Students | 4.51 | 4.51 | 0 | 0 | 105,000 | 155,000 | 47.6 |  |  |  | 1,073,952 | 477,342 | -55.55\% | 632,342 |
| 2412 | Direct Inst Prof Expt |  |  |  |  | 1,347,800 | 1,529,200 | 13.46\% |  | 50,000 |  | 142,509 | 30,000 | -78.95\% | 1,609,200 |
| 2419 | Inst Aide - Temp Direct Inst |  |  |  |  | 129,837 | 129,837 |  |  |  |  |  | 25,000 |  | 154,837 |
| 2495 | Inst Oth Indr Prof Expt |  |  |  |  | 13,150 |  | -100.00\% |  |  |  | 434,208 | 85,501 | -80.31\% | 85,501 |
| 2499 | Oth Indr Inst Temp\| |  |  |  |  | 1,000 | 1,000 |  |  |  |  |  |  |  | 1,000 |
| 2400 - Subtotal |  | 4.51 | 4.51 | 0 | 0 | 1,596,787 | 1,815,037 | 13.67\% |  | 50,000 |  | 1,650,669 | 617,843 | -62.57\% | 2,482,880 |
| 2999 | Salary Budget Contro\| |  |  |  |  | 1,838,398 | 961,265 | -47.71\% | 247 | 7,335 | -3,075.22\% | 3,559,616 | 4,876,75 | 37.000 | 5,845,355 |
| 2900 - Subtotal |  |  |  |  |  | 1,838,398 | 961,265 | -47.71\% | -247 | 7,335 | -3,075.22\% | 3,559,616 | 4,876,755 | 37.00\% | 5,845,355 |
| 2000 - Total |  | 395.26 | 415.38 | 171.25 | 179.17 | 27,758,144 | 28,372,869 | 2.21\% | 628,746 | 940,805 | 49.63\% | 16,692,263 | 17,142,995 | 2.70\% | 46,456,669 |
| 3110 | STRS-Acad Inst \& Instrl Aides(Dir) |  |  |  |  | 8,223,598 | 9,664,113 | 17.52\% | 16,465 | 25,111 | 52.51 | 392,847 | 583,20 | 48.46 | 10,272,425 |
| 3120 | STRS - Clss Mgt Non-Ed Admin |  |  |  |  | 50,593\| | 78,570 | 55.30\% |  |  |  | 60,853 | 44,361 | -27.10\% | 122,931 |
| 3130 | STRS - Ed Administrators - Cont |  |  |  |  | 769,613 | 742,932 | $-3.47 \%$ |  |  |  | 87,717 | 83,203 | -5.15\% | 826,135 |
| 3131 | STRS - Oth Acad Emp Non-Instr\| |  |  |  |  | 19,051 | 25,297 | 32.79\% |  |  |  | 414,911 | 325,115 | -21.64\% | 350,413 |
| 3100 - Subtotal |  |  |  |  |  | 9,062,854 | 10,510,913 | 15.98\% | 16,465 | 25,111 | 52.51\% | 956,328 | 1,035,880 | 8.32\% | 11,571,904 |
| 3210 | PERS-Acad Inst \& Instr\| Aides(Dir) |  |  |  |  | 54,321 | 159,518 | 193.66\% |  | 17,006 |  | 25,608 | 29,867 | 16.63\% | 206,390 |
| 3220 | PERS - Clss Mgt Non-Educational Adm\| |  |  |  |  | 1,237,520\| | 1,492,848 | 20.63\% | 25,310 | 40,600 | 60.41\% | 572,517 | 599,532 | 4.72\% | 2,132,980 |
| 3221 | PERS - Clss Emp |  |  |  |  | 2,768,982 | 3,219,677 | 16.28\% | 8,042 | 33,441 | 315.85\% | 948,309 | 1,130,356 | 19.20\% | 4,383,474 |
| 3222 | PERS - Conf Emp Non-Mgt\| |  |  |  |  | 124,418 | 151,392 | 21.68\% |  |  |  |  |  |  | 151,392 |
| 3240 | PERS - Ed Adm - Cont |  |  |  |  | 93,742 | 213,113 | 127.34\% |  |  |  | 28,472 | 44,980 | 57.98\% | 258,093 |
| 3200 - Subtotal |  |  |  |  |  | 4,278,983 | 5,236,547 | 22.38\% | 33,351 | 91,047 | 172.99\% | 1,574,906 | 1,804,734 | 14.59\% | 7,132,329 |


| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  |  | GU001 <br> Adopted Budget | \%Change | Adopted Budget | Adopted Budget | \%Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 3310 | OASDHI-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 814,661 | 888,109 | 9.02\% | 7,449 | 10,917 | 46.56\% | 55,562 | 63,196 | 13.74\% | 962,222 |
| 3320 | OASDHI - Clss Mgt Non-Ed Admin |  |  |  |  | 515,095 | 565,177 | 9.72\% | 10,705 | 15,766 | 47.27\% | 262,589 | 232,077 | -11.62\% | 813,021 |
| 3321 | OASDHI-Clss Emp |  |  |  |  | 1,204,552 | 1,247,659 | 3.58\% | 4,990 | 14,671 | 194.02\% | 431,455 | 443,708 | 2.84\% | 1,706,039 |
| 3322 | OASDHI - Conf Emp - Non Mgt |  |  |  |  | 52,623 | 58,771 | 11.68\% |  |  |  |  |  |  | 58,771 |
| 3340 | OASDHI - Educational Admin - Cont\| |  |  |  |  | 102,941 | 121,394 | 17.93\% |  |  |  | 23,853 | 28,623 | 20.00\% | 150,017 |
| 3341 | OASDHI - Oth Acad Emp Non-Instri\| |  |  |  |  | 1,782 | 2,145 | 20.36\% |  |  |  | 52,799 | 42,863 | -18.82\% | 45,008 |
| 3300 - Subtotal |  |  |  |  |  | 2,691,653 | 2,883,255 | 7.12\% | 23,144 | 41,355 | 78.68\% | 826,257 | 810,469 | -1.91\% | 3,735,078 |
| 3410 | H\&W-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 7,382,858 | 8,247,705 | 11.71\% | 17,692 | 35,426 | 100.240\% | 443,570 | 648,513 | 46.20\% | 8,931,644 |
| 3410RC | OPEB ARC-Acad Instzil Inst Aides(Dir) |  |  |  |  | 766,528 | 921,408 | 20.21\% | 825 | 4,196 | 408.40\% | 39,155 | 65,147 | 66.38\% | 990,752 |
| 3420 | H\&W - Clss Mgt(Non-Educ Admin) |  |  |  |  | 1,333,984 | 1,447,909 | 8.54\% | 30,961 | 35,563 | 14.87\% | 803,883 | 727,597 | -9.49\% | 2,211,069 |
| 3420RC | OPEB ARC-Clss Mgt(Non-EducAdmin) |  |  |  |  | 102,783 | 155,467 | 51.26\% | 1,843 | 4,039 | 119.23\% | 63,252 | 64,890 | 2.59\% | 224,396 |
| 3421 | H\&W - Clss Emp |  |  |  |  | 5,111,586 | 5,288,130 | 3.45\% | 19,461 | 71,126 | 265.48\% | 1,791,826 | 1,900,389 | 6.06\% | 7,259,645 |
| 3421 RC | OPEB ARC-Clss Emp |  |  |  |  | 248,352 | 307,328 | 23.75\% | 487 | 3,327 | 582.99\% | 89,817 | 109,668 | 22.10\% | 420,323 |
| 3422 | H\&W - Conf Emp - Non Mgt\| |  |  |  |  | 159,225 | 177,816 | 11.68\% |  |  |  |  |  |  | 177,816 |
| 3422RC | OPEB ARC-Conf Emp Non Mgt |  |  |  |  | 8,249 | 15,058 | 82.54\% |  |  |  |  |  |  | 15,058 |
| 3440 | H\&W - Educational Admin - Cont |  |  |  |  | 671,224 | 640,208 | -4.62\% |  |  |  | 107,212 | 109,546 | 2.18\% | 749,754 |
| 3440RC | OPEB ARC-EducAdmin-Cont |  |  |  |  | 89,554 | 106,036 | 18.40\% |  |  |  | 12,179 | 14,007 | 15.01\% | 120,043 |
| 3400 - Subtotal |  |  |  |  |  | 15,874,343 | 17,307,065 | 9.03\% | 71,268 | 153,679 | 115.63\% | 3,350,895 | 3,639,757 | 8.62\% | 21,100,500 |
| 3510 | SUl-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 30,528 | 29,970 | -1.83\% | 56 | 151 | 167.85\% | 2,715 | 2,194 | -19.18\% | 32,315 |
| 3520 | Sul-Clss Mgt Non-Educational Admin |  |  |  |  | 3,591 | 3,966 | 10.46\% | 70 | 103 | 47.28\% | 1,820 | 1,655 | $-9.06 \%$ | 5,725 |
| 3521 | SUI - Clss Emp |  |  |  |  | 8,167 | 8,454 | 3.52\% | 77 | 143 | 85.57\% | 3,235 | 3,195 | $-1.23 \%$ | 11,792 |
| 3522 | SUI - Conf Emp - Non Mgt\| |  |  |  |  | 344 | 384 | 11.69\% |  |  |  |  |  |  | 384 |
| 3540 | SUI - Educational Admin - Cont |  |  |  |  | 2,623 | 2,689 | 2.53\% |  |  |  | 348 | 357 | 2.60\% | 3,047 |
| 3541 | sul - Oth Acad Emp - Non Inst\| |  |  |  |  | 62 | 74 | 20.06\% |  |  |  | 2,227 | 1,308 | -41.29\% | 1,382 |
| 3500 - Subtotal |  |  |  |  |  | 45,314 | 45,538 | 0.49\% | 203 | 397 | 95.22\% | 10,345 | 8,709 | -15.81\% | 54,644 |
| 3610 | WC-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 589,470 | 594,623 | 0.87\% | 1,354 | 2,989 | 120.70\% | 44,481 | 41,737 | -6.17\% | 639,349 |
| 3620 | WC - Clss Mgt Non-Educational Admin |  |  |  |  | 79,400 | 78,597 | -1.01\% | 1,596 | 2,013 | 26.13\% | 38,093 | 32,844 | -13.78\% | 113,453 |
| 3621 | WC - Clss Emp |  |  |  |  | 178,015 | 171,956 | -3.40\% | 1,801 | 2,850 | 58.28\% | 84,780 | 78,863 | -6.98\% | 253,668 |
| 3622 | WC - Conf Emp - Non Mgt |  |  |  |  | 7,857 | 7,502 | -4.52\% |  |  |  |  |  |  | 7,502 |
| 3640 | WC - Educational Administrators |  |  |  |  | 54,882 | 52,654 | -4.06\% |  |  |  | 7,288 | 7,039 | $-3.42 \%$ | 59,693 |
| 3641 | WC-Oth Acad Emp - Non Instructional |  |  |  |  | 1,384 | 1,477 | 6.72\% |  |  |  | 32,263 | 21,913 | -32.08\% | 23,390 |
| 3600 - Subtotal |  |  |  |  |  | 911,008 | 906,809 | -0.46\% | 4,750 | 7,851 | 65.27\% | 206,905 | 182,396 | -11.85\% | 1,097,056 |
| 3710 | DefBen-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 114,257 | 109,259 | -4.37\% | 353 | 2,556 | 624.33\% | 18,887 | 5,148 | -72.74\% | 116,963 |
| 3720 | DefBen-Clss Mgt - Non-Educ Admin |  |  |  |  | 932 | 932 |  |  |  |  |  |  |  | 932 |
| 3721 | DefBen - Cliss Emp |  |  |  |  | 35,126 | 35,418 | 0.83\% | 4,058 | 4,300 | $5.98 \%$ | 34,596 | 52,700 | 52.33\% | 92,418 |
| 3741 | Defiben - Oth Acad Emp - Non Instri\| |  |  |  |  | 2,336 |  | -100.00\% |  |  |  | 960 | 1,117 | 16.36\% | 1,117 |
| 3700 - Subtotal |  |  |  |  |  | 152,652 | 145,609 | -4.61\% | 4,411 | 6,856 | 55.45\% | 54,442 | 58,965 | 8.31\% | 211,430 |
| 3910 | OTHBEN-Acad Inst \& Instrl Aide(Dir) |  |  |  |  | 274,896 | 297,823 | 8.34\% | 653 | 1,307 | 100.00\% | 16,189 | 23,291 | ${ }^{43.87 \%}$ | 322,421 |
| 3920 | OTHBEN-Cliss Mgt(Non-Educ Admin)\| |  |  |  |  | 46,571 | 50,893 | 9.28\% | 1,129 | 1,307 | 15.72\% | 29,342 | 26,425 | $-9.94 \%$ | 78,625 |
| 3921 | OTHBEN - Clss Emp |  |  |  |  | 144,228 | 147,295 | $2.13 \%$ | 440 | 1,681 | 281.97\% | 50,961 | 54,280 | 6.51\% | 203,255 |
| 3922 | OTHBEN - Conf Emp - Non Mgt\| |  |  |  |  | 5,881] | 6,534 | 11.11\% |  |  |  |  |  |  | 6,534 |
| 3929 | Classified Benefit Abatement |  |  |  |  | -33,537 | -69,912 | 108.46\% |  |  |  |  |  |  | -69,912 |
| 3940 | OTHBEN - Educational Administrators |  |  |  |  | 28,540 | 27,112 | -5.00\% |  |  |  | 4,170\| | 4,025 | $-3.47 \%$ | 31,137 |
| 3999 | Benefit Suspense |  |  |  |  | 450,788 | 16,735 | -96.29\% | 18,637 |  | -100.00\% | 9,136 |  | -100.00\% | 16,735 |
| 3900 - Subtotal |  |  |  |  |  | 917,365 | 476,479 | -48.06\% | 20,860 | 4,294 | -79.41\% | 109,797 | 108,021 | -1.62\% | 588,795 |
| 3000 - Total |  |  |  |  |  | 33,934,173 | 37,512,215 | 10.54\% | 174,454 | 330,590 | 89.50\% | 7,089,877 | 7,648,932 | 7.89\% | 45,491,737 |
| 4200 - Subtotal |  |  |  |  |  | 29,045 | 28,994 | -0.18\% |  |  |  | 194,530 | 169,826 | -12.70\% | 198,820 |
|  |  |  |  |  |  | 29,045 | 28,994 | -0.18\% |  |  |  | 194,530 | 169,826 | -12.70\% | 198,820 |
| 4310 | Inst Supplies \& Materials |  |  |  |  | 705,872 | 1,187,445 | 68.22\% | 41,900 | 47,650 | 13.72\% | 1,514,320 | 1,024,637 | -32.340\% | 2,259,732 |
| 4312 | All Computer Software |  |  |  |  | 7,000\| | 12,790 | $82.71 \%$ |  |  |  | 150,334 | 101,575 | -32.43\% | 114,365 |
| 4313 | Non-Inst Supplies \& Materials |  |  |  |  | 906,792 | 778,025 | -14.20\% | 5,923\| | 7,950 | 34.22\% | 1,022,610 | 1,203,747 | 17.71\% | 1,989,722 |


| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 <br> Adopted <br> Budget | GU001 <br> Adopted Budget | \%Change |  | Adopted <br> Budget |  | Restricted <br> Adopted Budget | Restricted Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 4314 | Paper |  |  |  |  | 150,597 | 142,117 | $-5.63 \%$ |  |  |  | 1,000\| | 1,000 |  | 143,117 |
| 4315 | Maint \& Repairs Supplies |  |  |  |  | 686,500 | 702,232 | 2.29\% |  |  |  | 1,500 |  | -100.00\% | 702,232 |
| 4316 | Culinary Utensils |  |  |  |  |  |  |  |  |  |  |  | 1,000 |  | 1,000 |
| 4320 | Vehicle Supplies - Parts |  |  |  |  | 46,300 | 18,400 | -60.26\% |  |  |  | 13,250 | 1,000 | -92.45\% | 19,400 |
| 4321 | Fuel-Lubricants |  |  |  |  | 72,800 | 68,800 | -5.49\% | 200 | 200 |  | 7,854 | 7,854 |  | 76,854 |
| 4300 - Subtotal |  |  |  |  |  | 2,575,861 | 2,909,808 | 12.96\% | 48,023 | 55,800 | 16.19\% | 2,710,868 | 2,340,813 | -13.65\% | 5,306,420 |
| 4400 | Food - Non Travel Non Cafeteria |  |  |  |  | 54,300 | 57,500 | 5.89\% |  |  |  | 1,044,910 |  | -100.00\% | 57,500 |
| 4400 - Subtotal |  |  |  |  |  | 54,300 | 57,500 | 5.89\% |  |  |  | 1,044,910 |  | -100.00\% | 57,500 |
| 4000 - Total |  |  |  |  |  | 2,659,206 | 2,996,302 | 12.68\% | 48,023 | 55,800 | 16.19\% | 3,950,309 | 2,510,639 | -36.44\% | 5,562,740 |
| 5107 | Athletic Officials |  |  |  |  | 113,045 | 117,880 | 4.28\% |  |  |  |  |  |  | 117,880 |
| 5118 | Cont Security Services |  |  |  |  | 186,350 | 214,908 | 15.32\% |  |  |  | 39,304 | 36,092 | -8.17\% | 251,000 |
| 5119 | Oth Non-Inst Consulting Services |  |  |  |  | 2,828,467 | 3,072,618 | 8.63\% | 500 |  | -100.00\% | 2,729,620 | 2,818,916 | 3.27\% | 5,891,534 |
| 5150 | Cont Instruction |  |  |  |  | 1,540,512 | 1,058,031 | -31.32\% | 135,000 | 135,000 |  | 85,000 |  | -100.00\% | 1,193,031 |
| 5151 | Guest Lecturers/Performers |  |  |  |  | 400 | 5,800 | 1,350.00\% |  |  |  | 70,575 | 147,345 | 108.78\% | 153,145 |
| 5159 | Oth Instructional Consulting Servs |  |  |  |  | 32,800 | 32,630 | -0.52\% |  |  |  | 141,177 | 132,655 | -6.04\% | 165,285 |
| 5100 - Subtotal |  |  |  |  |  | 4,701,574 | 4,501,867 | -4.25\% | 135,500 | 135,000 | -0.37\% | 3,065,676 | 3,135,008 | 2.26\% | 7,771,875 |
| 5209 | Non-Employee Travel\| |  |  |  |  | 47,360 | 16,850 | -64.42\% |  |  |  | 69,267 | 98,345 | 41.98\% | 115,195 |
| 5212 | Student Travel\| |  |  |  |  | 362,658 | 330,676 | $-8.82 \%$ | 8,000 | 8,000 |  | 169,958 | 143,211 | -15.74\% | 481,887 |
| 5220 | Employee Travel |  |  |  |  | 931,422 | 967,237 | 3.85\% | 42,700 | 40,950 | -4.10\% | 1,541,337 | 1,634,348 | 6.03\% | 2,642,535 |
| 5220DT | Employee Travel DO\| |  |  |  |  | 61,930 | 87,720 | 41.64\% |  |  |  | 8,860 | 6,200 | -30.02\% | 93,920 |
| 5221 | (Local) Online TrainingWebinar |  |  |  |  |  | 55,700 |  |  |  |  |  |  |  | 55,700 |
| 5230 | Food/Meeting ${ }^{\text {a }}$ |  |  |  |  | 112,905 | 110,804 | -1.86\% | 16,037 | 10,625 | -33.75\% | 582,668 | 499,405 | -14.290\% | 620,834 |
| 5200 - Subtotal |  |  |  |  |  | 1,516,275 | 1,568,987 | 3.48\% | 66,737 | 59,575 | -10.73\% | 2,372,090 | 2,381,510 | 0.40\% | 4,010,072 |
| 5300 | Institutional Dues/Memberships |  |  |  |  | 423,362 | 427,860 | 1.06\% | 3,000 | 1,500 | -50.00\% | 37,158 | 27,775 | -25.25\% | 457,135 |
| 5300 - Subtotal |  |  |  |  |  | 423,362 | 427,860 | 1.06\% | 3,000 | 1,500 | -50.00\% | 37,158 | 27,775 | -25.25\% | 457,135 |
| 5400 | Comprehensive/Liab/Prpty/Auto Ins) |  |  |  |  | 1,033,359 | 1,325,900 | 28.31\% |  |  |  |  |  |  | 1,325,900 |
| 5406 | Student Insurance\| |  |  |  |  | 186,078 | 190,000 | 2.11\% |  |  |  |  |  |  | 190,000 |
| 5407 | Insurance Deductibles |  |  |  |  | 9,500 | 7,000 | -26.32\% |  |  |  |  |  |  | 7,000 |
| 5400 - Subtotal |  |  |  |  |  | 1,228,937 | 1,522,900 | 23.92\% |  |  |  |  |  |  | 1,522,900 |
| 5501 | Laundry Service |  |  |  |  | 39,630 | 42,506 | 7.26\% |  |  |  | 7,300 | 5,650 | -22.60\% | 48,156 |
| 5505 | Miscellaneous |  |  |  |  |  |  |  |  |  |  | 750 |  | -100.00\% |  |
| 5520 | Natural Gas/LPG |  |  |  |  | 669,000 | 528,000 | -21.08\% |  |  |  |  | 600 |  | 528,600 |
| 5530 | Light - Electricity |  |  |  |  | 2,224,000 | 1,965,500 | -11.62\% |  |  |  |  |  |  | 1,965,500 |
| 5540 | Water - Sanitation |  |  |  |  | 1,103,600 | 939,100 | -14.91\% |  |  |  |  |  |  | 939,100 |
| 5550 | Disposal Services |  |  |  |  | 123,820 | 136,400 | 10.16\% |  |  |  | 3,591 | 3,591 | 0.00\% | 139,991 |
| 5560 | Hazardous Waste Disposa\| |  |  |  |  | 30,245 | 25,425 | -15.94\% |  |  |  |  |  |  | 25,425 |
| 5570 | Pest Control\| |  |  |  |  | 38,550 | 44,500 | 15.43\% |  |  |  |  |  |  | 44,500 |
| 5581 | Telephone Services |  |  |  |  | 80,828 | 104,729 | 29.57\% | 100 |  | -100.00\% | 5,120 | 7,718 | 50.74\% | 112,447 |
| 5583 | Data Communication Services |  |  |  |  | 125,870 | 125,878 | 0.01\% |  |  |  |  | 50 |  | 125,928 |
| 5590 | Other Utilities |  |  |  |  | 111,491 | 16,200 | -85.47\% |  |  |  |  |  |  | 16,200 |
| 5500 - Subtotal |  |  |  |  |  | 4,547,034 | 3,928,238 | -13.61\% | 100 |  | -100.00\% | 16,761 | 17,610 | 5.06\% | 3,945,848 |
| 5602 | Short Term Rental-Veh \& Equip |  |  |  |  | 180,048 | 181,727 | 0.93\% | 4,500 |  | -100.00\% | 29,841 | 44,280 | 48.399\% | 226,007 |
| 5603 | Rental of Facilities |  |  |  |  | 1,640,406 | 2,204,668 | 34.40\% | 30,000 | 18,000 | -40.00\% | 496,700 | 443,600 | -10.69\% | 2,666,268 |
| 5604 | Film Rentals |  |  |  |  |  |  |  |  |  |  | 1,500 | 1,750 | 16.67\% | 1,750 |
| 5608 | OperlLease Cntrcts-ie Cars-Copiers |  |  |  |  | 29,475 | 109,475 | 271.42\% |  |  |  |  |  |  | 109,475 |
| 5650 | Software Licensing/Maintenance Svcs |  |  |  |  | 2,920,217 | 2,624,195 | -10.14\% | 8,300 | 7,800 | -6.02\% | 1,724,394 | 1,212,842 | -29.67\% | 3,844,836 |
| 5651 | Internet Access |  |  |  |  |  | 600 | 100.00\% |  |  |  | 4,565 | 26,500 | 480.50\% | 27,100 |
| 5652 | IT Cloud Services |  |  |  |  | 1,135,716 | 900,000 | -20.75\% |  |  |  |  |  |  | 900,000 |
| 5671 | Equip Maint Agreements |  |  |  |  | 8,700 | 10,700 | 22.99\% |  |  |  | 500 |  | -100.00\% | 10,700 |
| 5681 | Grounds Maintenance |  |  |  |  | 150,800 | 154,800 | 2.65\% |  |  |  | 39,054 | 39,054 |  | 193,854 |
| 5683 | Building Maintenance |  |  |  |  | 367,325 | 506,153 | 37.79\% | 22,000 | 22,000 |  |  |  |  | 528,153 |


| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  |  | GU001 <br> Adopted Budget |  | Adopted Budget | Adopted <br> Budget | \%Change | Restricted <br> Adopted Budget | Restricted <br> Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5684 | Vehicle Repairs \& Maintenance\| |  |  |  |  | 82,600 | 66,300 | -19.73\% |  |  |  | 10,200 | 7,500 | -26.47\% | 73,800 |
| 5685 | Computer Hardware Maint Agreements |  |  |  |  | 286,255 | 279,000 | $-2.53 \%$ |  |  |  |  |  |  | 279,000 |
| 5686 | Oth Equipment Maint Agreements |  |  |  |  | 323,024 | 294,431 | -8.85\% |  |  |  | 6,070 | 20,953 | 245.19\% | 315,384 |
| 5690 | Other Maintenance/Repairs |  |  |  |  | 393,741 | 372,545 | $-5.38 \%$ |  | 35,162 |  | 188,013 | 190,465 | 1.30\% | 598,172 |
| 5691 | Other Maintenance Contracts |  |  |  |  | 488,718 | 494,318 | 1.15\% |  |  |  | 7,000 | 4,000 | -42.86\% | 498,318 |
| 5600 - Subtotal |  |  |  |  |  | 8,007,025 | 8,198,912 | 2.40\% | 64,800 | 82,962 | 28.03\% | 2,507,837 | 1,990,945 | -20.61\% | 10,272,818 |
| 5700 | Annual Fiscal Audif |  |  |  |  | 80,000 | 92,000 | 15.00\% |  |  |  |  |  |  | 92,000 |
| 5720 | Trustee Election |  |  |  |  | 400,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5731 | Attorney Fees - Oth |  |  |  |  | 205,500 | 250,500 | 21.90\% |  |  |  |  |  |  | 250,500 |
| 5733 | Legal Advertising |  |  |  |  | 2,500 |  | -100.00\% |  |  |  |  |  |  |  |
| 5740 | Settlement Expense\| |  |  |  |  | 12,000 | 12,000 |  |  |  |  |  |  |  | 12,000 |
| 5790 | Other Professional Fees |  |  |  |  | 17,890 | 25,500 | 42.54\% |  |  |  | 35,541 | 129,667 | 264.84\% | 155,167 |
| 5700 - Subtotal |  |  |  |  |  | 717,890 | 380,000 | -47.07\% |  |  |  | 35,541 | 129,667 | 264.84\% | 509,667 |
| 5810 | Fingerprinting Services |  |  |  |  | 80,100 | 80,080 | -0.02\% |  |  |  |  |  |  | 80,080 |
| 5813 | Physical Examinations/Tests |  |  |  |  | 24,535 | 23,242 | -5.27\% | 750 |  | -100.00\% |  |  |  | 23,242 |
| 5820 | Postage/Express Overight Svos |  |  |  |  | 114,215 | 117,865 | 3.20\% | 3,650 | 1,800 | -50.68\% | 60,027 | 19,950 | -66.76\% | 139,615 |
| 5830 | Bank Charges |  |  |  |  | 185,000 | 185,000 |  | 2,600 | 1,600 | -38.46\% | 22,200 | 19,200 | -13.51\% | 205,800 |
| 5831 | Credit Card Expense |  |  |  |  | 21,900 | 21,900 |  | 3,200 | 3,300 | 3.13\% | 200 | 200 |  | 25,400 |
| 5835 | Bad Debt Expense\| |  |  |  |  |  | 331,087 |  |  |  |  |  |  |  | 331,087 |
| 5838 | Collection Services |  |  |  |  | 10,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5860 | General Adverising |  |  |  |  | 349,606 | 274,741 | -21.41\% | 25,000 | 17,000 | -32.00\% | 418,677 | 318,291 | -23.98\% | 610,032 |
| 5861 | Printing/Duplicating Service\| |  |  |  |  | 48,465 | 69,084 | 42.54\% | 5,500 | 9,500 | 72.73\% | 208,640 | 126,440 | -39.40\% | 205,024 |
| 5862 | Sponsorships |  |  |  |  |  | 500 |  |  |  |  |  | 75 |  | 575 |
| 5869 | Comp Ticket Expense |  |  |  |  | 10,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5870 | Cash Over - Shor\| |  |  |  |  | 100 | 100 |  |  |  |  |  | -400 |  | -300 |
| 5880 | Taxes - Licenses \& Permits |  |  |  |  | 76,684 | 52,202 | $-31.93 \%$ |  |  |  | 45,870 | 38,770 | -15.48\% | 90,972 |
| 5881 | Sales Tax Expense\| |  |  |  |  |  |  |  |  |  |  | 500 |  | -100.00\% |  |
| 5890 | Other Services \& Expenses |  |  |  |  | 1,491,847 | 450,652 | -69.79\% | 95,000 | 93,000 | -2.11\% | 392,949 | 717,290 | 82.54\% | 1,260,942 |
| 5899 | Contigencies Account - Budget Only |  |  |  |  |  |  |  | 1 | 18,000 | 3,396,126.42\% | 3,416,621 | 4,632,580 | 35.59\% | 4,650,580 |
| 5800 - Subtotal |  |  |  |  |  | 2,412,452 | 1,606,453 | -33.41\% | 135,701 | 144,200 | 6.26\% | 4,565,684 | 5,872,396 | 28.62\% | 7,623,049 |
| 5911 | Indirect Cost(Reimbursement) |  |  |  |  | -275,511 | -275,511 |  |  |  |  |  |  |  | -275,511 |
| 5912 | Out - Indirect Cost(Expense)\| |  |  |  |  |  |  |  |  |  |  | 360,730 | 318,648 | -11.67\% | 318,648 |
| 5900 - Subtotal |  |  |  |  |  | -275,511 | -275,511 | 0.00\% |  |  |  | 360,730 | 318,648 | -11.67\% | 43,137 |
| 5000 - Total |  |  |  |  |  | 23,279,038 | 21,859,706 | -6.10\% | 405,838 | 423,237 | 4.29\% | 12,961,478 | 13,873,558 | 7.04\% | 36,156,501 |
| 6120 | Site Improvement |  |  |  |  | 30,000 | 55,000 | 83,330\% |  |  |  | 26,284 | 2,945 | -88.80\%\% | 57,945 |
| ${ }^{6120 F A}$ 6100 - Subtotal Ste |  |  |  |  |  | 3,000 |  | -100.00\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 33,000 | 55,000 | 66.67\% |  |  |  | 26,284 | 2,945 | -88.80\% | 57,945 |
| 6210 | Buildings Construction |  |  |  |  | 5,000 |  | -100.00\% |  |  |  | 294,116 |  | -100.00\% |  |
| 6210 C | Buildings Construction - C |  |  |  |  | 168,854 | 64,667 | -61.70\% |  |  |  |  |  |  | 64,667 |
| 6214 | Buildings - Testing \& Inspection |  |  |  |  | 1,150 | 1,150 |  |  |  |  |  | 3,500 |  | 4,650 |
| 6215 | Additions to Buildings |  |  |  |  | 135,000 | 75,000 | -44.44\% |  |  |  |  |  |  | 75,000 |
| 6215FA | Additions to Buildings |  |  |  |  |  |  |  |  |  |  | 2,000 |  | -100.00\% |  |
| 6200 - Subtotal |  |  |  |  |  | 310,004 | 140,817 | -54.58\% |  |  |  | 296,116 | 3,500 | -98.82\% | 144,317 |
| 6310 | Library Books |  |  |  |  | 74,700 | 60,700 | -18.74\% |  |  |  | 78,444 | 10,000 | -87.25\% | 70,700 |
| 6311 | Magazines \& Periodicals |  |  |  |  | 87,000 | 87,000 |  |  |  |  |  |  |  | 87,000 |
| 6300 - Subtotal |  |  |  |  |  | 161,700 | 147,700 | -8.66\% |  |  |  | 78,444 | 10,000 | -87.25\% | 157,700 |
| 6411 | Library/Audio Visual Equipment |  |  |  |  | 70,000 | 70,000 |  |  |  |  |  |  |  | 70,000 |
| 6412 | Computer/Technology Equipment |  |  |  |  | 567,921 | 725,459 | 27.74\% | 3,000 | 2,000 | -33.33\% | 495,679 | 397,820 | -19.74\% | 1,125,279 |
| 6412FA | Computer/Tech Equipment |  |  |  |  | 441,516 | 470,764 | 6.62\% | 5,000 | 5,000 |  | 368,064 | 287,820 | -21.80\% | 763,584 |
| 6413 FA | Autos and Busses |  |  |  |  | 40,500 |  | -100.00\% |  |  |  |  |  |  |  |
| 6413LP | Auto-Purchasing on Long Term Lease\| |  |  |  |  |  | 38,000 |  |  |  |  |  |  |  | 38,000 |


| EXPENSE | Full-Time Equivalent (FTE) |  |  |  |  | $\begin{gathered} \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { CE } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | CEAdopted Budget | \%Change | Restricted <br> Adopted Budget | Restricted <br> Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 6414 Furniture\| |  |  |  |  | 294,363 | 118,900 | -59.61\% | 2,400\| | 750 | -68.75\% | 117,432 | 158,627 | 35.08\% | 278,277 |
| 6415FA Lease Purchases - L.T. $\$ 5000$ and Up |  |  |  |  |  |  |  |  |  |  | 6,778 |  | -100.00\% |  |
| 6419 Other Equipment |  |  |  |  | 106,916 | 129,223 | 20.86\% |  |  |  | 2,636,751 | 3,519,708 | 33.49\% | 3,648,932 |
| 6419FA Other Equipment |  |  |  |  | 215,150 | 163,953 | -23.80\% |  |  |  | 681,533 | 1,244,401 | 82.59\% | 1,408,354 |
| 6400 - Subtotal |  |  |  |  | 1,736,366 | 1,716,299 | -1.16\% | 10,400 | 7,750 | -25.48\% | 4,306,237 | 5,608,377 | 30.24\% | 7,332,426 |
| 6000 - Total |  |  |  |  | 2,241,070 | 2,059,816 | -8.09\% | 10,400 | 7,750 | -25.48\% | 4,707,081 | 5,624,822 | 19.50\% | 7,692,388 |
| 7110 Debt Reduction |  |  |  |  | 1,353,645 | 1,415,000 | 4.53\% |  |  |  |  |  |  | 1,415,000 |
| 7111 Debt Interest \& Other Charges |  |  |  |  | 4,723,511 | 4,662,976 | -1.28\% |  |  |  |  |  |  | 4,662,976 |
| 7100 - Subtotal |  |  |  |  | 6,077,156 | 6,077,976 | 0.01\% |  |  |  |  |  |  | 6,077,976 |
| 7201 Intrafund Transfers Ouf |  |  |  |  | 27,864,815 | 29,346,101 | 5.32\% |  |  |  |  |  |  | 29,346,101 |
| 7205 Intrafund Transfers in |  |  |  |  | -27,864,815 | -29,346,100 | 5.32\% |  |  |  |  |  |  | -29,346,100 |
| 7200 - Subtotal |  |  |  |  | -0 | 1 | -1,350.00\% |  |  |  |  |  |  |  |
| 7312 Interfund Transfers - Ouf |  |  |  |  | 712,250 | 745,560 | 4.68\% |  |  |  |  |  |  | 745,560 |
| 7300 - Subtotal |  |  |  |  | 712,250 | 745,560 | 4.68\% |  |  |  |  |  |  | 745,560 |
| 7501 Student Fin Aid (Excludes Salaries) |  |  |  |  |  |  |  |  |  |  | 134,079 | 294,812 | 119.88\% | 294,812 |
| 7501 AC CARE-Financial Aid |  |  |  |  |  |  |  |  |  |  | 85,529 | 51,000 | -40.37\% | 51,000 |
| 7501AD EOP\&S-Financial Aid |  |  |  |  |  |  |  |  |  |  | 215,134 | 305,579 | 42.04\% | 305,579 |
| 7502 Scholarships |  |  |  |  |  |  |  |  |  |  | 67,000 |  | -100.00\% |  |
| 7509 Other\| |  |  |  |  |  |  |  |  |  |  | 575,639 | 373,857 | -35.05\% | 373,857 |
| 7500 - Subtotal |  |  |  |  |  |  |  |  |  |  | 1,077,381 | 1,025,247 | -4.84\% | 1,025,247 |
| 7602 Oth Student Aide (Non-cash) |  |  |  |  |  |  |  |  |  |  | 721,631 | 1,029,298 | 42.63\% | 1,029,298 |
| 7600 - Subtotal |  |  |  |  |  |  |  |  |  |  | 721,631 | 1,029,298 | 42.63\% | 1,029,298 |
| 7910 Unrestricted |  |  |  |  | 49,178,418 | 46,519,339 | -5.41\% | 984,730 | 893,146 | ${ }^{-9.30 \%}$ | 3,216,164 | 998,104 | -68.97\% | 48,410,589 |
| 7925 Expense Reserves |  |  |  |  | 188,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 7900 - Subtotal |  |  |  |  | 49,366,418 | 46,519,339 | -5.77\% | 984,730 | 893,146 | -9.30\% | 3,216,164 | 998,104 | -68.97\% | 48,410,589 |
| 7000 - Total |  |  |  |  | 56,155,824 | 53,342,875 | .5.01\% | 984,730 | 893,146 | -9.30\% | 5,015,176 | 3,052,650 | .39.13\% | 57,288,671 |
| TOTAL EXPENDITURES, OTHER OUTGO AND NET ENDING BALANCE |  |  |  |  | 205,955,131 | 210,202,164 | 2.06\% | 2,271,278 | 2,798,174 | 23.20\% | 56,584,091 | 56,140,804 | -0.78\% | 269,141,143 |

## BAKERSFIELD COLLEGE

## BAKERSFIELD COLLEGE

Vision: Building upon more than 100 years of excellence, Bakersfield College continues to contribute to the intellectual, cultural, and economic vitality of the communities it serves.

Bakersfield College was founded in 1913 and is one of the nation's oldest continually operating community colleges. During the course of an academic year, the college serves over 33,000 students. Bakersfield College offers local baccalaureate of science, associate of arts and associate of science degrees, transfer associate of arts degrees and career and technical certificates. Courses are taught primarily at the Panorama campus, the Delano Campus, the Weill Institute in downtown Bakersfield, BC Southwest, Arvin High School and online. Bakersfield College offers a variety of services to support student success, Financial Aid, Counseling and Advising, Transfer Services, Disabled Student Programs and Services, Veterans Resource Center, Extended Opportunities Programs and Services, health and wellness services, job placement services, assessment testing, outreach, Child Development Center and other services are all available to meet students' diverse needs and support their success. Bakersfield College is progressive and innovative designing and developing programs creating a holistic education that develops curiosity, inquiry, and empowered learners while breaking down barriers to educational and future success.

The Panorama campus includes more than 35 buildings located on 154 acres. The buildings comprise over 700,000 square feet with approximately 501,483 square feet of assignable space for educational and support programs. The Delano Center, BC SouthWest and Weill Institute are community outreach sites serving different community needs. The College is undergoing significant renovation and modernization projects with the use of measure G and measure J funds improving the facilities, technology, and infrastructure to build a better Bakersfield College. BC SouthWest will be relocating onto the California State University Bakersfield campus during fiscal year 2019-20 providing students access to expanded services and an environment that prepares them for easy transition to a four-year college.

The 2019-2020 budget was developed following Bakersfield College's strategic plan and priorities. The General Unrestricted fund is budgeted at just over $\$ 124$ million and over $88 \%$ of the expense budget at the college is allocated to salaries and benefits with the remaining $12 \%$ to other non-labor operational expenses. In addition, Bakersfield College receives in excess of $\$ 48$ million dollars in restricted funding which includes $\$ 42.7$ million from state and federal agencies. While this funding has restrictions that limits the use, it complements the college's general fund allowing for added and enhanced services and programs for our students. The largest challenge continues to be the uncertainty of the Student-Centered Funding Formula. Bakersfield College is meeting this challenge by focusing on strategically repurposing existing resources and grant dollars to meet college priorities. One of which is Guided Pathways that continues to be a high priority in this budget focusing on access, guidance and tools to support students in their long and short-term educational and career paths.

Preliminary year-end estimates for FY18-19 are coming in at over 17,800 FTES, which continues the 5-year growth cycle expected to continue just at a slower pace into FY19-20. This growth comes mainly from the continual efforts to increase dual enrollment through partnering with local high schools, online education and inmate education. These programs bring college level education and a path to successful careers to those who would otherwise not have access.

## Mission

Bakersfield College provides opportunities for students from diverse economic, cultural, and educational backgrounds to attain Associate and Baccalaureate degrees and certificates, workplace skills, and preparation for transfer. Our rigorous and supportive learning environment fosters students' abilities to think critically, communicate effectively, and demonstrate competencies and skills in order to engage productively in their communities and the world.

## Core Values

- Learning: We foster curiosity, inquiry, critical thinking, and creativity within a safe and rigorous academic environment so that we might be empowered to radically transform our community into one that gives voice and power to all people.
- Integrity: We continue to develop and follow an ethical and moral consciousness which places the collective wellbeing and health above the self; this principled environment allows for open, constructive conversations and teaches us to trust each other's vision so that we will be useful and effective in providing support, resources, and encouragement.
- Wellness: We believe health and wellness to be integral and foundational elements and we understand that a holistic education improves all aspects of the individual and the society including the mind, body, and spirit; through education, and we will positively impact the health of the natural environment and the global community.
- Diversity: We insist that diversity be valued and promoted, recognizing that multiple perspectives lead to a better education and knowledge of the world; listening and witnessing different experiences helps us to understand and contextualize power and privilege related to gender, race, class, religion, disability, and sexuality in terms of access and barriers to resources and opportunities.
- Community: We commit to the wellbeing of all members of our community; we maintain strong ties with the surrounding community, and we respond to their needs by serving as an open institution which engages all students, faculty, and staff; in our college, we have built and continue to build and environment in which all members participate as a community through democratic engagement.
- Sustainability: We recognize our responsibility for continuing and maintaining this institution which has been shaped by over 100 years of resolute and tenacious labor and judicious foresight, so we unceasingly place our energies into imagining how we might sustain and renew our fiscal, human, and environmental resources into the future.


## Strategic Directions

The word "directions" has multiple connotations: directions in the sense of following a route and in the sense of how to put something, like an effective institution, together.

- Student Learning ~ A commitment to provide a holistic education that develops curiosity, inquiry, and empowered learners.
- Student Progression and Completion ~A commitment to eliminate barriers that cause students difficulties in completing their educational goals.
- Facilities $\sim$ A commitment to improve the maintenance of and secure funding for college facilities, technology, and infrastructure for the next thirty years.
- Leadership and Engagement ~ A commitment to build leadership within the college and engagement with the community.

BAKERSFIELD COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | $\begin{gathered} \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \end{gathered}$ | \% <br> Change | CE <br> Adopted <br> Budget <br> $2018-19$ | Adopted Budget | \%Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | $\%$ <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | $\begin{aligned} & \text { Rest } \\ & \hline 2019 \end{aligned}$ | $\begin{aligned} & \hline \text { Rest } \\ & \hline 2020 \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 |  |  |  | 2018-19 | 2019-20 |  |  | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 1100 Acad-Reg Schedule |  | 266.75 | 295.74 | 1.001 | $1.00 \mid$ | 26,579,798 | 29,774,564 \|| | 12.02\% |  |  |  | 94,942 | 101,948\| | 7.38\% | 29,876,512 |
|  |  | 266.75 | 295.74 | 1.00 | 1.00 | 26,579,798 | 29,774,564 | 12.02\% |  |  |  | 94,942 | 101,948 | 7.38\% | 29,876,512 |
| 1214 | Educational Administrators - Cont | 20.68 | 24.68 | 4.32 | 4.32 | 2,720,318 | 3,170,111 | 16.53\% |  |  |  | 455,436 | 462,460 | 1.54\% | 3,632,571 |
| 1231 | Counselors - Contract | 11.78 | 5.88 | 13.00 | 17.00\| | 1,010,793 | 507,629 | -49.78\% |  |  |  | 1,195,275 | 1,542,380 | 29.04\% | 2,050,008 |
| 1241 | Librarians - Contract\| | 4.90 | 4.95 |  |  | 472,917 | 483,587 | 2.26\% |  |  |  |  |  |  | 483,587 |
| 1251 | Acad Non-Inst Cont\| | 3.75 | 5.04 | 0.31 | 1.71 | 442,044 | 506,460 | 14.57\% |  | 127,759 |  | 40,852 | 192,577 | 371.40\% | 826,795 |
| 1252 | Acad Emp Dept Chair | 9.51 | 14.78 |  |  | 1,117,002 | 1,829,495 | 63.79\% |  |  |  |  |  |  | 1,829,495 |
| 1200 - Subtotal |  | 50.62 | 55.33 | 17.63 | 23.03 | 5,763,073 | 6,497,283 | 12.74\% |  | 127,759 |  | 1,691,564 | 2,197,416 | 29.90\% | 8,822,457 |
| 1310 | Adjunct Acad Emp - Non-Cont | 100.38 | 100.38 |  |  | 3,161,822 | 3,161,822 |  |  |  |  |  | 44,000 |  | 3,205,822 |
| 1311 | Acad Emp - Temp Cont\| | 47.62 | 0.001 |  |  | 1,50,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 1320 | Acad Emp - Intersession | 42.86 | 42.86 |  |  | 1,350,000 | 1,350,000 |  | 19,088 | 19,088 | 0.00\% |  | 12,122 |  | 1,381,210 |
| 1330 | Acad Emp - Overload | 44.44 | 44.44 |  |  | 1,400,000 | 1,400,000 |  |  |  |  |  |  |  | 1,400,000 |
| 1300 - Subtotal |  | 0.62 |  | 3.46 | 0.00 | 19,535 | 134,550 | 588.75\% |  |  |  | 108,900 |  | -100.00\% | 134,550 |
|  |  | 235.92 | 187.68 | 3.46 |  | 7,431,357 | 6,046,372 | -18.64\% | 19,088 | 19,088 | 0.00\% | 108,900 | 56,122 | -48.46\% | 6,121,582 |
| 1419 | Acad Emp - Non-Inst Non Cont |  |  |  |  | 63,135 | 73,008 | $15.64{ }^{\circ}$ |  |  |  | 1,513,960 | 745,497 | -50.76\% | 818,505 |
| 1400 - Subtotal |  |  |  |  |  | 63,135 | 73,008 | 15.64\% |  |  |  | 1,513,960 | 745,497 | -50.76\% | 818,505 |
| 1000 - Total |  | 553.29 | 538.75 | 22.09 | 24.03 | 39,837,364 | 42,391,226 | 6.41\% | 19,088 | 146,847 | 669.31\% | 3,409,366 | 3,100,983 | -9.05\% | 45,639,056 |
| 2110 | Clss Mgt(NonEd) | 20.09 | 27.00 | 30.00 | 30.73 | 2,324,443 | 2,509,637 | 7.97\% |  |  |  | 2,304,716 | 2,494,893 | 8.25\% | 5,004,530 |
| 2190 | Conf Employee - Non Mgt\| | 1.00 | 1.00 |  |  | 78,828 | 80,799 | 2.50\% |  |  |  |  |  |  | 80,799 |
| 2191 | Clss Non-Instr Emp Reg Salary Sched | 148.62 | 148.41 | 63.92 | 71.61 | 7,165,888 | 7,174,964 | 0.13\% | 27,938 | 62,034 | 122.04\% | 3,364,183 | 3,784,002 | 12.48\% | 11,021,001 |
| 2100 - Subtotal |  | 169.71 | 176.41 | 93.92 | 102.34 | 9,569,159 | 9,765,401 | 2.05\% | 27,938 | 62,034 | 122.04\% | 5,668,899 | 6,278,896 | 10.76\% | 16,106,331 |
| 2211 | Inst Aide FT Direct Inst | 8.24 | 11.53 |  |  | 449,550 | 624,846 | 38.99\% |  |  |  |  |  |  | 624,846 |
| ${ }^{2291} 2200$ - Subtotal ${ }^{\text {Inst Aide FT Oth-In-Direct Inst\| }}$ |  |  |  | 2.49 | 2.50 |  |  |  |  |  |  | 188,303 | 191,276 | 1.58\% | 191,276 |
|  |  | 8.24 | 11.53 | 2.49 | 2.50 | 449,550 | 624,846 | 38.99\% |  |  |  | 188,303 | 191,276 | 1.58\% | 816,122 |
| 2311 | Admin Non-Instr Prof Expt |  |  |  |  |  |  |  |  |  |  | 43,220 | 7,000 | -83.80\% | 7,000 |
| 2392 | Non-Inst Students |  |  |  |  | 86,800 | 106,751 | 22.98\% |  |  |  | 960,684 | 1,053,984 | 9.71\% | 1,160,735 |
| 2393 | Class Non-Instr Overtime\| |  |  |  |  | 175,800\| | 167,240 | $-4.87 \%$ |  |  |  | 173,349 | 34,600 | -80.04\% | 201,840 |
| 2394 | Non-Admin Non-Instr Prof Expt\| |  |  |  |  | 161,000 | 160,370 | -0.39\% | 87,000 | 54,195 | -37.71\% | 334,959 | 369,761 | 10.39\% | 584,326 |
| 2399 | Cls Oth - Temp\| |  |  |  |  | 104,700 | 166,640 | 59.16\% |  |  |  | 95,487 | 12,674 | -86.73\% | 179,314 |
| 2300 - Subtotal |  |  |  |  |  | 528,300 | 601,001 | 13.76\% | 87,000 | 54,195 | -37.71\% | 1,607,700 | 1,478,019 | -8.07\% | 2,133,215 |
| 2411 | Inst Students |  |  |  |  |  | 50,000 |  |  |  |  | 1,044,733 | 401,500 | -61.57\% | 451,500 |
| 2412 | Direct Inst Prof Expt\| |  |  |  |  | 1,165,100 | 1,342,200 | 15.20\% |  | 50,000 |  | 24,000 |  | -100.00\% | 1,392,200 |
| 2419 | Inst Aide - Temp Direct Inst\| |  |  |  |  | 127,537 | 127,537 |  |  |  |  |  | 25,000 |  | 152,537 |
| 2495 | Inst Oth Indr Prof Expt\| |  |  |  |  |  |  |  |  |  |  | 434,208 | 85,501 | -80.31\% | 85,501 |
| 2400 - Subtotal |  |  |  |  |  | 1,292,637 | 1,519,737 | 17.57\% |  | 50,000 |  | 1,502,941 | 512,001 | -65.93\% | 2,081,738 |
| 2999 2900-Subtotal Salary Budget Control\| |  |  |  |  |  | 2,005,222 | 893,053 | -55.46\% | -1 | 7,335 | -719,169.61\% | 2,249,907 | 3,693,456 | $64.160 \%$ | 4,593,844 |
|  |  |  |  |  |  | 2,005,222 | 893,053 | -55.46\% | -1 | 7,335 | -719,169.61\% | 2,249,907 | 3,693,456 | 64.16\% | 4,593,844 |
| 2000 - Total |  | 177.95 | 187.94 | 96.41 | 104.84 | 13,844,868 | 13,404,038 | -3.18\% | 114,937 | 173,564 | 51.01\% | 11,217,750 | 12,153,647 | 8.34\% | 25,731,249 |
| 3110 | STRS-Acad Inst \& InstrI Aides(Dir) |  |  |  |  | 5,611,621 | 6,660,813 | 18.70\% | 2,754 | 25,111 | $811.66 \%$ | 234,577 | 353,206 | 50.57\% | 7,039,130 |
| 3120 | STRS - Clss Mgt Non-Ed Admin |  |  |  |  | 17,567 | 27,770 | 58.08\% |  |  |  | 50,437 | 32,011 | -36.53\% | 59,781 |
| 3130 | STRS - Ed Administrators - Cont\| |  |  |  |  | 425,301 | 385,099 | $-9.45 \%$ |  |  |  | 45,512 | 20,876 | -54.13\% | 405,975 |
| 3131 | STRS - Oth Acad Emp Non-Instr\| |  |  |  |  | 9,110 | 11,241 | 23.39\% |  |  |  | 216,300 | 127,480 | -41.06\% | 138,721 |
| 3100 - Subtotal |  |  |  |  |  | 6,063,599 | 7,084,923 | 16.84\% | 2,754 | 25,111 | 811.66\% | 546,826 | 533,573 | $-2.42 \%$ | 7,643,607 |
| 3210 | PERS-Acad Inst \& InstrI Aides(Dir) |  |  |  |  | 16,309 | 76,620 | 369.79\% |  |  |  | 25,608 | 29,867 | 16.63\% | 106,487 |
| 3220 | ERS - Clss Mgt Non-Educational Adm\| |  |  |  |  | 432,773 | 547,095 | 26.42\% |  |  |  | 373,242 | 438,872 | 17.58\% | 985,967 |
| 3221 | PERS - Clss Empl |  |  |  |  | 1,287,844 | 1,538,864 | 19.49\% | 952 |  | -100.00\% | 580,628 | 760,449 | 30.97\% | 2,299,313 |
| 3222 | PERS - Conf Emp Non-Mgt\| |  |  |  |  | 14,238 | 15,934 | 11.91\% |  |  |  |  |  |  | 15,934 |
| 3240 | PERS - Ed Adm - Cont |  |  |  |  |  | 73,380 |  |  |  |  |  | 31,230 |  | 104,610 |
| 3200 - Subtotal |  |  |  |  |  | 1,751,164 | 2,251,894 | 28.59\% | 952 |  | -100.00\% | 979,478 | 1,260,418 | 28.68\% | 3,512,311 |
| 3310 | OASDHI-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 546,497 | 600,496 | ${ }^{9.88 \%}$ | 277 | 2,854 | 931.25\% | 38,575 | 42,525 | $10.240 \%$ | 645,876 |
| 3320 | OASDHI - Clss Mgt Non-Ed Admin \| |  |  |  |  | 182,858 | 203,845 | 11.48\% |  |  |  | 179,134 | 169,367 | $-5.45 \%$ | 373,213 |
| 3321 | OASDHI - Clss Emp\| |  |  |  |  | 567,330 | 588,188 | 3.68\% | 1,993 \| | 1,685 | -15.45\% | 270,767 | 297,106 | 9.73\% | 886,979 |

BAKERSFIELD COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 <br> Adopted <br> Budget | GU001 <br> Adopted <br> Budget | \% <br> Change |  |  | $\begin{gathered} \hline \% \\ \text { Change } \\ \hline \end{gathered}$ | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 3322 | OASDHI - Conf Emp - Non Mgt\| |  |  |  |  | 6,030 | 6,181 | 2.50\% |  |  |  |  |  |  | 6,181 |
| 3340 | OASDHI - Educational Admin - Cont\| |  |  |  |  | 37,880 | 59,303 | 56.56\% |  |  |  | 4,054 | 13,885 | 242.53\% | 73,188 |
| 3341 | OASDHI - Oth Acad Emp Non-Instr\|| |  |  |  |  | 915 | 953 | 4.18\% |  |  |  | 21,952 | 10,810 | -50.76\% | 11,763 |
| 3300 - Subtotal |  |  |  |  |  | 1,341,510 | 1,458,967 | 8.76\% | 2,270 | 4,540 | 99.98\% | 514,482 | 533,692 | 3.73\% | 1,997,200 |
| 3410 | H\&W-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 5,218,126 | 5,919,044 | 13.43\% |  | 17,645 |  | 285,351 | 422,508 | 48.07\% | 6,359,197 |
| 3410RC | OPEB ARC-Acad Inst\&\|nstl Aides(Dir) |  |  |  |  | 582,372 | 651,077 | 11.80\% |  | 2,504 |  | 27,862 | 41,160 | 47.73\% | 694,741 |
| 3420 | H\&W - Clss Mgt(Non-Educ Admin) |  |  |  |  | 496,960 | 552,148 | 11.10\% |  |  |  | 574,981 | 556,206 | -3.27\% | 1,108,354 |
| 3420RC | OPEB ARC-Clss Mgt(Non-EducAdmin) |  |  |  |  | 49,077 | 55,087 | 12.25\% |  |  |  | 48,690 | 47,502 | $-2.44 \%$ | 102,589 |
| 3421 | H\&W - Clss Empl |  |  |  |  | 2,628,951 | 2,749,449 | 4.58\% | 1,769 |  | -100.00\% | 1,066,457 | 1,256,722 | 17.84\% | 4,006,171 |
| 3421RC | OPEB ARC-Clss Emp\| |  |  |  |  | 149,326 | 144,665 | -3.12\% | 103 |  | -100.00\% | 61,950 | 73,286 | 18.30\% | 217,952 |
| 3422 | H\&W - Conf Emp - Non Mgt\| |  |  |  |  | 17,692 | 17,782 | 0.51\% |  |  |  |  |  |  | 17,782 |
| 3422RC | OPEB ARC-Conf Emp Non Mgt\| |  |  |  |  | 1,545 | 1,584 | 2.50\% |  |  |  |  |  |  | 1,584 |
| 3440 | H\&W - Educational Admin - Cont |  |  |  |  | 348,173 | 317,240 | $-8.88 \%$ |  |  |  | 41,045 | 41,253 | 0.51\% | 358,494 |
| 3440RC | OPEB ARC-EducAdmin-Cont\| |  |  |  |  | 51,203 | 51,433 | 0.45\% |  |  |  | 5,479 | 5,497 | 0.32\% | 56,930 |
| 3400 - Subtotal |  |  |  |  |  | 9,543,426 | 10,459,509 | 9.60\% | 1,872 | 20,149 | 976.08\% | 2,111,814 | 2,444,134 | 15.74\% | 12,923,791 |
| 3510 | SUI-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 21,766 | 20,514 | -5.76\% | 10 | 98 | 931.66\% | 1,027 | 1,160 | 12.92\% | 21,772 |
| 3520 | sul-Clss Mgt Non-Educational Admin \| |  |  |  |  | 1,252 | 1,405 | 12.25\% |  |  |  | 1,242 | 1,212 | $-2.44 \%$ | 2,617 |
| 3521 | SUI - Clss Emp |  |  |  |  | 3,916 | 4,051 | 3.45\% | 57) | 58 | 1.13\% | 2,012 | 2,147 | 6.70\% | 6,257 |
| 3522 | SUl - Conf Emp - Non Mgt\| |  |  |  |  | 39 | 40 | 2.51\% |  |  |  |  |  |  | 40 |
| 3540 | SUI - Educational Admin - Cont\| |  |  |  |  | 1,306 | 1,312 | 0.45\% |  |  |  | 140 | 140 | 0.31\% | 1,452 |
| 3541 | SUI - Oth Acad Emp - Non Instl\| |  |  |  |  | ${ }^{31}$ | 33 | 5.79\% |  |  |  | 757 | 373 | -50.76\% | 406 |
| 3500 - Subtotal |  |  |  |  |  | 28,311 | 27,356 | -3.38\% | 67 | 157 | 133.61\% | 5,178 | 5,032 | -2.83\% | 32,544 |
| 3610 | WC-Acad Inst \& InstI Aides(Dir) |  |  |  |  | 405,640 | 406,209 | 0.14\% | 229 | 1,959 | 755.41\% | 34,599 | 26,962 | -22.07\% | 435,130 |
| 3620 | WC - Clss Mgt Non-Educational Admin |  |  |  |  | 25,878 | 28,586 | 10.46\% |  |  |  | 25,515 | 24,181 | $-5.23 \%$ | 52,767 |
| 3621 | WC - Clss Emp |  |  |  |  | 81,421 | 84,016 | 3.19\% | 1,331 | 1,193 | -10.38\% | 54,424 | 54,090 | $-0.61 \%$ | 139,299 |
| 3622 | WC - Conf Emp - Non Mgt\| |  |  |  |  | 809 | 789 | -2.45\% |  |  |  |  |  |  | 789 |
| 3640 | WC - Educational Administrators |  |  |  |  | 26,803 | 25,665 | $-4.25 \%$ |  |  |  | 2,868 | 2,799 | $-2.42 \%$ | 28,464 |
| 3641 | WC-Oth Acad Emp - Non Instructional |  |  |  |  | 758 | 674 | -10.98\% |  |  |  | 18,168 | 7,649 | -57.90\% | 8,323 |
| 3600 - Subtotal |  |  |  |  |  | 541,309 | 545,939 | 0.86\% | 1,560 | 3,152 | 102.08\% | 135,573 | 115,681 | -14.67\% | 664,771 |
| 3710 | DefBen-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 35,284 | 59,222 | 67.85\% |  | 1,850 |  | 17,478 | 4,089 | -76.61\% | 65,161 |
| 3721 | DefBen - Clss Emp |  |  |  |  | 19,010 | 18,881 | -0.68\% | 4,058 | 4,300 | 5.98\% | 22,145 | 18,743 | -15.36\% | 41,925 |
| 3741 | DefBen - Oth Acad Emp - Non Instr\|| |  |  |  |  | 2,336 |  | -100.00\% |  |  |  |  |  |  |  |
| 3700 - Subtotal |  |  |  |  |  | 56,630 | 78,104 | 37.92\% | 4,058 | 6,150 | 51.57\% | 39,624 | 22,832 | -42.38\% | 107,086 |
| 3910 | OTHBEN-Acad Inst \& Instri Aide(Dir) |  |  |  |  | 194,532 | 214,443 | 10.24*\% |  | 653 |  | 10,245 | 15,095 | 47.34\% | 230,191 |
| 3920 | OTHBEN-Clss Mgt(Non-Educ Admin)\| |  |  |  |  | 18,815 | 20,731 | 10.18\% |  |  |  | 20,892 | 20,128 | $-3.66 \%$ | 40,858 |
| 3921 | OTHBEN - Clss Emp |  |  |  |  | 69,784 | 71,397 | 2.31\% | 52 |  | -100.00\% | 30,959 | 36,382 | 17.52\% | 107,779 |
| 3922 | OTHBEN - Conf Emp - Non Mgt\| |  |  |  |  | 653 | 653 |  |  |  |  |  |  |  | 653 |
| 3940 | OTHBEN - Educational Administrators |  |  |  |  | 13,699 | 12,621 | -7.87\% |  |  |  | 1,516 | 1,516 |  | 14,137 |
| 3999 | Benefit Suspense\| |  |  |  |  | 347,061\| |  | -100.00\% |  |  |  |  |  |  |  |
| 3900 - Subtotal |  |  |  |  |  | 644,545 | 319,845 | -50.38\% | 52 | 653 | 1,152.68\% | 63,613 | 73,121 | 14.95\% | 393,620 |
| 3000 - Total |  |  |  |  |  | 19,970,494 | 22,226,537 | 11.30\% | 13,585 | 59,912 | 341.01\% | 4,396,589 | 4,988,482 | 13.46\% | 27,274,930 |
| ${ }^{4211}$ Non-Library/Magazines/Bks/Prdcls |  |  |  |  |  | 1,170 | 369 | ${ }^{-68.46 \%}$ |  |  |  | 117,400 | 62,500 | -46.76\% | 62,869 |
|  |  |  |  |  |  | 1,170 | 369 | -68.46\% |  |  |  | 117,400 | 62,500 | -46.76\% | 62,869 |
| 4310 | Inst Supplies \& Materials |  |  |  |  | 505,592 | 964,020 | ${ }^{90.67 \%}$ | 14,900 | 8,900 | -40.27\% | 963,908 | 546,834 | -43.27\% | 1,519,754 |
| 4312 | All Computer Software |  |  |  |  | 6,000 | 11,040 | 84.00\% |  |  |  | 150,334 | 101,575 | -32.43\% | 112,615 |
| 4313 | Non-Inst Supplies \& Materials |  |  |  |  | 447,513\| | 350,551 | -21.67\% | 5,523 | 6,500 | 17.69\% | 596,991 | 798,929 | 33.83\% | 1,155,981 |
| 4314 | Paper\| |  |  |  |  | 116,000 | 101,100 | -12.84\% |  |  |  | 1,000 | 1,000 |  | 102,100 |
| 4315 | Maint \& Repairs Supplies |  |  |  |  | 595,000 | 630,000 | 5.88\% |  |  |  | 1,500 |  | -100.00\% | 630,000 |
| 4316 | Culinary Utensils |  |  |  |  |  |  |  |  |  |  |  | 1,000 |  | 1,000 |
| 4320 | Vehicle Supplies - Parts\| |  |  |  |  | 31,000 | 1,000 | -96.77\% |  |  |  | 13,250 | 1,000 | -92.45\% | 2,000 |
| 4321 | Fuel-Lubricants\| |  |  |  |  | 43,700 | 37,200 | -14.87\% | $200 \mid$ | 200 |  |  |  |  | 37,400 |
| 4300 - Subtotal |  |  |  |  |  | 1,744,805 | 2,094,911 | 20.07\% | 20,623 | 15,600 | -24.36\% | 1,726,984 | 1,450,338 | -16.02\% | 3,560,849 |
| 4400 | Food - Non Travel Non Cafeteria |  |  |  |  | 53,800 | 57,000 | 5.95\% |  |  |  | 1,043,410 |  | -100.00\% | 57,0 |

BAKERSFIELD COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001Adopted Budget | GU001 <br> Adopted <br> Budget | $\%$ <br> Change |  | CE Adopted <br> Budget | \%Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | \%Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 4400 - Subtotal |  |  |  |  |  | 53,800 | 57,000 | 5.95\% |  |  |  | 1,043,410 |  | -100.00\% | 57,000 |
| 4000 - Total |  |  |  |  |  | 1,799,775 | 2,152,280 | 19.59\% | 20,623 | 15,600 | -24.36\% | 2,887,794 | 1,512,838 | -47.61\% | 3,680,718 |
| 5107 | Athletic Officicials |  |  |  |  | 71,275 | 68,360 | -4.09\% |  |  |  |  |  |  | 68,360 |
| 5119 | Oth Non-Inst Consulting Services |  |  |  |  | 510,450 | 540,839 | 5.95\% |  |  |  | 796,040 | 1,774,247 | 122.88\% | 2,315,086 |
| 5150 | Cont Instruction |  |  |  |  | 742,231 | 300,000 | -59.58\% |  |  |  |  |  |  | 300,000 |
| 5151 | Guest Lecturers/Performers |  |  |  |  |  | 1,000 |  |  |  |  | 49,075 | 85,845 | 74.93\% | 86,845 |
| 5159 | Oth Instructional Consulting Servs |  |  |  |  | 17,800 | 17,630 | -0.96\% |  |  |  | 96,400 | 108,712 | 12.77\% | 126,342 |
| 5100 - Subtotal |  |  |  |  |  | 1,341,756 | 927,829 | -30.85\% |  |  |  | 941,516 | 1,968,804 | 109.11\% | 2,896,633 |
| 5209 | Non-Employee Travel\| |  |  |  |  | 28,000 | 6,000 | -78.57\% |  |  |  | 10,267 | 10,845 | 5.63\% | 16,845 |
| 5212 | Student Travel\| |  |  |  |  | 219,858 | 201,676 | -8.27\% | 6,000 | 6,000 |  | 111,683 | 103,011 | -7.76\% | 310,687 |
| 5220 | Employee Travel\| |  |  |  |  | 280,362 | 342,593 | 22.20\% | 1,700 | 700 | -58.82\% | 804,870 | 805,524 | 0.08\% | 1,148,817 |
| 5230 | Food/Meeting |  |  |  |  | 75,675 | 67,484 | -10.82\% | 3,037 | 3,125 | 2.90\% | 449,957 | 257,381 | -42.80\% | 327,990 |
| 5200 - Subtotal |  |  |  |  |  | 603,895 | 617,753 | 2.29\% | 10,737 | 9,825 | -8.49\% | 1,376,778 | 1,176,761 | -14.53\% | 1,804,339 |
| 5300 | Institutional Dues/Memberships |  |  |  |  | 117,616 | 118,526 | 0.77\% |  |  |  | 25,358 | 14,345 | $-43.43 \%$ | 132,871 |
| 5300 - Subtotal |  |  |  |  |  | 117,616 | 118,526 | 0.77\% |  |  |  | 25,358 | 14,345 | $-43.43 \%$ | 132,871 |
| 5400 Comprehensive/Liab/Prpty/Auto Ins) |  |  |  |  |  | 900 | 900 |  |  |  |  |  |  |  | 900 |
|  |  |  |  |  |  | 900 | 900 | 0.00\% |  |  |  |  |  |  | 900 |
| 5501 | Laundry Service |  |  |  |  | 16,530 | 16,250 | -1.69\% |  |  |  | 6,300 | 4,500 | -28.57\% | 20,750 |
| 5505 | Miscellaneous |  |  |  |  |  |  |  |  |  |  | 750 |  | -100.00\% |  |
| 5520 | Natural Gas/LPG |  |  |  |  | 550,000 | 405,000 | -26.36\% |  |  |  |  | 600 |  | 405,600 |
| 5530 | Light - Electricity |  |  |  |  | 1,510,000 | 1,120,000 | -25.83\% |  |  |  |  |  |  | 1,120,000 |
| 5540 | Water - Sanitation |  |  |  |  | 760,000 | 495,000 | -34.87\% |  |  |  |  |  |  | 495,000 |
| 5550 | Disposal Services |  |  |  |  | 87,320 | 92,400 | 5.82\% |  |  |  | 250 | 250 |  | 92,650 |
| 5560 | Hazardous Waste Disposal |  |  |  |  | 15,070 | 15,250 | 1.19\% |  |  |  |  |  |  | 15,250 |
| 5570 | Pest Control\| |  |  |  |  | 27,000 | 32,000 | 18.52\% |  |  |  |  |  |  | 32,000 |
| 5581 | Telephone Services |  |  |  |  | 24,429 | 45,629 | 86.78\% |  |  |  | 5,120 | 7,718 | 50.74\% | 53,347 |
| 5583 | Data Communication Services |  |  |  |  | 3,050 | 3,250 | 6.56\% |  |  |  |  |  |  | 3,250 |
| 5590 | Other Utilities |  |  |  |  | 100,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5500 - Subtotal |  |  |  |  |  | 3,093,399 | 2,224,779 | -28.08\% |  |  |  | 12,420 | 13,069 | 5.22\% | 2,237,848 |
| 5602 | Short Term Rental-Veh \& Equip |  |  |  |  | 165,898 | 150,177 | -9.48\% | 2,500 |  | -100.00\% | 24,861 | 36,000 | 44.81\% | 186,177 |
| 5603 | Rental of Facilities |  |  |  |  | 1,363,700 | 1,855,912 | 36.09\% | 6,500 | 2,500 | -61.54\% | 310,600 | 428,500 | 37.96\% | 2,286,912 |
| 5604 | Film Rentals |  |  |  |  |  |  |  |  |  |  |  | 1,000 |  | 1,000 |
| 5608 | Oper/Lease Cntrits-ie Cars-Copiers] |  |  |  |  | 10,000 | 57,000 | 470.00\% |  |  |  |  |  |  | 57,000 |
| 5650 | Software Licensing/Maintenance Svcs\| |  |  |  |  | 294,055 | 300,360 | 2.14\% | 6,300 | 6,300 |  | 637,330 | 289,496 | -54.58\% | 596,156 |
| 5651 | Internet Access |  |  |  |  |  |  |  |  |  |  | 600 | 1,500 | 150.00\% | 1,500 |
| 5671 | Equip Maint Agreements |  |  |  |  | 5,200 | 7,200 | 38.46\% |  |  |  |  |  |  | 7,200 |
| 5681 | Grounds Maintenance\| |  |  |  |  | 91,000 | 95,000 | 4.40\% |  |  |  |  |  |  | 95,000 |
| 5683 | Building Maintenance\| |  |  |  |  | 197,000 | 195,000 | -1.02\% | 22,000 | 22,000 |  |  |  |  | 217,000 |
| 5684 | Vehicle Repairs \& Maintenance\| |  |  |  |  | 52,800 | 43,500 | -17.61\% |  |  |  | 10,200 | 7,500 | -26.47\% | 51,000 |
| 5686 | Oth Equipment Maint Agreements |  |  |  |  | 132,528 | 89,205 | -32.69\% |  |  |  | 4,750 | 2,500 | -47.37\% | 91,705 |
| 5690 | Other Maintenance/Repairs |  |  |  |  | 349,450 | 307,650 | -11.96\% |  | 35,162 |  | 178,054 | 100,500 | -43.56\% | 443,312 |
| 5691 | Other Maintenance Contracts |  |  |  |  | 423,000 | 430,000 | 1.65\% |  |  |  | 7,000 | 4,000 | -42.86\% | 434,000 |
| 5600 - Subtotal |  |  |  |  |  | 3,084,631 | 3,531,004 | 14.47\% | 37,300 | 65,962 | 76.84\% | 1,173,394 | 870,996 | -25.77\% | 4,467,961 |
| 5740 | Settlement Expense |  |  |  |  | 12,000 | 12,000 |  |  |  |  |  |  |  | 12,000 |
| 5790 | Other Professional Fees |  |  |  |  | 17,215 | 24,825 | 44.21\% |  |  |  | 1,500 | 69,687 | 4,545.81\% | 94,512 |
| 5700 - Subtotal |  |  |  |  |  | 29,215 | 36,825 | 26.05\% |  |  |  | 1,500 | 69,687 | 4,545.81\% | 106,512 |
| 5810 | Fingerprinting Services |  |  |  |  | 13,000 | 13,000 |  |  |  |  |  |  |  | 13,000 |
| 5813 | Physical Examinations/Tests |  |  |  |  | 85 |  |  |  |  |  |  |  |  | 85 |
| 5820 | Postage/Express Overnight Svcs |  |  |  |  | 41,575 | 45,000 | 8.24\% | 1,900 | 900 | -52.63\% | 16,977 | 4,400 | -74.08\% | 50,300 |
| 5830 | Bank Charges |  |  |  |  |  |  |  | 2,500 | 1,500 | -40.00\% | 17,000 | 14,000 | -17.65\% | 15,500 |
| 5835 | Bad Debt Expense\| |  |  |  |  |  | 174,134 |  |  |  |  |  |  |  | 174,134 |
| 5860 | General Advertising\| |  |  |  |  | 156,200 | 76,200 | -51.22\% | 10,000 | 7,000 | -30.00\% | 20,500 | 56,450 | 175.37\% | 139,650 |
| 5861 | Printing/Duplicating Service\| |  |  |  |  | 29,815 | 44,190 | 48.21\% |  |  |  | 147,512 | 94,450 | -35.97\% | 138,640 |

## BAKERSFIELD COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | GU001AdoptedBudget | \%Change | CE <br> Adopted Budget | Adopted <br> Budget |  | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | Restricted <br> Adopted <br> Budget | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5880 | Taxes - Licenses \& Permits |  |  |  |  | 9,927 | 10,700 | 7.79\% |  |  |  | 32,100 | 25,000 | -22.12\% | 35,700 |
| 5881 | Sales Tax Expense |  |  |  |  |  |  |  |  |  |  | 500 |  | -100.00\% |  |
| 5890 | Other Services \& Expenses |  |  |  |  | 1,350,257 | 309,068 | -77.11\% | 91,000 | 91,000 |  | 85,424 | 442,143 | 417.59\% | 842,211 |
| 5899 | Contigencies Account - Budget Only |  |  |  |  |  |  |  |  |  |  | 821,151 | 2,704,692 | 229.38\% | 2,704,692 |
| 5800 - Subtotal |  |  |  |  |  | 1,600,859 | 672,377 | -58.00\% | 105,400 | 100,400 | -4.74\% | 1,141,164 | 3,341,135 | 192.78\% | 4,113,912 |
| 5900 - Subtotal |  |  |  |  |  |  |  |  |  |  |  | 320,845 | 287,402 | -10.42\% | 287,402 |
|  |  |  |  |  |  |  |  |  |  |  |  | 320,845 | 287,402 | -10.42\% | 287,402 |
| 5000 - Total |  |  |  |  |  | 9,872,271 | 8,129,993 | -17.65\% | 153,437 | 176,187 | 14.83\% | 4,992,976 | 7,742,199 | 55.06\% | 16,048,379 |
| ${ }^{6120} 6100$ - Subtotal Site Improvement |  |  |  |  |  |  |  |  |  |  |  | 1,284 | 2,945 | 129.38\% | 2,945 |
|  |  |  |  |  |  |  |  |  |  |  |  | 1,284 | 2,945 | 129.38\% | 2,945 |
| 6210 | Buildings Construction |  |  |  |  | 5,000 |  | -100.00\% |  |  |  | 6,526 |  | -100.00\% |  |
| 6214 | Buildings - Testing \& Inspection |  |  |  |  |  |  |  |  |  |  |  | 3,500 |  | 3,500 |
| 6215 | Additions to Buildings |  |  |  |  | 135,000 | 75,000 | -44.44\% |  |  |  |  |  |  | 75,000 |
| 6215FA | Additions to Buildings |  |  |  |  |  |  |  |  |  |  | 2,000 |  | -100.00\% |  |
| 6200 - Subtotal |  |  |  |  |  | 140,000 | 75,000 | -46.43\% |  |  |  | 8,526 | 3,500 | -58.95\% | 78,500 |
| 6310 | Library Books |  |  |  |  | 40,000 | 40,000 |  |  |  |  |  |  |  | 40,000 |
| 6311 | Magazines \& Periodicals |  |  |  |  | 40,000 | 40,000 |  |  |  |  |  |  |  | 40,000 |
| 6300 - Subtotal |  |  |  |  |  | 80,000 | 80,000 | 0.00\% |  |  |  |  |  |  | 80,000 |
| 6411 | Library/Audio Visual Equipment |  |  |  |  | 70,000 | 70,000 |  |  |  |  |  |  |  | 70,000 |
| 6412 | Computer/Technology Equipment\| |  |  |  |  | 377,000 | 401,530 | 6.51\% |  |  |  | 218,430 | 203,270 | $-6.94 \%$ | 604,800 |
| 6412FA | Computer/Tech Equipment\| |  |  |  |  | 50,000 | 50,000 |  |  |  |  | 272,620\| | 15,127 | -94.45\% | 65,127 |
| 6414 | Furniture\| |  |  |  |  | 280,000 | 110,000 | -60.71\% | 2,400 | 750 | -68.75\% | 117,432 | 81,927 | -30.23\% | 192,677 |
| 6415FA | ease Purchases - L.T. $\$ 5000$ and Up\| |  |  |  |  |  |  |  |  |  |  | 6,778 |  | -100.00\% |  |
| 6419 | Other Equipment\| |  |  |  |  | 65,000 | 68,200 | 4.92\% |  |  |  | 2,448,588 | 3,357,833 | 37.13\% | 3,426,033 |
| 6419FA | Other Equipment\| |  |  |  |  | 140,000 | 99,500 | -28.93\% |  |  |  | 516,187 | 1,244,401 | 141.08\% | 1,343,901 |
| 6400 - Subtotal |  |  |  |  |  | 982,000 | 799,230 | -18.61\% | 2,400 | 750 | -68.75\% | 3,580,034 | 4,902,559 | 36.94\% | 5,702,539 |
| 6000-Total |  |  |  |  |  | 1,202,000 | 954,230 | -20.61\% | 2,400 | 750 | -68.75\% | 3,589,844 | 4,909,004 | 36.75\% | 5,863,984 |
| 7110 | Debt Reduction |  |  |  |  | 148,645 | 150,000 | 0.91\% |  |  |  |  |  |  | 150,000 |
| 7111 | Debt Interest \& Other Charges |  |  |  |  | 47,130 | 50,000 | 6.09\% |  |  |  |  |  |  | 50,000 |
| 7100 - Subtotal |  |  |  |  |  | 195,775 | 200,000 | 2.16\% |  |  |  |  |  |  | 200,000 |
| 7201 7200 - Subtotal ${ }^{7}$ Intrafund Transfers Out |  |  |  |  |  | 20,228,333 | 21,303,665 | 5.32\% |  |  |  |  |  |  | 21,303,665 |
|  |  |  |  |  |  | 20,228,333 | 21,303,665 | 5.32\% |  |  |  |  |  |  | 21,303,665 |
| 7312 | Interfund Transfers - Out |  |  |  |  | 340,000 | 385,000 | 13.24\% |  |  |  |  |  |  | 385,000 |
| 7300 - Subtotal |  |  |  |  |  | 340,000 | 385,000 | 13.24\% |  |  |  |  |  |  | 385,000 |
| 7501 | Student Fin Aid (Excludes Salaries) |  |  |  |  |  |  |  |  |  |  |  | 125,000 |  | 125,000 |
| 7501AC | CARE-Financial Aid |  |  |  |  |  |  |  |  |  |  | 37,529 | 1,000 | -97.34\% | 1,000 |
| 7501AD | EOP\&S-Financial Aid |  |  |  |  |  |  |  |  |  |  | 165,134 | 301,079 | 82.32\% | 301,079 |
| 7502 | Scholarships |  |  |  |  |  |  |  |  |  |  | 67,000 |  | -100.00\% |  |
| 7509 | Other\| |  |  |  |  |  |  |  |  |  |  | 575,639 | 373,857 | -35.05\% | 373,857 |
| 7500 - Subtotal |  |  |  |  |  |  |  |  |  |  |  | 845,302 | 800,936 | -5.25\% | 800,936 |
| ${ }^{7602} 7600$ - Subtotal |  |  |  |  |  |  |  |  |  |  |  | 83,282 | 433,693 | 420.75\% | 433,693 |
|  |  |  |  |  |  |  |  |  |  |  |  | 83,282 | 433,693 | 420.75\% | 433,693 |
| 7910 | Unrestricted |  |  |  |  | 13,007,883 | 16,193,053 | 12.03\% | 127,800 |  | -100.00\% |  |  |  | 16,193,053 |
| ${ }^{7925} 7900$ - Subtotal Expense Reserves |  |  |  |  |  | 188,000 |  | -100.00\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 13,195,883 | 16,193,053 | 10.43\% | 127,800 |  | -100.00\% |  |  |  | 16,193,053 |
| 7000 - Total |  |  |  |  |  | 33,959,991 | 38,081,718 | 12.14\% | 127,800 |  | -100.00\% | 928,584 | 1,234,629 | 32.96\% | 39,316,347 |
| TOTAL EXPENDITURES, OTHER OUTGO AND NET ENDING BALANCE |  |  |  |  |  | 120,486,762 | 127,340,022 | 5.69\% | 451,870 | 572,859 | 26.78\% | 31,422,902 | 35,641,782 | 13.43\% | 163,554,663 |

## CERRO COSO

## COMMUNITY COLLEGE

## CERRO COSO COMMUNITY COLLEGE

## MISSION

The mission of Cerro Coso Community College is to improve the life of every student it serves. Through traditional and distance delivery, Cerro Coso Community College brings transfer preparation, workforce education, remedial instruction, and learning opportunities that develop ethical and effective citizenry to the rural communities and unincorporated areas of the Eastern Sierra. In doing so, we promise clarity of educational pathways, comprehensive and equitable support services, and a commitment to equity.

## THE COLLEGE AND ITS COMMUNITIES

Cerro Coso Community College was established in 1973 as a separate college within the Kern Community College District. Cerro Coso has seven instructional sites, which together form the largest geographical service area ( 18,500 square miles) of any community college in California. Cerro Coso serves a population of approximately 85,000 . The 320 -acre Indian Wells Valley campus is located in the upper Mojave Desert in the community of Ridgecrest, which has a population of 28,200. Community outreach campuses are located in east Kern County encompassing Edwards Air Force Base, California City, Mojave, Tehachapi, and to the west at Lake Isabella. The adjacent counties of Inyo and Mono are served by the Eastern Sierra College Center (ESCC), with campuses in Bishop and Mammoth Lakes. The eighth instructional site, CC-Online, is a virtual campus which provides comprehensive services and learning opportunities to students across the district, the state, and the nation. Cerro Coso offers the Associate in Arts, the Associate in Science, and Associate Transfer degrees as well as certificates of achievement in career and occupational programs. Total student enrollment is approximately 5,020 per semester with an annual FTES of approximately3.250.

## GUIDING PRINCIPLES

Keeping the College Mission, Vision, and Values as its contextual umbrella, and utilizing the Educational Master Plan, the College Strategic Plan and the CCCCO Vision for Success, Annual Unit Plans, Guided Pathway Plan, Equity/SSSP Plan, and Student Success as guiding tenets, the budget was developed and recommended to the college President through the defined governance process.

## MEETING THE CHALLENGES

Cerro Coso Community College strives to meet the educational needs of all the communities it serves with student success and completion being its goal. During the 2018-2019 academic year the institution moved forward with its defined budget development process where the tying of planning to requests of staffing and financial resources is the norm. All Unit Plans, along with staffing and budget requests, were submitted in October 2018 for the 2020 academic year. The development of the Resource Allocation Analysis for the areas of IT, Maintenance and Operations, Marketing, Professional Development, and Staffing, informs the development of those budgets. Our schedule of offerings continue to hone in on our core mission of transfer and Career Technical Education utilizing data to increase the effectiveness of our decisions in enrollment management. Because we value providing staff development to all employees, together with the Cerro Coso Community College Foundation, we continue to utilize a portion of the proceeds from the Annual Astronomical BBQ and Star Gazing Party to offset the cost of our Classified Professional Development Day, Adjunct Staff Development Day, Administrative Advances and all staff activities such our regularly held "Meet and Greets".

The college has continued to grow FTES through dual enrollment and our Incarcerated Student Education Program, predicting an additional 5 percent growth at the end of this academic year. Although we expected the SCFF to have a positive impact on our budget, the increased mandatory fixed costs in term of continued labor
increases through the collective bargaining agreements, employee benefits, and the MOUs that disproportionately impacted our college in the form of stipends to faculty who choose to participate in our Incarcerated Student Education Program and increases in mileage costs, our expenses exceed our income.

Cerro Coso is expecting to balance this year's adopted budget with the use of the college's reserve. The committee considered mandatory, mission critical requests with the understanding that this would be the "worst case scenario" and was intended to address the budget uncertainty for 2019-20 only. At the beginning of their review process, there were $\$ 4.8 \mathrm{M}$ in requests with only $\$ 1.2 \mathrm{M}$ available to fund those requests after considering permanent labor, adjunct, and other program offsets. This $\$ 4.8 \mathrm{M}$ included $\$ 1.1 \mathrm{M}$ in one-time resource requests, approximately $\$ 1 \mathrm{M}$ in utility costs, replacement plans, instructional supplies, support for our facilities, and library and counseling support. Since the tentative budget, adjustments have been made to both our allocation and expenditure budgets. At this time, the college's budget is balanced on $\$ 1.6 \mathrm{M}$ of the college's reserve. The anticipated beginning reserve balance is $\$ 4.6 \mathrm{M}$ which will leave a balance of $\$ 3 \mathrm{M}$. As stated in last year's narrative, we have begun to have the difficult conversations. This year's Budget Development Committee focused on what requests were not going to be approved from the planning request cycle to decrease the impact of deficit spending and in attempts to keeping the reductions as far away from the students. The budget development committee made many difficult decisions including:

- No new library books
- No new athletic uniforms which were listed in the replacement cycle for some teams
- Adjunct faculty counseling, LAC, and library hours were minimally funded or eliminated off general fund
- Phased implementation of smart classroom and upgrades are being placed on hold
- College funded work-study was eliminated
- Funding for professional development was eliminated
- Minimal increases in instructional supplies even though possibly increasing offerings due to new faculty hires and/or expanded offerings
- Additional security measures were not funded


## LOOKING TO THE FUTURE

Going into this next academic year, the college will identify the annual metric benchmarks that will enhance our portion of state funding through the Student Centered Funding Formula being implemented at the state and prioritize initiatives that are positioned to move those benchmarks forward. There is also the expectation that through the District Wide Budget Committee work, that the District Office will assess their plans and spending patterns and report those findings out per the model that was developed collegially with the intent of stabilizing the charge backs to the college. Additionally, Cerro Coso is advocating that no further MOUs be agreed to through negotiations that will add additional fiscal implications and that those that are already signed be allowed tosunset.

Cerro Coso will continue to look for funding opportunities that support the academic programs that train our students for the emerging and existing job markets in our East Kern desert communities. We continue to build partnerships with our neighboring communities, K-12 school districts and local businesses, evidenced by the dual enrollment programs being implemented with Mojave School District, Kern Valley High School, Tehachapi High School, Mammoth High School, and Burroughs High School. Through a strategic planning workshop, the program and services offered to prisoners located in the California City Prison and Tehachapi Prison will be monitored to maximize revenues and completions.

CERRO COSO COMMUNITY COLLEGE
2019-20 General Fund - Unrestricted and Restricted

| EXPENSE | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | GU001 <br> Adopted <br> Budget |  |  | CE <br> Adopted <br> Budget | \%Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |


| ${ }^{1100} 1100$ - Subtotal Acad - Reg Schedule |  | 44.46 | 47.17 |  |  | 4,651,484 | 5,154,895\| | 10.82\%\|| |  |  |  |  |  | 5,154,895 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 44.46 | 47.17 |  |  | 4,651,484 | 5,154,895 | 10.82\% |  |  |  |  |  | 5,154,895 |
| 1214 | Educational Administrators - Cont | 9.53 | 9.18 | 3.39 | 2.74 | 1,298,569 | 1,308,140 | 0.74\% |  |  | 330,737 | 280,316 | -15.24\% | 1,588,456 |
| 1231 | Counselors - Contract | 4.05 | 3.95 | 3.00 | 4.031 | 410,652 | 428,440 | 4.33\% |  |  | 266,695 | 376,850 | 41.30\% | 805,290 |
| 1241 | Librarians - Contract\| | 1.54\| | 1.48 | 0.20 | 0.38 | 149,089 | 153,975 | 3.28\% |  |  | 19,230 | 39,356 | 104.66\% | 193,331 |
| 1251 | Acad Non-Inst Cont\| | 3.10 | 3.49 | 0.25 | 0.25 | 303,014 | 366,042 | 20.80\% |  |  | 22,738 | 24,415 | 7.38\% | 390,457 |
| 1252 | Acad Emp Dept Chair | 4.40 | 4.36 |  |  | 495,520 | 501,534 | 1.21\% |  |  |  |  |  | 501,534 |
| 1200 - Subtotal |  | 22.62 | 22.46 | 6.84 | 7.40 | 2,656,845 | 2,758,130 | 3.81\% |  |  | 639,399 | 720,938 | 12.75\% | 3,479,068 |
| 1310 | Adjunct Acad Emp - Non-Cont | 56.63 | 56.63 |  |  | 1,783,834 | 1,783,834 |  |  |  |  |  |  | 1,783,834 |
| 1320 | Acad Emp - Intersession | 15.87 | 15.87 |  |  | 500,000\| | 500,000 |  |  |  |  |  |  | 500,000 |
| 1330 | Acad Emp - Overload | 12.7 | 12.70\| |  |  | 400,000 | 400,000 |  |  |  |  |  |  | 400,000 |
| 1340 | Acad Emp-Inst Non-Cont Stipend/Othr\| | 5.72 | 7.37\| | 0.19 | 2.66 | 180,217 | 232,252 | 28.87\% |  |  | 6,000 | 83,931 | 1,298.85\% | 316,184 |
| 1300 - Subtotal |  | 90.92 | 92.57 | 0.19 | 2.66 | 2,864,051 | 2,916,086 | 1.82\% |  |  | 6,000 | 83,931 | 1,298.85\% | 3,000,018 |
| ${ }^{1419} 1400$ - Subtotal Acad Emp - Non-Inst Non Cont\| |  |  |  |  |  | 59,810 | 82,200 | 37.44\% |  |  | 768,772 | 601,245 | -21.79\% | 683,445 |
|  |  |  |  |  |  | 59,810 | 82,200 | 37.44\% |  |  | 768,772 | 601,245 | -21.79\% | 683,445 |
| 1000 - Total |  | 158.00 | 162.20 | 7.03 | 10.06 | 10,232,190 | 10,911,311 | 6.64\% |  |  | 1,414,171 | 1,406,113 | -0.57\% | 12,317,425 |
| 2110 | Clss Mgt(NonEd) | 8.05 | 8.6 | 3.29 | 2.24 | 780,296 | 898,813 | 15.19\% | 16,024 | -100.00\% | 265,456 | 191,165 | -27.99\% | 1,089,979 |
| 2190 | Conf Employee - Non Mgt\| | 1.00 | 1] |  |  | 75,030 | 76,906 | 2.50\% |  |  |  |  |  | 76,906 |
| ${ }^{2191-\text { Clss Non-Instr Emp Reg Salary Sched }}$ |  | 45.78 | 47.23 | 18.4 | $16.64 \mid$ | 2,153,525 | 2,279,213 | $5.84 \%$ |  |  | 857,724 | 780,616 | $-8.99 \%$ | 3,059,829 |
|  |  | 54.83 | 56.83 | 21.69 | 18.88 | 3,008,850 | 3,254,932 | 8.18\% | 16,024 | -100.00\% | 1,123,180 | 971,781 | -13.48\% | 4,226,713 |
| 22112200 | Inst Aide FT Direct Inst | 2.41 | 2.41 |  |  | 125,849 | 130,827 | 3.96\% |  |  |  |  |  | 130,827 |
|  | 2200 - Subtotal | 2.41 | 2.41 |  |  | 125,849 | 130,827 | 3.96\% |  |  |  |  |  | 130,827 |
| 2311 | Admin Non-Instr Prof Expt |  |  |  |  |  |  |  |  |  | 179,904 | 15,000 | -91.66\% | 15,000 |
| 2392 | Non-Inst Student ${ }^{\text {\| }}$ |  |  |  |  | 10,000 | 3,000 | -70.00\% |  |  | 54,877 | 164,649 | 200.03\% | 167,649 |
| 2393 | Class Non-Instr Overtime |  |  |  |  | 1,500 | 3,000 | 100.00\% |  |  |  |  |  | 3,000 |
| 2394 | Non-Admin Non-Instr Prof Expt\| |  |  |  |  |  |  |  |  |  |  | 80,500 |  | 80,500 |
| 2399 | Cls Oth - Temp |  |  |  |  | 2,700 | 1,200 | -55.56\% |  |  | 48,718 |  | -100.00\% | 1,200 |
| 2300 - Subtotal |  |  |  |  |  | 14,200 | 7,200 | -49.30\% |  |  | 283,499 | 260,149 | -8.24\% | 267,349 |
| 2411 | Inst Students |  |  |  |  | 30,000 | 30,000 |  |  |  | 29,219 | 63,842 | 118.49\% | 93,842 |
| 2412 | Direct Inst Prof Expt\| |  |  |  |  | 100,000 | 95,000 | -5.00\% |  |  |  |  |  | 95,000 |
| 2495 | Inst Oth Indr Prof Expt\| |  |  |  |  | 13,150 |  | -100.00\% |  |  |  |  |  |  |
| 2499 | Oth Indr Inst Temp\| |  |  |  |  | 1,000 | 1,000 |  |  |  |  |  |  | 1,000 |
| 2400 - Subtotal |  |  |  |  |  | 144,150 | 126,000 | -12.59\% |  |  | 29,219 | 63,842 | 118.49\% | 189,842 |
| 2999 Salary Budget Control |  |  |  |  |  | -170,959 | -9,231 | -94.60\% |  |  | 304,831 | 422,765 | 38.69\% | 413,534 |
|  |  |  |  |  |  | -170,959 | -9,231 | -94.60\% |  |  | 304,831 | 422,765 | 38.69\% | 413,534 |
| 2000 - Total |  | 57.24 | 59.24 | 21.69 | 18.88 | 3,122,090 | 3,509,728 | 12.42\% | 16,024 | -100.00\% | 1,740,730 | 1,718,537 | -1.27\% | 5,228,266 |
| 3110 | STRS-Acad Inst \& Instrl Aides(Dir) |  |  |  |  | 1,309,651 | 1,490,405 | 13.80\% |  |  | 51,227 | 82,597 | 61.24\% | 1,573,002 |
| 3120 | STRS - Clss Mgt Non-Ed Admin |  |  |  |  | 3,472 | 18,187 | 423.81\% |  |  | 10,416 | 12,350 | 18.56\% | 30,536 |
| 3130 | STRS - Ed Administrators - Cont\| |  |  |  |  | 175,309 | 206,341 | 17.70\% |  |  | 28,837 | 47,934 | 66.22\% | 254,275 |
| 3131 STRS - Oth Acad Emp Non-Instr\|| |  |  |  |  |  | 9,737 | 14,056 | 44.36\% |  |  | 125,156 | 96,831 | -22.63\% | 110,887 |
|  |  |  |  |  |  | 1,498,169 | 1,728,989 | 15.41\% |  |  | 215,636 | 239,711 | 11.16\% | 1,968,701 |
| 3210 | PERS-Acad Inst \& Instrl Aides(Dir) |  |  |  |  | 21,653 | 24,596 | 13.59\% |  |  |  |  |  | 24,596 |
| 3220 | PERS - Clss Mgt Non-Educational Adm\| |  |  |  |  | 141,160 | 156,533 | 10.89\% | 2,894 | -100.00\% | 47,941 | 23,456 | -51.07\% | 179,989 |
| 3221 | PERS - Clss Emp |  |  |  |  | 374,967 | 431,394 | 15.05\% |  |  | 146,348 | 144,111 | -1.53\% | 575,504 |
| 3222 | PERS - Conf Emp Non-Mgt\| |  |  |  |  | 13,550 | 15,166 | 11.92\% |  |  |  |  |  | 15,166 |
| 3240 | PERS - Ed Adm - Cont\| |  |  |  |  | 36,681 | 20,527 | -44.04\% |  |  | 16,186 |  | -100.00\% | 20,527 |
| 3200 - Subtotal |  |  |  |  |  | 588,011 | 648,216 | 10.24\% | 2,894 | -100.00\% | 210,476 | 167,567 | -20.39\% | 815,783 |
| 3310 | OASDH1-Acad Inst \& Insti Aides(Dir) |  |  |  |  | 139,584 | 149,076 | 6.80\% |  |  | 4,563 | 7,606 | 66.70\% | 156,682 |
| 3320 | OASDHI - Clss Mgt Non-Ed Admin |  |  |  |  | 59,284\| | 61,507 | 3.75\% | 1,226 | -100.00\% | 21,235 | 10,146 | -52.22\% | 71,653 |
| 3321 | OASDHI-Clss Emp\| | I | I |  | I | 160,112 | 168,733 | 5.38\% |  |  | 65,994 | 58,012 | -12.09\% | 226,746 |

CERRO COSO COMMUNITY COLLEGE
2019-20 General Fund - Unrestricted and Restric

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | GU001AdoptedBudget | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | CE <br> Adopted Budget |  |  | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 3322 | OASDH - Conf Emp - Non Mgt\| |  |  |  |  | 5,740 | 5,883 | 2.50\% |  |  |  |  |  |  | 5,883 |
| 3340 | OASDHI - Educational Admin - Cont\| |  |  |  |  | 31,152 | 25,460 | -18.27\% |  |  |  | 9,425 | 4,065 | -56.87\% | 29,524 |
| 3341 | OASDHI - Oth Acad Emp Non-Instr\| |  |  |  |  | 867 | 1,192 | 37.43\% |  |  |  | 11,147 | 8,718 | -21.79\% | 9,910 |
|  | Subtotal |  |  |  |  | 396,739 | 411,851 | 3.81\% | 1,226 |  | -100.00\% | 112,363 | 88,547 | -21.20\% | 500,399 |
| 3410 | H\&W-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 1,040,870 | 1,131,588 | 8.72\% |  |  |  | 60,205 | 80,893 | $34.36 \%$ | 1,212,481 |
| 3410 RC | OPEB ARC-Acad Inst\&Instl Aides(Dir) |  |  |  |  | 120,141 | 131,900 | 9.79\% |  |  |  | 6,050 | 8,636 | 42.75\% | 140,537 |
| 3420 | H\&W - Clss Mgt(Non-Educ Admin) |  |  |  |  | 145,277\| | 155,795 | 7.24\% | 4,423 |  | -100.00\% | 71,446 | 39,802 | -44.29\% | 195,598 |
| 3420RC | OPEB ARC-Clss Mgt(Non-EducAdmin) |  |  |  |  | 15,738 | 17,643 | 12.10\% | ${ }^{314}$ |  | -100.00\% | 6,457 | 3,747 | -41.97\% | 21,389 |
| 3421 | H\&W - Clss Emp |  |  |  |  | 762,646 | 783,804 | 2.77\% |  |  |  | 302,891 | 272,423 | -10.06\% | 1,056,227 |
| 3421 RC | OPEB ARC-Clss Emp |  |  |  |  | 39,965 | 42,067 | 5.26\% |  |  |  | 15,883 | 14,323 | -9.82\% | 56,390 |
| 3422 | H\&W - Conf Emp - Non Mgt |  |  |  |  | 17,692 | 17,782 | 0.51\% |  |  |  |  |  |  | 17,782 |
| 3422RC | OPEB ARC-Conf Emp Non Mgt |  |  |  |  | 1,471 | 1,507 | 2.50\% |  |  |  |  |  |  | 1,507 |
| 3440 | H\&W - Educational Admin - Cont\| |  |  |  |  | 165,595 | 164,658 | -0.57\% |  |  |  | 46,706 | 48,722 | 4.32\% | 213,379 |
| 3440RC | OPEB ARC-EducAdmin-Cont |  |  |  |  | 25,087 | 25,691 | 2.41\% |  |  |  | 5,228 | 5,494 | 5.08\% | 31,185 |
|  | Subtotal |  |  |  |  | 2,334,480 | 2,472,435 | 5.91\% | 4,737 |  | -100.00\% | 514,867 | 474,040 | -7.93\% | 2,946,475 |
| 3510 | SUI-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 4,557 | 4,874 | 6.96\% |  |  |  | 157 | 262 | 66.63\% | 5,136 |
| 3520 | SUl-Clss Mgt Non-Educational Admin \| |  |  |  |  | 401 | 450 | 12.12\% | ${ }^{8}$ |  | -100.00\% | 165 | 96 | -41.98\% | 546 |
| 3521 | SUl - Cliss Emp |  |  |  |  | 1,079 | 1,142 | 5.83\% |  |  |  | 543 | 438 | -19.36\% | 1,580 |
| 3522 | SUI - Conf Emp - Non Mgt\| |  |  |  |  | ${ }^{38}$ | 38 | 2.48\% |  |  |  |  |  |  | 38 |
| 3540 | SUI - Educational Admin - Cont |  |  |  |  | 640 | 655 | 2.42\% |  |  |  | 133 | 140 | 5.07\% | 796 |
| 3541 | SUI - Oth Acad Emp - Non Inst\|] |  |  |  |  | ${ }^{30}$ | 41 | 37.41\% |  |  |  | 384 | 301 | -21.80\% | 342 |
| 350 | Subtotal |  |  |  |  | 6,745 | 7,201 | 6.76\% | 8 |  | -100.00\% | 1,383 | 1,237 | -10.59\% | 8,437 |
| 3610 | WC-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 93,771 | 95,480 | 1.82\% |  |  |  | 3,534 | 5,746 | 62.57\% | 101,226 |
| 3620 | WC - Clss Mgt Non-Educational Admin |  |  |  |  | 8,238 | 8,790 | 6.70\% | ${ }^{164}$ |  | -100.00\% | 3,380 | 1,867 | -44.77\% | 10,657 |
| 3621 | wc - Clss Emp |  |  |  |  | 22,245 | 22,331 | 0.39\% |  |  |  | 11,916 | 9,444 | -20.75\% | 31,775 |
| 3622 | WC - Conf Emp - Non Mgt\| |  |  |  |  | 770 | 751 | -2.44\% |  |  |  |  |  |  | 751 |
| 3640 | WC - Educational Administrators |  |  |  |  | 13,132 | 12,800 | -2.53\% |  |  |  | 2,737 | 2,737 | 0.01\% | 15,537 |
| 3641 | WC-Oth Acad Emp - Non Instructiona\| |  |  |  |  | ${ }^{614}$ | 803 | 30.81\% |  |  |  | 8,406 | 5,871 | -30.16\% | 6,674 |
|  | Subtotal |  |  |  |  | 138,770 | 140,954 | 1.57\% | 164 |  | -100.00\% | 29,974 | 25,665 | -14.38\% | 166,619 |
| 3710 | DefBen-Acad Inst \& Inst1 Aides(Dir) |  |  |  |  | 35,127 | 33,568 | -4.44\% |  |  |  |  |  |  | 33,568 |
| 3721 | DefBen - Clss Emp\| |  |  |  |  | 2,975 | 3,569 | 19.93\% |  |  |  | 10,212 | 32,184 | 215.16\% | 35,752 |
|  | Subtotal |  |  |  |  | 38,102 | 37,137 | $-2.53 \%$ |  |  |  | 10,212 | 32,184 | 215.16\% | 69,321 |
| 3910 | OTHBEN-Acad Inst \& Instrl Aide(Dir) |  |  |  |  | 38,730 | 40,518 | 4.62\% |  |  |  | 2,252 | 2,936 | 30.38\% | 43,454 |
| 3920 | OTHBEN-Clss Mgt(Non-Educ Admin)\| |  |  |  |  | 6,601 | 6,991 | 5.91\% | 159 |  | -100.00\% | 2,634 | 1,463 | -44.47\% | 8,454 |
| 3921 | OTHBEN - Clss Emp |  |  |  |  | 20,509 | 21,467 | 4.67\% |  |  |  | 7,986 | 7,196 | -9.90\% | 28,663 |
| 3922 | OTHBEN - Conf Emp - Non Mgt\| |  |  |  |  | 653 | 653 |  |  |  |  |  |  |  | 653 |
| 3929 | Classified Benefit Abatement |  |  |  |  | 37,731 |  | -100.00\% |  |  |  |  |  |  |  |
| 3940 | OTHBEN - Educational Administrators |  |  |  |  | 8,816 | 8,675 | -1.59\% |  |  |  | 1,725 | 1,790 | 3.79\% | 10,466 |
|  | Subtotal |  |  |  |  | 113,040 | 78,305 | -30.73\% | 159 |  | -100.00\% | 14,597 | 13,385 | -8.30\% | 91,690 |
|  | - Total |  |  |  |  | 5,114,056 | 5,525,088 | 8.04\% | 9,188 |  | -100.00\% | 1,109,508 | 1,042,336 | -6.05\% | 6,567,424 |
| 4211 | Non-Library/Magazines/Bks/Prdclis |  |  |  |  | 1,325 | 1,325 |  |  |  |  | 50,248 | 35,821 | -28.71\% | 37,146 |
|  | Subtotal |  |  |  |  | 1,325 | 1,325 | 0.00\% |  |  |  | 50,248 | 35,821 | -28.71\% | 37,146 |
| 4310 | Inst Supplies \& Materials |  |  |  |  | 93,889 | 99,450 | 5.92\% |  |  |  | 124,665 | 106,308 | -14.72\% | 205,758 |
| 4313 | Non-Inst Supplies \& Materials |  |  |  |  | 134,714 | 97,480 | -27.64\% |  |  |  | 120,037 | 133,966 | 11.60\% | 231,446 |
| 4314 | Paper |  |  |  |  | 17,000 | 23,420 | 37.76\% |  |  |  |  |  |  | 23,420 |
| 4315 | Maint \& Repairs Supplies |  |  |  |  | 91,200 | 72,232 | -20.80\% |  |  |  |  |  |  | 72,232 |
| 4320 | Vehicle Supplies - Parts |  |  |  |  | 9,900 | 12,000 | 21.21\% |  |  |  |  |  |  | 12,000 |
| 4321 | Fuel - Lubricants |  |  |  |  | 10,500 | 10,500 |  |  |  |  |  |  |  | 10,500 |
|  | Subtotal |  |  |  |  | 357,203 | 315,082 | -11.79\% |  |  |  | 244,702 | 240,274 | -1.81\% | 555,356 |
|  | - Total |  |  |  |  | 358,528 | 316,407 | -11.75\% |  |  |  | 294,950 | 276,095 | -6.39\% | 592,502 |
| 5107 | Athletic Officiaial |  |  |  |  | 20,520 | 20,520 |  |  |  |  |  |  |  | 20,520 |

CERRO COSO COMMUNITY COLLEGE

- Unrestricted and Restricted

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 Adopted <br> Budget | $\begin{gathered} \hline \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | $\%$ <br> Change |  | CE <br> Adopted <br> Budget | \%Change | RestrictedAdoptedBudget | Restricted <br> Adopted <br> Budget | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5118 | Cont Security Services |  |  |  |  | 168,800 | 196,408 | 16.36\% |  |  |  | 10,000 | 10,000 |  | 206,408 |
| 5119 | Oth Non-Inst Consulting Services |  |  |  |  |  | 3,000 |  |  |  |  |  |  |  | 3,000 |
| 5150 | Cont Instruction |  |  |  |  | 230,000 | 240,000 | 4.35\% |  |  |  |  |  |  | 240,000 |
| 5151 | Guest Lecturers/Performers |  |  |  |  |  |  |  |  |  |  | 16,000 | 28,500 | 78.13\% | 28,500 |
|  | Subtotal |  |  |  |  | 419,320 | 459,928 | $9.688 \%$ |  |  |  | 26,000 | 38,500 | 48.08\% | 498,428 |
| 5209 | Non-Employee Travel |  |  |  |  | 9,760 | 3,500 | -64.14\% |  |  |  |  |  |  | 3,500 |
| 5212 | Student Travel\| |  |  |  |  | 63,500 | 50,300 | -20.79\% |  |  |  | 43,363 | 28,200 | -34.97\% | 78,500 |
| 5220 | Employee Travel\| |  |  |  |  | 111,819 | 102,319 | -8.50\% |  |  |  | 305,111 | 394,493 | 29.29\% | 496,812 |
| 5220DT | Employee Travel DO |  |  |  |  | 55,930 | 87,720 | 56.84\% |  |  |  | 8,860 | 6,200 | -30.02\% | 93,920 |
| 5230 | Food/Meeting |  |  |  |  | 7,200 | 7,100 | -1.39\% |  |  |  | 35,333 | 41,283 | 16.84\% | 48,383 |
|  | Subtotal |  |  |  |  | 248,209 | 250,939 | 1.10\% |  |  |  | 392,667 | 470,176 | 19.74\% | 721,115 |
| 5300 | Institutional Dues/Memberships |  |  |  |  | 42,235 | 46,993 | 11.27\% |  |  |  | 10,850 | 11,980 | 10.41\% | 58,973 |
| 530 | Subtotal |  |  |  |  | 42,235 | 46,993 | 11.27\% |  |  |  | 10,850 | 11,980 | 10.41\% | 58,973 |
| 5501 | Laundry Service |  |  |  |  | 2,100 | 3,100 | 47.62\% |  |  |  |  | 150 |  | 3,250 |
| 5520 | Natural Gas/LPG\| |  |  |  |  | 69,000 | 73,000 | 5.80\% |  |  |  |  |  |  | 73,000 |
| 5530 | Light - Electricity |  |  |  |  | 339,000 | 470,000 | 38.64\% |  |  |  |  |  |  | 470,000 |
| 5540 | Water - Sanitation |  |  |  |  | 280,600 | 380,600 | 35.64\% |  |  |  |  |  |  | 380,600 |
| 5550 | Disposal Services |  |  |  |  | 18,500 | 22,500 | 21.62\% |  |  |  |  |  |  | 22,500 |
| 5560 | Hazardous Waste Disposal |  |  |  |  | 5,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5570 | Pest Control\| |  |  |  |  | 6,500 | 6,500 |  |  |  |  |  |  |  | 6,500 |
| 5581 | Telephone Services |  |  |  |  | 29,000 | 30,100 | 3.79\% |  |  |  |  |  |  | 30,100 |
| 5590 | Other Utilities |  |  |  |  | 2,700 | 7,200 | 166.67\% |  |  |  |  |  |  | 7,200 |
| 550 | Subtotal |  |  |  |  | 752,400 | 993,000 | 31.98\% |  |  |  |  | 150 |  | 993,150 |
| 5602 | Short Term Rental-Veh \& Equip |  |  |  |  | 500 | 500 |  |  |  |  | 4,500 | 5,000 | 11.11\% | 5,500 |
| 5603 | Rental of Facilities |  |  |  |  | 267,706 | 339,756 | 26.91\% |  |  |  | 181,100 | 15,100 | -91.66\% | 354,856 |
| 5604 | Film Rentals |  |  |  |  |  |  |  |  |  |  | 1,500 | 750 | -50.00\% | 750 |
| 5608 | Oper/Lease Cntrits-ie Cars-Copiers |  |  |  |  | 3,800 | 26,800 | 605.26\% |  |  |  |  |  |  | 26,800 |
| 5650 | Software Licensing/Maintenance Svcs\| |  |  |  |  | 70,920 | 60,532 | -14.65\% |  |  |  | 434,713 | 471,493 | 8.46\% | 532,025 |
| 5651 | Internet Access |  |  |  |  |  |  |  |  |  |  | 3,965 | 10,000 | 152.21\% | 10,000 |
| 5681 | Grounds Maintenance |  |  |  |  | 1,800 | 1,800 |  |  |  |  | 34,054 | 34,054 |  | 35,854 |
| 5683 | Building Maintenance |  |  |  |  | 56,500 | 192,328 | 240.40\% |  |  |  |  |  |  | 192,328 |
| 5684 | Vehicle Repairs \& Maintenance |  |  |  |  | 13,500 | 7,000 | -48.15\% |  |  |  |  |  |  | 7,000 |
| 5686 | Oth Equipment Maint Agreements |  |  |  |  | 90,480 | 114,448 | 26.49\% |  |  |  | 1,320 | 18,453 | 1,297.97\% | 132,901 |
| 5690 | Other Maintenance/Repairs |  |  |  |  | 13,250\| | 26,950 | 103.40\% |  |  |  |  |  |  | 26,950 |
| 5691 | Other Maintenance Contracts |  |  |  |  | 8,000 | 8,000 |  |  |  |  |  |  |  | 8,000 |
|  | Subtotal |  |  |  |  | 526,456 | 778,114 | 47.80\% |  |  |  | 661,152 | 554,850 | -16.08\% | 1,332,965 |
| 5810 | Fingerprinting Services |  |  |  |  | 7,100 | 7,000 | -1.41\% |  |  |  |  |  |  | 7,000 |
| 5813 | Physical Examinations/Tests |  |  |  |  | 4,450 | 3,157 | -29.06\% |  |  |  |  |  |  | 3,157 |
| 5820 | Postage/Express Overright Svcs\| |  |  |  |  | 19,650 | 19,100 | $-2.80 \%$ |  |  |  | 11,000 | 1,000 | -90.91\% | 20,100 |
| 5830 | Bank Charges |  |  |  |  |  |  |  |  |  |  | 2,500 | 2,500 |  | 2,500 |
| 5831 | Credit Card Expense |  |  |  |  |  |  |  |  |  |  | 200 | 200 |  | 200 |
| 5835 | Bad Debt Expense |  |  |  |  |  | 156,953 |  |  |  |  |  |  |  | 156,953 |
| 5860 | General Advertising |  |  |  |  | 38,550 | 38,750 | 0.52\% |  |  |  | 110,119 | 49,223 | -55.30\% | 87,973 |
| 5861 | Printing/Duplicating Service\| |  |  |  |  | 6,150 | 6,150 |  |  |  |  | 30,473 | 250 | -99.18\% | 6,400 |
| 5862 | Sponsorships |  |  |  |  |  | 500 |  |  |  |  |  | 75 |  | 575 |
| 5870 | Cash Over - Short\| |  |  |  |  | 100 | 100 |  |  |  |  |  | -400 |  | -300 |
| 5880 | Taxes - Licenses \& Permits |  |  |  |  | 7,575 | 4,975 | -34.32\% |  |  |  | 3,600 | 3,600 |  | 8,575 |
| 5890 | Other Services \& Expenses |  |  |  |  | 27,200 | 27,550 | 1.29\% |  |  |  | 174,597 | 199,500 | 14.26\% | 227,050 |
| 5899 | Contigencies Account - Budget Only |  |  |  |  |  |  |  | 1 | 18,000 | 3,396,126.42\% | 532,353 | 553,388 | 3.95\% | 571,388 |
|  | Subtotal |  |  |  |  | 110,775 | 264,235 | 138.53\% | 1 | 18,000 | 3,396,126.42\% | 864,842 | 809,336 | -6.42\% | 1,091,571 |
| 5912 | Out - Indirect Cost(Expense)\| |  |  |  |  |  |  |  |  |  |  | 33,934 | 4,371 | -87.12\% | 4,371 |

CERRO COSO COMMUNITY COLLEGE

| EXPENSE | Full-Time Equivalent (FTE) |  |  |  | $\begin{gathered} \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | GU001 <br> Adopted <br> Budget | $\%$ <br> Change | CE <br> Adopted Budget | CE <br> Adopted Budget |  | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | Restricted <br> Adopted <br> Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5900 - Subtotal |  |  |  |  |  |  |  |  |  |  | 33,934 | 4,371 | -87.12\% | 4,371 |
| 5000 - Total |  |  |  |  | 2,099,395 | 2,793,209 | 33.05\% | 1 | 18,000 | 3,396,126.42\% | 1,989,445 | 1,889,364 | -5.03\% | 4,700,573 |
| 6120 Site Improvement |  |  |  |  |  |  |  |  |  |  | 25,000 |  | -100.00\% |  |
| 6120FA Site Improvement |  |  |  |  | 3,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 6100 - Subtotal |  |  |  |  | 3,000 |  | -100.00\% |  |  |  | 25,000 |  | -100.00\% |  |
| 6310 Library Books |  |  |  |  | 14,000 |  | -100.00\% |  |  |  | 20,000 |  | -100.00\% |  |
| 6311 Magazines \& Periodicals |  |  |  |  | 42,000 | 42,000 |  |  |  |  |  |  |  | 42,000 |
| 6300 - Subtotal |  |  |  |  | 56,000 | 42,000 | -25.00\% |  |  |  | 20,000 |  | -100.00\% | 42,000 |
| 6412 Computer/Technology Equipment |  |  |  |  | 45,000 | 166,159 | 269.24\% |  |  |  | 79,442 | 21,123 | -73.41\% | 187,282 |
| 6412FA Computer/Tech Equipment |  |  |  |  | 13,000 | 19,264 | 48.18\% |  |  |  |  | 122,693 |  | 141,957 |
| 6413FA Autos and Busses |  |  |  |  | 40,500 |  | -100.00\% |  |  |  |  |  |  |  |
| 6419 Other Equipment |  |  |  |  | 6,781 | 968 | -85.72\% |  |  |  | 165,832 | 160,241 | -3.37\% | 161,209 |
| 6419FA Other Equipment |  |  |  |  | 40,000 | 18,000 | -55.00\% |  |  |  | 105,346 |  | -100.00\% | 18,000 |
| 6400 - Subtotal |  |  |  |  | 145,281 | 204,391 | 40.69\% |  |  |  | 350,620 | 304,057 | -13.28\% | 508,448 |
| 6000 - Total |  |  |  |  | 204,281 | 246,391 | 20.61\% |  |  |  | 395,620 | 304,057 | -23.14\% | 550,448 |
| 7201 Intrafund Transfers Out |  |  |  |  | 3,865,430 | 4,070,916 | 5.32\% |  |  |  |  |  |  | 4,070,916 |
| 7200 - Subtotal |  |  |  |  | 3,865,430 | 4,070,916 | 5.32\% |  |  |  |  |  |  | 4,070,916 |
| 7312 Interfund Transfers - Out |  |  |  |  | 14,645 | 2,954 | -79.83\% |  |  |  |  |  |  | 2,954 |
| 7300 - Subtotal |  |  |  |  | 14,645 | 2,954 | -79.83\% |  |  |  |  |  |  | 2,954 |
| 7501 Student Fin Aid (Excludes Salaries) |  |  |  |  |  |  |  |  |  |  | 134,079 | 141,943 | ${ }^{5.8770}$ | 141,943 |
| 7500 - Subtotal |  |  |  |  |  |  |  |  |  |  | 134,079 | 141,943 | 5.87\% | 141,943 |
| 7602 Oth Student Aide (Non-cash) |  |  |  |  |  |  |  |  |  |  | 222,072 | 191,269 | -13.87\% | 191,269 |
| 7600 - Subtotal |  |  |  |  |  |  |  |  |  |  | 222,072 | 191,269 | -13.87\% | 191,269 |
| 7910 Unrestricted |  |  |  |  | 4,404,119 | 3,039,947 | -30.97\% |  |  |  | 98,950 | 112,750 | 13.95\% | 3,152,697 |
| 7900 - Subtotal |  |  |  |  | 4,404,119 | 3,039,947 | -30.97\% |  |  |  | 98,950 | 112,750 | 13.95\% | 3,152,697 |
| 7000 - Total |  |  |  |  | 8,284,193 | 7,113,818 | -14.13\% |  |  |  | 455,101 | 445,963 | -2.01\% | 7,559,781 |
| TOTAL EXPENDITURES, OTHER OUTGO AND NET ENDING BALANCE |  |  |  |  | 29,414,733 | 30,415,952 | 3.40\% | 25,213 | 18,000 | -28.61\% | 7,399,524 | 7,082,465 | -4.28\% | 37,516,417 |

## PORTERVILLE COLLEGE

## PORTERVILLE COLLEGE

## Mission:

With students as our focus, Porterville College provides our local and diverse communities an excellent educational experience that fosters intellectual curiosity and growth, lifelong learning, and prepares our students for personal and academic success.

Porterville College was established in 1927 as a part of the Porterville Union High School and College District. All of the classes were taught in high school classrooms until 1944 when a building was constructed on the high school campus specifically for the junior college. The College moved to its current location in 1955. The college dissolved its relationship with the high school district in 1967 and joined the Kern Community College District.

The current campus covers approximately sixty acres and provides educational opportunities to people from a geographic area covering 2,800 square miles in southeastern Tulare County. The educational programs offered include transfer, basic skills, workforce preparation, community education, and economic development.

Porterville College serves the community of Porterville, with a population of over 60,000 and a larger Tulare county service area population of over 100,000. The rural institution enrolls over 5,100 full-and part-time students each year.

The College offers educational programs that include, transfer, basic skills, occupational, community service, and economic development. There are 8 academic divisions with the College that include: Career and Technical Education, Fine and Applied Arts, Health Careers, Language Arts, Kinesiology and Athletics, Science and Mathematics, Social Sciences, and Student Learning Services. These divisions offer a broad range of majors and transfer opportunities, certificates, and non-credit courses andprograms.

## FOCUSING ON STUDENT SUCCESS

Student centered learning is a common theme at Porterville College and the College offers numerous support services in the spirit of studentcentered learning. Included in these services are academic advising and counseling, child care, Disability Resource Center (DRC), financial aid, Extended Opportunity Programs and Services (EOPS), Cooperative Agencies Resources for Education (CARE), student support services, student activities and clubs, athletics, transfer center, tutoring assessment, student rights, admissions and records, orientation, wellness, and veterans services.

The new Student Centered Funding Formula (SCFF) is dramatically reforming institution-wide approaches to fostering student success. As a result of the SCFF funding uncertainty, the College continues its conservative budget approach and fiscal stewardship. The College continues alignment with the California Community College Chancellor's Office Vision for Success Goals to meet the growing and changing
needs of the community. The Student Success, Equity, and Basic Skills funding initiatives were recently consolidated to create the Student Equity and Achievement (SEA) Program. The SEA program is assisting Porterville College increase achievement for all students with an emphasis on eliminating achievement gaps for students from traditionally underrepresented groups. The Adult Education (AB 86) and Strong Workforce initiatives are fostering opportunities for students to access educational instruction and skills that directly leads to employment. These programs and initiatives are rooted in a guided pathways framework. Guided pathways provide students with clear, educationally coherent program maps that include specific course sequences, progress milestones, and program learning outcomes. The College is in the final stages of mapping discipline-specific, structured educational experiences and support.

Additionally, Porterville College is an Achieving the Dream Leader College. Achieving the Dream is providing an integrated approach to address transitional barriers and pathway development to foster student success and community access to career readiness support services. The campus continues to focus on creating a culture of evidence in which data and inquiry drive broad-based institutional efforts to close achievement gaps and improve student outcomes overall. The College is strengthening the connections across the community to break down silos and link educational and workforce development services. Realizing that a better prepared student is a more successful student, the college has expanded dual and concurrent enrollment opportunities for local high school students. These courses integrate rigorous academic instruction with a demanding technical curriculum aligned the high schools career pathway programs.

Significant progress also has been made in the development and approval of well-defined programs of study. The College offers 16 associate degrees for transfer (ADT) including two that were recently approved (Spring 2019) by the Chancellor's Office. The College also one ADT degree that is pending approval. Aside from the ADT degree programs, Porterville College offers eighteen other associate degree and sixteen certificate of achievement programs. Porterville College offers several unique occupational training programs, including Administration of Justice, Police Cadets, a Police Reserve Officer Academy, Firefighter Academy, Psychiatric Technician, Industrial Maintenance, Emergency Medical Technician, and Registered Nursing.

Porterville's higher educational needs are estimated to continue expanding resulting from recent industrial investments in the local area. It is projected that this investment will result in an increase in demand for college trained workers. Understanding the impact of the learning environment on student success, efforts are being undertaken to provide a safe and secure colligate atmosphere. Also, efforts are ongoing to sustain the campus physical and technological infrastructure. The College is beginning multi-year facilities enhancement projects funded primarily by the Measure $J$ bond funds and supplemented with reserves for one time modernization projects.

The Porterville College Foundation actively supports the College through providing many scholarships for students. During the last fifteen years, the net asset allocation of the Foundation has grown and changed considerably. The net assets are approximately over $\$ 7.4$ million. The Foundation sponsors an energetic campaign to support college programs, faculty projects, and campus-wide projects. This synergy between the College and community promotes an academically-focused and student-centered learning environment.

PORTERVILLE COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | GU001 <br> Adopted <br> Budget | \% <br> Change | CE <br> Adopted <br> Budget |  | \% <br> Change | Restricted <br> Adopted <br> Budget | Restricted Adopted Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | $\begin{array}{\|c\|} \hline \text { Unrst } \\ \hline 2020 \\ \hline \end{array}$ | $\begin{aligned} & \hline \text { Rest } \\ & \hline 2019 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Rest } \\ & \hline 2020 \\ & \hline \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 |  |  |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 1100 | Acad - Reg Schedule\| | 52.82\| | 54.09 | 1.45 \| | $1.40 \mid$ | 5,233,143 | 5,769,804\|| | 10.26\%\|| |  |  |  | 109,635 | 149,979 | 36.80\% | 5,919,784 |
| 1100 - | ubtotal | 52.82 | 54.09 | ${ }^{1.45}$ | 1.40 | 5,233,143 | 5,769,804 | 10.26\% |  |  |  | 109,635 | 149,979 | 36.80\% | 5,919,784 |
| 1214 | Educational Administrators - Cont | 7.00 | 7.00 |  |  | 955,991 | 1,065,567 | 11.46\% |  |  |  |  |  |  | 1,065,567 |
| 1231 | Counselors - Contract\| | 3.00 | 2.601 | $4.00 \mid$ | $6.00 \mid$ | 373,550 | 341,642 | -8.54\% |  |  |  | 409,454 | 616,059 | 50.46\% | 957,701 |
| 1241 | Librarians - Contract\| | $1.00 \mid$ | 1.00 |  |  | 79,931 | 85,829 | 7.38\% |  |  |  |  |  |  | 85,829 |
| 1251 | Acad Non-Inst Cont\| | 2.00 | 1.70 | 0.80 | 0.80 | 214,383 | 181,026 | -15.56\% |  |  |  | 84,006 | 86,886 | 3.43\% | 267,912 |
| 1252 | Acad Emp Dept Chair | 2.93 | 3.53 |  |  | 348,609 | 414,317 | 18.85\% |  |  |  |  |  |  | 414,317 |
| 1200 - | ubtotal | 15.93 | 15.83 | 4.80 | 6.80 | 1,972,463 | 2,088,382 | 5.88\% |  |  |  | 493,460 | 702,945 | 42.45\% | 2,791,327 |
| 1310 | Adjunct Acad Emp - Non-Cont | 39.35 | 42.68 |  |  | 1,239,575 | 1,344,575 | 8.47\% |  |  |  |  |  |  | 1,344,575 |
| 1311 | Acad Emp - Temp Cont\| | 0.10 | 0.58 |  |  | 3,100 | 18,200 | 487.10\% |  |  |  |  |  |  | 18,200 |
| 1320 | Acad Emp - Intersession \| | 7.62 | 7.62 |  |  | 240,000 | 240,000 |  |  |  |  |  |  |  | 240,000 |
| 1330 | Acad Emp - Overload | 10.86 | 10.86 |  |  | 342,000 | 342,000 |  |  |  |  |  |  |  | 342,000 |
| 1340 | Acad Emp-Inst Non-Cont Stipend/Othr\| | 2.75 | 2.73 | 4.58 | 7.05 | 86,650 | 86,000 | -0.75\% |  |  |  | 144,261 | 222,031 | 53.91\% | 308,031 |
| 1300 - | bbtotal | 60.68 | 64.47 | ${ }^{4.58}$ | 7.05 | 1,911,325 | 2,030,775 | 6.25\% |  |  |  | 144,261 | 222,031 | 53.91\% | 2,252,806 |
| 1419 | Acad Emp - Non-Inst Non Cont |  |  |  |  | 77,540 | 80,540 | ${ }^{3.87 \%}$ |  |  |  | 514,903 | 620,992 | 20.60\% | 701,532 |
| 1400 - | ubtotal |  |  |  |  | 77,540 | 80,540 | 3.87\% |  |  |  | 514,903 | 620,992 | 20.60\% | 701,532 |
| 1000 | Total | 129.43 | 134.39 | 10.83 | 15.25 | 9,194,472 | 9,969,501 | 8.43\% |  |  |  | 1,262,260 | 1,695,948 | 34.36\% | 11,665,449 |
| 2110 | Clss Mgt(NonEd) | 6.60 | 7.10 | 5.40 | 4.90 | 694,808 | 776,637 | 11.78\% |  |  |  | 477,348 | 449,463 | -5.84\% | 1,226,100 |
| 2190 | Conf Employee - Non Mgt\| | 1.00 | $1.00 \mid$ |  |  | 74,537 | 67,974 | -8.81\% |  |  |  |  |  |  | 67,974 |
| 2191 | Clss Non-Instr Emp Reg Salary Sched | 38.22 | 38.31 | 21.71\| | 21.51 | 1,873,481 | 1,980,864 | 5.73\% |  |  |  | 1,135,034 | 1,148,594 | 1.19\% | 3,129,458 |
| 2199 | Classified Salary Abatement\| |  |  |  |  | -122,959 | -105,547 | -14.16\% |  |  |  |  |  |  | -105,547 |
| 2100 - | ubtotal | 45.82 | 46.41 | 27.11 | 26.41 | 2,519,868 | 2,719,927 | 7.94\% |  |  |  | 1,612,383 | 1,598,057 | -0.89\% | 4,317,984 |
| 2211 | Inst Aide FT Direct Inst | 3.20 | 3.24 |  |  | 197,853 | 182,998 | -7.51\% |  |  |  |  |  |  | 182,998 |
| 2200 - | ubtotal | 3.20 | 3.24 |  |  | 197,853 | 182,998 | -7.51\% |  |  |  |  |  |  | 182,998 |
| 2392 | Non-Inst Students | 1.29 | 1.29 | 19.04 | 23.55996 | 21,500 | 21,500 |  |  |  |  | 316,751 | 392,038 | ${ }^{23.77 \%}$ | 413,538 |
| 2393 | Class Non-Instr Overtime\| |  |  |  |  | 12,000 | 20,000 | 66.67\% |  |  |  |  |  |  | 20,000 |
| 2394 | Non-Admin Non-Instr Prof Expt\| |  |  |  |  |  |  |  |  |  |  | 28,125 |  | -100.00\% |  |
| 2399 | Cls Oth - Temp\| |  |  |  | $1.00 \mid$ |  |  |  |  |  |  | 12,500 | 74,831 | 498.65\% | 74,831 |
| 2300 - | ubtotal | 1.29 | 1.29 | 19.04 | 24.56 | 33,500 | 41,500 | 23.88\% |  |  |  | 357,376 | 466,869 | 30.64\% | 508,369 |
| 2411 | Inst Students | 4.51 | 4.51 |  |  | 75,000 | 75,000 |  |  |  |  |  | 12,000 |  | 87,000 |
| 2412 | Direct Inst Prof Expt\| |  |  |  |  | 82,700 | 92,000 | 11.25\% |  |  |  | 18,509 |  | -100.00\% | 92,000 |
| 2419 | Inst Aide - Temp Direct Inst\| |  |  |  |  | 2,300 | 2,300 |  |  |  |  |  |  |  | 2,300 |
| 2400 - | ubtotal | 4.51 | 4.51 | of | 0 | 160,000 | 169,300 | 5.81\% |  |  |  | 18,509 | 12,000 | -35.17\% | 181,300 |
| 2999 | Salary Budget Control |  |  |  |  | -30 | 13,901 | -46,437.77\% |  |  |  | 581,540 | 759,752 | 30.64\% | 773,653 |
| 2900 - | ubtotal |  |  |  |  | -30 | 13,901 | -46,437.77\% |  |  |  | 581,540 | 759,752 | 30.64\% | 773,653 |
| 2000 | Total | 54.82 | 55.45 | 46.15 | 50.97 | 2,911,190 | 3,127,626 | 7.43\% |  |  |  | 2,569,807 | 2,836,678 | 10.38\% | 5,964,304 |
| ${ }^{3110}$ | STRS-Acad Inst \& Instrl Aides(Dir) |  |  |  |  | 1,282,626 | 1,475,029 | 15.00\% |  |  |  | 107,043 | 147,39 | 37.70\% | 1,622,428 |
| 3130 | STRS - Ed Administrators - Cont\| |  |  |  |  | 155,635 | 137,100 | -11.91\% |  |  |  |  |  |  | 137,100 |
| 3131 | STRS - Oth Acad Emp Non-Instr\| |  |  |  |  | 204 |  | -100.00\% |  |  |  | 73,455 | 100,804 | 37.23\% | 100,804 |
| 3100 - | ubtotal |  |  |  |  | 1,438,465 | 1,612,129 | 12.07\% |  |  |  | 180,498 | 248,203 | 37.51\% | 1,860,332 |
| 3210 | PERS-Acad Inst \& Instrl Aides(Dir) |  |  |  |  | 16,358 | 58,301 | 256.40\% |  |  |  |  |  |  | 58,301 |
| 3220 | PERS - Clss Mgt Non-Educational Adm\| |  |  |  |  | 125,529 | 153,161 | 22.01\% |  |  |  | 88,035 | 88,639 | 0.69\% | 241,799 |
| 3221 | PERS - Clss Emp\| |  |  |  |  | 329,424 | 374,906 | 13.81\% |  |  |  | 191,714 | 220,208 | 14.86\% | 595,115 |
| 3222 | PERS - Conf Emp Non-Mgt\| |  |  |  |  | 13,463 | 13,405 | -0.43\% |  |  |  |  |  |  | 13,405 |
| 3240 | PERS - Ed Adm - Cont |  |  |  |  | 8,191] | 61,193 | 647.12\% |  |  |  | 12,286 | 13,750 | 11.91\% | 74,943 |
| 3200 - | ubtotal |  |  |  |  | 492,965 | 660,966 | 34.08\% |  |  |  | 292,034 | 322,597 | 10.47\% | 983,562 |
| 3310 | OASDHI-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 126,826 | 135,295 | ${ }^{6.68 \%}$ |  |  |  | 11,694 | 13,065 | 11.73\% | 148,361 |
| 3320 | OASDHI - Clss Mgt Non-Ed Admin |  |  |  |  | 51,377\| | 57,109 | 11.16\% |  |  |  | 35,466 | 33,705 | -4.97\% | 90,813 |
| 3321 | OASDHI - Clss Emp\| |  |  |  |  | 145,261 | 151,143 | 4.05\% |  |  |  | 82,176 | 86,199 | 4.89\% | 237,341 |
| 3322 | OASDHI - Conf Emp - Non Mgt |  |  |  |  | 5,702\| | 5,200 | -8.81\% |  |  |  |  |  |  | 5,200 |
| 3340 | OASDHI - Educational Admin - Cont\| |  |  |  | I | 16,862 | 19,006 | 12.72\% |  |  |  | 5,204 | 5,334 | 2.50\% | 24,340 |

PORTERVILLE COLLEGE

|  |  | Full-Time Equivalent (FTE) |  |  |  | $\begin{gathered} \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | GU001AdoptedBudget | \% <br> Change | Adopted <br> Budget | CE <br> Adopted <br> Budget |  | Restricted Adopted Budget | Restricted Adopted Budget | $\begin{array}{c\|\|} \hline \% \\ \text { Change } \\ \hline \end{array}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENSE |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 3341 | OASDHI - Oth Acad Emp Non-Instr\| |  |  |  |  |  |  |  |  |  |  | 19,700 | 23,335 | 18.45\% | 23,335 |
| 3300 - | ubtotal |  |  |  |  | 346,028 | 367,753 | 6.28\% |  |  |  | 154,240 | 161,638 | 4.80\% | 529,391 |
| 3410 | H\&W-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 1,106,394 | 1,162,945 | 5.11\% |  |  |  | 98,014 | 145,113 | 48.05\% | 1,308,058 |
| 3410RC | OPEB ARC-Acad Inst\&Instl Aides(Dir) |  |  |  |  | 61,643 | 133,689 | 116.88\% |  |  |  | 5,244 | 15,351 | 192.75\% | 149,040 |
| 3420 | H\&W - Clss Mgt(Non-Educ Admin)\| |  |  |  |  | 116,765 | 126,249 | 8.12\% |  |  |  | 95,535 | 87,130 | -8.80\% | 213,379 |
| 3420RC | OPEB ARC-Clss Mgt(Non-EducAdmin)\| |  |  |  |  | 6,809 | 15,222 | 123.55\% |  |  |  | 4,678 | 8,809 | 88.32\% | 24,032 |
| 3421 | H\&W - Clss Emp\| |  |  |  |  | 627,525 | 630,191 | 0.42\% |  |  |  | 369,403 | 362,353 | -1.91\% | 992,544 |
| 3421RC | OPEB ARC-Clss Emp\| |  |  |  |  | 17,005 | 34,033 | 100.13\% |  |  |  | 10,381 | 21,503 | 107.13\% | 55,535 |
| 3422 | H\&W - Conf Emp - Non Mgt\| |  |  |  |  | 17,692 | 17,782 | 0.51\% |  |  |  |  |  |  | 17,782 |
| 3422RC | OPEB ARC-Conf Emp Non Mgt\| |  |  |  |  | 730 | 1,332 | 82.39\% |  |  |  |  |  |  | 1,332 |
| 3440 | Hew - Educational Admin - Cont\| |  |  |  |  | 130,919 | 131,584 | 0.51\% |  |  |  | 10,615 | 10,669 | 0.51\% | 142,253 |
| 3440RC | OPEB ARC-EducAdmin-Cont\| |  |  |  |  | 9,813 | 21,796 | 122.11\% |  |  |  | 667 | 1,367 | 105.00\% | 23,163 |
| 3400 - Subtotal |  |  |  |  |  | 2,095,296 | 2,274,824 | 8.57\% |  |  |  | 594,537 | 652,294 | 9.71\% | 2,927,117 |
| 3510 | SUl-Acad Inst \& Instt Aides(Dir) |  |  |  |  | 4,145 | 4,471 | 7.87\% |  |  |  | 1,526 | 772 | -49.39\% | 5,243 |
| 3520 | sul-Cliss Mgt Non-Educational Admin \| |  |  |  |  | 347 | 388 | 11.78\% |  |  |  | 239 | 225 | -5.83\% | 613 |
| 3521 | sul - Clss Emp \| |  |  |  |  | 1,003 | 1,041 | 3.86\% |  |  |  | 597\| | 588 | -1.60\% | 1,629 |
| 3522 | SUI - Conf Emp - Non Mgt\| |  |  |  |  | ${ }^{37}$ | 34 | $-8.80 \%$ |  |  |  |  |  |  | 34 |
| 3540 | SUI - Educational Admin - Cont\| |  |  |  |  | 501 | 540 | 7.90\% |  |  |  | ${ }^{34}$ | 35 | 2.50\% | 575 |
| 3541 | SUI - Oth Acad Emp - Non Inst\|] |  |  |  |  | 1 |  | -100.00\% |  |  |  | 1,086 | 634 | -41.60\% | 634 |
| 3500 - Subtotal |  |  |  |  |  | 6,033 | 6,475 | 7.32\% |  |  |  | 3,482 | 2,254 | -35.27\% | 8,729 |
| 3610 | WC-Acad Inst \& Inst Aides(Dir) |  |  |  |  | 88,818 | 90,822 | 2.26\% |  |  |  | 6,234 | 9,030 | 44.85\% | 99,852 |
| 3620 | WC - Clss Mgt Non-Educational Admin \| |  |  |  |  | 7,130 | 7,584 | 6.36\% |  |  |  | 5,002 | 4,389 | -12.25\% | 11,973 |
| 3621 | WC - Clss Emp |  |  |  |  | 22,294 | 22,260 | -0.15\% |  |  |  | 16,476 | 14,895 | -9.60\% | 37,155 |
| 3622 | WC - Cont Emp - Non Mgt |  |  |  |  | 765 | 664 | -13.21\% |  |  |  |  |  |  | 664 |
| 3640 | WC - Educational Administrators |  |  |  |  | 10,721 | 10,645 | -0.71\% |  |  |  | 698 | 681 | -2.44\% | 11,326 |
| 3641 | WC-Oth Acad Emp - Non Instructional |  |  |  |  | 13 |  | -100.00\% |  |  |  | 5,689 | 8,393 | 47.54\% | 8,393 |
| 3600 - Subtotal |  |  |  |  |  | 129,740 | 131,974 | 1.72\% |  |  |  | 34,098 | 37,388 | $9.65 \%$ | 169,362 |
| 3710 | DefBen-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 43,846 | 16,468 | ${ }^{-62.44 \%}$ |  |  |  | 1,056 | 1,060 | 0.39\% | 17,528 |
| 3721 | DefBen - Clss Emp\| |  |  |  |  | 11,422 | 12,129 | 6.19\% |  |  |  | 2,239 | 1,774 | -20.78\% | 13,902 |
| 3741 | DefBen - Oth Acad Emp - Non Instr\| |  |  |  |  |  |  |  |  |  |  | 960\| | 1,117 | 16.36\% | 1,117 |
| 3700 - Subtotal |  |  |  |  |  | 55,268 | 28,597 | -48.26\% |  |  |  | 4,254 | 3,950 | -7.15\% | 32,547 |
| 3910 | OTHBEN-Acad Inst \& Instrl Aide(Dir) |  |  |  |  | 40,981 | 41,627 | 1.58\% |  |  |  | 3,692 | 5,260 | 42.48\% | 46,886 |
| 3920 | OTHBEN-CIss Mgt(Non-Educ Admin)\| |  |  |  |  | 4,312 | 4,603 | 6.73\% |  |  |  | 3,528 | 3,202 | -9.26\% | 7,804 |
| 3921 | OTHBEN - Clss Emp |  |  |  |  | 16,969 | 16,796 | $-1.02 \%$ |  |  |  | 10,395 | 10,421 | 0.25\% | 27,217 |
| 3922 | OTHBEN - Conf Emp - Non Mgt\| |  |  |  |  | 653 | 653 |  |  |  |  |  |  |  | 653 |
| 3929 | Classified Benefit Abatement |  |  |  |  | -71,268 | -69,912 | -1.90\% |  |  |  |  |  |  | -69,912 |
| 3940 | OTHBEN - Educational Administrators |  |  |  |  | 4,835 | 4,835 |  |  |  |  | ${ }^{392}$ | 392 |  | 5,227 |
| 3900 - Subtotal |  |  |  |  |  | -3,517 | -1,398 | -60.25\% |  |  |  | 18,007 | 19,274 | 7.04\% | 17,876 |
| 3000 - Total |  |  |  |  |  | 4,560,278 | 5,081,320 | 11.43\% |  |  |  | 1,281,150 | 1,447,597 | 12.99\% | 6,588,917 |
| 4211 | Non-Library/Magazines/Bks/Prddis |  |  |  |  | 100 | 800 | 700.00\% |  |  |  | 26,883 | 71,005 | 164.13\% | 71,805 |
| 4200 - Subtotal |  |  |  |  |  | 100 | 800 | 700.00\% |  |  |  | 26,883 | 71,005 | 164.13\% | 71,805 |
| 4310 | Inst Supplies \& Materials |  |  |  |  | 102,891 | 120,475 | 17.09\% |  |  |  | 286,669 | 235,994 | ${ }^{-17.68 \%}$ | 356,469 |
| 4312 | All Computer Software |  |  |  |  | 500 | 1,000 | 100.00\% |  |  |  |  |  |  | 1,000 |
| 4313 | Non-Inst Supplies \& Materials |  |  |  |  | 166,315 | 178,761 | 7.48\% |  |  |  | 279,904 | 231,525 | -17.28\% | 410,286 |
| 4314 | Paper\| |  |  |  |  | 17,597\| | 17,597 | -0.00\% |  |  |  |  |  |  | 17,597 |
| 4320 | Vehicle Supplies - Parts |  |  |  |  | 5,400 | 5,400 |  |  |  |  |  |  |  | 5,400 |
| 4321 | Fuel - Lubricants |  |  |  |  | 15,600 | 15,600 |  |  |  |  | 7,854 | 7,854 |  | 23,454 |
| 4300 - Subtotal |  |  |  |  |  | 308,303 | 338,833 | 9.90\% |  |  |  | 574,427 | 475,373 | -17.24\% | 814,206 |
| 4400 Food - Non Travel Non Cafeteria |  |  |  |  |  | 500 | 500 |  |  |  |  | 1,500 |  | -100.00\% | 500 |
|  |  |  |  |  |  | 500 | 500 | 0.00\% |  |  |  | 1,500 |  | -100.00\% | 500 |
| 4000 - Total |  |  |  |  |  | 308,903 | 340,133 | 10.11\% |  |  |  | 602,809 | 546,378 | -9.36\% | 886,511 |
| 5107 | Athletic Officiaials |  |  |  |  | 21,250 | 29,00\| | 36.47\% |  |  |  |  |  |  | 29,000 |

PORTERVILLE COLLEGE

|  |  | Full-Time Equivalent (FTE) |  |  |  | $\begin{gathered} \text { GU001 } \\ \text { Adopted } \\ \text { Budget } \end{gathered}$ | GU001AdoptedBudget | \% <br> Change | Adopted <br> Budget | CE <br> Adopted <br> Budget <br> 2019-20 | \%Change | Restricted <br> Adopted <br> Budget | Restricted Adopted Budget | \%Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENSE |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5118 | Cont Security Services |  |  |  |  | 13,050 | 14,000 | 7.28\% |  |  |  | 29,304 | 26,092 | -10.96\% | 40,092 |
| 5119 | Oth Non-Inst Consulting Services |  |  |  |  | 4,699 | 18,500 | 293.70\% |  |  |  | 96,841 | 97,956 | 1.15\% | 116,456 |
| 5150 | Cont Instruction |  |  |  |  | 100,000 | 100,000 |  |  |  |  |  |  |  | 100,000 |
| 5151 | Guest Lecturers/Performers |  |  |  |  | 400 | 4,800 | 1,100.00\% |  |  |  | 5,500 | 33,000 | 500.00\% | 37,800 |
| 5159 | Oth Instructional Consulting Servs |  |  |  |  | 15,000 | 15,000 |  |  |  |  | 41,777 | 23,943 | -42.69\% | 38,943 |
| 5100 - | Subtotal |  |  |  |  | 154,399 | 181,300 | 17.42\% |  |  |  | 173,421 | 180,990 | 4.36\% | 362,290 |
| 5209 | Non-Employee Travel |  |  |  |  | 6,250 | 4,000 | -36.00\% |  |  |  |  |  |  | 4,000 |
| 5212 | Student Travel\| |  |  |  |  | 79,300 | 78,700 | -0.76\% |  |  |  | 14,911 | 12,000 | -19.52\% | 90,700 |
| 5220 | Employee Travel |  |  |  |  | 64,641 | 83,375 | 28.98\% |  |  |  | 248,556 | 254,275 | 2.30\% | 337,650 |
| 5230 | Food/Meetings |  |  |  |  | 9,280 | 13,970 | 50.53\% |  |  |  | 70,856 | 155,940 | 120.08\% | 169,910 |
| 5200 - Subtotal |  |  |  |  |  | 159,471 | 180,045 | 12.90\% |  |  |  | 334,322 | 422,215 | 26.29\% | 602,260 |
| 5300 | Institutional Dues/Memberships |  |  |  |  | 43,711 | 41,150 | -5.86\% |  |  |  | 950 | 1,450 | 52.63\% | 42,600 |
| 5300 - Subtotal |  |  |  |  |  | 43,711 | 41,150 | -5.86\% |  |  |  | 950 | 1,450 | 52.63\% | 42,600 |
| 5501 | Laundry Service |  |  |  |  | 21,000 | 23,156 | 10.27\% |  |  |  | 1,000 | 1,000 |  | 24,156 |
| 5520 | Natural Gas/LPG |  |  |  |  | 50,000 | 50,000 |  |  |  |  |  |  |  | 50,000 |
| 5530 | Light-Electricity |  |  |  |  | 200,000 | 200,500 | 0.25\% |  |  |  |  |  |  | 200,500 |
| 5540 | Water - Sanitation |  |  |  |  | 55,000 | 55,000 |  |  |  |  |  |  |  | 55,000 |
| 5550 | Disposal Services |  |  |  |  | 18,000 | 18,000 |  |  |  |  | 3,341 | 3,341 | 0.00\% | 21,341 |
| 5560 | Hazardous Waste Disposal |  |  |  |  | 5,925 | 5,925 |  |  |  |  |  |  |  | 5,925 |
| 5570 | Pest Control\| |  |  |  |  | 4,050 | 5,000 | 23.46\% |  |  |  |  |  |  | 5,000 |
| 5581 | Telephone Services |  |  |  |  | 12,500 | 14,000 | 12.00\% |  |  |  |  |  |  | 14,000 |
| 5590 | Other Utilities |  |  |  |  | 291 |  | -100.00\% |  |  |  |  |  |  |  |
| 5500 - Subtotal |  |  |  |  |  | 366,766 | 371,581 | 1.31\% |  |  |  | 4,341 | 4,341 | 0.00\% | 375,922 |
| 5602 | Short Term Rental-Veh \& Equip |  |  |  |  | 13,650 | 31,050 | 127.47\% |  |  |  | 480 | 3,280 | 583.33\% | 34,330 |
| 5608 | Oper/Lease Cntrits-ie Cars-Copiers |  |  |  |  | 14,675 | 15,675 | 6.81\% |  |  |  |  |  |  | 15,675 |
| 5650 | Software Licensing/Maintenance Svcs\| |  |  |  |  | 120,848 | 120,034 | -0.67\% |  |  |  | 382,557 | 446,353 | 16.68\% | 566,387 |
| 5651 | Internet Access |  |  |  |  |  | 600 | 100.00\% |  |  |  |  | 15,000 | 100.00\% | 15,600 |
| 5681 | Grounds Maintenance |  |  |  |  | 48,000 | 48,000 |  |  |  |  | 5,000 | 5,000 |  | 53,000 |
| 5683 | Building Maintenance\| |  |  |  |  | 58,825 | 58,825 |  |  |  |  |  |  |  | 58,825 |
| 5684 | Vehicle Repairs \& Maintenance |  |  |  |  | 11,300 | 11,800 | 4.42\% |  |  |  |  |  |  | 11,800 |
| 5685 | Computer Hardware Maint Agreements\| |  |  |  |  | 30,000 | 30,000 |  |  |  |  |  |  |  | 30,000 |
| 5686 | Oth Equipment Maint Agreements |  |  |  |  | 34,000 | 25,000 | -26.47\% |  |  |  |  |  |  | 25,000 |
| 5690 | Other Maintenance/Repairs |  |  |  |  | 31,041 | 37,945 | 22.24\% |  |  |  | 9,960 | 9,669 | -2.92\% | 47,614 |
| 5691 | Other Maintenance Contracts |  |  |  |  | 46,000 | 44,600 | -3.04\% |  |  |  |  |  |  | 44,600 |
| 5600 - Subtotal |  |  |  |  |  | 408,339 | 423,529 | 3.72\% |  |  |  | 397,997 | 479,302 | 20.43\% | 902,830 |
| 5790 | Other Professional Fees |  |  |  |  |  |  |  |  |  |  | 2,157 | 29,980 | 1,289.89\% | 29,980 |
| 5700 - Subtotal |  |  |  |  |  |  |  |  |  |  |  | 2,157 | 29,980 | 1,289.89\% | 29,980 |
| 5810 | Fingerprinting Services |  |  |  |  |  | 80 | 100.00\% |  |  |  |  |  |  | 80 |
| 5820 | Postage/Express Overnight Svcs |  |  |  |  | 7,790 | 8,565 | 9.95\% |  |  |  | 6,800 | 14,550 | 113.97\% | 23,115 |
| 5830 | Bank Charges |  |  |  |  |  |  |  |  |  |  | 2,700 | 2,700 |  | 2,700 |
| 5860 | General Advertising |  |  |  |  | 27,356 | 32,291 | 18.04\% |  |  |  | 281,823 | 182,618 | -35.20\% | 214,909 |
| 5861 | Printing/Duplicating Service |  |  |  |  | 4,500 | 8,744 | 94.31\% |  |  |  | 28,154 | 26,240 | -6.80\% | 34,984 |
| 5880 | Taxes - Licenses \& Permits |  |  |  |  | 1,273 | 927 | -27.18\% |  |  |  | 10,170 | 10,170 |  | 11,097 |
| 5890 | Other Services \& Expenses |  |  |  |  | 12,850 | 11,394 | -11.33\% |  |  |  | 12,144 | 39,647 | 226.47\% | 51,041 |
| 5899 | Contigencies Account - Budget Only |  |  |  |  |  |  |  |  |  |  | 1,985,657 | 1,374,501 | -30.78\% | 1,374,501 |
| 5800 - Subtotal |  |  |  |  |  | 53,769 | 62,001 | 15.31\% |  |  |  | 2,327,449 | 1,650,426 | -29.09\% | 1,712,427 |
| 5900 - Subtotal |  |  |  |  |  |  |  |  |  |  |  | 5,950 | 4,237 | -28.79\% | 4,237 |
|  |  |  |  |  |  |  |  |  |  |  |  | 5,950 | 4,237 | -28.79\% | 4,237 |
| 5000 - Total |  |  |  |  |  | 1,186,455 | 1,259,606 | 5.81\% |  |  |  | 3,246,587 | 2,772,941 | -14.59\% | 4,032,547 |
| 6120 $6100-5$ | Site Improvement |  |  |  |  |  | 25,000 |  |  |  |  | 287,590 |  | -100.00\% | 25,000 |
|  | 6100 - Subtotal |  |  |  |  |  | 25,000 |  |  |  |  | 287,590 |  | -100.00\% | 25,000 |
| 6210 C | Buildings Construction - C |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

PORTERVILLE COLLEGE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 <br> Adopted <br> Budget | GU001 <br> Adopted <br> Budget | \% <br> Change |  |  |  | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Restricted } \\ \text { Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | \% <br> Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 6214 | Buildings - Testing \& Inspection |  |  |  |  | 1,150 | 1,150 |  |  |  |  |  |  |  | 1,150 |
| 6200 | bbtotal |  |  |  |  | 1,150 | 1,150 | 0.00\% |  |  |  |  |  |  | 1,150 |
| 6310 | Library Books |  |  |  |  | 20,700 | 20,700 |  |  |  |  |  |  |  | 20,700 |
| 6311 | Magazines \& Periodicals |  |  |  |  | 5,000 | 5,000 |  |  |  |  |  |  |  | 5,000 |
| 6300 | ubtotal |  |  |  |  | 25,700 | 25,700 | 0.00\% |  |  |  |  |  |  | 25,700 |
| 6412 | Computer/Technology Equipment |  |  |  |  | 50,121 | 70,520 | 40.70\% |  |  |  | 184,450 | 173,427 | -6.36\% | 243,947 |
| 6412FA | Computer/Tech Equipment |  |  |  |  | 22,256 | 19,000 | -14.63\% |  |  |  | 15,444 | 150,000 | 871.25\% | 169,000 |
| 6413LP | Auto-Purchasing on Long Term Lease |  |  |  |  |  | 38,000 |  |  |  |  |  |  |  | 38,000 |
| 6414 | Furniture |  |  |  |  | 8,363 | 2,900 | -65.32\% |  |  |  |  | 75,000 |  | 77,900 |
| 6419 | Other Equipment\| |  |  |  |  | 10,135 | 20,055 | 97.88\% |  |  |  | 22,331 | 1,634 | -92.68\% | 21,689 |
| 6419FA | Other Equipment |  |  |  |  | 30,150 | 41,453 | 37.49\% |  |  |  |  |  |  | 41,453 |
| 6400 | btotal |  |  |  |  | 121,025 | 191,928 | 58.59\% |  |  |  | 222,225 | 400,061 | 80.03\% | 591,989 |
| 600 | otal |  |  |  |  | 147,875 | 243,778 | 64.85\% |  |  |  | 509,815 | 400,061 | -21.53\% | 643,839 |
| 7110 | Debt Reduction |  |  |  |  | 150,000 | 150,000 |  |  |  |  |  |  |  | 150,000 |
| 7100 | ubtotal |  |  |  |  | 150,000 | 150,000 | 0.00\% |  |  |  |  |  |  | 150,000 |
| 7201 | Intrafund Transfers Out |  |  |  |  | 3,771,052 | 3,971,520 | 5.32\% |  |  |  |  |  |  | 3,971,520 |
| 7200 | bbtotal |  |  |  |  | 3,771,052 | 3,971,520 | 5.32\% |  |  |  |  |  |  | 3,971,520 |
| 7312 | Interfund Transfers - Out |  |  |  |  | 102,606 | 102,606 |  |  |  |  |  |  |  | 102,606 |
| 7300 | bbtotal |  |  |  |  | 102,606 | 102,606 | 0.00\% |  |  |  |  |  |  | 102,606 |
| 7501 | Student Fin Aid (Excludes Salaries) |  |  |  |  |  |  |  |  |  |  |  | 27,868 |  | 27,868 |
| 7501AC | CARE-Financial Aid |  |  |  |  |  |  |  |  |  |  | 48,000 | 50,000 | 4.17\% | 50,000 |
| 7501AD | EOP\&S-Financial Aid |  |  |  |  |  |  |  |  |  |  | 50,000 | 4,500 | -91.00\% | 4,500 |
| 7500 | btotal |  |  |  |  |  |  |  |  |  |  | 98,000 | 82,368 | -15.95\% | 82,368 |
| 7602 | Oth Student Aide (Non-cash) |  |  |  |  |  |  |  |  |  |  | 416,278 | 404,335 | -2.87\% | 404,335 |
| 7600 | btotal |  |  |  |  |  |  |  |  |  |  | 416,278 | 404,335 | $-2.87 \%$ | 404,335 |
| 7910 | Unrestricted |  |  |  |  | 6,036,087 | 6,700,661 | 11.01\% |  |  |  |  |  |  | 6,700,661 |
| 7900 | btotal |  |  |  |  | 6,036,087 | 6,700,661 | 11.01\% |  |  |  |  |  |  | 6,700,661 |
| 7000 | Total |  |  |  |  | 10,059,745 | 10,924,786 | 8.60\% |  |  |  | 514,278 | 486,703 | -5.36\% | 11,411,490 |
| TOTAL EXPENDITURES, OTHER OUTGO AND NET ENDING BALANCE |  |  |  |  |  | 28,368,917 | 30,946,750 | 9.09\% |  |  |  | 9,986,707 | 10,186,307 | 2.00\% | 41,133,057 |

## DISTRICT OFFICE

## DISTRICT OFFICE OPERATIONS

The Kern Community College District offers affordable quality education through its three colleges with a strong commitment to excellence in education. Our colleges provide transfer programs, associate in arts and associate in science degrees, vocational certificate programs, and a vast choice of community service classes. Our colleges also offer a wide variety of both day and evening courses designed to fill academic, vocational, and personal enrichment needs.

The District Office provides the following support services to the colleges:

- Chancellor's Office: Serves as liaison with the State Chancellor's Office and with the KCCD Board of Trustees; provides district-wide strategic direction and leadership; develops and implements district board policies and procedures; coordinates district general legal counsel, serves as liaison with local and federal agencies; provides institutional research and reporting; reports analysis of legislation and regulations.
- Educational Services: Directs strategic and tactical planning; coordinates instructional programs and student services; serves as accreditation liaison with the colleges; coordinates workforce and economic development programs; monitors compliance with state and federal regulations and reporting; and serves as liaison with local, state and national agencies.
- Business Services: Facilitates district-wide development of accounting systems and procedures, budget control and compliance, coordination of external audits, investment and cash flow management and reporting, purchasing and financial regulatory reporting, district-wide contract approvals and administration, fixed assets, and preparation of the district-wide financial statements in accordance with generally accepted accounting principles.
- Human Resources: Provides district-wide services to all employees; serves as internal consultants to management; facilitates employment benefits and labor relations (including collective bargaining) for all employee groups; recruits new employees; maintains staff diversity; facilitates risk management; provides training and professional development related to health and safety, workers compensation; provides labor contract administration, payroll, and compliance with federal and state labor laws, and local policy and procedures.
- Information Technology: Supports information technology efforts of the three colleges and their centers, for more than 44,900 students, about 1,600 faculty and staff, and 3,600 computers; supports administrative technology needs of college and district operations.
- Facilities: Provides district-wide facilities planning and construction management services, including district-wide capital outlay and scheduled maintenance projects for new and modernization construction projects; coordinates all district-wide construction compliance requirements.


## Kern Community College District Operations Funding Priorities for 2019-20:

- Implement improved contract management processes and technology
- Implement Lean Six Sigma pilot program
- Continue oversight of Measure J Bond Construction Program
- Continue district-wide organizational and staff development
- Enhance Information Technology
o Banner 9 SSB testing/implementation
o Applications move to the Cloud
o Winter intersession
o Document Imaging upgrade
o Wi-Fi network expansion
o Research Data Warehouse
o Security programs and tools
o Applications growth and support requirements

Kern Community College District
2019-20 GU001 District Operations Budget Variance
Adopted vs Tentative

| GU001 Regular Salary \& Benefit (excludes Temp Labor) | Chancellors Office \& Board of Trustees | Institutional Research | Educational Services | Business Services | IT | Human Resources | Legal | District Operations | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Projected 2019-20 Adopted Budget -- Salary \& Benefits | 544,678 | 523,168 | 793,223 | 2,753,230 | 5,002,552 | 3,087,729 | 419,527 | 632,598 | 13,756,704 |
| 2018-19 Tentative Budget -- Salary \& Benefits | 544,966 | 527,105 | 796,452 | 2,773,669 | 5,040,616 | 3,156,977 | 422,867 | 635,959 | 13,898,611 |
| Variance Increase)(Decrease) | (288) | $(3,937)$ | $(3,229)$ | $(20,439)$ | $(38,065)$ | $(69,248)$ | $(3,339)$ | $(3,361)$ | $(141,907)$ |
| Primary Variances |  |  |  |  |  |  |  |  |  |
| Salary Step and Column and Other Changes | $(13,313)$ | $(9,128)$ | $(60,253)$ | $(296,335)$ | $(230,107)$ | $(427,986)$ | $(10,264)$ | $(15,222)$ | $(1,016,465)$ |
| COLA $3.26 \%$ increase in H/W Benefits | 4,320 | 2,160 | 2,430 | 12,825 | 18,900 | 13,414 | 1,080 | 3,780 | 58,909 |
| Long Term Disability Rate Increase of \% |  |  |  |  |  |  |  |  | - |
| WIC Decrease from $1.026 \%$ to $0.9765 \%$ ( $4.82 \%$ decrease) | (151) | (171) | (274) | (881) | $(1,656)$ | $(1,021)$ | (147) | (191) | $(4,492)$ |
| STRS Rate Increase of 5.04\% |  |  | 4,084 |  |  | 8,936 |  |  | 13,021 |
| PERS Rate Increase of 15.16\% | 9,143 | 7,139 | 7,869 | 57,819 | 99,775 | 52,052 | 9,331 | 11,633 | 254,762 |
| Reduction in PERS contribution rate | - | $(3,793)$ | $(3,049)$ | $(19,584)$ | $(36,805)$ | $(20,455)$ | $(3,267)$ | $(3,109)$ | $(90,062)$ |
| Reduction in medical contribution rate | (288) | (144) | (180) | (855) | $(1,260)$ | (720) | (72) | (252) | $(3,771)$ |
|  | (288) | $(3,937)$ | $(49,372)$ | $(247,011)$ | $(151,153)$ | $(375,780)$ | $(3,339)$ | $(3,361)$ | $(788,099)$ |

## Position Additions:

Enterprise Res Plan Analyst I
HR Director*
Human Resources Specialist
Human Resources Technician
Other:
CCA Grievance ( 0.4 additional FTES not included in PY)
Changes to Negotiator/Grievance charges to HR
Accounting Coordinator - Previously CCPT2 - Shift to GUOO1 due to Sustainability Grant Requirement Administrative Asst - 50\% Previously CCPT2 - Shift GUO01 due to Sustainability Grant Requirement

Variance Increasel(Decrease)
-

| $(288)$ | $(3,937)$ | $(3,229)$ | $(20,439)$ | $(38,065)$ | $(69,248)$ | $(3,339)$ | $(3,361)$ | $(141,907)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

* Approved by BOT - March 2019

| GU001 Non Labor \& Debt Service \& Temporary Labor | Chancellors Office \& Board of Trustees | Institutional Research | Educational Services | Business Services | IT | Human Resources | Legal | District Operations | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Projected 2019-20 Adopted Budget | 514,500 | 60,334 | 526,206 | 8,280,190 | 5,733,879 | 591,510 | 412,500 | 384,289 | 16,503,408 |
| 2018-19 Tentative Budget | 514,500 | 60,334 | 526,206 | 8,280,190 | 5,733,879 | 591,510 | 412,500 | 384,289 | 16,503,408 |
| Variance Increase)(Decrease) | - | - | - | - | - | - | - | - | - |
| Proposed Carryover from 18-19 (included in 2019-20 Tentative Budget) | $(95,000)$ | $(31,284)$ |  |  | $(787,728)$ |  |  |  | $(914,012)$ |
| New Non-Labor Budget reauests net of Carrvover | 419,500 | 29,050 |  |  | 4,946,151 |  |  |  | 5,394,701 |
|  | Variances See Attached Worksheet Detail |  |  |  |  |  |  |  |  |
| Total Proposed 2019-20 DO Adopted Budget | 1,059,178 | 583,502 | 1,319,429 | 11,033,420 | 10,736,431 | 3,679,239 | 832,027 | 1,016,887 | 30,260,112 |
| Tentative vs Adopted Net Change | (288) | $(3,937)$ | $(3,229)$ | $(20,439)$ | $(38,065)$ | $(69,248)$ | $(3,339)$ | $(3,361)$ | $\underline{(141,907)}$ |


|  |  |  | Actuals |  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dept | Account | Account Description | 2017 Actual Expenses | 2018 Actual Expenses | 2019 Actual Expenses - as of Feb 8, 2019 | 2019 Adopted Budget | 2020 Budget Request | Budget Variance Amount | Variance Explanation |
| Bus Srvs | 2199 | Classified Salary Abatement |  |  |  |  | (61,936) | (61,936) | 50\% Salary abatement from Foundation |
|  | 2392 | Non-Inst Students | 22,658 | 20,962 | 8,240 | 12,500 | 19,500 | 7,000 | Based on PY's actuals |
|  | 2393 | Class Non-Instr Overtime | 1,994 | 1,654 | 2,150 | 0 |  | 0 |  |
|  | 2399 | Cls Oth - Temp | 12,644 | 11,457 |  |  |  | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 0 | 183 | 179 | 200 | 250 | 50 |  |
|  | 4310 | Inst Supplies \& Materials |  | 871 |  |  |  | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 10,077 | 31,077 | 14,772 | 36,900 | 36,900 | 0 |  |
|  | 4315 | Maint \& Repairs Supplies | 0 | 18 | 0 | 300 |  | (300) |  |
|  | 5111 | Collection Fees |  | 675 |  |  |  | 0 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 171,440 | 37,976 | 44,788 | 175,000 | 220,000 | 45,000 | Cambridge West - Budget Allocation Model |
|  | 5150 | Cont Instruction | 1,795 |  |  |  |  | 0 |  |
|  | 5220 | Employee Travel | 14,411 | 10,243 | 3,202 | 32,250 | 35,500 | 3,250 |  |
|  | 5220DT | Employee Travel DO | 60 | 264 | 0 | 6,000 | 0 | $(6,000)$ | Moved part of this to 5220 |
|  | 5230 | Food/Meetings | 535 | 1,431 | 947 | 1,800 | 2,000 | 200 |  |
|  | 5300 | Institutional Dues/Memberships | 2,905 | 1,665 | 4,213 | 3,000 | 3,750 | 750 |  |
|  | 5400 | Comprehensive/LLiab/Prpty/Auto Ins) | 735,440 | 894,677 | 1,021,554 | 1,032,459 | 1,325,000 | 292,541 | Increase in SISC premiums |
|  | 5406 | Student Insurance | 190,043 | 191,739 | 186,078 | 186,078 | 190,000 | 3,922 | 0 |
|  | 5407 | Insurance Deductibles | 7,340 | 3,755 | 1,280 | 7,500 | 7,000 | (500) |  |
|  | 5570 | Pest Control | 0 | 0 |  |  |  | 0 |  |
|  | 5581 | Telephone Services | 8 |  |  |  |  | 0 |  |
|  | 5602 | Short Term Rental-Veh \& Equip | 0 | 0 |  |  |  | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 2,526 | 42,891 | 40,306 | 50,000 | 141,250 | 91,250 | $\$ 40,000$ - IContracts; $\$ 50,000$ - Fixed Asset Software, per AUR - \$1250 Fusion Increase |
|  | 5683 | Building Maintenance |  | 20,017 | 22,607 | 0 |  | 0 |  |
|  | 5700 | Annual Fiscal Audit | 68,100 | 86,941 | 73,550 | 80,000 | 92,000 | 12,000 | Change in auditors |
|  | 5731 | Attorney Fees - Oth | 11,043 | 8,900 | 0 | 5,000 | 0 | $(5,000)$ |  |
|  | 5733 | Legal Advertising | 698 | 0 | 0 | 2,500 | 0 | $(2,500)$ |  |
|  | 5740 | Settlement Expense | 213,840 | 3,500 |  |  |  | 0 |  |
|  | 5790 | Other Professional Fees |  | 230 |  |  |  | 0 |  |
|  | 5800 | Services Abatement | $(6,900)$ |  |  |  |  | 0 |  |
|  | 5820 | Postage/Express Overnight Svcs | 225 | 349 | 0 | 200 | 200 | 0 |  |
|  | 5830 | Bank Charges | 279,413 | 167,917 | 88,021 | 185,000 | 185,000 | 0 |  |
|  | 5831 | Credit Card Expense | 21,994 | 19,674 | 9,308 | 21,900 | 21,900 | 0 |  |
|  | 5835 | Bad Debt Expense | $(7,971)$ | 6,395 |  |  |  | 0 |  |
|  | 5838 | Collection Services | 134 | (51) | 0 | 10,000 | 0 | $(10,000)$ | Elimate collection company |
|  | 5860 | General Advertising | 4,429 | 242 | 0 | 2,000 | 2,000 | 0 |  |
|  | 5870 | Cash Over - Short | 25 | 0 | 0 | 0 |  | 0 |  |
|  | 5880 | Taxes - Licenses \& Permits | 34,309 | 34,778 | 6,381 | 57,309 | 35,000 | $(22,309)$ | PY estimated for PBID - did not pass |
|  | 5890 | Other Services \& Expenses | 22,572 | 17,470 | 13,926 | 30,800 | 31,900 | 1,100 | Increase in Armored Car Pickup costs |
|  | 5895 | Prior Periods Adjustments |  | 2,277 |  |  |  | 0 |  |
|  | 5911 | Indirect Cost(Reimbursement) | (79,805) | $(63,465)$ | $(77,442)$ |  |  | 0 |  |
|  | 6412 | Computer/Technology Equipment | 11,532 | 2,913 |  |  | 5,000 | 5,000 | New workstation/computer for Contracts Mgr per AUR |
|  | 6413FA | Autos and Busses |  | 8,061 |  |  |  | 0 |  |
|  | 6419 | Other Equipment |  | 9,572 | 3,000 | 0 |  | 0 |  |
|  | 6419FA | Other Equipment | 0 | 0 | 0 | 5,000 | 5,000 | 0 |  |
|  | 7110 | Debt Reduction | 935,000 | 995,000 | 0 | 1,055,000 | 1,115,000 | 60,000 | Increase in debt payment principle |
|  | 7111 | Debt Interest \& Other Charges | 4,792,360 | 4,736,181 | 0 | 4,676,381 | 4,612,976 | $(63,406)$ | Decrease in debt payment interest |
|  | 7312 | Interfund Transfers - Out | 1,848,277 | 255,000 | 0 | 255,000 | 255,000 | 0 |  |
| Bus Srvs Total |  |  | 9,323,148 | 7,563,439 | 1,467,061 | 7,930,077 | 8,280,190 | 350,113 |  |
| Chancellor/BOT | 2399 | Cls Oth - Temp |  | 0 |  |  |  | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 200 | 0 |  |  |  | 0 |  |
|  | 5118 | Cont Security Services | 2,155 | 2,470 | 1,100 | 4,500 | 4,500 | 0 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 133,165 | 81,012 | 90,664 | 155,000 | 250,000 | 95,000 | One-time for Chancellor's search |
|  | 5220 | Employee Travel | 48,702 | 31,295 | 19,578 | 50,000 | 55,000 | 5,000 |  |
|  | 5300 | Institutional Dues/Memberships | 147,110 | 163,367 | 134,479 | 160,000 | 160,000 | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 0 | 41 | 0 | 30,000 | 45,000 | 15,000 |  |
|  | 5720 | Trustee Election | 350,329 | 0 | 2,670 | 400,000 | 0 | (400,000) |  |
|  | 5820 | Postage/Express Overnight Svcs | 39 |  |  |  |  | 0 |  |
| Chancellor/BOT Total |  |  | 681,700 | 278,185 | 248,491 | 799,500 | 514,500 | (285,000) |  |
| Dist Operations | 2393 | Class Non-Instr Overtime | 2,927 | 0 | 0 | 2,000 |  | (2,000) | No overtime contingency necessary in this account |
|  | 2399 | Cls oth - Temp | 3,999 | 1,977 |  |  |  | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 2,626 | 2,630 | 2,483 | 3,200 | 3,200 | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 34,772 | 26,270 | 14,186 | 54,000 | 49,000 | $(5,000)$ | Reduction in office supply consumption |
|  | 4321 | Fuel - Lubricants | 3,513 | 6,562 | 438 | 3,000 | 5,500 | 2,500 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 18,347 | 28,231 | 0 | 35,000 | 30,000 | $(5,000)$ | Reduction in consulting services for 2019-20 budget |
|  | 5220 | Employee Travel | 952 | 6,489 | 975 | 53,500 | 3,500 | $(50,000)$ | Funds move to correct account allocation; DW |
|  | 5221 | Professional Development/Training |  |  |  |  | 50,000 | 50,000 | professional development; classified pilot |
|  | 5230 | Food/Meetings | 5,642 | 6,191 | 2,942 | 10,000 | 10,000 | 0 |  |
|  | 5530 | Light - Electricity | 144,255 | 160,733 | 83,319 | 175,000 | 175,000 | 0 |  |
|  | 5540 | Water - Sanitation | 7,358 | 7,786 | 4,228 | 8,000 | 8,500 | 500 |  |
|  | 5550 | Disposal Services | 1,725 | 1,310 | 673 | 0 | 3,500 | 3,500 |  |
|  | 5570 | Pest Control | 695 | 912 | 490 | 1,000 | 1,000 | 0 |  |
|  | 5581 | Telephone Services | 109 |  |  |  |  | 0 |  |
|  | 5590 | Other Utilities | 7,645 | 8,230 | 4,924 | 8,500 | 9,000 | 500 |  |
|  | 5602 | Short Term Rental-Veh \& Equip | 0 | 0 |  |  |  | 0 |  |
|  | 5608 | Oper/Lease Cntrits-ie Cars-Copiers | 7,873 | 7,865 | 3,964 | 1,000 | 10,000 | 9,000 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 5,826 | 6,527 | 53864 | 9,000 | 8,000 | $(1,000)$ | Reduction based on need at this time |
|  | 5671 | Equip Maint Agreements | 2,047 | 2,267 | 2,045 | 3,500 | 3,500 | 0 |  |


|  |  |  | Actuals |  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dept | Account | Account Description | 2017 Actual Expenses | 2018 Actual Expenses | 2019 Actual Expenses - as of Feb 8, 2019 | 2019 Adopted Budget | 2020 Budget Request | Buaget Variance Amount | Variance Explanation |
|  | 5681 | Grounds Maintenance | 2017 Actual $\begin{array}{r}\text { 12,279 }\end{array}$ |  | - 4,800 | 2019 Adopted 10,000 | 2020 Budger Request | 0 | Variance Explanation |
|  | 5683 | Building Maintenance | 45,352 | 55,840 | 17,692 | 55,000 | 60,000 | 5,000 |  |
|  | 5684 | Vehicle Repairs \& Maintenance | 1,488 | 2,949 | 515 | 5,000 | 4,000 | (1,000) | Reduction based on need |
|  | 5686 | Oth Equipment Maint Agreements | 37,141 | 34,790 | 12,204 | 50,500 | 50,500 | 0 |  |
|  | 5820 | Postage/Express Overnight Svcs | 74,794 | 70,503 | 17,753 | 45,000 | 45,000 | 0 |  |
|  | 5861 | Printing/Duplicating Service | (701) | 0 | 0 | 3,000 | 5,000 | 2,000 |  |
|  | 5880 | Taxes - Licenses \& Permits | (15) | 15 | 15 | 100 | 100 | 0 |  |
|  | 5890 | Other Services \& Expenses | 7,769 | 0 | 0 | 15,000 | 15,000 | 0 |  |
|  | 5911 | Indirect cost(Reimbursement) | $(2,678)$ | 0 | 0 | $(275,511)$ | $(275,511)$ | 0 |  |
|  | 6120 | Site Improvement | 14,611 | 29,282 | 27,229 | 30,000 | 30,000 | 0 |  |
|  | 6412 | Computer/Technology Equipment |  |  | 1,815 | 0 | 4,000 | 4,000 |  |
|  | 6412FA | Computer/Tech Equipment | 0 | 0 | 0 | 4,000 | 20,500 | 16,500 | BOT tablets for meeting |
|  | 6414 | Furniture | 1,089 | 554 | 0 | 6,000 | 6,000 | 0 |  |
|  | 6419 | Other Equipment | 36,977 | 26,944 | 15,105 | 25,000 | 40,000 | 15,000 | District vehicle replacement |
| Dist Operations Total |  |  | 478,418 | 503,878 | 218,660 | 339,789 | 384,289 | 44,500 |  |
| Ed Srvs | 1419 | Acad Emp - Non-Inst Non Cont | 180 |  |  |  |  | 0 |  |
|  | 2392 | Non-Inst Students | 335 |  |  |  |  | 0 |  |
|  | 2394 | Non-Admin Non-Instr Prof Expt | 0 | 0 | 0 | 6,300 | 6,300 | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 347 | 365 | 0 | 1,800 | 1,800 | 0 |  |
|  | 4310 | Inst Supplies \& Materials | 0 | 136 | 0 | 3,500 | 3,500 | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 3,817 | 1,711 | 975 | 8,200 | 7,900 | (300) |  |
|  | 5119 | Oth Non-Inst Consulting Services | 17,323 | 39,085 | 5,945 | 21,000 | 31,000 | 10,000 |  |
|  | 5150 | Cont Instruction | 439,688 | 367,868 | 133,770 | 468,281 | 418,031 | (50,250) | Based on minimum contract \& PYs costs |
|  | 5209 | Non-Employee Travel | 303 | 0 | 332 | 350 | 350 | 0 |  |
|  | 5212 | Student Travel |  | 72 |  |  |  | 0 |  |
|  | 5220 | Employee Travel | 16,402 | 38,558 | 25,863 | 33,000 | 43,000 | 10,000 | Increase in Leadership Academy travel to Sacramento - <br> increased participants |
|  | 5230 | Food/Meetings | 3,420 | 3,977 | 1,486 | 4,250 | 4,250 | 0 |  |
|  | 5300 | Institutional Dues/Memberships | 600 | 1,295 | 500 | 2,400 | 2,400 | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 0 | 0 | 0 | 2,000 | 2,000 | 0 |  |
|  | 5790 | Other Professional Fees | 802 | 500 | 1,450 | 675 | 675 | 0 |  |
|  | 5820 | Postage/Express Overnight Svcs | 0 | 0 |  |  |  | 0 |  |
|  | 5861 | Printing/Duplicating Service | 0 | 203 |  |  |  | 0 |  |
|  | 6412 | Computer/Technology Equipment | 5,565 | 3,175 | 5,821 | 9,700 | 5,000 | (4,700) |  |
| Ed Srus Total |  |  | 488,782 | 456,945 | 176,142 | 561,456 | 526,206 | $(35,250)$ |  |
| HR | 1419 | Acad Emp - Non-Inst Non Cont | 10,500 | 0 | 6,300 | 9,000 | 9,000 | 0 |  |
|  | 2392 | Non-Inst Students | 13,725 | 2,400 | 0 | 17,000 | 17,000 | 0 |  |
|  | 2393 | Class Non-Instr Overtime | 239 | 3,878 | 0 | 5,500 |  | $(5,500)$ |  |
|  | 2394 | Non-Admin Non-Instr Prof Expt | 0 | 0 |  |  |  | 0 |  |
|  | 2399 | Cls Oth - Temp | 86,019 | 26,325 | 20,392 | 24,000 | 24,000 | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 0 |  |  |  |  | 0 |  |
|  | 4312 | All Computer Software | 0 | 492 |  |  | 0 | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 14,502 | 40,697 | 11,663 | 41,500 | 41,610 | 110 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 142,983 | 165,727 | 75,846 | 177,000 | 192,000 | 15,000 |  |
|  | 5209 | Non-Employee Travel | 909 | 0 | 101 | 3,000 | 3,000 | 0 |  |
|  | 5220 | Employee Travel | 26,533 | 18,151 | 19,203 | 41,650 | 41,650 | 0 |  |
|  | 52200T | Employee Travel DO |  | 523 |  |  |  | 0 |  |
|  | 5230 | Food/Meetings | 1,532 | 1,966 | 539 | 3,500 | 3,500 | 0 |  |
|  | 5300 | Institutional Dues/Memberships | 415 | 1,375 | 5,374 | 10,260 | 10,260 | 0 |  |
|  | 5560 | Hazardous Waste Disposal | 0 | 2,922 | 0 | 4,250 | 4,250 | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs |  |  | 0 | 5,000 | 5,500 | 500 |  |
|  | 5684 | Vehicle Repairs \& Maintenance |  | 219 |  |  |  | 0 |  |
|  | 5810 | Fingerprinting Services | 37,247 | 45,492 | 27,817 | 60,000 | 60,000 | 0 |  |
|  | 5813 | Physical Examinations/Tests | 31,419 | 29,324 | 12,835 | 20,000 | 20,000 | 0 |  |
|  | 5820 | Postage/Express Overnight Svcs |  | 5 |  |  |  | 0 |  |
|  | 5830 | Bank Charges | 58 |  |  |  |  | 0 |  |
|  | 5860 | General Advertising | 188,294 | 67,051 | 11,539 | 120,000 | 120,000 | 0 |  |
|  | 5861 | Printing/Duplicating Service | 0 | 1,255 | 2,460 | 5,000 | 5,000 | 0 |  |
|  | 5890 | Other Services \& Expenses | 146,933 | 33,612 | 12,347 | 22,740 | 22,740 | 0 |  |
|  | 5891 | Settlement Clearing Account |  | 332 |  |  |  | 0 |  |
|  | 5895 | Prior Periods Adjustments | 2,585 | 34,895 |  |  |  | 0 |  |
|  | 6412FA | Computer/Tech Equipment |  | 15,253 | 0 | 2,000 | 12,000 | 10,000 | Computer set-up for 3 new positions |
|  | 6419FA | Other Equipment |  | 52,199 |  |  |  | 0 |  |
|  | 7910 | Unrestricted |  | 0 |  |  |  | 0 |  |
| HR Total |  |  | 703,893 | 544,094 | 206,416 | 571,400 | 591,510 | 20,110 |  |
| IR | 2393 | Class Non-Instr Overtime | 741 |  |  |  |  | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 0 | 139 | 0 | 250 | 250 | 0 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 740 | 326 | 0 | 1,000 | 1,000 | 0 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 1,463 | 1,652 | 1,605 | 11,000 | 2,000 | (9,000) |  |
|  | 5220 | Employee Travel | 2,180 | 8,238 | 2,002 | 9,000 | 28,000 | 19,000 | Includes \$16K Carryover $+\$ 3 \mathrm{~K}$ for new analyst |
|  | 5221 | Professional Development/Training |  |  |  |  | 5,700 | 5,700 | Conferences for IR Analysts |
|  | 5230 | Food/Meetings | 0 | 160 | 60 | 200 | 500 | 300 |  |
|  | 5300 | Institutional Dues/Memberships | 140 | 640 | 500 | 1,050 | 1,850 | 800 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 2,655 | 3,487 | 3,950 | 2,750 | 17,034 | 14,284 | Includes \$12,784 Carryover |
|  | 5686 | Oth Equipment Maint Agreements | 0 |  |  |  |  | 0 |  |
|  | 6412 | Computer/Technology Equipment | 2,149 | 1,686 | 0 | 3,000 | 4,000 | 1,000 | New analyst |
| IR Total |  |  | 10,067 | 16,329 | 8,117 | 28,250 | 60,334 | 32,084 |  |
| IT | 2393 | Class Non-Instr Overtime | 7,186 | 5,730 | 54,486 | 13,000 | 13,000 | 0 |  |


|  |  |  | Actuals |  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dept | Account | Account Description | 2017 Actual Expenses | 2018 Actual Expenses | 2019 Actual Expenses - as of Feb 8, 2019 | 2019 Adopted Budget | 2020 Budget Request | Budget Variance Amount | Variance Explanation |
|  | 2399 | Cls Oth - Temp | 21,307 |  |  |  |  | 0 |  |
|  | 4211 | Non-Library/Magazines/Bks/Prdcls | 560 | 339 | 27 | 1,000 | 1,000 | 0 |  |
|  | 4312 | All Computer Software | 0 | 0 | 0 | 500 | 750 | 250 |  |
|  | 4313 | Non-Inst Supplies \& Materials | 33,400 | 41,654 | 5,835 | 16,650 | 15,100 | $(1,550)$ |  |
|  | 5119 | Oth Non-Inst Consulting Services | 575,618 | 718,177 | 439,477 | 1,689,318 | 1,699,050 | 9,732 | Part to support Doc Imaging, Portal, AWS cloud, etc. Part was also rollover from previous year and may still |
|  | 5220 | Employee Travel | 90,886 | 204,764 | 34,679 | 225,200 | 202,300 | (22,900) |  |
|  | 5230 | Food/Meetings | 622 | 2,098 | 964 | - | 1,000 | 1,000 |  |
|  | 5300 | Institutional Dues/Memberships | 40,776 | 32,838 | 33,277 | 34,090 | 33,931 | (159) |  |
|  | 5581 | Telephone Services | 9,754 | 11,730 | 7,103 | 14,899 | 15,000 | 101 |  |
|  | 5583 | Data Communication Services | 67,483 | 93,400 | 67,408 | 122,820 | 122,628 | (192) |  |
|  | 5603 | Rental of Facilities | 8,508 | 8,678 | 8,852 | 9,000 | 9,000 | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 1,336,528 | 1,609,504 | 1,789,164 | 2,333,644 | 1,920,735 | $(412,909)$ | Move to the cloud for Banner, other applications and environments |
|  | 5652 | IT Cloud Services | 89,346 | 222,852 | 453,993 | 1,135,716 | 900,000 | $(235,716)$ | AWS application usage management of cloud environment |
|  | 5685 | Computer Hardware Maint Agreements | 218,804 | 111,215 | 168,378 | 256,255 | 249,000 | $(7,255)$ |  |
|  | 5686 | Oth Equipment Maint Agreements | 14,851 | 13,450 | 14,096 | 15,516 | 15,000 | (516) |  |
|  | 5690 | Other Maintenance/Repairs | 5,421 |  |  |  |  | 0 |  |
|  | 5691 | Other Maintenance Contracts | 11,718 | 11,718 | 4,882 | 11,718 | 11,718 | 0 |  |
|  | 5731 | Attorney Fees - Oth | 0 | 0 | 0 | 500 | 500 | 0 |  |
|  | 5820 | Postage/Express Overnight Svcs |  | 263 |  |  |  | 0 |  |
|  | 5860 | General Advertising | 19,550 | 8,173 | 5,140 | 5,000 | 5,000 | 0 |  |
|  | 5869 | Comp Ticket Expense |  |  | 0 | 10,000 |  | $(10,000)$ |  |
|  | 5880 | Taxes - Licenses \& Permits | 264 | 396 | 0 | 500 | 500 | 0 |  |
|  | 5890 | Other Services \& Expenses | 21,137 | 21,678 | 24,775 | 33,000 | 33,000 | O |  |
|  | 5895 | Prior Periods Adjustments | $(111,456)$ |  |  |  |  | 0 |  |
|  | 6210C | Buildings Construction - C |  | 0 | 104,187 | 168,854 | 64,667 | $(104,187)$ | GUI contribution to the District Wide Wi-Fi Project. |
|  | 6412 | Computer/Technology Equipment | 48,772 | 83,851 | 72,392 | 83,100 | 71,000 | $(12,100)$ |  |
|  | 6412FA | Computer/Tech Equipment | 381,112 | 87,109 | 146,478 | 350,260 | 350,000 | (260) | New Wi-FI expansion, BC Storage network (SAN) replacement, Traffic shapers for KRV, etc. |
|  | 6419 | Other Equipment | 464 |  |  |  |  | 0 |  |
| IT Total |  |  | 2,892,612 | 3,289,616 | 3,389,593 | 6,530,540 | 5,733,879 | (796,661) |  |
| Legal | 4211 | Non-Library/Magazines/Bks/Prdcls | 18,874 | 6,638 | 4,880 | 20,000 | 20,000 | 0 |  |
|  | 5119 | Oth Non-Inst Consulting Services | 17,694 | 15,779 | 108,022 | 50,000 | 100,000 | 50,000 | Increase in outside investigations based on PY |
|  | 5220 | Employee Travel | 24,915 | 20,173 | 12,396 | 30,000 | 30,000 | 0 | Keep at current level due to conference location changes |
|  | 5230 | Food/Meetings | 234 | 50 | 0 | 1,000 | 1,000 | 0 | Periodically asked to host meetings |
|  | 5300 | Institutional Dues/Memberships | 6,540 | 6,726 | 3,200 | 9,000 | 9,000 | 0 |  |
|  | 5407 | Insurance Deductibles | 0 | 0 | 0 | 2,000 | 0 | $(2,000)$ | moved to Business Services |
|  | 5520 | Natural Gas/LPG |  | 1,098 |  |  |  | 0 |  |
|  | 5650 | Software Licensing/Maintenance Svcs | 180 | 340 | 0 | 2,000 | 2,000 | 0 | Current software obsolete; purchase new software |
|  | 5731 | Attorney Fees - Oth | 341,823 | 457,558 | 499,610 | 200,000 | 250,000 | 50,000 | Increase in outside counsel based on PY |
|  | 5740 | Settlement Expense | 0 |  |  |  |  | 0 |  |
|  | 5860 | General Advertising | 0 | 288 | 0 | 500 | 500 | 0 |  |
| Legal Total |  |  | 410,261 | 508,649 | 628,108 | 314,500 | 412,500 | 98,000 |  |
| Grand Total |  |  | 14,988,882 | 13,161,133 | 6,342,588 | 17,075,512 | 16,503,408 | (572,104) |  |

DISTRICT OFFICE


DISTRICT OFFICE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 <br> Adopted <br> Budget | GU001 <br> Adopted <br> Budget | \% <br> Change |  |  |  | Restricted Adopted Budget | Restricted <br> Adopted <br> Budget |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 3520 | sul-Clss Mgt Non-Educational Admin |  |  |  |  | 1,590 | 1,722 | 8.34\% | 62 | 103 | 66.33\% | 175 | 123 | -29.51\% | 1,949 |
| 3521 | SUl - Clss Emp |  |  |  |  | 2,169 | 2,220 | 2.33\% | 20 | 85 | 333.28\% | 82 | 22 | -73.33\% | 2,326 |
| 3522 | SUI - Conf Emp - Non Mgt\| |  |  |  |  | $230 \mid$ | 271 | 18.10\% |  |  |  |  |  |  | 271 |
| 3540 | SUI - Educational Admin - Cont\| |  |  |  |  | 176 | 182 | 3.11\% |  |  |  | ${ }^{41}$ | 42 | 2.48\% | 224 |
|  | 3500 - Total |  |  |  |  | 4,225 | 4,506 | 6.66\% | 128 | 241 | 87.37\% | 303 | 187 | -38.13\% | 4,934 |
| 3610 | WC-Acad Inst \& Instl Aides(Dir) |  |  |  |  | 1,242 | 2,113 | 70.18\% | 1,125 | 1,029 | -8.52\% | 114 |  | -100.00\% | 3,142 |
| 3620 | WC - Clss Mgt Non-Educational Admin |  |  |  |  | 38,153 | 33,637 | -11.84\% | 1,431 | 2,013 | 40.61\% | 4,197\| | 2,407 | -42.64\% | 38,057 |
| 3621 | WC - Clss Emp\| |  |  |  |  | 52,055 | 43,348 | -16.73\% | 470 | 1,658 | 252.64\% | 1,964 | 434 | -77.91\% | 45,440 |
| 3622 | WC - Conf Emp - Non Mgt |  |  |  |  | 5,514 | 5,298 | -3.91\% |  |  |  |  |  |  | 5,298 |
| 3640 | WC - Educational Administrators |  |  |  |  | 4,225 | 3,545 | -16.09\% |  |  |  | 985 | 822 | -16.59\% | 4,367 |
|  | 3600 - Total |  |  |  |  | 101,189 | 87,942 | -13.09\% | 3,026 | 4,699 | 55.28\% | 7,260 | 3,663 | -49.55\% | 96,304 |
| 3710 | DefBen-Acad Inst \& Instl Aides(Dir) |  |  |  |  |  |  |  | 353 | 706 | 100.00\% | 353 |  | -100.00\% | 706 |
| 3720 | DefBen-Cliss Mgt - Non-Educ Admin |  |  |  |  | 932\| | 932 |  |  |  |  |  |  |  | 932 |
| 3721 | DefBen - Clss Emp |  |  |  |  | 1,720 | 839 | -51.22\% |  |  |  |  |  |  | 839 |
|  | 3700 - Total |  |  |  |  | 2,652 | 1,771 | -33.21\% | 353 | 706 | 100.00\% | 353 |  | -100.00\% | 2,477 |
| 3910 | OTHBEN-Acad Inst \& Instrl Aide(Dir) |  |  |  |  | 653 | 1,236 | 89.13\% | 653 | 653 |  |  |  |  | 1,889 |
| 3920 | OTHBEN-CIss Mgt(Non-Educ Admin)\| |  |  |  |  | 16,842\| | 18,569 | 10.25\% | ${ }^{971}$ | 1,307 | 34.63\% | 2,287 | 1,634 | -28.57\% | 21,509 |
| 3921 | OTHBEN - Clss Emp \| |  |  |  |  | 36,966\| | 37,635 | 1.81\% | 388 | 1,681 | 333.35\% | 1,620 | 281 | -82.67\% | 39,596 |
| 3922 | OTHBEN - Conf Emp - Non Mgt\| |  |  |  |  | 3,920\| | 4,574 | 16.67\% |  |  |  |  |  |  | 4,574 |
| 3940 | OTHBEN - Educational Administrators |  |  |  |  | 1,190\| | 980 | -17.65\% |  |  |  | 537 | 327 | -39.13\% | 1,307 |
| 3999 | Benefit Suspense\| |  |  |  |  | 103,726 | 16,735 | -83.87\% | 18,637 |  | -100.00\% | 9,136 |  | -100.00\% | 16,735 |
|  | 3900 - Total |  |  |  |  | 163,298 | 79,727 | -51.18\% | 20,649 | 3,641 | -82.37\% | 13,580 | 2,241 | -83.50\% | 85,609 |
|  | 3000 - Total |  |  |  |  | 4,289,345 | 4,679,271 | 9.09\% | 151,681 | 270,678 | 78.45\% | 302,630 | 170,517 | -43.65\% | 5,120,466 |
| 4211 | Non-Library/Magazines/Bks/Prdcls |  |  |  |  | 26,450 | 26,500 | 0.19\% |  |  |  |  | 500 |  | 27,000 |
|  | 4200 - Total |  |  |  |  | 26,450 | 26,500 | 0.19\% |  |  |  |  | 500 |  | 27,000 |
| 4310 | Inst Supplies \& Materials |  |  |  |  | 3,500 | 3,500 |  | 27,000 | 38,750 | 43.52\% | 139,078 | 135,500 | $-2.57 \%$ | 177,750 |
| 4312 | All Computer Software\| |  |  |  |  | $500 \mid$ | 750 | 50.00\% |  |  |  |  |  |  | 750 |
| 4313 | Non-Inst Supplies \& Materials |  |  |  |  | 158,250 | 151,232 | -4.43\% | 400 | 1,450 | 262.50\% | 25,677 | 39,327 | 53.16\% | 192,009 |
| 4315 | Maint \& Repairs Supplies |  |  |  |  | 300 |  | -100.00\% |  |  |  |  |  |  |  |
| 4321 | Fuel - Lubricants |  |  |  |  | 3,000 | 5,500 | 83.33\% |  |  |  |  |  |  | 5,500 |
|  | 4300 - Total |  |  |  |  | 165,550 | 160,982 | -2.76\% | 27,400 | 40,200 | 46.72\% | 164,755 | 174,827 | 6.11\% | 376,009 |
|  | 4000 - Total |  |  |  |  | 192,000 | 187,482 | -2.35\% | 27,400 | 40,200 | 46.72\% | 164,755 | 175,327 | 6.42\% | 403,009 |
| 5118 | Cont Security Services |  |  |  |  | 4,500 | 4,500 |  |  |  |  |  |  |  | 4,500 |
| 5119 | Oth Non-Inst Consulting Services |  |  |  |  | 2,313,318 | 2,510,279 | 8.51\% | 500 |  | -100.00\% | 1,836,739 | 946,713 | -48.46\% | 3,456,992 |
| 5150 | Cont Instruction |  |  |  |  | 468,281 | 418,031 | -10.73\% | 135,000 | 135,000 |  | 85,000 |  | -100.00\% | 553,031 |
| 5159 | Oth Instructional Consulting Servs |  |  |  |  |  |  |  |  |  |  | 3,000 |  | -100.00\% |  |
|  | 5100 - Total |  |  |  |  | 2,786,099 | 2,932,810 | 5.27\% | 135,500 | 135,000 | -0.37\% | 1,924,739 | 946,713 | -50.81\% | 4,014,523 |
| 5209 | Non-Employee Trave\| |  |  |  |  | 3,350 | 3,350 |  |  |  |  | 59,000 | 87,500 | 48.31\% | 90,850 |
| 5212 | Student Trave\|| |  |  |  |  |  |  |  | 2,000 | 2,000 |  |  |  |  | 2,000 |
| 5220 | Employee Trave\|| |  |  |  |  | 474,600\| | 438,950 | -7.51\% | 41,000 | 40,250 | $-1.83 \%$ | 182,800\| | 180,057 | -1.50\% | 659,257 |
| 52200T | Employee Travel DO\| |  |  |  |  | 6,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5221 | (Local) Online Training/Webinar\| |  |  |  |  |  | 55,700 |  |  |  |  |  |  |  | 55,700 |
| 5230 | Food/Meetings |  |  |  |  | 20,750 | 22,250 | 7.23\% | 13,000 | 7,500 | -42.31\% | 26,522 | 44,800 | 68.92\% | 74,550 |
|  | 5200 - Total |  |  |  |  | 504,700 | 520,250 | 3.08\% | 56,000 | 49,750 | -11.16\% | 268,322 | 312,357 | 16.41\% | 882,357 |
| 5300 | Institutional Dues/Memberships |  |  |  |  | 219,800 | 221,191 | 0.63\% | 3,000 | 1,500 | -50.00\% |  |  |  | 222,691 |
|  | 5300 - Total |  |  |  |  | 219,800 | 221,191 | 0.63\% | 3,000 | 1,500 | -50.00\% |  |  |  | 222,691 |
| 5400 | Comprehensive/Liab/Prpty/Auto ins) |  |  |  |  | 1,032,459 | 1,325,000 | 28.33\% |  |  |  |  |  |  | 1,325,000 |
| 5406 | Student Insurance\| |  |  |  |  | 186,078 | 190,000 | 2.11\% |  |  |  |  |  |  | 190,000 |
| 5407 | Insurance Deductibles |  |  |  |  | 9,500 | 7,000 | -26.32\% |  |  |  |  |  |  | 7,000 |
|  | 5400 - Total |  |  |  |  | 1,228,037 | 1,522,000 | 23.94\% |  |  |  |  |  |  | 1,522,000 |
| 5530 | Light - Electricity |  |  |  |  | 175,000 | 175,000 |  |  |  |  |  |  |  | 175,000 |
| 5540 | Water - Sanitation\| |  |  |  |  | 8,000\| | 8,500 | 6.25\%\| |  |  |  |  |  |  | 8,500 |

DISTRICT OFFICE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001 <br> Adopted <br> Budget | $\begin{aligned} & \text { GU001 } \\ & \text { Adopted } \\ & \text { Budget } \end{aligned}$ | \%Change |  | CEAdoptedBudget | \%Change | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | \%Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 5550 | Disposal Services |  |  |  |  |  | 3,500 |  |  |  |  |  |  |  | 3,500 |
| 5560 | Hazardous Waste Disposal\| |  |  |  |  | 4,250 | 4,250 |  |  |  |  |  |  |  | 4,250 |
| 5570 | Pest Control\| |  |  |  |  | 1,000 | 1,000 |  |  |  |  |  |  |  | 1,000 |
| 5581 | Telephone Services |  |  |  |  | 14,899 | 15,000 | 0.68\% | 100 |  | -100.00\% |  |  |  | 15,000 |
| 5583 | Data Communication Services |  |  |  |  | 122,820 | 122,628 | -0.16\% |  |  |  |  | 50 |  | 122,678 |
| 5590 | Other Utilities |  |  |  |  | 8,500 | 9,000 | 5.88\% |  |  |  |  |  |  | 9,000 |
|  | - Total |  |  |  |  | 334,469 | 338,878 | 1.32\% | 100 |  | -100.00\% |  | 50 |  | 338,928 |
| 5602 | Short Term Rental-Veh \& Equip |  |  |  |  |  |  |  | 2,000 |  | -100.00\% |  |  |  |  |
| 5603 | Rental of Facilities |  |  |  |  | 9,000 | 9,000 |  | 23,500 | 15,500 | -34.04\% | 5,000 |  | -100.00\% | 24,500 |
| 5608 | Oper/Lease Cntrcts-ie Cars-Copiers |  |  |  |  | 1,000 | 10,000 | 900.00\% |  |  |  |  |  |  | 10,000 |
| 5650 | Software Licensing/Maintenance Svcs |  |  |  |  | 2,434,394 | 2,143,269 | -11.96\% | 2,000 | 1,500 | -25.00\% | 269,794 | 5,500 | -97.96\% | 2,150,269 |
| 5652 | IT Cloud Services |  |  |  |  | 1,135,716 | 900,000 | -20.75\% |  |  |  |  |  |  | 900,000 |
| 5671 | Equip Maint Agreements |  |  |  |  | 3,500 | 3,500 |  |  |  |  | 500 |  | -100.00\% | 3,500 |
| 5681 | Grounds Maintenance\| |  |  |  |  | 10,000 | 10,000 |  |  |  |  |  |  |  | 10,000 |
| 5683 | Building Maintenance\| |  |  |  |  | 55,000 | 60,000 | 9.09\% |  |  |  |  |  |  | 60,000 |
| 5684 | Vehicle Repairs \& Maintenance |  |  |  |  | 5,000 | 4,000 | -20.00\% |  |  |  |  |  |  | 4,000 |
| 5685 | Computer Hardware Maint Agreements |  |  |  |  | 256,255 | 249,000 | $-2.83 \%$ |  |  |  |  |  |  | 249,000 |
| 5686 | Oth Equipment Maint Agreements |  |  |  |  | 66,016 | 65,778 | -0.36\% |  |  |  |  |  |  | 65,778 |
| 5690 | Other Maintenance/Repairs |  |  |  |  |  |  |  |  |  |  |  | 80,297 |  | 80,297 |
| 5691 | Other Maintenance Contracts |  |  |  |  | 11,718 | 11,718 |  |  |  |  |  |  |  | 11,718 |
|  | 0 - Total |  |  |  |  | 3,987,599 | 3,466,265 | -13.07\% | 27,500 | 17,000 | -38.18\% | 275,294 | 85,797 | -68.83\% | 3,569,062 |
| 5700 | Annual Fiscal Audit |  |  |  |  | 80,000 | 92,000 | 15.00\% |  |  |  |  |  |  | 92,000 |
| 5720 | Trustee Election\| |  |  |  |  | 400,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5731 | Attorney Fees - Oth |  |  |  |  | 205,500 | 250,500 | 21.90\% |  |  |  |  |  |  | 250,500 |
| 5733 | Legal Advertising |  |  |  |  | 2,500 |  | -100.00\% |  |  |  |  |  |  |  |
| 5790 | Other Professional Fees |  |  |  |  | 675 | 675 |  |  |  |  | 31,884 | 30,000 | -5.91\% | 30,675 |
|  | - Total |  |  |  |  | 688,675 | 343,175 | -50.17\% |  |  |  | 31,884 | 30,000 | -5.91\% | 373,175 |
| 5810 | Fingerprinting Services |  |  |  |  | 60,000 | 60,000 |  |  |  |  |  |  |  | 60,000 |
| 5813 | Physical Examinations/Tests ${ }^{\text {\| }}$ |  |  |  |  | 20,000 | 20,000 |  | 750 |  | -100.00\% |  |  |  | 20,000 |
| 5820 | PostagelExpress Overnight Svcs |  |  |  |  | 45,200 | 45,200 |  | 1,750 | 900 | -48.57\% | 25,250 |  | -100.00\% | 46,100 |
| 5830 | Bank Charges |  |  |  |  | 185,000 | 185,000 |  | 100 | 100 |  |  |  |  | 185,100 |
| 5831 | Credit Card Expense\| |  |  |  |  | 21,900 | 21,900 |  | 3,200 | 3,300 | 3.13\% |  |  |  | 25,200 |
| 5838 | Collection Services |  |  |  |  | 10,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5860 | General Adverising\| |  |  |  |  | 127,500 | 127,500 |  | 15,000 | 10,000 | -33.33\% | 6,235 | 30,000 | 381.15\% | 167,500 |
| 5861 | Printing/Duplicating Service\| |  |  |  |  | 8,000 | 10,000 | 25.00\% | 5,500 | 9,500 | 72.73\% | 2,500 | 5,500 | 120.00\% | 25,000 |
| 5869 | Comp Ticket Expense |  |  |  |  | 10,000 |  | -100.00\% |  |  |  |  |  |  |  |
| 5880 | Taxes - Licenses \& Permits |  |  |  |  | 57,909 | 35,600 | -38.52\% |  |  |  |  |  |  | 35,600 |
| 5890 | Other Services \& Expenses |  |  |  |  | 101,540 | 102,640 | 1.08\% | 4,000 | 2,000 | -50.00\% | 120,784 | 36,000 | -70.19\% | 140,640 |
|  | 0 - Total |  |  |  |  | 647,049 | 607,840 | -6.06\% | 30,300 | 25,800 | -14.85\% | 154,769 | 71,500 | -53.80\% | 705,140 |
| 5911 | Indirect Cost(Reimbursement) |  |  |  |  | -275,511 | -275,511 |  |  |  |  |  |  |  | -275,511 |
| 5912 | Out - Indirect Cost(Expense)\| |  |  |  |  |  |  |  |  |  |  | 77,460 | 22,638 | -70.77\% | 22,638 |
|  | - Total |  |  |  |  | -275,511 | -275,511 | 0.00\% |  |  |  | 77,460 | 22,638 | -70.77\% | -252,873 |
|  | 0 - Total |  |  |  |  | 10,120,917 | 9,676,898 | -4.39\% | 252,400 | 229,050 | -9.25\% | 2,732,468 | 1,469,055 | -46.24\% | 11,375,003 |
| 6120 | Site Improvement |  |  |  |  | 30,000 | 30,000 |  |  |  |  |  |  |  | 30,000 |
|  | 0-Total |  |  |  |  | 30,000 | 30,000 | 0.00\% |  |  |  |  |  |  | 30,000 |
| 6210 C | Buildings Construction - C |  |  |  |  | 168,854 | 64,667 | -61.70\% |  |  |  |  |  |  | 64,667 |
|  | 0 - Total |  |  |  |  | 168,854 | 64,667 | -61.70\% |  |  |  |  |  |  | 64,667 |
| 6310 | Library Books |  |  |  |  |  |  |  |  |  |  | 58,444 | 10,000 | -82.89\% | 10,000 |
|  | 0 - Total |  |  |  |  |  |  |  |  |  |  | 58,444 | 10,000 | -82.89\% | 10,000 |
| 6412 | Computer/Technology Equipment |  |  |  |  | 95,800 | 87,250 | -8.92\% | 3,000 | 2,000 | -33.33\% | 13,357 |  | -100.00\% | 89,250 |
| 6412FA | Computer/Tech Equipment\| |  |  |  |  | 356,260 | 382,500 | 7.37\% | 5,000 | 5,000 |  | 80,000 |  | -100.00\% | 387,500 |
| 6414 | Furniture\| |  |  |  |  | 6,000 | 6,000 |  | 1 |  |  | \| | 1,700 |  | 7,700 |

DISTRICT OFFICE

| EXPENSE |  | Full-Time Equivalent (FTE) |  |  |  | GU001AdoptedBudget | GU001 <br> Adopted <br> Budget |  | Adopted Budget | CEAdoptedBudget |  | Restricted <br> Adopted <br> Budget | Restricted <br> Adopted <br> Budget | \%Change | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrst | Unrst | Rest | Rest |  |  |  |  |  |  |  |  |  |  |
|  |  | 2019 | 2020 | 2019 | 2020 | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2018-19 | 2019-20 |  | 2019-20 |
| 6419 | Other Equipment\| |  |  |  |  | 25,000 | 40,000 | 60.00\% |  |  |  |  |  |  | 40,000 |
| 6419FA | Other Equipment\| |  |  |  |  | 5,000 | 5,000 |  |  |  |  | 60,000 |  | -100.00\% | 5,000 |
|  | -otal |  |  |  |  | 488,060 | 520,750 | 6.70\% | 8,000 | 7,000 | -12.50\% | 153,357 | 1,700 | -98.89\% | 529,450 |
|  | otal |  |  |  |  | 686,914 | 615,417 | -10.41\% | 8,000 | 7,000 | -12.50\% | 211,801 | 11,700 | -94.48\% | 634,117 |
| 7110 | Debt Reduction |  |  |  |  | 1,055,000 | 1,115,000 | 5.69\% |  |  |  |  |  |  | 1,115,000 |
| 7111 | Debt Interest \& Other Charges |  |  |  |  | 4,676,381 | 4,612,976 | -1.36\% |  |  |  |  |  |  | 4,612,976 |
|  | otal |  |  |  |  | 5,731,381 | 5,727,976 | -0.06\% |  |  |  |  |  |  | 5,727,976 |
| 7205 | Intrafund Transfers in |  |  |  |  | -27,864,815 | -29,346,100 | 5.32\% |  |  |  |  |  |  | -29,346,100 |
|  | -tal |  |  |  |  | -27,864,815 | -29,346,100 | 5.32\% |  |  |  |  |  |  | -29,346,100 |
| 7312 | Interfund Transfers - Out |  |  |  |  | 255,000 | 255,000 |  |  |  |  |  |  |  | 255,000 |
|  | otal |  |  |  |  | 255,000 | 255,000 | 0.00\% |  |  |  |  |  |  | 255,000 |
| 7910 | Unrestricted |  |  |  |  | 25,730,329 | 20,585,678 | -19.99\% | 856,930 | 893,146 | 4.23\% | 3,117,214 | 885,354 | -71.60\% | 22,364,178 |
|  | otal |  |  |  |  | 25,730,329 | 20,585,678 | -19.99\% | 856,930 | 893,146 | 4.23\% | 3,117,214 | 885,354 | -71.60\% | 22,364,178 |
|  | otal |  |  |  |  | 3,851,895 | -2,777,446 | -172.11\% | 856,930 | 893,146 | 4.23\% | 3,117,214 | 885,354 | -71.60\% | -998,946 |
| TOTAL EXPENDITURES, OTHER OUTGO AND NET ENDING BALANCE |  |  |  |  |  | 27,684,718 | 21,499,440 | -22.34\% | 1,794,195 | 2,207,315 | 23.03\% | 7,774,957 | 3,230,251 | -58.45\% | 26,937,006 |

## SPECIAL FUNDS

## KERN COMMUNITY COLLEGE DISTRICT

2019-20 Associated Student Body Funds

|  | $\begin{gathered} \hline \text { BUDGET } \\ 2018-19 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Bakersfield } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Cerro Coso } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Porterville } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{aligned} & \hline \text { BUDGET } \\ & 2019-20 \\ & \hline \end{aligned}$ | Difference | \% Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET BEGINNING BALANCE, JULY 1 | 307,822 | 308,449 |  |  | 308,449 | 627 | 0.20\% |
| INCOME |  |  |  |  |  |  |  |
| 8840 Sales |  |  |  |  |  |  |  |
| 8860 Interest |  |  |  |  |  |  |  |
| 8883AA Allocations |  |  |  |  |  |  |  |
| 8884AA Student Cards | 233,000 | 180,000 | 5,500 | 4,500 | 190,000 | $(43,000)$ | -18.45\% |
| 8890 Private Contributions |  |  |  |  |  |  |  |
| Total Income \& Beginning Balance | \$540,822 | \$488,449 | \$5,500 | \$4,500 | 498,449 | $(42,373)$ | -7.83\% |
| EXPENDITURES |  |  |  |  |  |  |  |
| 1000 Certificated Salaries |  |  |  |  |  |  |  |
| 2000 Student Stipends | 50,989 | 125,194 |  |  | 125,194 | 74,205 | 145.53\% |
| 3000 Benefits |  | 10,076 |  |  | 10,076 | 9,836 | 4098.15\% |
| 4000 Supplies | 32,060 | 10,000 | 3,000 | 2,500 | 15,500 | $(16,560)$ | -51.65\% |
| 5000 Services, Travel, Printing | 143,710 | 34,730 | 2,500 | 2,000 | 39,230 | $(104,480)$ | -72.70\% |
| 6000 Capital Outlay | 6,000 |  |  |  |  | $(6,000)$ | -100.00\% |
| 7000 Other Outgo,Transfers |  |  |  |  |  |  |  |
| Total Expenditures | 232,999 | 180,000 | 5,500 | 4,500 | 190,000 | $(42,999)$ | -18.45\% |
| ENDING BALANCE, JUNE 30 | 307,823 | 308,449 |  |  | 308,449 | 626 | 0.20\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$540,822 | \$488,449 | \$5,500 | \$4,500 | \$498,449 | (\$42,373) | -7.83\% |

## KERN COMMUNITY COLLEGE DISTRICT

2019-20 Student Representation Fee Funds

|  | $\begin{aligned} & \hline \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ | $\begin{gathered} \hline \hline \text { Bakersfield } \\ 2019-20 \end{gathered}$ | $\begin{gathered} \hline \hline \text { Cerro Coso } \\ 2019-20 \end{gathered}$ | $\begin{gathered} \hline \hline \text { BUDGET } \\ 2019-20 \end{gathered}$ | Difference | $\begin{gathered} \hline \hline \text { \% } \\ \text { Difference } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 |  |  |  |  |  |  |
| Net Beginning Balance | 103,903 | 115,142 | 19,000 | 134,142 | 30,239 | 29.10\% |
| INCOME 8884 Student Fees | 61,500 | 45,000 | 10,000 | 55,000 | $(6,500)$ | -10.57\% |
| 8860 Interest | 0 |  |  | 0 | 0 | 0.00\% |
| 8989 Carryover | 0 |  |  | 0 | 0 | 0.00\% |
| TOTAL INCOME \& BEGINNING BALANCE | \$165,403 | \$160,142 | \$29,000 | \$189,142 | \$23,739 | 14.35\% |
| EXPENDITURES 2000 Staff | 12,000 | 7,000 |  | 7,000 | $(5,000)$ | -41.67\% |
| 3000 Benefits | 144 | 72 |  | 72 | (72) | -50.13\% |
| 4000 Supplies | 1,456 | 2,000 |  | 2,000 | 544 | 37.36\% |
| 5000 Services \& maintenance | 47,900 | 33,928 | 29,000 | 62,928 | 15,028 | 31.37\% |
| 6100 Sites | - |  |  |  | 0 | 0.00\% |
| 6200 Building | - |  |  | - | 0 | 0.00\% |
| 6400 Equipment | - | 2,000 |  | 2,000 | 2,000 | 0.00\% |
| TOTAL EXPENDITURES | 61,500 | 45,000 | 29,000 | 74,000 | 12,500 | 20.33\% |
| ENDING BALANCE, JUNE 30 | 103,903 | 115,142 | 0 | 115,142 | 11,239 | 10.82\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$165,403 | \$160,142 | \$29,000 | \$189,142 | \$23,739 | 14.35\% |

## KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 Student Center Funds



## KERN COMMUNITY COLLEGE DISTRICT <br> 2019-20 Student Financial Aid Fund



## KERN COMMUNITY COLLEGE DISTRICT

2019-20 Enterprise Funds

|  | $\begin{gathered} \hline \hline \text { Budget } \\ \text { 2018-19 } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Bakersfield } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Cerro Coso } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \hline \text { Porterville } \\ 2019-20 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { DO } \\ 2019-20 \end{gathered}$ | $\begin{aligned} & \hline \text { BUDGET } \\ & 2019-20 \\ & \hline \end{aligned}$ | Difference | \% <br> Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET BEGINNING BALANCE, JULY 1 | 674,110 | 285,503 |  |  |  | 674,110 |  |  |
| INCOME |  |  |  |  |  |  |  |  |
| 8840 Sales | 1,857,247 | 1,002,000 |  | 377,425 |  | 1,379,425 | $(477,822)$ | -25.73\% |
| 8860 Interest |  |  |  |  |  |  |  |  |
| 8982 Intrafund Transfer | 88,329 |  |  |  | 18,769 | 18.769 |  |  |
| Total Income \& Beginning Balance | \$2,619,686 | \$1,287,503 |  | \$377,425 | \$18,769 | \$2,072,304 | (\$477,822) | -18.24\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| 1000 Certificated Salaries |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | 641,643 | 471,749 |  |  | 10,810 | 482,558 | $(159,085)$ |  |
| 3000 Benefits | 398,615 | 349,843 |  |  | 7,960 | 357,802 | $(40,813)$ | -10.24\% |
| 4000 Supplies | 743,443 | 392,812 |  | 176,775 |  | 569,587 | $(173,856)$ | -23.39\% |
| 5000 Services and Maintenance | 150,675 | 69,600 |  | 200,650 |  | 270,250 | 119,575 | 79.36\% |
| 6000 Capital Outlay | 11,200 | 3,500 |  |  |  | 3,500 | $(7,700)$ | -68.75\% |
| 7000 Transfers |  |  |  |  |  |  |  |  |
| Total Expenditures | 1,945,576 | 1,287,503 |  | 377,425 | 18,769 | 1,683,697 | $(261,879)$ | -13.46\% |
| ENDING BALANCE, JUNE 30 | 674,110 |  |  |  |  | 388,607 | $(215,943)$ | -32.03\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$2,619,686 | \$1,287,503 |  | \$377,425 | \$18,769 | \$2,072,304 | (\$477,822) | -18.24\% |

## KERN COMMUNITY COLLEGE DISTRICT <br> 2019-20 Capital Outlay Funds



KERN COMMUNITY COLLEGE DISTRICT 2019-20 Measure G (SRID) Construction Funds


KERN COMMUNITY COLLEGE DISTRICT
2019-20 Measure J Construction Funds

|  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ |  | $\begin{aligned} & \hline \text { Budget } \\ & 2019-20 \\ & \hline \end{aligned}$ |  | Difference |  | \% <br> Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 |  |  |  |  |  |  |  |
| Net Beginning Balance | \$ | 28,016,761 | \$ | 81,361,873 | \$ | 53,345,112 | 190.40\% |
| INCOME |  |  |  |  |  |  |  |
| Local Income |  |  |  |  |  |  |  |
| 8881 Other |  |  |  |  |  |  |  |
| 8860 Interest |  | 298,062 |  | 825,766 |  | 527,704 | 177.05\% |
| 8890 Other Local Income |  |  |  |  |  | - |  |
| 8941 Bond Proceeds |  | 71,230,000 |  |  |  | $(71,230,000)$ | 0.00\% |
| 8981 Interfund Transfer In |  |  |  |  |  | - |  |
| 8989 Transfer In/from Reserve-Bud Only |  | - |  | 71,873,715 |  | 71,873,715 | 0.00\% |
| Total Inco ee |  | 71,528,062 |  | 72,699,481 |  | 1,171,419 | 0.00\% |
| TOTAL NET BEGINNING BALANCE \& INCOME | \$ | 99,544,823 | \$ | 82,187,639 | \$ | 54,516,531 | 0.00\% |
| EXPENDITURES |  |  |  |  |  |  |  |
| 2100 Classified Salaries |  | 497,411 |  | 590,330 |  | 92,919 | 18.68\% |
| 23XX Professional Experts |  | 0,03 |  |  |  | -73 | 0.00\% |
| 3XXX Benefits |  | 230,037 |  | 283,741 |  | 53,704 | 23.35\% |
| 4XXX Materials, Supplies, Consultants |  | 804 |  | 22,332 |  | 21,528 | 2677.61\% |
| 5XXX Services |  | 5,920,768 |  | 14,404,713 |  | 8,483,945 | 143.29\% |
| 61XX Sites and Site Improvement |  | - |  |  |  | - | 0.00\% |
| 62XX Buildings |  | 55,800,229 |  | 54,975,449 |  | $(824,780)$ | -1.48\% |
| 64XX Equipment |  | 6,727 |  | 2,422,916 |  | 2,416,189 | 0.00\% |
| 7312 Interfund Transfer Out |  |  |  |  |  |  |  |
| Total Expenditures |  | 62,455,976 |  | 72,699,481 |  | 10,243,505 | 0.00\% |
| ENDING BALANCE, JUNE 30 |  | 37,088,847 |  | 9,488,158 |  | $(27,600,689)$ | 0.00\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 99,544,823 | \$ | 82,187,639 | \$ | (17,357,184) | 0.00\% |

KERN COMMUNITY COLLEGE DISTRICT 2019-20 Measure C Mammoth Construction Funds

|  | $\begin{aligned} & \hline \text { Budget } \\ & 2018-19 \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \hline \text { Budget } \\ & 2019-20 \\ & \hline \end{aligned}$ |  | Difference |  | $\%$ Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 |  |  |  |  |  |  |  |
| Net Beginning Balance | \$ | 3,879,867 | \$ | 3,713,509 | \$ | $(166,358)$ | -4.29\% |
| INCOME |  |  |  |  |  |  |  |
| Local Income |  |  |  |  |  |  |  |
| 8860 Interest |  | 45,090 |  | 45,329 |  | 239 | 0.53\% |
| 8890 Other Local Income |  |  |  |  |  | - |  |
| 8941 Bond Proceeds |  |  |  |  |  | - |  |
| 8989 Transfer In/from Reserve-Bud Only |  | 321,850 |  | 3,713,509 |  | 3,391,659 | 1053.80\% |
| Total Income |  | 366,940 |  | 3,758,838 |  | 3,391,898 | 924.37\% |
| TOTAL NET BEGINNING BALANCE \& INCOME | \$ | 3,924,957 | \$ | 3,758,838 | \$ | 3,225,540 | 82.18\% |
| EXPENDITURES |  |  |  |  |  |  |  |
| 4XXX Materials, Supplies, Consultants 5XXX Services |  | - |  | - |  | - |  |
| 61XX Sites and Site Improvement |  | - |  | - |  | - |  |
| 62XX Buildings |  | 366,940 |  | 3,758,838 |  | 3,391,898 | 924.37\% |
| 64XX Equipment |  |  |  | - |  | - |  |
| Total Expenditures |  | 366,940 |  | 3,758,838 |  | 3,391,898 | 924.37\% |
| ENDING BALANCE, JUNE 30 |  | 3,558,017 |  | (0) |  | $(3,558,017)$ | -100.00\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 3,924,957 | \$ | 3,758,838 | \$ | $(166,119)$ | -4.23\% |

## KERN COMMUNITY COLLEGE DISTRICT 2019-20 SRID (Measure G) Debt Service Fund



## KERN COMMUNITY COLLEGE DISTRICT

2019-20 Measure J Debt Service Fund

|  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ |  | $\begin{aligned} & \text { Budget } \\ & \text { 2019-20 } \end{aligned}$ |  | Difference |  | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 <br> Net Beginning Balance | BEGINNING BALANCE, JULY 1 |  |  |  |  | $(19,450,552)$ | -100\% |
| INCOME |  |  |  |  |  |  |  |
| Local Income |  |  |  |  |  |  |  |
| 8671 Property Tax |  | 18,284,345 |  | 22,787,369 |  | 4,503,024 | 25\% |
| 8860 Interest |  | 181,655 |  | 194,506 |  | 12,851 | 7\% |
| 8811 Specific Taxes |  | - |  | - |  | - |  |
| 8812 Tax Allocation Supplemental |  |  |  | - |  | - |  |
| 8813 Tax Allocation Unsecured |  |  |  | - |  | - |  |
| 8819 Specific Taxes |  |  |  | - |  | - |  |
| 8941 Bond Proceeds |  |  |  | - |  | - |  |
|  |  |  |  |  |  | - |  |
| Interfund Transfers |  |  |  |  |  | - |  |
| Total Income |  | 18,466,000 |  | 22,981,875 |  | 12,851 | 0\% |
| TOTAL NET BEGINNING BALANCE \& INCOME | \$ | 37,916,552 | \$ | 22,981,875 | \$ | $(19,437,701)$ | -51\% |
| EXPENDITURES |  |  |  |  |  |  |  |
| 5119 Oth Non-Inst Consulting Services |  | - |  |  |  | - |  |
| 5830 Bank Charges |  | - |  | 1,000 |  | 1,000 |  |
| 5890 Other Services |  | 26,000 |  | 26,000 |  | - |  |
| 7110 Principle Payment |  | 16,850,000 |  | 19,175,000 |  | 2,325,000 | 14\% |
| 7111 Debt Interest \& Other |  | 1,590,000 |  | 3,779,875 |  | 2,189,875 | 138\% |
| 7322 Interfund Transfers |  |  |  |  |  | - |  |
|  |  | 18,466,000 |  | 22,981,875 |  | 4,515,875 | 24\% |
| NET ENDING BALANCE, JUNE 30 |  | 19,450,552 |  | - |  | $(23,953,576)$ | -123\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 37,916,552 | \$ | 22,981,875 | \$ | (19,437,701) | -51\% |

## KERN COMMUNITY COLLEGE DISTRICT

 2019-20 Mammoth Bonds Debt Service Fund|  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ | $\begin{aligned} & \text { Budget } \\ & \text { 2019-20 } \end{aligned}$ | Difference | \% <br> Difference |
| :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 |  |  |  |  |
| Net Beginning Balance | \$1,248,663 | \$1,245,957 | $(\$ 2,706)$ | -0.22\% |
| INCOME |  |  |  |  |
| Local Income |  |  |  |  |
| 8860 Interest | 10,150 | 22,000 | 11,850 | 116.75\% |
| 8819 Specific Taxes | 1,536,666 | 1,593,294 | 56,628 | 3.69\% |
| 8941 Other |  |  |  |  |
| Total Income | 1,546,816 | 1,615,294 | 68,478 | 4.43\% |
| TOTAL NET BEGINNING BALANCE \& INCOME | \$2,795,479 | \$2,861,252 | \$65,773 | 2.35\% |
| EXPENDITURES |  |  |  |  |
| 5119 Oth Non-Inst Consulting Services <br> 5830 Bank Charges | 2,090 | 2,299 | 209 | 10.00\% |
| 6200 Buildings |  |  |  |  |
| 6400 Equipment |  |  |  |  |
| 7110 Principle Payment | 955,000 | 1,030,000 | 75,000 | 7.85\% |
| 7111 Debt Interest \& Other | 589,726 | 582,995 | $(6,731)$ | -1.14\% |
| Total Expenditures | 1,546,816 | 1,615,294 | 68,478 | 4.43\% |
| NET ENDING BALANCE, JUNE 30 | 1,248,663 | 1,245,957 | $(2,706)$ | -0.22\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$2,795,479 | \$2,861,252 | \$65,773 | 2.35\% |

KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 Facilities Corporation Debt Service Fund Budget

2016 Conversion of 2008 refunding and 2004 COP

|  | $\begin{aligned} & \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ | $\begin{aligned} & \text { Budget } \\ & \text { 2019-20 } \end{aligned}$ | Difference | \% <br> Difference |
| :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 <br> Net Beginning Balance | $(\$ 3,898)$ | $(\$ 3,898)$ | \$0 | 0.00\% |
| INCOME |  |  |  |  |
| 8850AA Rentals \& Leases | 2,289,850 | 2,287,850 | $(2,000)$ | -0.09\% |
| 8860AA Interest |  |  |  |  |
| 8981AA Interfund Transfer |  |  |  |  |
| 8941AA Sale of Bonds |  |  |  |  |
| Total Income | 2,289,850 | 2,287,850 | $(2,000)$ | -0.09\% |
| TOTAL NET BEGINNING BALANCE \& INCOME | \$2,285,952 | \$2,283,952 | $(2,000)$ | -0.09\% |
| EXPENDITURES |  |  |  |  |
| 5830 Bank Charges | 5,000 | 5,000 | 0 | 0.00\% |
| 7110 Bond Payment | 1,175,000 | 1,220,000 | 45,000 | 3.83\% |
| 7111 Debt Interest \& Other | 1,109,850 | 1,062,850 | $(47,000)$ | -4.23\% |
| 7312 Interfund Transfers |  |  |  |  |
| Total Expenditures | 2,289,850 | 2,287,850 | $(2,000)$ | -0.09\% |
| NET ENDING BALANCE, JUNE 30 | $(3,898)$ | $(3,898)$ | 0 | 0.00\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$2,285,952 | \$2,283,952 | $(2,000)$ | -0.09\% |

## KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 KCCD Lease Revenue Bonds (BC Solar Facility) Debt Service Fund



## KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 ----- 2016 Conversion of 2008 refunding and 2004 COP Lease Payment Fund

|  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ | $\begin{aligned} & \hline \text { Budget } \\ & 2019-20 \end{aligned}$ | Difference | \% <br> Difference |
| :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 <br> Net Beginning Balance | \$12,222,857 | \$9,490,247 | (\$2,732,610) | -22.36\% |
| INCOME <br> Local Income <br> 8981AA Interfund transfers in 8860AA Interest <br> 8860AB Unrealized Gains \& Losses 8982AA Intrafund transfers in 8989AB Carryover Funds Budget Only Total Income | $\begin{array}{r} 125,000 \\ 2,609,610 \end{array}$ | $\begin{array}{r} 255,000 \\ 125,000 \\ \hline 2,352,610 \\ \hline \end{array}$ | $\begin{gathered} 255,000 \\ (257,000) \end{gathered}$ | -9.85\% |
|  | $\begin{array}{r} 2,734,610 \\ \$ 14,957,467 \end{array}$ | $2,732,610$ $\$ 12,222,857$ | $\begin{array}{r} (2,000) \\ (\$ 2,734,610) \end{array}$ | $\begin{array}{\|c\|\|} \hline-0.07 \% \\ -18.28 \% \end{array}$ |
| EXPENDITURES  <br> 4300 Supplies \& Materials <br> 5119 Consultants <br> 5603 Rental of Facilities <br> 5830 Bank Charges <br> 5840 Debt Interest \& Other <br> 5890 Other Services <br> 6200 Buildings <br> 6400 Equipment <br> 7201 Intrafund Transfer <br> Total Expenditures  <br> NET ENDING BALANCE, JUNE 30 | $2,729,110$ 5,500 | $\begin{array}{r} 2,729,110 \\ 3,500 \end{array}$ | $(2,000)$ | -36.36\% |
|  | 2,734,610 | 2,732,610 | $(2,000)$ | -0.07\% |
|  | 9,613,247 | 7,137,637 | $(2,732,610)$ | -28.43\% |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$12,347,857 | \$9,870,247 | (\$2,734,610) | -22.15\% |

## KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 KCCD Lease Revenue Bonds (BC Solar Facility) Lease Revenue Fund

|  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2018-19 } \end{aligned}$ |  | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2019-20 } \end{aligned}$ |  | Difference | $\%$ <br> Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE, JULY 1 |  |  |  |  |  |  |
| Net Beginning Balance | \$ | - | \$ | - | \$ |  |
| INCOME |  |  |  |  |  |  |
| Local Income |  |  |  |  |  |  |
| 8811 Specific Taxes |  |  |  |  |  |  |
| 8850 Rentals \& Leases |  |  |  |  |  |  |
| 8860 Interest |  |  |  |  |  |  |
| 8941 Bond Issuance Proceeds |  |  |  |  |  |  |
| 8981 Interfund Transfer |  | 365,013 |  | 350,012 | $(15,001)$ | -4.11\% |
| Total Income |  | 365,013 |  | 350,012 | $(15,001)$ | -4.11\% |
| TOTAL NET BEGINNING BALANCE \& INCOME |  | \$365,013 |  | \$350,012 | $(\$ 15,001)$ | -4.11\% |
| EXPENDITURES |  |  |  |  |  |  |
| 5119 Oth Non-Inst Consulting |  |  |  |  |  |  |
| 5603 Rental of Facilities |  | 365,013 |  | 350,012 | $(15,001)$ | -4.11\% |
| 5790 Other Professional Fees |  |  |  |  |  |  |
| 5830 Bank Charges |  |  |  |  |  |  |
| 5890 Other Services |  |  |  |  |  |  |
| 5895 Prior Period Adjustments |  |  |  |  |  |  |
| 7110 Principle Payment |  |  |  |  |  |  |
| 7111 Debt Interest \& Other |  |  |  |  |  |  |
| 7312 Interfund Transfers |  |  |  |  |  |  |
| Total Expenditures |  | 365,013 |  | 350,012 | $(15,001)$ | -4.11\% |
| NET ENDING BALANCE, JUNE 30 |  |  |  |  |  |  |
| TOTAL EXPENDITURES \& ENDING BALANCE |  | \$365,013 |  | \$350,012 | $(\$ 15,001)$ | -4.11\% |

KERN COMMUNITY COLLEGE DISTRICT

## 2019-20 KCCD California Energy Commission Loan (BC Solar Facility)

Debt Service Fund


## KERN COMMUNITY COLLEGE DISTRICT

2019-20 Child Development Funds


